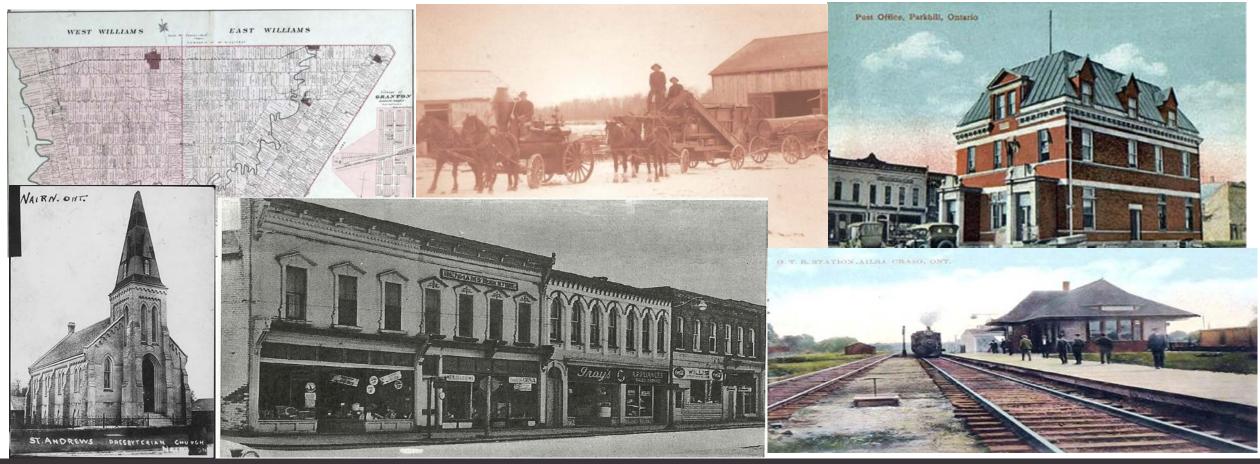


2019 Capital Budget Our Future is Grounded in our Past





2019 Capital
Budget
Thank You Team
North Middlesex



Talent wins games, but teamwork and intelligence wins championships.

Michael Jordan



2019 Capital
Budget
Process

Strategic Plan

Council Approval

Finance Committee
Approval

Senior Management Consultation

Operational Staff
Consultation

Asset Management Plan

Economic Development Plan

Community Input

Health & Safety



2019 Capital
Budget
O.Reg 588/17



https://www.ontario.ca/laws/regulation/r17588

O. Reg. 588/17: ASSET MANAGEMENT PLANNING FOR MUNICIPAL INFRASTRUCTURE

filed December 27, 2017 under Infrastructure for Jobs and Prosperity Act, 2015, S.O. 2015, c. 15



2019 Capital Budget O.Reg 588/17

O. Reg. 588/17: ASSET MANAGEMENT PLANNING FOR MUNICIPAL INFRASTRUCTURE

filed December 27, 2017 under Infrastructure for Jobs and Prosperity Act, 2015, S.O. 2015, c. 15

Regulation Overview

Strategic Asset Management Policy (by July 1, 2019)

Requires municipalities to outline commitments to best practices and continuous improvement

Asset Management Plan: Phase 2 (by July 1, 2023)

Builds out the Phase 1 plan to include all assets

Additional Information

- Municipalities under 25,000 are not required to discuss detailed risk analysis and growth.
- Plans must be updated every five years; annual progress reviewed by municipalities.

Asset Management Plan: Phase 1 (by July 1, 2021)

For core assets*:

- Inventory of assets
- Current levels of service measured by standard metrics
- Costs to maintain levels of service

Asset Management Plan: Phase 3 (by July 1, 2024)

Builds on Phase 1 and 2 by adding:

- Proposed levels of service
- Lifecycle management and Financial strategy



^{*}Core assets are municipal roads, bridges water, wastewater and stormwater assets





From Previous years; No work done yet; No Budget Dollar spent;

2019 Capital Project Classifications



Carryover from Previous year; Some work done in the past year Some Budget Dollar spent



