North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
	Operating Fund Requirement from / (Contribution to) Cash	**5,856,012**	**9,366,726**	**8,825,898**	**8,016,207**	**8,930,667**	**10,143,325**	**9,949,965**	**(193,360)**	**-1.91%**
	Capital Fund Requirement from / (Contribution to) Cash	**5,045,357**	**2,712,357**	**(627,160)**	**2,376,851**	**-**	**(751,000)**	**-**	**751,000**	**-100.00%**
	Reserve Fund Requirement from / (Contribution to) Cash	**(128,039)**	**-**	**-**	**(42,680)**	**-**	**-**	**-**	**-**	**0.00%**
	OVERALL CASH REQUIREMENT (CONTRIBUTION)	**10,773,330**	**12,079,083**	**8,198,738**	**10,350,378**	**8,930,667**	**9,392,325**	**9,949,965**	**557,640**	**5.94%**
	CASH SHORTFALL (SURPLUS)	**2,183,849**	**3,194,545**	**(1,145,442)**	**1,410,979**	**-**	**-**	**-**	**-**	
	Adjust For:									
	Cash receipts that are not revenues									
	Proceeds from Loan Subtotal	**-**	**-**	**(2,500,000)**	**(833,333)**	**-**	**(2,500,000)**	**-**	**2,500,000**	**-100.00%**
	Transfer to (from) Reserves and Reserve Funds Subtotal	**(2,461)**	**(171,488)**	**(3,675,594)**	**(1,208,198)**	**(169,253)**	**(3,869,220)**	**(4,018,200)**	**(148,980)**	**3.85%**
	Cash expenditures that are not expenses									
	TCA Expenditures	**5,580,732**	**2,498,203**	**5,886,934**	**4,655,290**	**-**	**5,071,720**	**2,877,700**	**(2,194,020)**	**-43.26%**
	Transfer to (from) Capital Subtotal	**-**	**271,000**	**110,622**	**127,207**	**271,000**	**110,622**	**-**	**(110,622)**	**-100.00%**
	Transfer to (from) Reserves and Reserve Funds Subtotal	**2,153,598**	**2,286,953**	**4,406,275**	**2,948,942**	**2,273,965**	**4,392,220**	**7,000**	**(4,385,220)**	**-99.84%**
	And									
	Expenses that are not cash expenditures									
	Total Amortization Expense and Loss (Gain) on Disposal	**1,376,464**	**1,376,464**	**1,382,230**	**1,378,385**	**-**	**1,382,123**	**1,382,123**	**-**	**0.00%**
	Deficit / (Surplus)	**(4,171,556)**	**(313,659)**	**(3,991,449)**	**(2,900,544)**	**(2,375,712)**	**(1,823,219)**	**2,515,623**	**4,338,842**	

North Middlesex (Water-Wastewater) 2026 Requested Budget

Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
Total Non-Levy Proceeds	(7,958,216)	(5,217,034)	(9,093,558)	(7,422,937)	(5,819,321)	(13,494,321)	(12,114,926)	1,379,395	-10.22%
Total Cash Expenditures	16,758,342	8,623,174	9,093,558	11,491,690	5,819,321	13,494,321	12,114,926	(1,379,395)	-10.22%
Total Cash Requirement	8,800,126	3,406,140	(0)	4,068,753	-	-	-	-	0.00%
Taxation - Own Purpose	-	-	-		-	-	-	-	
CASH SHORTFALL (SURPLUS)	8,800,126	3,406,140	(0)	4,068,753	-	-	-	-	
Adjust For:									
Cash receipts that are not revenues									
Transfer to (from) Reserves and Reserve Funds Subtotal	-	-	(1,997,922)	(665,974)	-	(4,075,000)	(3,085,708)	989,292	-24.28%
Cash expenditures that are not expenses									
TCA Expenditures	8,753,701	3,736,380	3,739,922	5,410,002	-	4,375,000	7,365,000	2,990,000	68.34%
Transfer to (from) Capital Subtotal	-	-	-	-	25,000	25,000	-	(25,000)	-100.00%
Transfer to (from) Reserves and Reserve Funds Subtotal	4,608,490	1,851,470	1,259,989	2,573,316	2,446,891	5,115,331	-	(5,115,331)	-100.00%
And									
Expenses that are not cash expenditures									
Amortization Expense and Loss (Gain) on Disposal	330,239	330,239	330,260	330,246	-	330,239	330,239	-	0.00%
Deficit / (Surplus)	(4,231,825)	(1,851,470)	(2,671,729)	(1,011,003)	(2,471,891)	(5,110,092)	(3,949,053)	1,161,039	

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
	Council Requirement from / (Contribution to) Cash	184,196	200,179	233,300	205,893	227,885	227,885	(470,916)	(698,801)	-306.65%
	General Government - Administration Requirement from / (Contribution to) Cash	1,114,184	1,205,683	3,009,377	1,776,414	915,902	2,304,152	521,000	(1,783,152)	-77.39%
	Municipal Election Requirement from / (Contribution to) Cash	9,958	1,730	10,000	7,230	10,000	10,000	7,000	(3,000)	-30.00%
	Service Ontario Requirement from / (Contribution to) Cash	13,332	17,542	23,500	18,126	15,055	16,750	-	(16,750)	-100.00%
	Human Resources Requirement from / (Contribution to) Cash	126,445	179,598	182,400	162,815	195,280	210,400	222,553	12,153	5.78%
	Santa Claus Parade - Ward 1 Requirement from / (Contribution to) Cash	-	(0)	(1,800)	(601)	-	-	-	-	0.00%
	Canada Day Committee Requirement from / (Contribution to) Cash	0	(0)	9,100	3,033	-	11,000	11,000	-	0.00%
	Fire - Transfers to Joint Boards Requirement from / (Contribution to) Cash	31,879	40,741	45,690	39,436	50,400	59,630	59,630	-	0.00%
	Fire Department - Administration Requirement from / (Contribution to) Cash	921,724	957,132	463,448	780,770	953,925	435,280	604,835	169,555	38.95%
	Fire Stations Requirement from / (Contribution to) Cash	178,814	178,638	180,825	179,427	203,490	218,025	217,760	(265)	-0.12%
	EMS Station Requirement from / (Contribution to) Cash	(6,031)	(74,221)	(82,323)	(54,191)	(59,442)	(67,321)	(63,171)	4,150	-6.16%
	Emergency Management Requirement from / (Contribution to) Cash	1,026	3,255	5,350	3,210	6,000	6,000	6,000	-	0.00%
	Health and Safety Requirement from / (Contribution to) Cash	286	283	249	272	-	-	-	-	0.00%
	Policing Requirement from / (Contribution to) Cash	930,985	910,300	1,009,700	950,329	1,017,700	1,017,700	1,121,600	103,900	10.21%
	School Crossing Guard Requirement from / (Contribution to) Cash	8,067	7,909	10,450	8,809	9,280	9,725	10,655	930	9.56%
	Conservation Authority Requirement from / (Contribution to) Cash	195,002	201,776	207,000	201,259	201,775	207,000	240,000	33,000	15.94%
	Mosquito Control Requirement from / (Contribution to) Cash	31,454	33,452	39,220	34,708	50,900	50,975	50,975	-	0.00%
	Building Department Requirement from / (Contribution to) Cash	(9,604)	(123,872)	-	(44,492)	-	-	(6,575)	(6,575)	0.00%
	Animal Control Requirement from / (Contribution to) Cash	9,354	14,034	16,710	13,366	17,150	17,150	28,050	10,900	63.56%
	By-Law Enforcement Requirement from / (Contribution to) Cash	42,339	50,902	48,848	47,363	87,080	81,200	53,452	(27,748)	-34.17%
	Public Works Requirement from / (Contribution to) Cash	1,105,437	1,391,160	1,120,539	1,205,712	1,378,535	475,455	744,434	268,979	56.57%
	Bridge Maintenance Requirement from / (Contribution to) Cash	20,765	364	35,900	19,010	237,070	50,075	(772,502)	(822,577)	-1642.69%
	Grass and Weed Cutting (Roadside) Requirement from / (Contribution to) Cash	30,612	48,397	51,900	43,636	32,970	67,680	54,418	(13,262)	-19.60%
	Tree Removal / Brushing / Restorations Requirement from / (Contribution to) Cash	52,148	65,417	66,000	61,188	100,320	147,385	66,160	(81,225)	-55.11%
	Ditching Requirement from / (Contribution to) Cash	9,024	17,868	15,000	13,964	14,465	32,168	17,650	(14,518)	-45.13%
	Litter Pick-up Requirement from / (Contribution to) Cash	2,772	1,026	2,400	2,067	3,090	11,250	1,530	(9,720)	-86.40%
	Hardtop Patching Requirement from / (Contribution to) Cash	19,036	14,859	77,500	37,132	28,990	91,050	82,590	(8,460)	-9.29%
	Street Sweeping Requirement from / (Contribution to) Cash	17,243	24,292	21,113	20,883	15,185	30,815	37,500	6,685	21.69%
	Hardtop Maintenance - Shouldering Requirement from / (Contribution to) Cash	125	19,941	12,900	10,989	13,220	24,415	13,008	(11,407)	-46.72%
	Gravel Maintenance - Grading/Gravelling Requirement from / (Contribution to) Cash	104,821	95,923	110,600	103,782	137,735	246,250	967,512	721,262	292.90%
	Gravel Maintenance - Dust Layer Requirement from / (Contribution to) Cash	310,273	276,239	2,600	196,371	326,140	17,750	377,652	359,902	2027.62%
	Gravel Maintenance - Gravelling Requirement from / (Contribution to) Cash	-	21,403	20,900	14,101	-	-	21,318	21,318	0.00%
	Road Signs and Safety Devices Requirement from / (Contribution to) Cash	50,561	89,024	80,400	73,329	55,850	109,325	87,394	(21,931)	-20.06%
	Road Line Painting Requirement from / (Contribution to) Cash	11,872	15,019	25,000	17,297	15,115	31,625	25,000	(6,625)	-20.95%
	Sidewalk Repair Requirement from / (Contribution to) Cash	3,087	4,572	121,200	42,953	5,840	132,625	151,224	18,599	14.02%
	Road Patrol Requirement from / (Contribution to) Cash	34,738	22,578	61,300	39,539	36,115	76,450	62,452	(13,998)	-18.31%
	Culverts Requirement from / (Contribution to) Cash	51,071	237,959	83,900	124,309	270,170	107,700	84,478	(23,222)	-21.56%
	Catch Basins and Storm Sewers Requirement from / (Contribution to) Cash	24,406	20,649	73,600	39,552	61,745	72,500	73,942	1,442	1.99%
	Shop Maintenance - All Shops Requirement from / (Contribution to) Cash	120,939	132,814	191,695	148,482	146,480	193,995	182,495	(11,500)	-5.93%
	Pits and Quarries Requirement from / (Contribution to) Cash	3,542	516	4,080	2,713	6,480	15,080	4,080	(11,000)	-72.94%
	Fuels and Lubricants Requirement from / (Contribution to) Cash	8,836	45,294	12,000	22,043	5,500	5,500	10,000	4,500	81.82%
	911 Signs Requirement from / (Contribution to) Cash	(875)	(906)	(800)	(861)	-	200	(50)	(250)	-125.00%
	Equipment Requirement from / (Contribution to) Cash	266,693	306,412	372,715	315,274	355,985	455,415	550,026	94,611	20.77%
	Snow Plowing Requirement from / (Contribution to) Cash	33,824	59,724	146,800	80,115	51,745	97,650	150,376	52,726	53.99%
	Sanding and Salting Requirement from / (Contribution to) Cash	64,419	31,713	74,900	57,010	75,720	95,400	80,198	(15,202)	-15.94%
	Snow Removal - Load and Haul Requirement from / (Contribution to) Cash	1,239	2,800	8,400	4,147	3,095	12,250	8,568	(3,682)	-30.06%

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
	Sidewalk Snow Plowing and Sanding Requirement from / (Contribution to) Cash	2,872	6,247	16,000	8,373	7,400	20,000	16,320	(3,680)	-18.40%
	Streetlighting - Ward #1 Requirement from / (Contribution to) Cash	25,126	23,387	31,000	26,505	23,000	30,500	31,620	1,120	3.67%
	Streetlighting - Ward #2 Requirement from / (Contribution to) Cash	11,490	9,700	36,779	19,323	14,500	25,400	37,515	12,115	47.70%
	Streetlighting - Ward #3 Requirement from / (Contribution to) Cash	615	449	1,600	888	500	1,600	1,632	32	2.00%
	Streetlighting - Ward #4 Requirement from / (Contribution to) Cash	1,507	1,157	2,500	1,721	1,500	2,500	2,550	50	2.00%
	Waste Collection Requirement from / (Contribution to) Cash	31,411	33,933	(49,085)	5,419	25,360	25,360	(42,597)	(67,957)	-267.97%
	Parkhill Transfer Station Requirement from / (Contribution to) Cash	32,945	53,096	58,951	48,329	56,420	66,250	60,970	(5,280)	-7.97%
	McGillivray Landfill Requirement from / (Contribution to) Cash	1,984	9,108	7,000	6,030	7,000	7,000	7,000	-	0.00%
	Spring Clean-up Requirement from / (Contribution to) Cash	8,878	7,184	11,039	9,033	9,800	8,200	11,617	3,417	41.67%
	Recycling Program Requirement from / (Contribution to) Cash	223,071	56,576	-	93,216	63,720	63,720	63,720	-	0.00%
	North Middlesex Cemetery - Parkhill Requirement from / (Contribution to) Cash	(14,041)	5,839	3,998	(1,403)	11,187	33,172	5,959	(27,213)	-82.04%
	North Middlesex Cemetery - Sylvan Requirement from / (Contribution to) Cash	2,245	(918)	611	644	1,721	6,696	1,694	(5,002)	-74.70%
	North Middlesex Cemetery - St. Marys Requirement from / (Contribution to) Cash	4,367	1,642	4,389	3,466	3,086	6,511	5,477	(1,034)	-15.88%
	North Middlesex Closed Cemeteries (NMCC) Requirement from / (Contribution to) Cash	1,147	9,736	18,825	9,902	20,773	30,193	20,691	(9,502)	-31.47%
	North Middlesex Cemetery - Ebenezer Requirement from / (Contribution to) Cash	1,195	630	7,950	3,258	7,000	7,005	7,750	745	10.64%
	Recreation - Administration Requirement from / (Contribution to) Cash	320,810	348,009	456,995	375,271	451,365	394,215	518,181	123,966	31.45%
	Recreation Equipment Requirement from / (Contribution to) Cash	36,852	47,402	65,206	49,821	57,825	64,860	97,208	32,348	49.87%
	Parkhill Arena and Fitness Centre Requirement from / (Contribution to) Cash	204,027	187,605	151,754	181,128	162,207	182,385	130,400	(51,985)	-28.50%
	Parkhill Community Centre Requirement from / (Contribution to) Cash	25,712	22,283	26,840	24,946	30,115	39,020	(28,696)	(67,716)	-173.54%
	Coronation Park Requirement from / (Contribution to) Cash	9,361	7,602	9,071	8,678	23,990	32,595	11,562	(21,033)	-64.53%
	Parkhill Sports Complex Requirement from / (Contribution to) Cash	18,169	15,518	28,343	20,675	19,095	21,120	29,561	8,441	39.97%