In Year projects are neither deferred nor work in progress



2019 Capital Budget Finance Sources

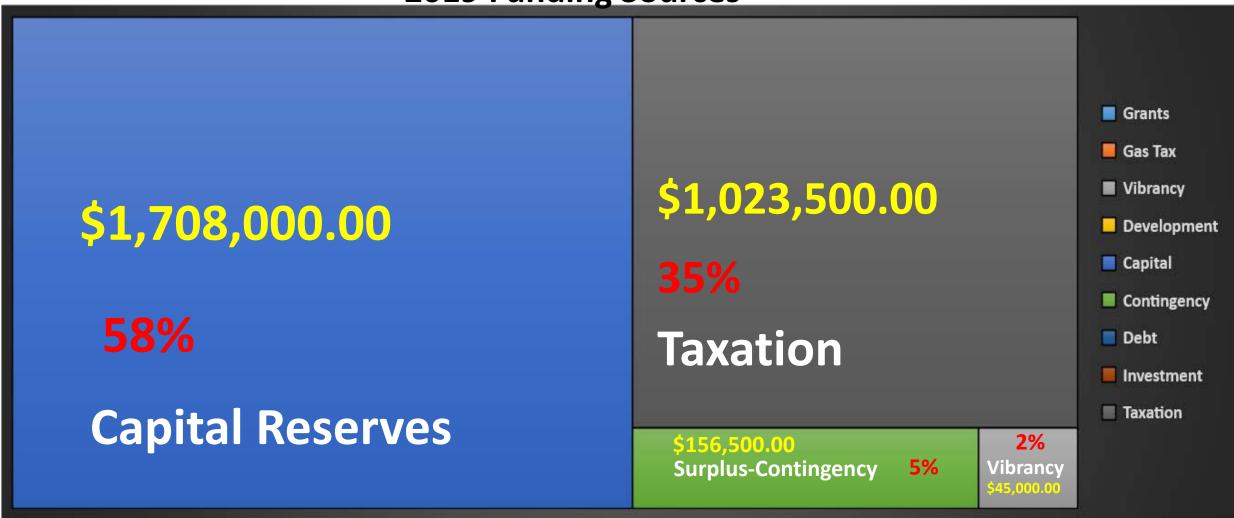
- 1. Debt: Long term borrowing
- 2. Grants: Federal, Provincial, Other Municipal- one time
- 3. Gas Tax: to support local infrastructure priorities
- 4. Vibrancy Funds: Per policy \$125,000 allocated/budget year
- Development Charges: pay for the cost of infrastructure required to provide municipal services to new development
- 6. Capital Reserve : ear-marked for capital projects/expenditures
- 7. Contingency Reserve: Tax Mitigation/Surpluses from PY
- 8. Investment: Interest earned from diverse and robust investments

Taxation is the last source of financing once all the above-mentioned sources are explored and exhausted

Total Gross Expenditures – \$2,933,000



2019 Funding Sources





2019
Capital Budget
AdministrationInformation
Technology

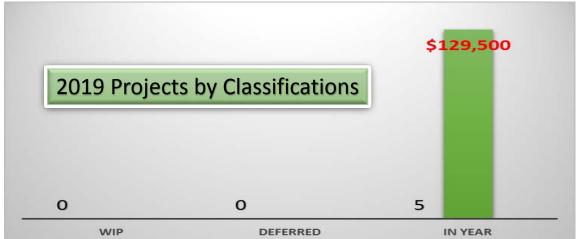


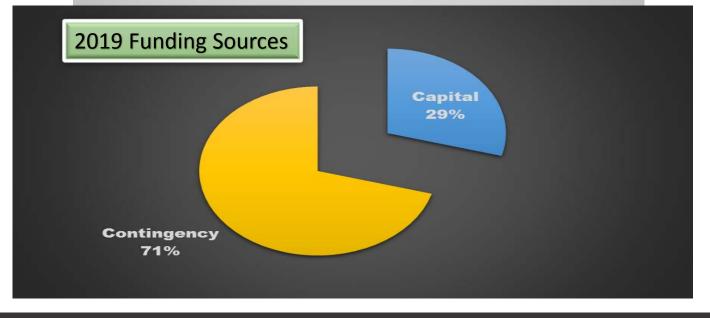
Administration Capital



2019 Gross Capital Expenditure: \$129,500

Capital Budget	2019
Software Maintenance B/O lifecycle	\$18,000
Hardware Replacement B/O lifecycle	\$20,000
New Phone System	\$35,000
Website Overhaul	\$40,000
LaserFische Data Management	\$16,500