	Leisure Club Requirement from / (Contribution to) Cash	5,650	10,720	9,168	8,513	12,905	7,580	10,758	3,178	41.93%
	Ailsa Craig Community Centre Requirement from / (Contribution to) Cash	40,876	48,210	60,522	49,868	46,500	52,770	51,522	(1,248)	-2.36%
	Arena Canteen Requirement from / (Contribution to) Cash	7,757	9,924	2,763	6,815	(2,970)	5,550	(500)	(6,050)	-109.01%
	Lion Field and Park Requirement from / (Contribution to) Cash	7,673	9,861	9,740	9,093	7,010	8,375	15,040	6,665	79.58%
	Splash Pads Requirement from / (Contribution to) Cash	17,888	1,855	5,400	8,381	25,200	7,060	6,408	(652)	-9.24%
	Lieury Sports Field and Park Requirement from / (Contribution to) Cash	8,242	18,822	18,944	15,337	10,340	9,130	22,069	12,939	141.72%
	Nairn Optimist Ice Rink Requirement from / (Contribution to) Cash	10,953	13,349	17,400	13,901	13,115	14,125	17,498	3,373	23.88%
	West Williams Community Centre Requirement from / (Contribution to) Cash	24,444	31,898	22,663	26,334	20,600	21,245	29,156	7,911	37.24%
	West Williams Park Requirement from / (Contribution to) Cash	6,268	1,531	9,465	5,755	5,650	7,900	10,874	2,974	37.65%
	Shared Services Centre Requirement from / (Contribution to) Cash	(50,091)	(14,418)	(17,340)	(27,282)	(33,290)	(25,190)	(16,038)	9,152	-36.33%
	Ye Olde Towne Hall Building Requirement from / (Contribution to) Cash	2,981	4,990	3,827	3,933	9,350	3,800	4,025	225	5.92%
	East Williams Park Requirement from / (Contribution to) Cash	16,156	12,775	12,657	13,862	9,520	11,485	13,012	1,527	13.30%
	Ailsa Craig Community Park Requirement from / (Contribution to) Cash	12,435	22,896	16,566	17,298	15,755	13,490	22,512	9,022	66.88%
	Carnegie Library Requirement from / (Contribution to) Cash	3,405	3,092	6,089	4,195	6,445	6,215	8,350	2,135	34.35%
	Ailsa Craig Library and Medical Centre Requirement from / (Contribution to) Cash	(14,076)	(2,001)	(4,643)	(6,906)	(9,595)	(11,235)	4,666	15,901	-141.53%
	North Middlesex Medical Centre Requirement from / (Contribution to) Cash	(1,013)	(1,660)	(3,061)	(1,911)	515	(4,510)	(4,052)	458	-10.16%
	Fitness Facility Revenue Requirement from / (Contribution to) Cash	18,709	55,432	(30,000)	14,713	(17,500)	(30,000)	(30,000)	-	0.00%
	Recreation Programs Requirement from / (Contribution to) Cash	2,657	480	-	1,046	-	-	-	-	0.00%
	Planning and Zoning Requirement from / (Contribution to) Cash	52,658	3,212	(154,500)	(32,876)	43,740	46,100	-	(46,100)	-100.00%
	Economic Development Requirement from / (Contribution to) Cash	172,572	192,387	203,795	189,582	206,230	215,050	274,648	59,598	27.71%
	Municipal Drains Requirement from / (Contribution to) Cash	(1,503,791)	1,500,242	(982,185)	(328,578)	296,143	302,773	1,826,832	1,524,059	503.37%
	Long Term Debt Payments Requirement from / (Contribution to) Cash	-	-	1,010,250	336,750	-	1,010,250	1,010,250	-	0.00%
	Operating Fund Requirement from / (Contribution to) Cash	**5,856,012**	**9,366,726**	**8,825,898**	**8,016,207**	**8,930,667**	**10,143,325**	**9,949,965**	**(193,360)**	**-1.91%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
	General Government Requirement from / (Contribution to) Cash	45,609	115,471	526,624	229,235	-	515,000	-	(515,000)	-100.00%
	General Government - Administration Requirement from / (Contribution to) Cash	-	-	(3,624,594)	(1,208,198)	-	(3,779,220)	(2,800,200)	979,020	-25.91%
	Protective Services Requirement from / (Contribution to) Cash	4,096,345	203,578	1,007,373	1,769,098	-	933,500	600,000	(333,500)	-35.73%
	Fire Stations Requirement from / (Contribution to) Cash	-	-	-	-	-	-	-	-	0.00%
	Public Works Requirement from / (Contribution to) Cash	853,739	1,791,977	1,843,437	1,496,385	-	2,044,720	1,648,200	(396,520)	-19.39%
	Culverts Requirement from / (Contribution to) Cash	-	-	(1,737,000)	(579,000)	-	(887,000)	-	887,000	-100.00%
	Equipment Requirement from / (Contribution to) Cash	-	214,154	-	71,385	-	-	-	-	0.00%
	Community Services Requirement from / (Contribution to) Cash	118,195	356,761	1,357,000	610,651	-	422,000	502,000	80,000	18.96%
	Economic Development Requirement from / (Contribution to) Cash	(68,531)	30,416	-	(12,705)	-	-	50,000	50,000	0.00%
	Municipal Drains Requirement from / (Contribution to) Cash	-	-	-	-	-	-	-	-	0.00%
	Capital Fund Requirement from / (Contribution to) Cash	**5,045,357**	**2,712,357**	**(627,160)**	**2,376,851**	**-**	**(751,000)**	**-**	**751,000**	**-100.00%**
	General Government - Administration Requirement from / (Contribution to) Cash	(128,039)	-	-	(42,680)	-	-	-	-	0.00%
	Planning and Zoning Requirement from / (Contribution to) Cash	-	-	-	-	-	-	-	-	0.00%
	Reserve Fund Requirement from / (Contribution to) Cash	**(128,039)**	**-**	**-**	**(42,680)**	**-**	**-**	**-**	**-**	**0.00%**
	OVERALL CASH REQUIREMENT (CONTRIBUTION)	**10,773,330**	**12,079,083**	**8,198,738**	**10,350,378**	**8,930,667**	**9,392,325**	**9,949,965**	**557,640**	**5.94%**
	CASH SHORTFALL (SURPLUS)	**2,183,849**	**3,194,545**	**(1,145,442)**	**1,410,979**	**-**	**-**	**-**	**-**	

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
	Adjust For:									
	Cash receipts that are not revenues									
	Proceeds from Loan Subtotal	**-**	**-**	**(2,500,000)**	**(833,333)**	**-**	**(2,500,000)**	**-**	**2,500,000**	**-100.00%**
	Transfer to (from) Reserves and Reserve Funds Subtotal	**(2,461)**	**(171,488)**	**(3,675,594)**	**(1,208,198)**	**(169,253)**	**(3,869,220)**	**(4,018,200)**	**(148,980)**	**3.85%**
	Cash expenditures that are not expenses									
	Studies and Plans Updates Subtotal	75,492	74,825	-	50,106	-	-	100,000	100,000	
	Building and Facilities Subtotal	4,090,922	300,826	1,751,937	2,047,895	-	828,000	336,500	(491,500)	
	Land and Land Improvements Subtotal	-	151,952	10,000	53,984	-	15,000	175,000	160,000	
	Machinery and Equipment Subtotal	574,578	1,045,369	74,093	564,680	-	72,000	947,200	875,200	
	Vehicles Subtotal	191,834	25,703	1,136,079	451,206	-	1,098,500	269,000	(829,500)	
	Linear Infrastructure Subtotal	645,965	868,905	2,394,982	1,303,284	-	2,543,220	1,050,000	(1,493,220)	
	Other Subtotal	1,941	30,622	519,843	184,135	-	515,000	-	(515,000)	
	TCA Expenditures	**5,580,732**	**2,498,203**	**5,886,934**	**4,655,290**	**-**	**5,071,720**	**2,877,700**	**(2,194,020)**	**-43.26%**
	Transfer to (from) Capital Subtotal	**-**	**271,000**	**110,622**	**127,207**	**271,000**	**110,622**	**-**	**(110,622)**	**-100.00%**
	Transfer to (from) Reserves and Reserve Funds Subtotal	**2,153,598**	**2,286,953**	**4,406,275**	**2,948,942**	**2,273,965**	**4,392,220**	**7,000**	**(4,385,220)**	**-99.84%**
	And									
	Expenses that are not cash expenditures									
	TCA-Building & Facilities-Amortization Subtotal	147,999	147,999	148,030	148,009	-	147,999	147,999	-	
	TCA-Machinery & Equipment-Amortization Subtotal	238,585	238,585	238,610	238,593	-	238,585	238,585	-	
	TCA-Vehicles-Amortization Subtotal	199,737	199,737	199,750	199,741	-	199,737	199,737	-	
	TCA-Other-Amortization Subtotal	10,984	10,984	11,000	10,989	-	10,984	10,984	-	
	TCA-Roads(Bridges&Culverts)Amortization Subtotal	109,970	109,970	109,980	109,973	-	109,970	109,970	-	
	TCA-Roads (Unpaved) Amortization Subtotal	30,473	30,473	30,480	30,476	-	30,473	30,473	-	
	TCA-Roads (Paved) Amortization Subtotal	628,855	628,855	628,860	628,856	-	628,855	628,855	-	
	TCA-Roads (Streetlights) Amortization Subtotal	15,520	15,520	15,520	15,520	-	15,520	15,520	-	
	Gain/Loss on Disposal Subtotal	(5,659)	(5,659)	-	(3,772)	-	-	-	-	
	Total Amortization Expense and Loss (Gain) on Disposal	**1,376,464**	**1,376,464**	**1,382,230**	**1,378,385**	**-**	**1,382,123**	**1,382,123**	**-**	**0.00%**
	Deficit / (Surplus)	**(4,171,556)**	**(313,659)**	**(3,991,449)**	**(2,900,544)**	**(2,375,712)**	**(1,823,219)**	**2,515,623**	**4,338,842**	

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
1411018002	Tfer from Res and Res Funds	-	-	-	-	-	-	(695,000)	(695,000)	0.00%
	Council Revenue Subtotal	-	-	-	-	-	-	**(695,000)**	**(695,000)**	**0.00%**
1511011010	Salaries and Wages	117,183	132,909	136,500	128,864	126,045	126,045	139,230	13,185	10.46%
1511011020	Council - Benefits	4,456	3,025	2,700	3,394	19,740	19,740	2,754	(16,986)	-86.05%
1511013001	Council - Mileage	2,290	-	500	930	6,800	6,800	6,800	-	0.00%
1511013002	Council - Conference and Convention	3,216	1,294	2,250	2,253	9,000	9,000	9,000	-	0.00%
1511013003	Council - Meal Expenses	1,684	468	850	1,001	500	500	500	-	0.00%
1511013007	Council - Office Supplies	-	207	-	69	100	100	100	-	0.00%
1511013008	Council - Education and Training	3,982	-	-	1,327	1,000	1,000	1,000	-	0.00%
1511013020	Council - Telephone	63	-	-	21	700	700	700	-	0.00%
1511013037	Council - Clothing Allowance	2,406	168	500	1,025	1,000	1,000	1,000	-	0.00%
1511014024	Council - Other Don and Support Pymts	46,324	61,237	75,000	60,854	48,000	48,000	48,000	-	0.00%
1511014026	Council - Donation to Cemetery Board	10,000	-	10,000	6,667	10,000	10,000	10,000	-	0.00%
1511014035	Council - Staff Recognition	2,372	871	5,000	2,748	5,000	5,000	5,000	-	0.00%
1511017002	Council - Tfer to Res and Res Funds	80,220	70,736	-	50,319	90,000	-	-	-	0.00%
1511018002	Council - Tfer to Res and Res Funds	(90,000)	(70,736)	-	(53,579)	(90,000)	-	-	-	0.00%
	Council Expenditure Subtotal	**184,196**	**200,179**	**233,300**	**205,893**	**227,885**	**227,885**	**224,084**	**(3,801)**	**-1.67%**
	Council Requirement from / (Contribution to) Cash	**184,196**	**200,179**	**233,300**	**205,893**	**227,885**	**227,885**	**(470,916)**	**(698,801)**	**-306.65%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1412010190	GG - Proceed from Loan	-	-	(2,500,000)	(833,333)	-	(2,500,000)	-	2,500,000	-100.00%
1412010201	GG - OMPF Allocation	(720,300)	(707,600)	(403,350)	(610,417)	(707,600)	(707,600)	(859,600)	(152,000)	21.48%
1412010313	GG - Other Grants	(29,658)	(50,000)	(29,658)	(36,438)	(30,000)	(105,000)	(105,000)	-	0.00%
1412010508	GG - Provincial Offences Act Revenue	(1,732)	(8,288)	(47,412)	(19,144)	(10,000)	(10,000)	(10,000)	-	0.00%
1412010602	GG - Tax/Zoning Certificates	(11,125)	(14,945)	(12,750)	(12,940)	(12,000)	(12,000)	(12,000)	-	0.00%
1412010603	GG - Administration Fees	(3,105)	(2,833)	(1,000)	(2,313)	(6,000)	(6,000)	(6,000)	-	0.00%
1412010741	GG - Lottery Licences	(2,999)	(2,840)	(3,000)	(2,946)	(3,000)	(3,000)	(3,000)	-	0.00%
1412010742	GG - Marriage Licences	(4,300)	(3,225)	(3,375)	(3,633)	(4,000)	(4,000)	(4,000)	-	0.00%
1412010743	GG - Marriage Ceremony Fees	(1,000)	(384)	(1,600)	(995)	(1,000)	(1,000)	(1,000)	-	0.00%
1412010753	GG - Burial Permits	(210)	(105)	(200)	(172)	(200)	(200)	(200)	-	0.00%
1412010821	GG - Returned Cheque Charges	(350)	(275)	(350)	(325)	(250)	(250)	(250)	-	0.00%
1412010881	GG - Penalty on Current Taxes	(12,441)	-	-	(4,147)	(40,000)	(40,000)	(40,000)	-	0.00%
1412010882	GG - Interest on Tax Arrears	(53,575)	-	-	(17,858)	(70,000)	(70,000)	(70,000)	-	0.00%
1412010891	GG -Penalty Charged on Misc A/R	(1,450)	-	-	(483)	(3,000)	(3,000)	(3,000)	-	0.00%
1412010921	GG - Interest Earned	(283,052)	-	-	(94,351)	(120,000)	(120,000)	(120,000)	-	0.00%
1412010951	GG - Photocopy Sales	(18)	(58)	-	(25)	(20)	(20)	(20)	-	0.00%
1412010953	GG - Sale of Maps	(6)	-	-	(2)	-	-	-	-	0.00%
1412010960	GG - Miscellaneous Revenue	(1,461)	-	(150)	(537)	(1,000)	(1,000)	(1,000)	-	0.00%
1412018002	GG - Tfer from Res and Res Funds	-	(160,403)	-	(53,468)	(160,403)	-	-	-	0.00%
	General Government - Administration Revenue Subtotal	**(1,126,781)**	**(950,956)**	**(3,002,844)**	**(1,693,527)**	**(1,168,473)**	**(3,583,070)**	**(1,235,070)**	**2,348,000**	**-65.53%**
1512011010	GG - Salaries and Wages	384,069	517,961	688,300	530,110	415,250	546,000	794,566	248,566	45.52%
1512011020	GG - Benefits	113,088	139,861	193,600	148,850	130,520	175,500	223,490	47,990	27.34%
1512013001	GG - Mileage	192	684	3,000	1,292	200	200	200	-	0.00%
1512013002	GG - Conference and Convention	2,989	7,373	13,000	7,787	4,000	8,000	8,000	-	0.00%
1512013003	GG - Meal Expenses	613	1,642	1,200	1,152	500	500	500	-	0.00%
1512013006	GG - Office Equipment	-	834	4,000	1,611	3,000	5,000	5,000	-	0.00%
1512013007	GG - Office Supplies	13,697	15,260	30,000	19,652	13,000	15,000	61,900	46,900	312.67%
1512013008	GG - Education and Training	7,206	9,197	10,000	8,801	6,000	15,000	15,000	-	0.00%
1512013009	GG - Cleaning and Maintenance Supplies	41	22	-	21	500	500	500	-	0.00%
1512013010	GG - Publications and Subscriptions	241	6,469	-	2,237	500	500	500	-	0.00%
1512013011	GG - Professional - Audit	17,116	-	18,000	11,705	18,000	18,000	18,000	-	0.00%
1512013012	GG - Postage and Courier	11,240	8,925	15,000	11,721	12,000	12,000	12,000	-	0.00%
1512013013	GG - Insurance Premiums	70,635	78,128	89,549	79,437	78,130	89,550	84,200	(5,350)	-5.97%
1512013014	GG - Insurance Claims	-	-	5,000	1,667	5,000	5,000	5,000	-	0.00%
1512013015	GG - Memberships	4,160	6,262	7,500	5,974	6,000	7,500	7,500	-	0.00%
1512013017	GG - Advertising	-	346	500	282	250	250	250	-	0.00%
1512013019	GG - Internet Service	6,052	13,606	15,000	11,553	3,000	15,000	15,000	-	0.00%
1512013020	GG - Telephone	6,323	3,084	6,000	5,136	6,000	6,000	6,000	-	0.00%
1512013037	GG - Clothing Allowance	400	777	750	642	1,000	1,000	1,000	-	0.00%
1512013042	GG - Licenses	45,793	28,477	58,780	44,350	58,780	58,780	70,180	11,400	19.39%
1512013080	GG - Newsletter Expenses	311	31	-	114	500	500	500	-	0.00%
1512014001	GG - Copier Service Agreement and Copies	10,490	14,088	15,000	13,193	10,500	15,000	15,000	-	0.00%
1512014005	GG - Contracted Services	47,817	68,557	75,000	63,791	23,000	75,000	75,000	-	0.00%
1512014011	GG - Software Maint and Enhancements	105,031	32,139	100,000	79,057	25,000	100,000	100,000	-	0.00%
1512014012	GG - Professional - Legal	1,757	7,913	20,000	9,890	20,000	20,000	20,000	-	0.00%
1512014014	GG - PSAB Expenses	-	10,204	75,000	28,401	-	75,000	75,000	-	0.00%

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1512014015	GG - Professional - Consulting (IT)	46,156	11,548	51,000	36,235	51,000	51,000	56,184	5,184	10.16%
1512014020	GG - Professional - Consulting - Other	4,181	-	75,000	26,394	-	75,000	75,000	-	0.00%
1512014031	GG - Miscellaneous Expenses	8,749	-	500	3,083	500	500	500	-	0.00%
1512015004	GG - Bank Service Charges	4,715	(18,128)	2,500	(3,638)	2,500	2,500	2,500	-	0.00%
1512015008	GG - Mailing System Lease	7,133	7,325	7,500	7,319	5,500	7,500	7,500	-	0.00%
1512015023	GG - Small Amount W/O	12	-	100	37	100	100	100	-	0.00%
1512015028	GG - Cash Over/Short	(39)	(92)	-	(44)	-	-	-	-	0.00%
1512018001	GG - Transfer to Capital	-	126,000	110,622	78,874	126,000	110,622	-	(110,622)	-100.00%
1512018002	GG - Tfer to Reserves and Reserve Funds	1,320,798	1,058,145	4,375,220	2,251,388	1,058,145	4,375,220	-	(4,375,220)	-100.00%
1512018888	GG - Tfer to Reserves and Reserve Funds	-	-	(54,400)	(18,133)	-	-	-	-	0.00%
	General Government - Administration Expenditure Subtotal	**2,240,965**	**2,156,639**	**6,012,221**	**3,469,941**	**2,084,375**	**5,887,222**	**1,756,070**	**(4,131,152)**	**-70.17%**
	General Government - Administration Requirement from / (Contribution to) Cash	**1,114,184**	**1,205,683**	**3,009,377**	**1,776,414**	**915,902**	**2,304,152**	**521,000**	**(1,783,152)**	**-77.39%**
1412028002	Elections - Tfer from Res and Res Funds	-	-	-	-	-	-	(28,000)	(28,000)	0.00%
	Municipal Election Revenue Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**(28,000)**	**(28,000)**	**0.00%**
1512023001	Elections - Mileage	-	-	-	-	-	-	250	250	0.00%
1512023017	Elections - Advertising	-	-	-	-	-	-	1,000	1,000	0.00%
1512024030	Election Expenses	2,958	1,730	3,000	2,563	3,000	3,000	26,750	23,750	791.67%
1512028002	Elections - Tfer to Res and Res Funds	7,000	-	7,000	4,667	7,000	7,000	7,000	-	0.00%
	Municipal Election Expenditure Subtotal	**9,958**	**1,730**	**10,000**	**7,230**	**10,000**	**10,000**	**35,000**	**25,000**	**250.00%**
	Municipal Election Requirement from / (Contribution to) Cash	**9,958**	**1,730**	**10,000**	**7,230**	**10,000**	**10,000**	**7,000**	**(3,000)**	**-30.00%**
1412040311	SO - Government Small Office Support	(13,565)	(14,680)	(13,500)	(13,915)	(13,500)	(13,500)	(46,499)	(32,999)	244.44%
1412040641	SO - MTO Commissions	(28,325)	(26,327)	(26,000)	(26,884)	(32,000)	(32,000)	(27,000)	5,000	-15.63%
1412040643	SO - Health Card Commissions	(5,586)	(6,061)	(5,000)	(5,549)	(4,500)	(4,500)	(4,500)	-	0.00%
	Service Ontario Revenue Subtotal	**(47,476)**	**(47,068)**	**(44,500)**	**(46,348)**	**(50,000)**	**(50,000)**	**(77,999)**	**(27,999)**	**56.00%**
1512041010	SO - Salaries and Wages	42,882	46,168	47,000	45,350	45,655	47,000	51,901	4,901	10.43%
1512041020	SO - Benefits	16,397	17,414	18,200	17,337	17,850	18,200	20,098	1,898	10.43%
1512043007	SO - Office Supplies	447	262	400	370	400	400	400	-	0.00%
1512043020	SO - Telephone	210	-	200	137	200	200	200	-	0.00%
1512043037	SO - Clothing Allowance	89	90	100	93	100	100	100	-	0.00%
1512044001	SO - Copier Service Agreement and Copies	743	637	2,000	1,127	750	750	750	-	0.00%
1512044031	SO - Miscellaneous Expenses	41	40	100	60	100	100	4,550	4,450	4450.00%
	Service Ontario Expenditure Subtotal	**60,809**	**64,611**	**68,000**	**64,474**	**65,055**	**66,750**	**77,999**	**11,249**	**16.85%**
	Service Ontario Requirement from / (Contribution to) Cash	**13,332**	**17,542**	**23,500**	**18,126**	**15,055**	**16,750**	**-**	**(16,750)**	**-100.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1512051010	HR - Salaries and Wages	69,052	84,769	103,500	85,774	81,860	90,750	108,120	17,370	19.14%
1512051020	HR - Benefits	22,561	26,668	32,100	27,110	26,520	28,750	33,533	4,783	16.64%
1512053001	HR - Mileage	65	315	100	160	500	500	500	-	0.00%
1512053002	HR - Conference and Convention	-	3,823	1,000	1,608	2,200	2,200	2,200	-	0.00%
1512053003	HR - Meal Expenses	503	266	300	356	1,000	1,000	1,000	-	0.00%
1512053008	HR - H & S Training and Education	11,385	11,592	6,000	9,659	26,200	26,200	26,200	-	0.00%
1512053010	HR - Publications and Subscriptions	-	-	-	-	500	500	500	-	0.00%
1512053015	HR - Memberships	1,168	356	1,400	975	500	500	500	-	0.00%
1512053017	HR - Advertising	1,904	11,283	4,000	5,729	7,000	7,000	7,000	-	0.00%
1512053042	HR - Licences	3,510	8,067	8,000	6,526	6,000	10,000	10,000	-	0.00%
1512054005	HR - Contracted Services	-	13,761	5,000	6,254	20,000	20,000	20,000	-	0.00%
1512054012	HR - Professional - Legal	1,034	5,541	3,000	3,191	5,000	5,000	5,000	-	0.00%
1512054034	HR - Christmas/Volunteer/MunicipalDay	5,263	3,157	8,000	5,473	8,000	8,000	8,000	-	0.00%
1512058001	HR - Tfer to Res and Res Funds	10,000	10,000	10,000	10,000	10,000	10,000	-	(10,000)	-100.00%
	Human Resources Expenditure Subtotal	**126,445**	**179,598**	**182,400**	**162,815**	**195,280**	**210,400**	**222,553**	**12,153**	**5.78%**
	Human Resources Requirement from / (Contribution to) Cash	**126,445**	**179,598**	**182,400**	**162,815**	**195,280**	**210,400**	**222,553**	**12,153**	**5.78%**
1412080960	SC - Parade Revenue	(4,407)	(4,908)	(1,800)	(3,705)	-	-	-	-	0.00%
1412088002	SC - Tfer from Res and Res Funds	(105)	-	-	(35)	-	-	-	-	0.00%
	Santa Claus Parade - Ward 1 Revenue Subtotal	**(4,512)**	**(4,908)**	**(1,800)**	**(3,740)**	**-**	**-**	**-**	**-**	**0.00%**
1512084031	SC - Parade Expenses	4,512	4,184	-	2,898	-	-	-	-	0.00%
1512088002	SC - Tfer to Res and Res Funds	-	724	-	241	-	-	-	-	0.00%
	Santa Claus Parade - Ward 1 Expenditure Subtotal	**4,512**	**4,908**	**-**	**3,139**	**-**	**-**	**-**	**-**	**0.00%**
	Santa Claus Parade - Ward 1 Requirement from / (Contribution to) Cash	**-**	**(0)**	**(1,800)**	**(601)**	**-**	**-**	**-**	**-**	**0.00%**
1412120960	Canada Day - Event Revenue	(8,015)	(7,383)	-	(5,133)	-	-	-	-	0.00%
1412128002	Canada Day - Tfer from Res and Res Funds	(2,356)	(2,235)	-	(1,530)	-	-	-	-	0.00%
	Canada Day Committee Revenue Subtotal	**(10,371)**	**(9,618)**	**-**	**(6,663)**	**-**	**-**	**-**	**-**	**0.00%**
1512124031	Canada Day Event Expenses	10,371	9,618	9,100	9,696	-	11,000	11,000	-	0.00%
	Canada Day Committee Expenditure Subtotal	**10,371**	**9,618**	**9,100**	**9,696**	**-**	**11,000**	**11,000**	**-**	**0.00%**
	Canada Day Committee Requirement from / (Contribution to) Cash	**0**	**(0)**	**9,100**	**3,033**	**-**	**11,000**	**11,000**	**-**	**0.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1521014002	Fire - FPA - Lucan Biddulph	9,613	10,574	11,632	10,606	10,400	11,630	11,630	-	0.00%
1521014003	Fire - FPA - Lambton Shores	-	3,483	10,000	4,494	10,000	15,000	15,000	-	0.00%
1521014004	Fire - FPA - Middlesex Centre	22,266	26,684	24,058	24,336	30,000	33,000	33,000	-	0.00%
	Fire - Transfers to Joint Boards Expenditure Subtotal	**31,879**	**40,741**	**45,690**	**39,436**	**50,400**	**59,630**	**59,630**	**-**	**0.00%**
	Fire - Transfers to Joint Boards Requirement from / (Contribution to) Cash	**31,879**	**40,741**	**45,690**	**39,436**	**50,400**	**59,630**	**59,630**	**-**	**0.00%**
1421020302	Fire Admin - MTO Highway Calls	(17,071)	(12,734)	(10,000)	(13,268)	(18,000)	(18,000)	(18,000)	-	0.00%
1421020960	Fire Admin - Miscellaneous Revenue	(9,285)	(640)	-	(3,308)	(50)	(50)	(50)	-	0.00%
	Fire Department - Administration Revenue Subtotal	**(26,356)**	**(13,374)**	**(10,000)**	**(16,576)**	**(18,050)**	**(18,050)**	**(18,050)**	**-**	**0.00%**
1521021010	Fire Admin - Salaries and Wages	314,382	346,967	375,305	345,551	344,895	372,250	502,811	130,561	35.07%
1521021017	Fire Admin - Benefits - Life Insurance	10,850	11,461	22,555	14,955	12,500	12,500	30,217	17,717	141.74%
1521021020	Fire Admin - Benefits	42,544	48,698	47,888	46,377	42,880	42,880	64,157	21,277	49.62%
1521023001	Fire Admin - Mileage	32	91	200	108	200	200	200	-	0.00%
1521023002	Fire Admin - Conference and Convention	3,576	11,080	11,500	8,719	8,000	12,000	12,000	-	0.00%
1521023019	Fire Admin - Cell Phone Allowance	2,014	-	2,500	1,505	2,500	2,500	2,500	-	0.00%
1521023020	Fire Admin - Phone - Chief's Cell Phone	662	560	900	707	900	900	900	-	0.00%
1521023037	Fire Admin - Clothing Allowance and PPE	100	-	100	67	100	100	100	-	0.00%
1521023066	Fire Admin - Awards/Commendations	680	-	1,500	727	1,500	1,500	1,500	-	0.00%
1521024011	Fire Adm - Software Maint & Enhancements	23,242	1,649	11,000	11,963	8,500	8,500	8,500	-	0.00%
1521028002	Fire Admin - Tfer to Res and Res Funds	550,000	550,000	-	366,667	550,000	-	-	-	0.00%
	Fire Department - Administration Expenditure Subtotal	**948,080**	**970,506**	**473,448**	**797,346**	**971,975**	**453,330**	**622,885**	**169,555**	**37.40%**
	Fire Department - Administration Requirement from / (Contribution to) Cash	**921,724**	**957,132**	**463,448**	**780,770**	**953,925**	**435,280**	**604,835**	**169,555**	**38.95%**
1521033001	Fire Stations - Mileage	307	67	500	291	1,500	1,500	1,500	-	0.00%
1521033003	Fire Stations - Meal Expenses	631	570	500	567	1,200	1,200	1,200	-	0.00%
1521033004	Fire Stations - Hydro	4,626	7,241	7,500	6,456	5,300	7,500	7,500	-	0.00%
1521033005	Fire Stations - Heat	4,735	6,032	6,500	5,755	3,600	6,500	6,500	-	0.00%
1521033006	Fire Stations - Water and Sewage	1,349	-	3,560	1,636	3,560	3,560	3,560	-	0.00%
1521033007	Fire Stations - Office Supplies	1,024	1,634	1,500	1,386	1,100	1,500	1,500	-	0.00%
1521033008	Fire Stations - Education and Training	24,951	27,555	22,500	25,002	26,000	25,000	25,000	-	0.00%
1521033009	Fire Stations - Cleaning and Maint Sup	745	1,950	500	1,065	1,000	1,000	1,000	-	0.00%
1521033010	Fire Stations - Pub and Subscriptions	62	32	400	165	400	400	400	-	0.00%
1521033013	Fire Stations - Insurance Premiums	23,846	29,678	31,365	28,296	29,680	31,365	31,100	(265)	-0.84%
1521033015	Fire Stations - Memberships	975	750	1,250	991	1,000	1,250	1,250	-	0.00%
1521033016	Fire Stations - Building Rep and Maint	3,073	4,860	8,500	5,478	5,000	5,000	5,000	-	0.00%
1521033019	Fire Stations - Internet Service	2,028	1,763	2,400	2,064	2,400	2,400	2,400	-	0.00%
1521033020	Fire Stations - Telephone	1,835	1,060	1,850	1,582	1,850	1,850	1,850	-	0.00%
1521033023	Fire Stations - Radio Licences and Rep	2,478	4,247	4,500	3,742	3,500	4,500	4,500	-	0.00%
1521033024	Fire Stations - Vehicle Repairs	20,478	19,491	24,500	21,490	24,500	24,500	24,500	-	0.00%
1521033033	Fire Stations - Medical and Drive Test	751	3,848	2,500	2,366	3,000	3,000	3,000	-	0.00%
1521033034	Fire Stations - Protective Equipment	11,571	4,394	2,500	6,155	17,000	7,500	7,500	-	0.00%