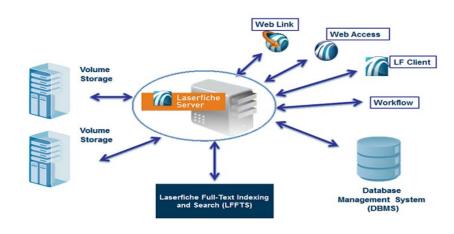
Administration Capital-Impact



Projects	Impacts
Hardware Upgrades	Lifecycle Replacement
Software upgrades	Lifecycle Replacement
New Phone System	Improved Auto-Attendant; Fewer Configuration resets; Leverage local lines for failover
Website Overhaul	Website is first point of contact: First Impression matters; Higher search engine ranking; unique
	branding for North Middlesex. Higher end user access and satisfaction; lower maintenance costs;
	easier analytics reporting; dashboard capabilities
LaserFische Data Mngmnt	Helps bring North Middlesex in line with information management best practices.
	Provides better retention of municipal information and automated retention scheduling









2019 Capital
Budget
Emergency & Fire
Services

Ailsa Craig Firefighters serve the divas



Firefighters from the Ailsa Craig District Station were on hand to serve the women at he Diamond and Divas fundraising dinner on Saturday night. After the firefighters were introduced, it was time for anyone who wanted to get a picture taken with the irefighters. A story, with photo, begins on Page One.

Gazette Photo by Terry Heffernan

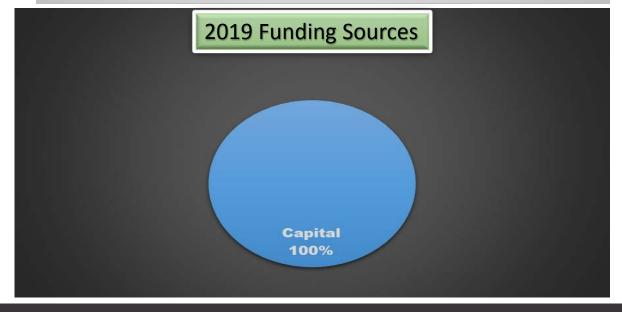
Emergency and Fire Services Capital



2019 Gross Capital Expenditure: \$850,000

Capital Budget	2019
Ailsa Craig Tanker	\$250,000
Parkhil Rescue Truck	\$500,000
New Parkhill Station Plans	\$100,000





Fire Capital-Impact

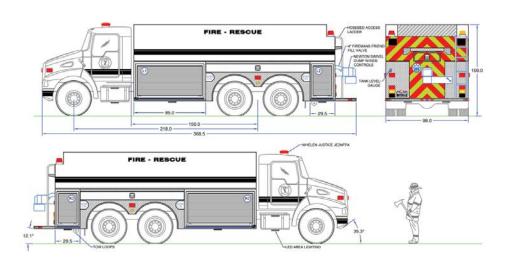


Projects

Ailsa Craig Tanker Parkhill Rescue New PH station plan

Impacts

WIP/ Lifecycle Replacement/Service Level Maintenance Lifecycle Replacement/ Service Level Maintenance Feasibility and Engineering







2019 Capital
Budget
Public Works

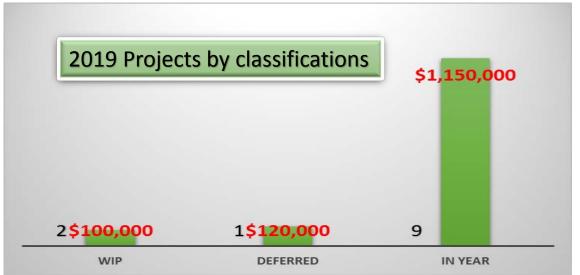


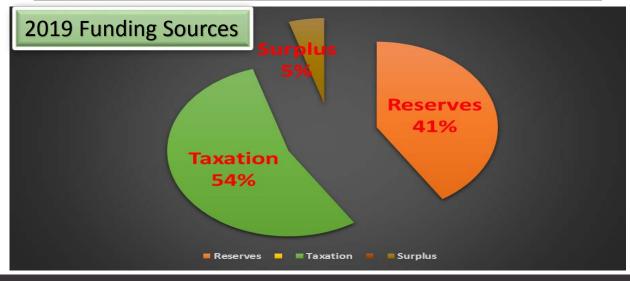
Public Works Capital



2019 Gross Capital Expenditure: \$1,370,000

Capital Budget	2019
Condition Assessment Roads	\$35,000
Hard Surface Program	\$550,000
Culverts Extensions	\$270,000
Guardrail Program	\$30,000
Total Equipment	\$485,000