1521033035	Fire Statns -Equip Purchases-Non-Capital	37,548	22,121	15,000	24,890	31,400	30,000	30,000	-	0.00%
1521033036	Fire Stations - Fire Prev Program	3,481	3,097	5,000	3,859	3,500	5,000	5,000	-	0.00%
1521033037	Fire Stations - Uniforms	3,347	4,185	4,500	4,011	4,500	4,500	4,500	-	0.00%
1521033044	Fire Stations - Vehicle Fuel	5,710	4,204	7,500	5,805	7,500	7,500	7,500	-	0.00%
1521033050	Fire Stations - Equip Rep & Maint	20,919	21,455	22,000	21,458	22,000	22,000	22,000	-	0.00%
1521034005	Contracted Services	544	7,208	3,000	3,584	1,500	18,000	18,000	-	0.00%
1521034031	Fire Stations - Miscellaneous Expenses	1,800	1,199	1,000	1,333	1,500	1,500	1,500	-	0.00%

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
	Fire Stations Expenditure Subtotal	**178,814**	**178,638**	**180,825**	**179,427**	**203,490**	**218,025**	**217,760**	**(265)**	**-0.12%**
	Fire Stations Requirement from / (Contribution to) Cash	**178,814**	**178,638**	**180,825**	**179,427**	**203,490**	**218,025**	**217,760**	**(265)**	**-0.12%**
1421040697	Facility Rent	(6,566)	(78,037)	(86,671)	(57,091)	(78,792)	(86,671)	(86,671)	-	0.00%
	EMS Station Revenue Subtotal	**(6,566)**	**(78,037)**	**(86,671)**	**(57,091)**	**(78,792)**	**(86,671)**	**(86,671)**	**-**	**0.00%**
1521043004	Hydro	535	1,846	2,500	1,627	7,500	7,500	7,500	-	0.00%
1521043005	Heat	-	-	-	-	7,500	7,500	7,500	-	0.00%
1521043013	Insurance	-	1,848	1,848	1,232	1,850	1,850	6,000	4,150	224.32%
1521043016	Building Repairs & Maintenance	-	122	-	41	2,500	2,500	2,500	-	0.00%
	EMS Station Expenditure Subtotal	**535**	**3,816**	**4,348**	**2,900**	**19,350**	**19,350**	**23,500**	**4,150**	**21.45%**
	EMS Station Requirement from / (Contribution to) Cash	**(6,031)**	**(74,221)**	**(82,323)**	**(54,191)**	**(59,442)**	**(67,321)**	**(63,171)**	**4,150**	**-6.16%**
1521053001	Emergency Mgmt - Mileage	-	62	100	54	500	500	500	-	0.00%
1521053002	Emergency Mgmt - Conference & Convention	393	1,279	3,000	1,557	3,000	3,000	3,000	-	0.00%
1521053007	Emergency Mgmt - Office Supplies	633	710	750	698	1,000	1,000	1,000	-	0.00%
1521053008	Emergency Mgmt - Ed & Training	-	1,079	1,000	693	1,000	1,000	1,000	-	0.00%
1521053015	Emergency Mgmt - Memberships	-	125	500	208	500	500	500	-	0.00%
	Emergency Management Expenditure Subtotal	**1,026**	**3,255**	**5,350**	**3,210**	**6,000**	**6,000**	**6,000**	**-**	**0.00%**
	Emergency Management Requirement from / (Contribution to) Cash	**1,026**	**3,255**	**5,350**	**3,210**	**6,000**	**6,000**	**6,000**	**-**	**0.00%**
1521503007	H&S - Office Supplies	-	283	-	94	-	-	-	-	0.00%
1521503008	H&S - Education and Training	-	-	249	83	-	-	-	-	0.00%
1521503015	H&S - Memberships	286	-	-	95	-	-	-	-	0.00%
	Health and Safety Expenditure Subtotal	**286**	**283**	**249**	**272**	**-**	**-**	**-**	**-**	**0.00%**
	Health and Safety Requirement from / (Contribution to) Cash	**286**	**283**	**249**	**272**	**-**	**-**	**-**	**-**	**0.00%**
1422010960	Policing - Revenue	(13,173)	(6,343)	(8,000)	(9,172)	-	-	-	-	0.00%
	Policing Revenue Subtotal	**(13,173)**	**(6,343)**	**(8,000)**	**(9,172)**	**-**	**-**	**-**	**-**	**0.00%**
1522013019	Policing - Internet and Phone	478	879	500	619	500	500	500	-	0.00%
1522014005	Policing - Shared Police Services Board	-	167,075	15,000	60,692	15,000	15,000	15,000	-	0.00%
1522014010	Policing - OPP Contract	943,680	748,689	1,002,200	898,190	1,002,200	1,002,200	1,106,100	103,900	10.37%
	Policing Expenditure Subtotal	**944,158**	**916,643**	**1,017,700**	**959,501**	**1,017,700**	**1,017,700**	**1,121,600**	**103,900**	**10.21%**
	Policing Requirement from / (Contribution to) Cash	**930,985**	**910,300**	**1,009,700**	**950,329**	**1,017,700**	**1,017,700**	**1,121,600**	**103,900**	**10.21%**
1522061010	Crossing Guard - Salaries and Wages	7,102	6,992	9,000	7,698	8,100	8,250	9,180	930	11.27%
1522061020	Crossing Guard - Benefits	965	917	1,250	1,044	980	1,275	1,275	-	0.00%
1522063037	Crossing Guard -Clothing Allowance & PPE	-	-	200	67	200	200	200	-	0.00%
	School Crossing Guard Expenditure Subtotal	**8,067**	**7,909**	**10,450**	**8,809**	**9,280**	**9,725**	**10,655**	**930**	**9.56%**
	School Crossing Guard Requirement from / (Contribution to) Cash	**8,067**	**7,909**	**10,450**	**8,809**	**9,280**	**9,725**	**10,655**	**930**	**9.56%**
1523016002	Transfer to Conservation Authority	195,002	201,776	207,000	201,259	201,775	207,000	240,000	33,000	15.94%
	Conservation Authority Expenditure Subtotal	**195,002**	**201,776**	**207,000**	**201,259**	**201,775**	**207,000**	**240,000**	**33,000**	**15.94%**
	Conservation Authority Requirement from / (Contribution to) Cash	**195,002**	**201,776**	**207,000**	**201,259**	**201,775**	**207,000**	**240,000**	**33,000**	**15.94%**
1523503017	Mosquito Control - Advertising	748	346	392	495	300	375	375	-	0.00%
1523504005	Mosquito Control - Contracted Services	30,706	33,106	38,828	34,213	50,600	50,600	50,600	-	0.00%
	Mosquito Control Expenditure Subtotal	**31,454**	**33,452**	**39,220**	**34,708**	**50,900**	**50,975**	**50,975**	**-**	**0.00%**
	Mosquito Control Requirement from / (Contribution to) Cash	**31,454**	**33,452**	**39,220**	**34,708**	**50,900**	**50,975**	**50,975**	**-**	**0.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1424010747	Building - Permits	(220,819)	(352,726)	(300,000)	(291,182)	(230,000)	(300,000)	(300,000)	-	0.00%
1424010748	Building - Septic Permits	(1,466)	-	(5,000)	(2,155)	(5,000)	(5,000)	(5,000)	-	0.00%
1424010960	Building - Miscellaneous Revenue	-	-	-	-	(1,000)	(1,000)	(1,000)	-	0.00%
	Building Department Revenue Subtotal	**(222,285)**	**(352,726)**	**(305,000)**	**(293,337)**	**(236,000)**	**(306,000)**	**(306,000)**	**-**	**0.00%**
1524011020	Building - Benefits	-	-	-	-	1,795	1,850	-	(1,850)	-100.00%
1524011021	Building - Salaries and Wages - Admin	-	-	-	-	4,600	4,725	-	(4,725)	-100.00%
1524013007	Building - Office Supplies	186	192	250	209	250	250	250	-	0.00%
1524013012	Building - Postage and Courier	-	-	50	17	50	50	50	-	0.00%
1524013013	Building - Insurance Premiums	-	-	-	-	5,000	-	-	-	0.00%
1524013014	Building - Insurance Claims	-	-	-	-	880	-	-	-	0.00%
1524013017	Building - Advertising	-	-	475	158	-	475	475	-	0.00%
1524013020	Building - Telephone	777	17	20	271	-	750	750	-	0.00%
1524013042	Building - Licenses	9,158	12,720	12,750	11,543	10,000	12,500	12,500	-	0.00%
1524014011	Building - Software Maint & Enhancements	-	-	300	100	300	300	300	-	0.00%
1524014012	Building - Professional - Legal	-	-	2,000	667	10,000	10,000	10,000	-	0.00%
1524014016	Building - Professional Services	121,300	142,105	275,000	179,468	129,205	275,000	275,000	-	0.00%
1524014031	Building - Miscellaneous Expenses	460	-	100	187	100	100	100	-	0.00%
1524018002	Building - Tfer to Res and Res Funds	80,800	73,820	14,055	56,225	73,820	-	-	-	0.00%
	Building Department Expenditure Subtotal	**212,681**	**228,854**	**305,000**	**248,845**	**236,000**	**306,000**	**299,425**	**(6,575)**	**-2.15%**
	Building Department Requirement from / (Contribution to) Cash	**(9,604)**	**(123,872)**	**-**	**(44,492)**	**-**	**-**	**(6,575)**	**(6,575)**	**0.00%**
1424030304	Animal Control - Prov Reimb-Livestock Cl	(50)	(487)	(200)	(246)	(200)	(200)	-	200	-100.00%
1424030744	Animal Control - Dog Licences	(1,000)	(240)	(100)	(447)	(900)	(900)	(200)	700	-77.78%
	Animal Control Revenue Subtotal	**(1,050)**	**(727)**	**(300)**	**(693)**	**(1,100)**	**(1,100)**	**(200)**	**900**	**-81.82%**
1524033020	Animal Control - Telephone	259	6	10	92	250	250	250	-	0.00%
1524034004	Animal Control Contract	2,086	10,502	15,000	9,196	18,000	12,000	22,000	10,000	83.33%
1524034005	Animal Control - Contracted Services	8,059	4,254	2,000	4,771	-	6,000	6,000	-	0.00%
	Animal Control Expenditure Subtotal	**10,404**	**14,761**	**17,010**	**14,059**	**18,250**	**18,250**	**28,250**	**10,000**	**54.79%**
	Animal Control Requirement from / (Contribution to) Cash	**9,354**	**14,034**	**16,710**	**13,366**	**17,150**	**17,150**	**28,050**	**10,900**	**63.56%**
1424040822	Bylaw - Fines and Fees Levied	(6,615)	(7,512)	(11,000)	(8,376)	(8,000)	(8,000)	(8,000)	-	0.00%
	By-Law Enforcement Revenue Subtotal	**(6,615)**	**(7,512)**	**(11,000)**	**(8,376)**	**(8,000)**	**(8,000)**	**(8,000)**	**-**	**0.00%**
1524041010	Bylaw - Salaries and Wages	-	32,042	33,600	21,881	50,290	60,200	34,272	(25,928)	-43.07%
1524041020	Bylaw - Benefits	-	8,418	11,500	6,639	15,940	21,150	11,730	(9,420)	-44.54%
1524043007	Bylaw - Office Supplies	97	163	125	128	750	750	300	(450)	-60.00%
1524043008	Bylaw - Education and Training	-	-	-	-	1,000	1,000	1,000	-	0.00%
1524043012	Bylaw - Postage and Courier	-	-	-	-	100	100	100	-	0.00%
1524043015	Bylaw - Memberships	-	-	273	91	-	-	300	300	0.00%
1524043020	Bylaw - Telephone	259	440	600	433	1,000	1,000	750	(250)	-25.00%
1524043027	Bylaw - Gas	-	-	-	-	500	500	500	-	0.00%
1524043037	Bylaw - Clothing Allowance & PPE	-	1,136	-	379	1,500	1,500	1,500	-	0.00%
1524043046	Bylaw - Vehicle Expenses	-	686	1,750	812	500	1,500	1,500	-	0.00%
1524044005	By-law - Contracted Services	48,598	15,529	10,000	24,709	22,000	-	8,000	8,000	0.00%
1524044012	Bylaw - Professional - Legal	-	-	2,000	667	1,500	1,500	1,500	-	0.00%
	By-Law Enforcement Expenditure Subtotal	**48,954**	**58,414**	**59,848**	**55,739**	**95,080**	**89,200**	**61,452**	**(27,748)**	**-31.11%**
	By-Law Enforcement Requirement from / (Contribution to) Cash	**42,339**	**50,902**	**48,848**	**47,363**	**87,080**	**81,200**	**53,452**	**(27,748)**	**-34.17%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
1431000749	Roadways - Entrance/Road Permits	(7,700)	(8,125)	(27,500)	(14,442)	(3,500)	(3,500)	(18,000)	(14,500)	414.29%
1431000960	Roadways - Miscellaneous Revenue	(48,742)	(27,187)	(20,000)	(31,976)	(8,000)	(8,000)	(14,000)	(6,000)	75.00%
1431008002	Roadways - Tfer from Res and Res Funds	-	-	-	-	-	-	(435,000)	(435,000)	0.00%
	Public Works Revenue Subtotal	**(56,442)**	**(35,312)**	**(47,500)**	**(46,418)**	**(11,500)**	**(11,500)**	**(467,000)**	**(455,500)**	**3960.87%**
1531001010	Roadways - Salaries and Wages	461,525	555,541	614,600	543,889	531,690	112,675	636,892	524,217	465.25%
1531001020	Roadways - Benefits	144,798	174,712	196,900	172,137	167,975	34,695	204,042	169,347	488.10%
1531003001	Roadways - Mileage	1,208	271	800	760	1,000	800	1,000	200	25.00%
1531003002	Roadways - Conference and Convention	340	3,272	5,073	2,895	3,000	4,000	12,000	8,000	200.00%
1531003003	Roadways - Meal Expenses	22	102	1,211	445	-	1,000	2,000	1,000	100.00%
1531003007	Roadways - Office Supplies	1,912	770	1,500	1,394	2,000	1,500	3,000	1,500	100.00%
1531003008	Roadways - Education and Training	11,287	24,162	20,000	18,483	18,000	20,000	20,000	-	0.00%
1531003009	Roadways - Cleaning and Mtnance Supplies	385	657	500	514	500	500	4,000	3,500	700.00%
1531003010	Roadways -Publications and Subscriptions	3,142	-	708	1,284	-	-	800	800	0.00%
1531003012	Roadways - Postage and Courier	43	97	100	80	50	100	100	-	0.00%
1531003013	Roadways - Insurance Premiums	202,760	219,570	227,333	216,555	219,570	227,335	237,650	10,315	4.54%
1531003014	Roadways - Insurance Claims	6,258	2,358	7,500	5,372	7,500	7,500	7,500	-	0.00%
1531003015	Roadways - Memberships	1,560	1,185	1,210	1,318	1,500	1,500	1,500	-	0.00%
1531003019	Roadways - Internet	1,454	1,600	1,600	1,551	1,500	1,600	1,600	-	0.00%
1531003020	Roadways - Telephone	11,228	10,816	13,000	11,682	10,000	10,000	12,000	2,000	20.00%
1531003021	Roadways - Supplies Sundry	1,180	974	1,000	1,051	250	1,000	1,000	-	0.00%
1531003023	Roadways - Radio Licences and Repairs	2,030	2,680	2,750	2,487	1,800	2,750	2,750	-	0.00%
1531003037	Roadways - Clothing Allowance and PPE	10,398	9,147	18,000	12,515	10,000	18,000	18,000	-	0.00%
1531003041	Roadways - Materials Purchased	2,897	2,427	2,500	2,608	2,500	2,500	2,500	-	0.00%
1531003042	Roadways - Licenses	505	713	1,339	852	1,200	1,200	1,500	300	25.00%
1531003048	Roadways - Small Tool Purchase	8,919	6,287	10,000	8,402	10,000	10,000	10,000	-	0.00%
1531004001	Copier Service Agreement and Copies	-	679	1,500	726	-	800	1,600	800	100.00%
1531004005	Roadways - Contracted Services	980	6,035	20,000	9,005	500	20,000	20,000	-	0.00%