Works Capital-Impact

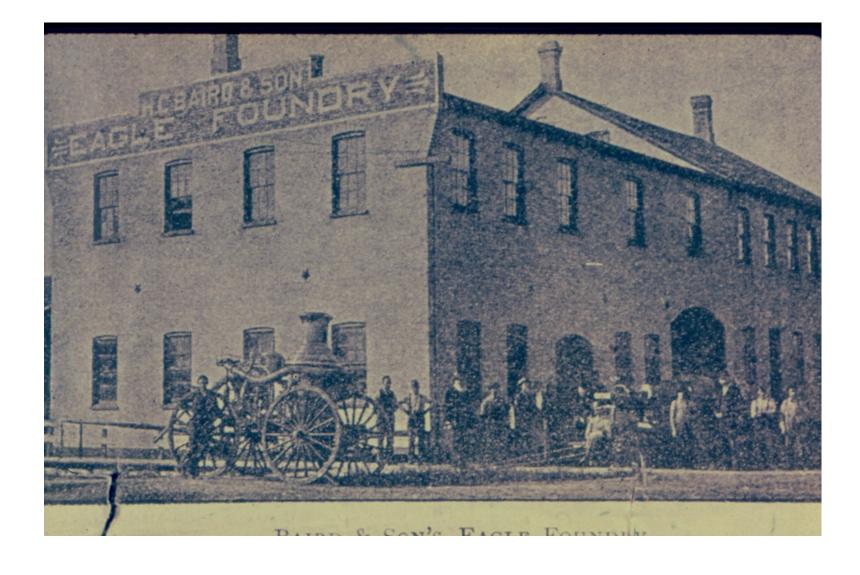


Projects	Impacts
Paving Program	Required to maintain road network to current operating level/reduce costly repairs
Culvert Program	Required to maintain road network to current operating level/reduce costly repairs
Guardrail Program	Required to maintain road network to current operating level/reduce costly repairs
Bidirectional Holland	Replacement of asset
2006 International	Replacement of asset
New Ripper/Scraper-Addor	Provide rapid penetration of subsurface materials
New Windrow Eliminator	This add-on will allow Operators to eliminate one (1) "grading" pass under normal grading activities.





2019 Capital
Budget
Facilities &
Recreation

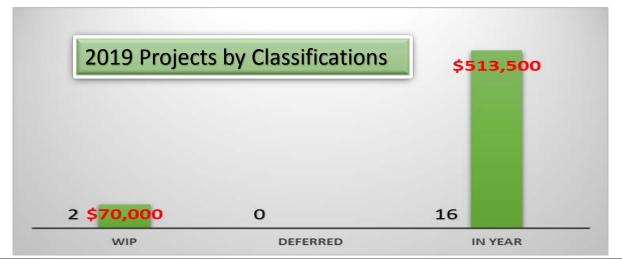


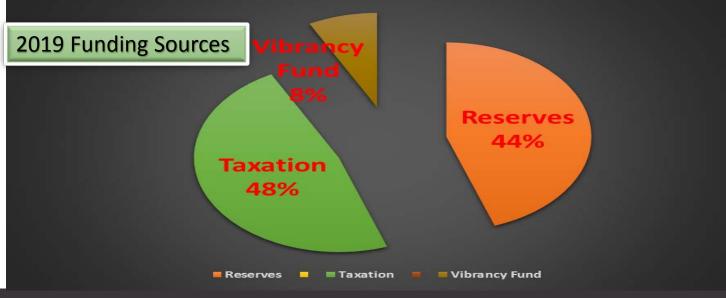
Facilities & Recreation Capital



2019 Gross Capital Expenditure: \$583,500

Capital Budget	2019
Total Facilities	\$340,000
Total Recreation Projects	\$90,000
Total Recreation Equipment	\$153,500