1531004012	Roadways - Professional - Legal	5,208	2,700	14,414	7,440	-	3,000	5,000	2,000	66.67%
1531004015	Roadways - Professional Consulting - IT	6,841	-	4,500	3,780	4,500	4,500	5,000	500	11.11%
1531004016	Roadways - Professional - Engineering	-	9,718	-	3,239	5,000	-	-	-	0.00%
1531008001	Roadways - Transfer To/From Capital	-	115,000	-	38,333	115,000	-	-	-	0.00%
1531008002	Roadways - Tfer to Res and Res Funds	275,000	275,000	-	183,333	275,000	-	-	-	0.00%
	Public Works Expenditure Subtotal	**1,161,879**	**1,426,472**	**1,168,039**	**1,252,130**	**1,390,035**	**486,955**	**1,211,434**	**724,479**	**148.78%**
	Public Works Requirement from / (Contribution to) Cash	**1,105,437**	**1,391,160**	**1,120,539**	**1,205,712**	**1,378,535**	**475,455**	**744,434**	**268,979**	**56.57%**
1431010301	Bridge Maint - Gas Tax Allocation	-	(201,431)	-	(67,144)	-	-	(810,000)	(810,000)	0.00%
	Bridge Maintenance Revenue Subtotal	**-**	**(201,431)**	**-**	**(67,144)**	**-**	**-**	**(810,000)**	**(810,000)**	**0.00%**
1531011010	Bridge Maint - Salaries and Wages	4,408	1,310	3,700	3,139	5,230	14,315	3,774	(10,541)	-73.64%
1531011020	Bridge Maint - Benefits	1,386	485	1,200	1,024	1,690	4,760	1,224	(3,536)	-74.29%
1531013041	Bridge Maint - Materials Purchased	479	-	1,000	493	150	1,000	2,500	1,500	150.00%
1531014005	Bridge Maint - Contracted Services	-	-	30,000	10,000	10,000	30,000	30,000	-	0.00%
1531014016	Bridge Maint -Professional - Engineering	14,493	-	-	4,831	20,000	-	-	-	0.00%
1531018002	Bridge Maint - Tfer to Res and Res Funds	-	200,000	-	66,667	200,000	-	-	-	0.00%
	Bridge Maintenance Expenditure Subtotal	**20,765**	**201,795**	**35,900**	**86,154**	**237,070**	**50,075**	**37,498**	**(12,577)**	**-25.12%**
	Bridge Maintenance Requirement from / (Contribution to) Cash	**20,765**	**364**	**35,900**	**19,010**	**237,070**	**50,075**	**(772,502)**	**(822,577)**	**-1642.69%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1531021010	Grass&Weed Cutting - Salaries and Wages	22,783	37,078	39,500	33,120	24,170	48,680	40,290	(8,390)	-17.24%
1531021020	Grass&Weed Cutting - Benefits	6,787	11,132	11,400	9,773	7,800	16,500	11,628	(4,872)	-29.53%
1531023041	Grass&Weed Cutting - Materials Purchased	974	187	1,000	720	1,000	2,500	2,500	-	0.00%
1531024005	Grass&Weed Cutting - Contracted Services	68	-	-	23	-	-	-	-	0.00%
	Grass and Weed Cutting (Roadside) Expenditure Subtotal	**30,612**	**48,397**	**51,900**	**43,636**	**32,970**	**67,680**	**54,418**	**(13,262)**	**-19.60%**
	Grass and Weed Cutting (Roadside) Requirement from / (Contribution to) Cash	**30,612**	**48,397**	**51,900**	**43,636**	**32,970**	**67,680**	**54,418**	**(13,262)**	**-19.60%**
1531031010	Tree/Brushing - Salaries and Wages	22,428	8,497	6,000	12,308	34,260	66,910	6,120	(60,790)	-90.85%
1531031020	Tree/Brushing - Benefits	7,320	2,701	2,000	4,007	11,060	22,475	2,040	(20,435)	-90.92%
1531033041	Tree/Brushing - Materials Purchased	-	-	5,000	1,667	5,000	5,000	5,000	-	0.00%
1531034005	Tree/Brushing - Contracted Services	22,400	52,446	50,000	41,615	47,000	50,000	50,000	-	0.00%
1531035001	Tree/Brushing - Equipment Rental	-	1,772	3,000	1,591	3,000	3,000	3,000	-	0.00%
	Tree Removal / Brushing / Restorations Expenditure Subtotal	**52,148**	**65,417**	**66,000**	**61,188**	**100,320**	**147,385**	**66,160**	**(81,225)**	**-55.11%**
	Tree Removal / Brushing / Restorations Requirement from / (Contribution to) Cash	**52,148**	**65,417**	**66,000**	**61,188**	**100,320**	**147,385**	**66,160**	**(81,225)**	**-55.11%**
1531041010	Ditching - Salaries and Wages	6,519	2,018	5,700	4,745	7,535	18,500	5,814	(12,686)	-68.57%
1531041020	Ditching - Benefits	2,321	715	1,800	1,612	2,430	6,168	1,836	(4,332)	-70.23%
1531043041	Ditching - Materials Purchased	184	2,496	2,500	1,727	2,000	2,500	5,000	2,500	100.00%
1531044005	Ditching - Contracted Services	-	12,639	5,000	5,880	2,500	5,000	5,000	-	0.00%
	Ditching Expenditure Subtotal	**9,024**	**17,868**	**15,000**	**13,964**	**14,465**	**32,168**	**17,650**	**(14,518)**	**-45.13%**
	Ditching Requirement from / (Contribution to) Cash	**9,024**	**17,868**	**15,000**	**13,964**	**14,465**	**32,168**	**17,650**	**(14,518)**	**-45.13%**
1531051010	Litter Pickup - Salaries and Wages	1,526	775	1,200	1,167	1,580	7,700	1,224	(6,476)	-84.10%
1531051020	Litter Pickup - Benefits	444	252	300	332	510	2,550	306	(2,244)	-88.00%
1531053041	Litter Pickup - Materials Purchased	803	-	900	568	1,000	1,000	-	(1,000)	-100.00%
	Litter Pick-up Expenditure Subtotal	**2,772**	**1,026**	**2,400**	**2,067**	**3,090**	**11,250**	**1,530**	**(9,720)**	**-86.40%**
	Litter Pick-up Requirement from / (Contribution to) Cash	**2,772**	**1,026**	**2,400**	**2,067**	**3,090**	**11,250**	**1,530**	**(9,720)**	**-86.40%**
1531061010	Hardtop Patching - Salaries and Wages	5,286	6,111	3,300	4,899	4,905	9,800	3,366	(6,434)	-65.65%
1531061020	Hardtop Patching - Benefits	1,703	2,079	1,200	1,661	1,585	3,250	1,224	(2,026)	-62.34%
1531063041	Hardtop Patching - Materials Purchased	3,193	6,670	8,000	5,954	5,000	8,000	8,000	-	0.00%
1531064005	Hardtop Patching - Contracted Services	8,854	-	65,000	24,618	17,500	70,000	70,000	-	0.00%
	Hardtop Patching Expenditure Subtotal	**19,036**	**14,859**	**77,500**	**37,132**	**28,990**	**91,050**	**82,590**	**(8,460)**	**-9.29%**
	Hardtop Patching Requirement from / (Contribution to) Cash	**19,036**	**14,859**	**77,500**	**37,132**	**28,990**	**91,050**	**82,590**	**(8,460)**	**-9.29%**
1531071010	Street Sweeping - Salaries and Wages	215	1,094	-	437	140	5,150	-	(5,150)	-100.00%
1531071020	Street Sweeping - Benefits	64	402	-	155	45	1,665	-	(1,665)	-100.00%
1531074005	Street Sweeping - Contracted Services	16,964	22,796	21,113	20,291	15,000	24,000	37,500	13,500	56.25%
	Street Sweeping Expenditure Subtotal	**17,243**	**24,292**	**21,113**	**20,883**	**15,185**	**30,815**	**37,500**	**6,685**	**21.69%**
	Street Sweeping Requirement from / (Contribution to) Cash	**17,243**	**24,292**	**21,113**	**20,883**	**15,185**	**30,815**	**37,500**	**6,685**	**21.69%**
1531081010	HM Shouldering - Salaries and Wages	92	15,318	4,000	6,470	4,325	12,695	4,080	(8,615)	-67.86%
1531081020	HM Shouldering - Benefits	33	4,623	1,400	2,019	1,395	4,220	1,428	(2,792)	-66.16%
1531083041	HM Shouldering - Materials Purchased	-	-	7,500	2,500	7,500	7,500	7,500	-	0.00%
	Hardtop Maintenance - Shouldering Expenditure Subtotal	**125**	**19,941**	**12,900**	**10,989**	**13,220**	**24,415**	**13,008**	**(11,407)**	**-46.72%**
	Hardtop Maintenance - Shouldering Requirement from / (Contribution to) Cash	**125**	**19,941**	**12,900**	**10,989**	**13,220**	**24,415**	**13,008**	**(11,407)**	**-46.72%**
1531101010	GM Grading - Salaries and Wages	71,530	73,229	72,300	72,353	92,790	173,000	73,746	(99,254)	-57.37%
1531101020	GM Grading - Benefits	23,249	22,694	23,300	23,081	29,945	58,250	23,766	(34,484)	-59.20%
1531103041	GM Grading - Materials Purchased	9,344	-	15,000	8,115	15,000	15,000	870,000	855,000	5700.00%
1531104005	GM Grading - Contracted Services	699	-	-	233	-	-	-	-	0.00%
	Gravel Maintenance - Grading/Gravelling Expenditure Subtotal	**104,821**	**95,923**	**110,600**	**103,782**	**137,735**	**246,250**	**967,512**	**721,262**	**292.90%**
	Gravel Maintenance - Grading/Gravelling Requirement from / (Contribution to) Cash	**104,821**	**95,923**	**110,600**	**103,782**	**137,735**	**246,250**	**967,512**	**721,262**	**292.90%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1531111010	GM Dust Layer - Salaries and Wages	518	5,037	2,000	2,518	4,640	13,325	2,040	(11,285)	-84.69%
1531111020	GM Dust Layer - Benefits	161	1,252	600	671	1,500	4,425	612	(3,813)	-86.17%
1531113041	GM Dust Layer - Materials Purchased	308,167	224,794	-	177,654	320,000	-	375,000	375,000	0.00%
1531114005	GM Dust Layer - Contracted Services	1,427	45,156	-	15,528	-	-	-	-	0.00%
	Gravel Maintenance - Dust Layer Expenditure Subtotal	**310,273**	**276,239**	**2,600**	**196,371**	**326,140**	**17,750**	**377,652**	**359,902**	**2027.62%**
	Gravel Maintenance - Dust Layer Requirement from / (Contribution to) Cash	**310,273**	**276,239**	**2,600**	**196,371**	**326,140**	**17,750**	**377,652**	**359,902**	**2027.62%**
1531121010	GM Gravelling - Salaries and Wages	-	21,403	20,900	14,101	-	-	21,318	21,318	0.00%
	Gravel Maintenance - Gravelling Expenditure Subtotal	**-**	**21,403**	**20,900**	**14,101**	**-**	**-**	**21,318**	**21,318**	**0.00%**
	Gravel Maintenance - Gravelling Requirement from / (Contribution to) Cash	**-**	**21,403**	**20,900**	**14,101**	**-**	**-**	**21,318**	**21,318**	**0.00%**
1531141010	Rd Signs&Safety Dev - Salaries and Wages	9,659	11,124	7,400	9,394	10,470	23,850	7,548	(16,302)	-68.35%
1531141020	Rd Signs&Safety Dev - Benefits	2,829	3,479	2,300	2,870	3,380	7,975	2,346	(5,629)	-70.58%
1531143041	Rd Signs&Safety Dev -Materials Purchased	26,449	59,335	62,500	49,428	30,000	62,500	62,500	-	0.00%
1531144005	Rd Signs&Safety Dev -Contracted Services	11,624	15,086	8,200	11,637	12,000	15,000	15,000	-	0.00%
	Road Signs and Safety Devices Expenditure Subtotal	**50,561**	**89,024**	**80,400**	**73,329**	**55,850**	**109,325**	**87,394**	**(21,931)**	**-20.06%**
	Road Signs and Safety Devices Requirement from / (Contribution to) Cash	**50,561**	**89,024**	**80,400**	**73,329**	**55,850**	**109,325**	**87,394**	**(21,931)**	**-20.06%**
1531151010	Line Painting - Salaries and Wages	54	-	-	18	85	5,000	-	(5,000)	-100.00%
1531151020	Line Painting - Benefits	19	-	-	6	30	1,625	-	(1,625)	-100.00%
1531153041	Line Painting - Materials Purchased	-	-	5,000	1,667	-	5,000	5,000	-	0.00%
1531154005	Line Painting - Contracted Services	11,799	15,019	20,000	15,606	15,000	20,000	20,000	-	0.00%
	Road Line Painting Expenditure Subtotal	**11,872**	**15,019**	**25,000**	**17,297**	**15,115**	**31,625**	**25,000**	**(6,625)**	**-20.95%**
	Road Line Painting Requirement from / (Contribution to) Cash	**11,872**	**15,019**	**25,000**	**17,297**	**15,115**	**31,625**	**25,000**	**(6,625)**	**-20.95%**
1531161010	Sidewalk Repair - Salaries and Wages	1,606	1,766	900	1,424	2,525	9,500	918	(8,582)	-90.34%
1531161020	Sidewalk Repair - Benefits	532	634	300	489	815	3,125	306	(2,819)	-90.21%
1531163041	Sidewalk Repair - Materials Purchased	949	2,173	20,000	7,707	2,500	20,000	20,000	-	0.00%
1531164005	Sidewalk Repair - Contracted Services	-	-	100,000	33,333	-	100,000	130,000	30,000	30.00%
	Sidewalk Repair Expenditure Subtotal	**3,087**	**4,572**	**121,200**	**42,953**	**5,840**	**132,625**	**151,224**	**18,599**	**14.02%**
	Sidewalk Repair Requirement from / (Contribution to) Cash	**3,087**	**4,572**	**121,200**	**42,953**	**5,840**	**132,625**	**151,224**	**18,599**	**14.02%**
1531171010	Road Patrol - Salaries and Wages	27,862	18,085	46,400	30,782	27,305	54,500	47,328	(7,172)	-13.16%
1531171020	Road Patrol - Benefits	6,803	4,493	11,200	7,499	8,810	18,250	11,424	(6,826)	-37.40%
1531174005	Road Patrol - Contracted Services	73	-	3,700	1,258	-	3,700	3,700	-	0.00%
	Road Patrol Expenditure Subtotal	**34,738**	**22,578**	**61,300**	**39,539**	**36,115**	**76,450**	**62,452**	**(13,998)**	**-18.31%**
	Road Patrol Requirement from / (Contribution to) Cash	**34,738**	**22,578**	**61,300**	**39,539**	**36,115**	**76,450**	**62,452**	**(13,998)**	**-18.31%**
1531221010	Culvert Maint - Salaries and Wages	10,133	7,303	22,400	13,279	19,030	39,500	22,848	(16,652)	-42.16%
1531221020	Culvert Maint - Benefits	2,464	2,447	6,500	3,803	6,140	13,200	6,630	(6,570)	-49.77%
1531223041	Culvert Maint - Materials Purchased	13,447	32,502	35,000	26,983	35,000	35,000	35,000	-	0.00%
1531224005	Culvert Maint - Contracted Services	25,027	5,707	20,000	16,911	10,000	20,000	20,000	-	0.00%
1531224016	Culvert Maint - Professional-Engineering	-	-	-	-	10,000	-	-	-	0.00%
1531228002	Culvert Maint - Tfer to Res & Res Funds	-	190,000	-	63,333	190,000	-	-	-	0.00%
	Culverts Expenditure Subtotal	**51,071**	**237,959**	**83,900**	**124,309**	**270,170**	**107,700**	**84,478**	**(23,222)**	**-21.56%**
	Culverts Requirement from / (Contribution to) Cash	**51,071**	**237,959**	**83,900**	**124,309**	**270,170**	**107,700**	**84,478**	**(23,222)**	**-21.56%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1531231010	CB and SS - Salaries and Wages	2,655	1,576	12,600	5,610	3,965	12,000	12,852	852	7.10%
1531231020	CB and SS - Benefits	838	554	4,500	1,964	1,280	4,000	4,590	590	14.75%
1531233041	CB and SS - Materials Purchased	967	866	6,500	2,778	6,500	6,500	6,500	-	0.00%
1531234005	CB and SS - Contracted Services	18,302	17,653	50,000	28,652	50,000	50,000	50,000	-	0.00%
1531235001	CB and SS - Equipment Rental	1,645	-	-	548	-	-	-	-	0.00%
	Catch Basins and Storm Sewers Expenditure Subtotal	**24,406**	**20,649**	**73,600**	**39,552**	**61,745**	**72,500**	**73,942**	**1,442**	**1.99%**
	Catch Basins and Storm Sewers Requirement from / (Contribution to) Cash	**24,406**	**20,649**	**73,600**	**39,552**	**61,745**	**72,500**	**73,942**	**1,442**	**1.99%**
1531311010	Shop Maint - Salaries and Wages	18,852	18,656	31,000	22,836	26,300	52,600	31,620	(20,980)	-39.89%
1531311020	Shop Maint - Benefits	5,549	5,187	9,000	6,578	8,485	17,700	9,180	(8,520)	-48.14%
1531313004	Shop Maint - Hydro	14,851	13,516	16,000	14,789	20,000	16,000	16,000	-	0.00%
1531313005	Shop Maint - Heat	23,780	21,903	40,000	28,561	25,000	25,000	33,000	8,000	32.00%
1531313006	Shop Maint - Water and Sewage	982	-	5,595	2,192	5,595	5,595	5,595	-	0.00%
1531313016	Shop Maint - Building Rep & Maint	17,835	25,163	40,000	27,666	28,000	40,000	40,000	-	0.00%
1531313020	Shop Maint - Telephone	-	71	100	57	100	100	100	-	0.00%
1531313041	Shop Maint - Materials Purchased	24,949	27,616	30,000	27,522	20,000	30,000	30,000	-	0.00%
1531314005	Shop Maint - Contracted Services	7,564	13,999	13,000	11,521	7,000	-	10,000	10,000	0.00%
1531315001	Shop Maint - Equipment Rental	6,579	6,702	7,000	6,760	6,000	7,000	7,000	-	0.00%
	Shop Maintenance - All Shops Expenditure Subtotal	**120,939**	**132,814**	**191,695**	**148,482**	**146,480**	**193,995**	**182,495**	**(11,500)**	**-5.93%**
	Shop Maintenance - All Shops Requirement from / (Contribution to) Cash	**120,939**	**132,814**	**191,695**	**148,482**	**146,480**	**193,995**	**182,495**	**(11,500)**	**-5.93%**
1531351010	Pits & Quarries - Salaries and Wages	972	394	-	455	1,850	8,250	-	(8,250)	-100.00%
1531351020	Pits & Quarries - Benefits	315	122	-	146	595	2,750	-	(2,750)	-100.00%
1531353142	Pits & Quarries - Licenses	394	-	400	265	355	400	400	-	0.00%
1531355025	Pits & Quarries - Property Taxes	1,862	-	3,680	1,847	3,680	3,680	3,680	-	0.00%
	Pits and Quarries Expenditure Subtotal	**3,542**	**516**	**4,080**	**2,713**	**6,480**	**15,080**	**4,080**	**(11,000)**	**-72.94%**
	Pits and Quarries Requirement from / (Contribution to) Cash	**3,542**	**516**	**4,080**	**2,713**	**6,480**	**15,080**	**4,080**	**(11,000)**	**-72.94%**
1531363075	Gas, Diesel, Lubricants	8,836	45,294	12,000	22,043	5,500	5,500	10,000	4,500	81.82%
	Fuels and Lubricants Expenditure Subtotal	**8,836**	**45,294**	**12,000**	**22,043**	**5,500**	**5,500**	**10,000**	**4,500**	**81.82%**
	Fuels and Lubricants Requirement from / (Contribution to) Cash	**8,836**	**45,294**	**12,000**	**22,043**	**5,500**	**5,500**	**10,000**	**4,500**	**81.82%**
1431510960	911 Signs - Revenue	(960)	(1,475)	(1,500)	(1,312)	(500)	(500)	(750)	(250)	50.00%
	3151 Revenue Subtotal	**(960)**	**(1,475)**	**(1,500)**	**(1,312)**	**(500)**	**(500)**	**(750)**	**(250)**	**50.00%**
1531513041	911 Signs - Materials Purchased	85	569	700	451	500	700	700	-	0.00%
	911 Signs Expenditure Subtotal	**85**	**569**	**700**	**451**	**500**	**700**	**700**	**-**	**0.00%**
	911 Signs Requirement from / (Contribution to) Cash	**(875)**	**(906)**	**(800)**	**(861)**	**-**	**200**	**(50)**	**(250)**	**-125.00%**
1532001010	Equipment - Salaries and Wages	43,550	33,289	27,200	34,680	46,360	89,000	27,744	(61,256)	-68.83%
1532001020	Equipment - Benefits	12,868	11,404	9,100	11,124	14,960	30,000	9,282	(20,718)	-69.06%
1532003041	Equipment - Materials Purchased	2,212	1,165	2,000	1,792	2,000	2,000	5,000	3,000	150.00%
1532003043	Equipment - Machine Parts and Repairs	177,491	241,658	259,500	226,216	140,450	259,500	275,000	15,500	5.97%
1532003044	Equipment - Fuel	46	-	65,065	21,704	123,765	65,065	195,000	129,935	199.70%
1532003046	Equipment - Vehicle Expenses	30,527	18,897	9,850	19,758	28,450	9,850	38,000	28,150	285.79%
	Equipment Expenditure Subtotal	**266,693**	**306,412**	**372,715**	**315,274**	**355,985**	**455,415**	**550,026**	**94,611**	**20.77%**
	Equipment Requirement from / (Contribution to) Cash	**266,693**	**306,412**	**372,715**	**315,274**	**355,985**	**455,415**	**550,026**	**94,611**	**20.77%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1533011010	Snow Plowing - Salaries and Wages	24,700	47,751	120,000	64,150	35,340	69,000	122,400	53,400	77.39%
1533011020	Snow Plowing - Benefits	7,288	7,489	21,300	12,026	11,405	23,150	21,726	(1,424)	-6.15%
1533013041	Snow Plowing - Materials Purchased	1,445	-	500	648	500	500	500	-	0.00%
1533014005	Snow Plowing - Contracted Services	390	4,484	5,000	3,291	4,500	5,000	5,750	750	15.00%
	Snow Plowing Expenditure Subtotal	**33,824**	**59,724**	**146,800**	**80,115**	**51,745**	**97,650**	**150,376**	**52,726**	**53.99%**
	Snow Plowing Requirement from / (Contribution to) Cash	**33,824**	**59,724**	**146,800**	**80,115**	**51,745**	**97,650**	**150,376**	**52,726**	**53.99%**
1533021010	Sanding & Salting - Salaries and Wages	4,715	12,851	12,300	9,955	11,885	26,500	12,546	(13,954)	-52.66%
1533021020	Sanding & Salting - Benefits	1,314	2,246	2,600	2,053	3,835	8,900	2,652	(6,248)	-70.20%
1533023041	Sanding & Salting - Materials Purchased	50,609	15,274	60,000	41,961	60,000	60,000	65,000	5,000	8.33%
1533024005	Sanding & Salting - Contracted Services	7,781	1,342	-	3,041	-	-	-	-	0.00%
	Sanding and Salting Expenditure Subtotal	**64,419**	**31,713**	**74,900**	**57,010**	**75,720**	**95,400**	**80,198**	**(15,202)**	**-15.94%**
	Sanding and Salting Requirement from / (Contribution to) Cash	**64,419**	**31,713**	**74,900**	**57,010**	**75,720**	**95,400**	**80,198**	**(15,202)**	**-15.94%**
1533031010	Snow Removal - Salaries and Wages	997	2,140	6,600	3,246	2,340	9,250	6,732	(2,518)	-27.22%
1533031020	Snow Removal - Benefits	243	660	1,800	901	755	3,000	1,836	(1,164)	-38.80%
	Snow Removal - Load and Haul Expenditure Subtotal	**1,239**	**2,800**	**8,400**	**4,147**	**3,095**	**12,250**	**8,568**	**(3,682)**	**-30.06%**
	Snow Removal - Load and Haul Requirement from / (Contribution to) Cash	**1,239**	**2,800**	**8,400**	**4,147**	**3,095**	**12,250**	**8,568**	**(3,682)**	**-30.06%**
1533051010	Sidewalk Plow&Sand - Salaries and Wages	2,290	5,303	13,200	6,931	5,595	15,000	13,464	(1,536)	-10.24%
1533051020	Sidewalk Plow&Sand - Benefits	582	944	2,800	1,442	1,805	5,000	2,856	(2,144)	-42.88%
	Sidewalk Snow Plowing and Sanding Expenditure Subtotal	**2,872**	**6,247**	**16,000**	**8,373**	**7,400**	**20,000**	**16,320**	**(3,680)**	**-18.40%**
	Sidewalk Snow Plowing and Sanding Requirement from / (Contribution to) Cash	**2,872**	**6,247**	**16,000**	**8,373**	**7,400**	**20,000**	**16,320**	**(3,680)**	**-18.40%**
1536013004	SL - Ward 1 - Hydro	17,162	15,336	17,000	16,500	16,000	17,000	17,340	340	2.00%
1536013045	SL - Ward 1 - Rep & Maint - System	7,689	7,293	6,750	7,244	7,000	8,500	6,885	(1,615)	-19.00%
1536014018	SL - Ward 1 - Contracted Streetlight Rep	275	758	7,250	2,761	-	5,000	7,395	2,395	47.90%
	Streetlighting - Ward #1 Expenditure Subtotal	**25,126**	**23,387**	**31,000**	**26,505**	**23,000**	**30,500**	**31,620**	**1,120**	**3.67%**
	Streetlighting - Ward #1 Requirement from / (Contribution to) Cash	**25,126**	**23,387**	**31,000**	**26,505**	**23,000**	**30,500**	**31,620**	**1,120**	**3.67%**
1536023004	SL - Ward 2 - Hydro	8,851	8,537	12,000	9,796	12,000	12,000	12,240	240	2.00%
1536023045	SL - Ward 2 - Rep & Maint - System	1,160	709	14,779	5,549	2,500	3,400	15,075	11,675	343.38%
1536024018	SL - Ward 2 - Contracted Streetlight Rep	1,480	454	10,000	3,978	-	10,000	10,200	200	2.00%
	Streetlighting - Ward #2 Expenditure Subtotal	**11,490**	**9,700**	**36,779**	**19,323**	**14,500**	**25,400**	**37,515**	**12,115**	**47.70%**
	Streetlighting - Ward #2 Requirement from / (Contribution to) Cash	**11,490**	**9,700**	**36,779**	**19,323**	**14,500**	**25,400**	**37,515**	**12,115**	**47.70%**
1536033004	SL - Ward 3 - Hydro	615	449	600	555	500	600	612	12	2.00%
1536033045	SL - Ward 3 - Rep & Maint - System	-	-	1,000	333	-	1,000	1,020	20	2.00%
	Streetlighting - Ward #3 Expenditure Subtotal	**615**	**449**	**1,600**	**888**	**500**	**1,600**	**1,632**	**32**	**2.00%**
	Streetlighting - Ward #3 Requirement from / (Contribution to) Cash	**615**	**449**	**1,600**	**888**	**500**	**1,600**	**1,632**	**32**	**2.00%**
1536043004	SL - Ward 4 - Hydro	1,507	1,157	1,500	1,388	1,500	1,500	1,530	30	2.00%
1536043045	SL - Ward 4 - Rep & Maint - System	-	-	1,000	333	-	1,000	1,020	20	2.00%
	Streetlighting - Ward #4 Expenditure Subtotal	**1,507**	**1,157**	**2,500**	**1,721**	**1,500**	**2,500**	**2,550**	**50**	**2.00%**
	Streetlighting - Ward #4 Requirement from / (Contribution to) Cash	**1,507**	**1,157**	**2,500**	**1,721**	**1,500**	**2,500**	**2,550**	**50**	**2.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1444010655	Waste Collection - Waste Bin Fees	(273,676)	(287,525)	(361,970)	(307,724)	(287,525)	(287,525)	(361,740)	(74,215)	25.81%
	Waste Collection Revenue Subtotal	**(273,676)**	**(287,525)**	**(361,970)**	**(307,724)**	**(287,525)**	**(287,525)**	**(361,740)**	**(74,215)**	**25.81%**
1544014007	Waste Collection - Contract	305,087	321,458	312,885	313,143	312,885	312,885	319,143	6,258	2.00%
	Waste Collection Expenditure Subtotal	**305,087**	**321,458**	**312,885**	**313,143**	**312,885**	**312,885**	**319,143**	**6,258**	**2.00%**
	Waste Collection Requirement from / (Contribution to) Cash	**31,411**	**33,933**	**(49,085)**	**5,419**	**25,360**	**25,360**	**(42,597)**	**(67,957)**	**-267.97%**
1445010655	PH Tfer Station - Tipping Fees	(10,016)	(8,596)	(24,800)	(14,471)	(13,000)	(24,800)	(24,800)	-	0.00%
1445010656	PH Tfer Station - Waste Metal Sales	(5,397)	(1,517)	(4,000)	(3,638)	(4,000)	(4,000)	(4,000)	-	0.00%
	Parkhill Transfer Station Revenue Subtotal	**(15,413)**	**(10,113)**	**(28,800)**	**(18,109)**	**(17,000)**	**(28,800)**	**(28,800)**	**-**	**0.00%**
1545011010	PH Tfer Station - Salaries and Wages	5,201	4,447	3,700	4,449	7,490	7,500	3,774	(3,726)	-49.68%
1545011020	PH Tfer Station - Benefits	1,053	1,050	800	968	2,385	2,300	816	(1,484)	-64.52%
1545013007	PH Tfer Station - Office Supplies	261	-	200	154	-	200	200	-	0.00%
1545013013	PH Tfer Station - Insurance Premiums	58	66	71	65	65	70	-	(70)	-100.00%
1545013041	PH Tfer Station - Materials Purchased	-	-	1,750	583	1,750	1,750	1,750	-	0.00%
1545014005	PH Tfer Station - Contracted Services	35,337	48,104	70,000	51,147	50,000	70,000	70,000	-	0.00%
1545014016	PH Tfer Station - Professional - Eng	3,943	9,541	5,000	6,161	4,000	7,000	7,000	-	0.00%
1545015001	PH Tfer Station - Equipment Rental	121	-	1,500	540	3,000	1,500	1,500	-	0.00%
1545015025	PH Tfer Station - Property Taxes	2,384	-	4,730	2,371	4,730	4,730	4,730	-	0.00%
	Parkhill Transfer Station Expenditure Subtotal	**48,358**	**63,208**	**87,751**	**66,438**	**73,420**	**95,050**	**89,770**	**(5,280)**	**-5.55%**
	Parkhill Transfer Station Requirement from / (Contribution to) Cash	**32,945**	**53,096**	**58,951**	**48,329**	**56,420**	**66,250**	**60,970**	**(5,280)**	**-7.97%**
1545024005	McGillivray Landfill - Cont Services	-	-	7,000	2,333	-	7,000	7,000	-	0.00%
1545024016	McGillivray Landfill -Professional - Eng	1,984	9,108	-	3,697	7,000	-	-	-	0.00%
	McGillivray Landfill Expenditure Subtotal	**1,984**	**9,108**	**7,000**	**6,030**	**7,000**	**7,000**	**7,000**	**-**	**0.00%**
	McGillivray Landfill Requirement from / (Contribution to) Cash	**1,984**	**9,108**	**7,000**	**6,030**	**7,000**	**7,000**	**7,000**	**-**	**0.00%**
1545031010	Spring Clean-up - Salaries and Wages	879	1,701	3,000	1,860	-	-	3,060	3,060	0.00%
1545031020	Spring Clean up - Benefits	60	154	350	188	-	-	357	357	0.00%
1545033017	Spring Clean up - Advertising	355	-	-	118	200	200	200	-	0.00%