Facilities & Recreation Capital-Impact



Projects

Roof Replacement Program
Back Up Generator
AC Recreation Centre Reno
Pavilion Structure (Nairn)
Washroom Structure (Lieury)
Fitness Centre Cardio Equip
4 Portable Soccer Nets (Nairn)

Impacts

Proactively determining possible issues, risk management/mitigation, reduce loss of rentals due to failure Risk management/mitigation in the event of outage, emergency preparedness

Increased quality of sevice, increased rentals/rental revenue

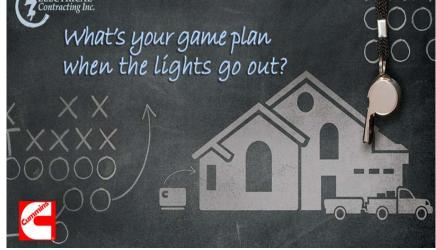
Greater equipment lifecycle, reduced repair & maintenance costs

Provide high quality public services - Work to ensure all municipal facilities are accessible

Provide high quality public services - Encourage partnerships

Develop a community engagement and outreach strategy - Health & Safety; risk mitigation







2019 Tax Levy and Tax Rate-Impact



201	8 Capital Levy	2019 Capital Levy	L	evy Increase	Levy Increase %	Rate Increase
\$	976,500.00	\$ 1,023,500.00	\$	47,000.00	4.81%	0.66

Levy Increase	Rate Increase
\$35,500.00	0.50%
\$71,000.00	1%
\$106,500.00	1.50%
\$142,000.00	2%
\$177,500.00	2.50%
\$213,000.00	3%
\$248,500.00	3.50%
\$284,000.00	4%



Thank You Questions?

Nandini Syed, CPA, CMA, CMM III
Chief Administrative Officer/Director of Finance (Treasurer)

nandinis@northmiddlesex.on.ca

Office: 519-294-6244 Ext.226

Proposed Capital Project Summary - 2019																			
Middlesex Department				Gross Estimate	Grants Federal	Grants Province		Gas Tax		ancy	Development Charges		Capital Reserves		ingency - Prev Year	Debt Incurred	Investment P/I	1	axation
Admin	WIP Deferre	ed New			rederai	Provinc	ciai		F	una	Charges		Reserves	Surpius	- Prev Tear	incurred	P/I		
Information Technology Software Maintenance based on lifecycle Hardware Replacement baed on lifecycle		YES YES	\$ \$	18,000.00 20,000.00								-\$ -\$	18,000.00 20,000.00						
New Phone System New Website Laser Fische Data Management		YES YES YES	\$ \$	35,000.00 40,000.00 16,500.00					œ.					-\$ -\$ -\$	35,000.00 40,000.00 16,500.00				
Admin: Information Technology	У		\$	129,500.00	\$ -	\$	-	\$ -	\$	-	\$ -	-\$	38,000.00	-\$	91,500.00	\$ -	\$ -	\$	-
Fire	WIP Deferre	ed New																	
Equipment Ailsa Craig Tanker Parkhill Rescue Truck	YES YES		\$	250,000.00 500,000.00								-\$ -\$	250,000.00 500,000.00					\$	_
Buildings New Parkhill station plans	YES		\$	100,000.00 850,000.00	¢	•		s -	•		•	-\$	100,000.00			•	•	\$	-
Fire Total	•		\$	850,000.00	\$ -	\$	-	\$ -	\$	-	\$ -	-5	850,000.00	9		\$ -	\$ -	\$	-
Works Projects	WIP Deferre	ed New																	
Conditional Assessment - Roads Gravel		YES	\$	20,000.00										-\$	20,000.00				
Asphalt Hard Surface Treatment - Roads Gravel + Asphalt		YES	\$	15,000.00 550,000.00										-\$	15,000.00			-\$	550,000.00
Culvert Ext Creamery Rd Victoria St Parkhill Culvert	YES YES		\$	55,000.00 120,000.00								-\$ -\$	55,000.00 120,000.00					•	,
Guardrail Program Salem Rd - culvert extensions Culvert Ext Program	YES	YES	\$ \$	30,000.00 45,000.00 50,000.00								-\$	45,000.00	-\$	30,000.00			-\$	50,000.00
Equipment			\$	885,000.00	\$ -	\$	-	\$ -	\$	-	\$ -	-\$	220,000.00	-\$	65,000.00	\$ -	\$ -	-\$	600,000.00
Equipment																			
Bidirectional New Holland tractor replacment 2006 Internation Replacment Ripper/Scrapper - Grader Addon		YES YES YES	\$ \$ \$	180,000.00 250,000.00 30,000.00								-\$ -\$	90,000.00 250,000.00					-\$ -\$	90,000.00
Windrow Eliminator - Grader Addon Equipment Tota	ı	YES	\$	25,000.00 485,000.00								.	340.000.00					-\$ -\$	25,000.00 145,000.00
	_		Ψ	,								Ψ							,
Works Tota Facilities		ad Now	\$	1,370,000.00	\$ -							-\$	560,000.00	-\$	65,000.00	\$ -		-\$	745,000.00
Projects	WIP Deferre	eu New																	
Nairn Pavilion Washrooms Ailsa Craig Recreation Centre Renovation		YES YES	\$	10,000.00 40,000.00					-\$	10,000.00								-\$	40,000.00
Council Chambers Accessibility Roof Repair/Replacement Program Arena Scoreclock Replacement Arena Sound/PA	YES	YES YES YES	\$ \$ \$	35,000.00 25,000.00 45,000.00 10,000.00					-\$	10,000.00		-\$	45,000.00					-\$ -\$	35,000.00 25,000.00
Back-Up Generator Program Back-Up Generators		YES YES	\$ \$	25,000.00 150,000.00					- Φ	10,000.00		-\$	150,000.00					-\$	25,000.00