1545034005	Spring Clean up - Bin Expense	7,583	5,329	7,689	6,867	9,600	8,000	8,000	-	0.00%
	Spring Clean-up Expenditure Subtotal	**8,878**	**7,184**	**11,039**	**9,033**	**9,800**	**8,200**	**11,617**	**3,417**	**41.67%**
	Spring Clean-up Requirement from / (Contribution to) Cash	**8,878**	**7,184**	**11,039**	**9,033**	**9,800**	**8,200**	**11,617**	**3,417**	**41.67%**
1546014008	Recycling Collection/Disposal Contract	223,071	56,576	-	93,216	63,720	63,720	63,720	-	0.00%
	Recycling Program Expenditure Subtotal	**223,071**	**56,576**	**-**	**93,216**	**63,720**	**63,720**	**63,720**	**-**	**0.00%**
	Recycling Program Requirement from / (Contribution to) Cash	**223,071**	**56,576**	**-**	**93,216**	**63,720**	**63,720**	**63,720**	**-**	**0.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1454010661	Parkhill Cemetery - Plot Sales	(10,435)	(5,635)	(3,750)	(6,607)	(7,000)	(7,000)	(7,000)	-	0.00%
1454010662	Parkhill Cemetery - Grave Opening Fees	(9,987)	(8,734)	(9,000)	(9,240)	(9,000)	(9,000)	(9,000)	-	0.00%
1454010663	Parkhill Cemetery - Corner Stone Fees	-	-	(150)	(50)	(75)	(75)	(75)	-	0.00%
1454010665	Parkhill Cemetery - Cremation Fees	(5,467)	(4,560)	(4,000)	(4,676)	(5,000)	(5,000)	(5,000)	-	0.00%
1454010921	Parkhill Cemetery - Interest Earned	(17,504)	-	(6,000)	(7,835)	(6,000)	(6,000)	(6,000)	-	0.00%
1454010931	Parkhill Cemetery - Public Donations	(125)	-	(100)	(75)	(150)	(150)	(150)	-	0.00%
1454010960	Parkhill Cemetery - Misc Revenue	(3,920)	(3,725)	(2,750)	(3,465)	(700)	(700)	(700)	-	0.00%
	North Middlesex Cemetery - Parkhill Revenue Subtotal	**(47,438)**	**(22,654)**	**(25,750)**	**(31,948)**	**(27,925)**	**(27,925)**	**(27,925)**	**-**	**0.00%**
1554011010	Parkhill Cemetery - Salaries and Wages	11,826	11,362	10,800	11,329	8,840	28,750	11,016	(17,734)	-61.68%
1554011020	PH Cemetery - Benefits	7,116	5,904	5,800	6,273	8,530	9,500	5,916	(3,584)	-37.73%
1554011021	PH Cemetery - Grass Cutting/Mainten	10,194	9,458	7,500	9,051	11,877	11,877	11,877	-	0.00%
1554011022	PH Cemetery - Salaries & Wages - Admin	1,633	-	-	544	5,920	5,920	-	(5,920)	-100.00%
1554013006	PH Cemetery - Water and Sewage	178	-	500	226	500	500	500	-	0.00%
1554013007	PH Cemetery - Office Supplies	-	134	-	45	100	150	150	-	0.00%
1554013013	PH Cemetery - Insurance Premiums	595	642	698	645	645	700	725	25	3.57%
1554013017	PH Cemetery - Advertising	-	-	150	50	150	150	150	-	0.00%
1554013041	PH Cemetery - Materials Purchased	119	-	2,000	706	1,000	2,000	2,000	-	0.00%
1554013073	PH Cemetery - Corner Stone Expense	-	81	300	127	300	300	300	-	0.00%
1554013075	PH Cemetery - Restoration Expenses	-	-	250	83	250	250	250	-	0.00%
1554014019	PH Cem - Contracted Serv-Equip (Mowers)	1,052	-	500	517	500	500	500	-	0.00%
1554014031	PH Cemetery - Miscellaneous Expenses	685	911	1,250	949	500	500	500	-	0.00%
	North Middlesex Cemetery - Parkhill Expenditure Subtotal	**33,398**	**28,493**	**29,748**	**30,545**	**39,112**	**61,097**	**33,884**	**(27,213)**	**-44.54%**
	North Middlesex Cemetery - Parkhill Requirement from / (Contribution to) Cash	**(14,041)**	**5,839**	**3,998**	**(1,403)**	**11,187**	**33,172**	**5,959**	**(27,213)**	**-82.04%**
1454020661	Sylvan Cemetery - Plot Sales	(430)	(860)	(1,000)	(763)	(1,000)	(1,000)	(1,000)	-	0.00%
1454020662	Sylvan Cemetery - Grave Opening Fees	(2,974)	(1,440)	(2,000)	(2,138)	(2,000)	(2,000)	(2,000)	-	0.00%
1454020665	Sylvan Cemetery - Cremation Fees	(480)	(960)	(2,000)	(1,147)	(1,000)	(1,000)	(1,000)	-	0.00%
1454020931	Sylvan Cemetery - Public Donations	-	-	(200)	(67)	-	-	-	-	0.00%
1454020960	Sylvan Cemetery - Miscellaneous Revenue	(600)	(325)	(800)	(575)	(400)	(400)	(400)	-	0.00%
	North Middlesex Cemetery - Sylvan Revenue Subtotal	**(4,484)**	**(3,585)**	**(6,000)**	**(4,690)**	**(4,400)**	**(4,400)**	**(4,400)**	**-**	**0.00%**
1554021010	Sylvan Cemetery - Salaries and Wages	891	653	1,100	881	1,275	4,600	1,122	(3,478)	-75.61%
1554021020	Sylvan Cemetery - Benefits	846	438	900	728	1,360	1,500	918	(582)	-38.80%
1554021021	Sylvan Cemetery - Grass Cutting/Mainten	2,204	960	2,600	1,921	2,034	2,034	2,034	-	0.00%
1554021022	Sylvan Cemetery - Sal & Wages - Admin	49	-	-	16	952	952	-	(952)	-100.00%
1554023007	Sylvan Cemetery - Office Supplies	1,910	34	-	648	-	-	-	-	0.00%
1554023013	Sylvan Cemetery - Insurance Premiums	463	500	511	491	500	510	520	10	1.96%
1554023041	Sylvan Cemetery - Materials Purchased	-	-	1,500	500	-	1,500	1,500	-	0.00%
1554023073	Sylvan Cemetery - Corner Stone Expense	163	81	-	81	-	-	-	-	0.00%
1554023075	Sylvan Cemetery - Restoration Expenses	204	-	-	68	-	-	-	-	0.00%
	North Middlesex Cemetery - Sylvan Expenditure Subtotal	**6,729**	**2,667**	**6,611**	**5,334**	**6,121**	**11,096**	**6,094**	**(5,002)**	**-45.08%**
	North Middlesex Cemetery - Sylvan Requirement from / (Contribution to) Cash	**2,245**	**(918)**	**611**	**644**	**1,721**	**6,696**	**1,694**	**(5,002)**	**-74.70%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
1454030662	St. Mary's Cemetery - Grave Opening Fees	-	-	(1,000)	(333)	(1,000)	(1,000)	(1,000)	-	0.00%
1454030665	Cremation Fees	(480)	-	(300)	(260)	(300)	(300)	(300)	-	0.00%
1454030960	Miscellaneous Revenue	(215)	(160)	(200)	(192)	(75)	(75)	(75)	-	0.00%
	North Middlesex Cemetery - St. Marys Revenue Subtotal	**(695)**	**(160)**	**(1,500)**	**(785)**	**(1,375)**	**(1,375)**	**(1,375)**	**-**	**0.00%**
1554031010	St. Marys Cemetery - Salaries and Wages	814	106	1,500	807	245	2,500	1,530	(970)	-38.80%
1554031020	Benefits	649	241	700	530	570	750	714	(36)	-4.80%
1554031021	St-Mary's Cem - Grass Cutting/Mainten	1,628	1,007	750	1,128	1,668	1,668	1,668	-	0.00%
1554031022	Salaries & Wages - Admin	-	-	-	-	28	28	-	(28)	-100.00%
1554033013	Insurance Premiums	415	448	439	434	450	440	440	-	0.00%
1554033041	Materials Purchased	-	-	1,000	333	-	1,000	1,000	-	0.00%
1554034019	Contracted Services - Equip Rental	1,556	-	1,500	1,019	1,500	1,500	1,500	-	0.00%
	North Middlesex Cemetery - St. Marys Expenditure Subtotal	**5,062**	**1,802**	**5,889**	**4,251**	**4,461**	**7,886**	**6,852**	**(1,034)**	**-13.11%**
	North Middlesex Cemetery - St. Marys Requirement from / (Contribution to) Cash	**4,367**	**1,642**	**4,389**	**3,466**	**3,086**	**6,511**	**5,477**	**(1,034)**	**-15.88%**
1454040934	Municipal Donation - Closed Cemeteries	(10,000)	-	(10,000)	(6,667)	(10,000)	(10,000)	(10,000)	-	0.00%
	North Middlesex Closed Cemeteries (NMCC) Revenue Subtotal	**(10,000)**	**-**	**(10,000)**	**(6,667)**	**(10,000)**	**(10,000)**	**(10,000)**	**-**	**0.00%**
1554041010	Closed Cemeteries - Salaries and Wages	131	-	200	110	610	9,250	204	(9,046)	-97.79%
1554041020	Benefits	2,104	1,462	2,200	1,922	2,020	2,800	2,244	(556)	-19.86%
1554041021	Closed Cem - Grass Cutting/Mainten	7,413	6,524	6,400	6,779	6,368	6,368	6,368	-	0.00%
1554043075	Restoration Expenses	-	-	25	8	25	25	25	-	0.00%
1554044005	Contracted Services - Grass cutting	1,500	1,750	-	1,083	1,750	1,750	1,850	100	5.71%
1554044012	Professional - Legal	-	-	20,000	6,667	20,000	20,000	20,000	-	0.00%
	North Middlesex Closed Cemeteries (NMCC) Expenditure Subtotal	**11,147**	**9,736**	**28,825**	**16,569**	**30,773**	**40,193**	**30,691**	**(9,502)**	**-23.64%**
	North Middlesex Closed Cemeteries (NMCC) Requirement from / (Contribution to) Cash	**1,147**	**9,736**	**18,825**	**9,902**	**20,773**	**30,193**	**20,691**	**(9,502)**	**-31.47%**
1554051010	Ebenezer Cemetery - Salaries and Wages	27	-	-	9	-	5	-	(5)	-100.00%
1554051020	Benefits	8	123	200	110	-	-	-	-	0.00%
1554051021	Ebenezer Cem - Grass Cutting/Mainten	-	507	750	419	-	-	750	750	0.00%
1554054012	Professional - Legal	1,161	-	7,000	2,720	7,000	7,000	7,000	-	0.00%
	North Middlesex Cemetery - Ebenezer Expenditure Subtotal	**1,195**	**630**	**7,950**	**3,258**	**7,000**	**7,005**	**7,750**	**745**	**10.64%**
	North Middlesex Cemetery - Ebenezer Requirement from / (Contribution to) Cash	**1,195**	**630**	**7,950**	**3,258**	**7,000**	**7,005**	**7,750**	**745**	**10.64%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1471010693	Table and Chair Rentals	(605)	(670)	(420)	(565)	(500)	(500)	(500)	-	0.00%
1471010694	Linen and Glass Rentals	(41)	-	-	(14)	(500)	-	-	-	0.00%
1471010695	Event Fencing Rental/Set up	(50)	(209)	(100)	(119)	-	-	-	-	0.00%
	Recreation - Administration Revenue Subtotal	**(696)**	**(878)**	**(520)**	**(698)**	**(1,000)**	**(500)**	**(500)**	**-**	**0.00%**
1571011010	Rec Admin - Salaries and Wages	183,630	219,140	282,700	228,490	291,150	236,250	324,354	88,104	37.29%
1571011020	Benefits	61,475	66,351	93,500	73,775	87,690	69,150	107,277	38,127	55.14%
1571013001	Mileage	20	-	200	73	1,000	500	500	-	0.00%
1571013002	Conference and Convention	1,919	2,623	5,000	3,180	3,000	5,000	5,000	-	0.00%
1571013003	Meal Expenses	629	49	500	393	200	200	800	600	300.00%
1571013007	Office Supplies	1,135	837	1,000	991	750	1,000	1,000	-	0.00%
1571013008	Education and Training	10,579	5,305	9,000	8,295	10,000	12,000	12,000	-	0.00%
1571013012	Postage and Courier	5	66	-	24	-	-	-	-	0.00%
1571013013	Insurance Premiums	22,247	27,788	29,215	26,417	27,790	29,215	29,250	35	0.12%
1571013014	Insurance Claims	-	-	5,000	1,667	5,000	5,000	5,000	-	0.00%
1571013015	Memberships	2,180	3,238	3,400	2,939	2,600	3,400	3,400	-	0.00%
1571013019	Internet Service	1,835	2,156	2,500	2,163	1,750	2,500	2,500	-	0.00%
1571013020	Telephone	2,910	4,022	5,600	4,177	5,235	4,000	4,000	-	0.00%
1571013022	Cash Over/Short	36	116	-	51	-	-	-	-	0.00%
1571013037	Clothing/PPE/Safety Boot Allowance	3,957	4,337	4,000	4,098	3,700	4,000	5,500	1,500	37.50%
1571013042	Licenses	5,290	5,300	5,500	5,363	6,000	6,000	7,100	1,100	18.33%
1571013071	Facility Beautification	1,489	2,268	2,500	2,086	2,500	2,500	2,500	-	0.00%
1571013099	Recoverable Expenses	-	-	2,400	800	-	-	-	-	0.00%
1571014001	Photocopier Service Agreement	1,456	1,714	2,000	1,723	2,000	2,000	2,000	-	0.00%
1571014005	Contracted Services	9,335	3,576	-	4,304	-	-	-	-	0.00%
1571014011	Software Maintenance and Enhancements	-	-	-	-	500	500	-	(500)	-100.00%
1571014012	Professional - Legal	563	-	1,500	688	1,500	1,500	1,500	-	0.00%
1571014015	Professional Consulting	10,817	-	2,000	4,272	-	10,000	5,000	(5,000)	-50.00%
	Recreation - Administration Expenditure Subtotal	**321,506**	**348,887**	**457,515**	**375,969**	**452,365**	**394,715**	**518,681**	**123,966**	**31.41%**
	Recreation - Administration Requirement from / (Contribution to) Cash	**320,810**	**348,009**	**456,995**	**375,271**	**451,365**	**394,215**	**518,181**	**123,966**	**31.45%**
1472000699	Miscellaneous Revenue	(6,790)	-	-	(2,263)	-	-	-	-	0.00%
	Recreation Equipment Revenue Subtotal	**(6,790)**	**-**	**-**	**(2,263)**	**-**	**-**	**-**	**-**	**0.00%**
1572001010	Rec Equipment - Salaries and Wages	6,398	4,440	9,800	6,879	7,390	10,250	9,996	(254)	-2.48%
1572001020	Benefits	1,800	1,462	3,100	2,121	2,115	3,000	3,162	162	5.40%
1572003013	Insurance Premiums	11,693	13,267	13,956	12,972	13,270	13,960	40,550	26,590	190.47%
1572003041	Materials Purchased	1,657	2,246	6,000	3,301	6,000	6,000	6,500	500	8.33%
1572003043	Machine Parts and Repairs	18,842	16,822	22,000	19,221	17,300	18,800	20,000	1,200	6.38%
1572003044	Fuel	10	-	7,850	2,620	7,850	7,850	12,000	4,150	52.87%
1572003046	Vehicle Expenses	3,244	9,165	2,500	4,970	3,900	5,000	5,000	-	0.00%
	Recreation Equipment Expenditure Subtotal	**43,643**	**47,402**	**65,206**	**52,084**	**57,825**	**64,860**	**97,208**	**32,348**	**49.87%**
	Recreation Equipment Requirement from / (Contribution to) Cash	**36,852**	**47,402**	**65,206**	**49,821**	**57,825**	**64,860**	**97,208**	**32,348**	**49.87%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1473010685	Goal Post Bar Revenue	-	(6,272)	(27,000)	(11,091)	-	(20,000)	(20,000)	-	0.00%
1473010686	Goal Post Rental	(1,692)	(1,949)	(500)	(1,380)	(1,500)	(1,800)	(1,800)	-	0.00%
1473010687	Arena Floor Rentals	(4,206)	(5,782)	(183)	(3,391)	(4,500)	(5,700)	(500)	5,200	-91.23%
1473010688	Ice Rentals	(224,776)	(215,310)	(260,000)	(233,362)	(220,000)	(230,000)	(250,000)	(20,000)	8.70%
1473010689	Public Skating Revenue	-	-	(246)	(82)	-	-	-	-	0.00%
1473010690	Solar Lease Revenue	(25,305)	-	(35,000)	(20,102)	(35,000)	(35,000)	(35,000)	-	0.00%