1																					\$	-
Projects To	tal	\$	340,000.00	\$	•	\$	-	\$	-	-\$	20,000.00	\$	-	-\$	195,000.00	-	\$	-	\$	-	-\$	125,000.00
Recreation	WIP Deferred New		·								·											·
Projects																						
Pavilion Structure (Nairn)	YES	\$	20,000.00																		-\$	20,000.00
Washroom Structure (Lieury)	YES	\$	35,000.00																		-\$	35,000.00
Walking Trail Entrance	YES	\$	25,000.00											-\$	25,000.00							
Signage	YES	\$	10,000.00																		-\$	10,000.00
																					\$	-
		•	90,000.00	Φ.										•	25,000.00		•				r	65,000.00
Faccionsont		Ф	90,000.00	Þ	-			+		-		<u> </u>		-\$	25,000.00		Ф	-	-		-\$	05,000.00
Equipment 4 Portable Soccer Nets (Nairn)	YES	•	12,000.00							œ	12,000.00						\$				œ.	_
2014 Zero Turn Replacement "54"	YES	Φ	13,000.00							φ-	13,000.00						Ф	-			Ф	-
2009 Ford Replacement	YES	Φ	40,000.00							-ф	13,000.00			•	40,000.00							
Double Axle Trailer Replacement	YES	φ	4,500.00											-φ	40,000.00						. @	4,500.00
Fitness Centre Cardio Equipment	YES	\$	59,000.00																		-φ -\$	59,000.00
Arena Dehumidifier	YES	\$	25,000.00																		-\$	25,000.00
7 trona Bonamanor	123	1	20,000.00	\$	_												\$	_			\$	-
Equipment To	tal	\$	153,500.00	\$	-	†		1		-\$	25,000.00	1		-\$	40,000.00		\$	-	1		-\$	88,500.00
Recreation Total		\$	243,500.00		-					-\$	25,000.00			-\$	65,000.00		\$	-			-\$	153,500.00
			.,								,				,		T					, , , , , , , , , , , , , , , , , , , ,
Facilities + Recreation To	tal	\$	583,500.00	\$	-					-\$	45,000.00			-\$	260,000.00		\$	-			-\$	278,500.00
Total 2019 Capital		\$	2,933,000.00	\$	•	\$	-	\$	-	\$	(45,000.00)	\$	-	\$	(1,708,000.00)	(156,500.00)	\$	-	\$		\$	(1,023,500.00)