1473010691	Pro Shop Revenue	(883)	(86)	(1,000)	(656)	(1,000)	(1,000)	(1,000)	-	0.00%
1473010695	Advertising Sign Yearly Fees	-	(21,951)	(15,000)	(12,317)	(5,000)	(15,000)	(20,000)	(5,000)	33.33%
1473010696	Skate Sharpening	(953)	(155)	-	(369)	(1,000)	-	-	-	0.00%
1473010960	Miscellaneous Revenue	-	(6,567)	(2,400)	(2,989)	(500)	-	-	-	0.00%
	Parkhill Arena and Fitness Centre Revenue Subtotal	**(257,815)**	**(258,071)**	**(341,329)**	**(285,739)**	**(268,500)**	**(308,500)**	**(328,300)**	**(19,800)**	**6.42%**
1573011010	PH Arena & Fitness - Salaries and Wages	141,628	166,508	176,500	161,545	133,095	184,325	180,030	(4,295)	-2.33%
1573011020	Benefits	36,685	45,215	45,000	42,300	38,100	54,000	45,900	(8,100)	-15.00%
1573013004	Hydro	68,224	77,506	65,000	70,243	75,000	65,000	65,000	-	0.00%
1573013005	Heat	28,817	16,566	20,000	21,794	20,000	16,000	18,000	2,000	12.50%
1573013006	Water and Sewage	7,796	-	-	2,599	10,702	-	-	-	0.00%
1573013009	Cleaning and Maintenance Supplies	9,233	11,289	10,000	10,174	6,500	10,000	10,000	-	0.00%
1573013013	Insurance Premiums	46,880	53,190	55,938	52,003	53,190	55,940	21,900	(34,040)	-60.85%
1573013016	Building Repairs and Maintenance	39,795	32,875	50,000	40,890	35,000	35,000	40,000	5,000	14.29%
1573013017	Advertising	2,073	900	-	991	1,500	1,000	1,000	-	0.00%
1573013020	Telephone	579	109	120	270	120	120	120	-	0.00%
1573013024	Snow Removal	5,170	7,481	14,000	8,884	5,000	7,000	12,000	5,000	71.43%
1573013025	Music Tariff	300	235	500	345	500	500	500	-	0.00%
1573013042	Licenses	250	1,439	500	730	500	500	500	-	0.00%
1573013051	Pro Shop Supplies	1,897	57	-	651	1,000	1,000	500	(500)	-50.00%
1573013052	Goal Post Bar Expenses	1,000	5,988	14,000	6,996	-	10,000	12,000	2,000	20.00%
1573013054	Plant Repairs and Maintenance	57,781	15,908	30,000	34,563	35,000	35,000	35,000	-	0.00%
1573014005	Contracted Services	13,439	8,190	10,000	10,543	14,500	14,500	14,500	-	0.00%
1573015001	Equipment Rental (Outside Suppliers)	294	2,220	1,525	1,346	1,000	1,000	1,750	750	75.00%
	Parkhill Arena and Fitness Centre Expenditure Subtotal	**461,842**	**445,677**	**493,083**	**466,867**	**430,707**	**490,885**	**458,700**	**(32,185)**	**-6.56%**
	Parkhill Arena and Fitness Centre Requirement from / (Contribution to) Cash	**204,027**	**187,605**	**151,754**	**181,128**	**162,207**	**182,385**	**130,400**	**(51,985)**	**-28.50%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1473020697	Facilities Rental	(27,504)	(21,148)	(12,000)	(20,217)	(16,500)	(3,000)	(75,000)	(72,000)	2400.00%
1473020931	Public Donations	-	(5,000)	-	(1,667)	-	-	-	-	0.00%
	Parkhill Community Centre Revenue Subtotal	**(27,504)**	**(26,148)**	**(12,000)**	**(21,884)**	**(16,500)**	**(3,000)**	**(75,000)**	**(72,000)**	**2400.00%**
1573021010	PH Comm Centre - Salaries and Wages	12,395	11,466	5,100	9,654	9,310	13,000	5,202	(7,798)	-59.98%
1573021020	Benefits	3,686	3,532	1,100	2,773	2,665	3,800	1,122	(2,678)	-70.47%
1573023004	Hydro	5,865	5,545	4,500	5,303	6,000	6,000	6,000	-	0.00%
1573023005	Heat	7,793	3,749	5,500	5,681	5,500	5,500	5,500	-	0.00%
1573023006	Water and Sewage	1,383	-	1,780	1,054	1,780	1,780	1,780	-	0.00%
1573023009	Cleaning and Maintenance Supplies	2,005	1,649	2,500	2,051	1,500	1,500	3,300	1,800	120.00%
1573023013	Insurance Premiums	6,809	7,808	2,310	5,643	7,810	1,390	9,850	8,460	608.63%
1573023016	Building Repairs and Maintenance	3,326	4,091	5,000	4,139	4,000	1,000	3,500	2,500	250.00%
1573023019	Internet Service	2,061	660	750	1,157	750	750	750	-	0.00%
1573023020	Telephone	594	502	500	532	500	500	500	-	0.00%
1573023024	Snow Removal	1,105	4,065	4,000	3,057	1,000	1,000	3,000	2,000	200.00%
1573023025	Music Tariff	-	-	300	100	300	300	300	-	0.00%
1573024005	Contracted Services	6,194	5,364	5,500	5,686	5,500	5,500	5,500	-	0.00%
	Parkhill Community Centre Expenditure Subtotal	**53,216**	**48,431**	**38,840**	**46,830**	**46,615**	**42,020**	**46,304**	**4,284**	**10.20%**
	Parkhill Community Centre Requirement from / (Contribution to) Cash	**25,712**	**22,283**	**26,840**	**24,946**	**30,115**	**39,020**	**(28,696)**	**(67,716)**	**-173.54%**
1473030697	Facility Rental (Pavillion)	(529)	(411)	(60)	(333)	(500)	(500)	(400)	100	-20.00%
	Coronation Park Revenue Subtotal	**(529)**	**(411)**	**(60)**	**(333)**	**(500)**	**(500)**	**(400)**	**100**	**-20.00%**
1573031010	Coronation Park - Salaries and Wages	5,768	3,925	6,900	5,531	16,870	23,400	7,038	(16,362)	-69.92%
1573031020	Benefits	1,473	1,097	1,700	1,423	4,830	6,900	1,734	(5,166)	-74.87%
1573033009	Cleaning and Maintenance Supplies	-	830	300	377	150	150	500	350	233.33%
1573033013	Insurance Premiums	120	137	147	134	140	145	190	45	31.03%
1573033016	Repairs and Maintenance	2,529	650	58	1,079	1,000	1,000	1,000	-	0.00%
1573033041	Materials Purchased	-	1,375	26	467	1,500	1,500	1,500	-	0.00%
	Coronation Park Expenditure Subtotal	**9,890**	**8,012**	**9,131**	**9,011**	**24,490**	**33,095**	**11,962**	**(21,133)**	**-63.86%**
	Coronation Park Requirement from / (Contribution to) Cash	**9,361**	**7,602**	**9,071**	**8,678**	**23,990**	**32,595**	**11,562**	**(21,033)**	**-64.53%**
1473040697	Facility Rental (Pavillion)	(437)	(501)	-	(313)	(500)	(500)	(500)	-	0.00%
1473040698	Facility Rental (Ball Fields)	(10,083)	(8,386)	(10,000)	(9,490)	(11,000)	(11,000)	(11,000)	-	0.00%
	Parkhill Sports Complex Revenue Subtotal	**(10,520)**	**(8,887)**	**(10,000)**	**(9,803)**	**(11,500)**	**(11,500)**	**(11,500)**	**-**	**0.00%**
1573041010	PH Sports Complex - Salaries and Wages	9,221	9,138	13,500	10,620	11,400	15,800	13,770	(2,030)	-12.85%
1573041020	Benefits	4,479	3,364	5,000	4,281	3,265	4,650	5,100	450	9.68%
1573041021	PH Sports Complex - Sal & Wages-Diamonds	7,024	3,418	6,300	5,580	-	-	6,426	6,426	0.00%
1573043004	Hydro	1,896	2,124	2,100	2,040	1,850	1,850	1,850	-	0.00%
1573043006	Water and Sewage	2,425	-	-	808	6,015	-	-	-	0.00%
1573043009	Cleaning and Maintenance Supplies	13	287	300	200	150	250	500	250	100.00%
1573043013	Insurance Premiums	2,570	2,916	3,068	2,851	2,915	3,070	415	(2,655)	-86.48%
1573043016	Repairs and Maintenance	537	1,388	2,800	1,575	2,000	2,000	4,500	2,500	125.00%
1573043041	Materials Purchased	-	1,375	1,500	958	1,500	1,500	2,500	1,000	66.67%
1573043072	Grounds Maintenance - Diamond Supplies,	53	-	3,000	1,018	1,000	3,000	5,000	2,000	66.67%
1573043073	Materials Purchased - Diamond	472	396	775	547	500	500	1,000	500	100.00%
	Parkhill Sports Complex Expenditure Subtotal	**28,689**	**24,405**	**38,343**	**30,478**	**30,595**	**32,620**	**41,061**	**8,441**	**25.88%**
	Parkhill Sports Complex Requirement from / (Contribution to) Cash	**18,169**	**15,518**	**28,343**	**20,675**	**19,095**	**21,120**	**29,561**	**8,441**	**39.97%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1573051010	Leisure Club - Salaries and Wages	1,868	775	2,300	1,648	1,145	1,600	2,346	746	46.63%
1573051020	Benefits	642	246	600	496	330	460	612	152	33.04%
1573053009	Cleaning and Maintenance Supplies	367	205	215	262	300	300	300	-	0.00%
1573053013	Insurance Premiums	2,561	3,676	3,918	3,385	3,680	3,920	4,200	280	7.14%
1573053016	Building Repairs and Maintenance	-	5,529	1,835	2,455	7,200	1,000	3,000	2,000	200.00%
1573054005	Contracted Services	213	288	300	267	250	300	300	-	0.00%
	Leisure Club Expenditure Subtotal	**5,650**	**10,720**	**9,168**	**8,513**	**12,905**	**7,580**	**10,758**	**3,178**	**41.93%**
	Leisure Club Requirement from / (Contribution to) Cash	**5,650**	**10,720**	**9,168**	**8,513**	**12,905**	**7,580**	**10,758**	**3,178**	**41.93%**
1473060697	Facility Rental	(22,962)	(21,310)	(14,500)	(19,591)	(15,000)	(15,000)	(15,000)	-	0.00%
	Ailsa Craig Community Centre Revenue Subtotal	**(22,962)**	**(21,310)**	**(14,500)**	**(19,591)**	**(15,000)**	**(15,000)**	**(15,000)**	**-**	**0.00%**
1573061010	AC Comm Centre - Salaries and Wages	16,164	18,073	16,300	16,846	13,850	19,200	16,626	(2,574)	-13.41%
1573061020	Benefits	4,860	5,222	3,800	4,627	3,965	5,650	3,876	(1,774)	-31.40%
1573063004	Hydro	18,248	14,850	15,000	16,033	17,000	15,000	15,000	-	0.00%
1573063005	Heat	5,159	4,313	5,000	4,824	3,600	4,000	4,000	-	0.00%
1573063006	Water and Sewage	-	-	-	-	2,540	-	-	-	0.00%
1573063009	Cleaning and Maintenance Supplies	1,804	2,606	3,000	2,470	2,000	2,000	2,500	500	25.00%
1573063013	Insurance Premiums	4,935	5,592	5,972	5,500	5,595	5,970	6,570	600	10.05%
1573063016	Building Repairs and Maintenance	4,617	4,955	11,000	6,857	5,000	5,000	5,000	-	0.00%
1573063019	Internet Service	619	663	700	660	700	700	700	-	0.00%
1573063020	Telephone	667	562	650	626	650	650	650	-	0.00%
1573063024	Snow Removal	2,001	7,525	7,500	5,675	2,000	5,000	7,000	2,000	40.00%
1573063025	Music Tariff	-	-	100	33	100	100	100	-	0.00%
1573064005	Contracted Services	4,765	5,160	6,000	5,308	4,500	4,500	4,500	-	0.00%
	Ailsa Craig Community Centre Expenditure Subtotal	**63,838**	**69,520**	**75,022**	**69,459**	**61,500**	**67,770**	**66,522**	**(1,248)**	**-1.84%**
	Ailsa Craig Community Centre Requirement from / (Contribution to) Cash	**40,876**	**48,210**	**60,522**	**49,868**	**46,500**	**52,770**	**51,522**	**(1,248)**	**-2.36%**
1473070682	Canteen / Booth Revenue	(35,037)	(43,737)	(20,000)	(32,925)	(35,000)	(35,000)	(500)	34,500	-98.57%
1473070683	Vending Machine Sales	(6,273)	(2,941)	(500)	(3,238)	(6,500)	(3,000)	-	3,000	-100.00%
	Arena Canteen Revenue Subtotal	**(41,311)**	**(46,678)**	**(20,500)**	**(36,163)**	**(41,500)**	**(38,000)**	**(500)**	**37,500**	**-98.68%**
1573071010	Arena Canteen - Salaries and Wages	17,295	19,950	11,310	16,185	9,740	13,550	-	(13,550)	-100.00%
1573071020	Benefits	1,747	2,174	1,265	1,729	2,790	4,000	-	(4,000)	-100.00%
1573073057	Canteen / Booth Expenses	30,025	34,478	10,688	25,064	26,000	26,000	-	(26,000)	-100.00%
	Arena Canteen Expenditure Subtotal	**49,068**	**56,601**	**23,263**	**42,978**	**38,530**	**43,550**	**-**	**(43,550)**	**-100.00%**
	Arena Canteen Requirement from / (Contribution to) Cash	**7,757**	**9,924**	**2,763**	**6,815**	**(2,970)**	**5,550**	**(500)**	**(6,050)**	**-109.01%**
1473080697	Facility Rental (Pavillion)	(221)	(59)	(60)	(113)	-	-	-	-	0.00%
	Lion Field and Park Revenue Subtotal	**(221)**	**(59)**	**(60)**	**(113)**	**-**	**-**	**-**	**-**	**0.00%**
1573081010	Lion Field&Park - Salaries and Wages	5,723	5,166	7,600	6,163	4,515	6,250	7,752	1,502	24.03%
1573081020	Benefits	1,567	1,191	1,900	1,553	1,295	1,825	1,938	113	6.19%
1573083006	Water and Sewage	212	-	-	71	950	-	-	-	0.00%
1573083009	Cleaning and Maintenance Supplies	-	1,748	150	633	100	150	350	200	133.33%
1573083016	Repairs and Maintenance	392	1,814	150	786	150	150	5,000	4,850	3233.33%
	Lion Field and Park Expenditure Subtotal	**7,895**	**9,919**	**9,800**	**9,206**	**7,010**	**8,375**	**15,040**	**6,665**	**79.58%**
	Lion Field and Park Requirement from / (Contribution to) Cash	**7,673**	**9,861**	**9,740**	**9,093**	**7,010**	**8,375**	**15,040**	**6,665**	**79.58%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
1573091010	Splash Pads - Salaries and Wages	200	331	300	277	570	810	306	(504)	-62.22%
1573091020	Benefits	38	74	100	71	165	250	102	(148)	-59.20%
1573093006	Water and Sewage	12,139	-	-	4,046	18,465	-	-	-	0.00%
1573093016	Repairs and Maintenance	5,511	1,450	1,500	2,820	2,000	2,000	2,000	-	0.00%
1573094005	Contracted Services	-	-	3,500	1,167	4,000	4,000	4,000	-	0.00%
	Splash Pads Expenditure Subtotal	**17,888**	**1,855**	**5,400**	**8,381**	**25,200**	**7,060**	**6,408**	**(652)**	**-9.24%**
	Splash Pads Requirement from / (Contribution to) Cash	**17,888**	**1,855**	**5,400**	**8,381**	**25,200**	**7,060**	**6,408**	**(652)**	**-9.24%**
1573101010	Lieury Sport Field&Park - Sal and Wages	1,594	1,275	7,900	3,590	2,005	2,775	8,058	5,283	190.38%
1573101020	Benefits	1,399	593	2,700	1,564	575	825	2,754	1,929	233.82%
1573101021	LieurySportField&Park -Sal&Wages-Diamond	3,162	876	2,600	2,213	3,500	-	2,652	2,652	0.00%
1573103004	Hydro	389	396	400	395	500	400	400	-	0.00%
1573103006	Water and Sewage	411	-	-	137	885	-	-	-	0.00%
1573103013	Insurance Premiums	65	74	79	72	75	80	805	725	906.25%
1573103016	Repairs and Maintenance	117	13,777	3,500	5,798	750	1,000	3,000	2,000	200.00%
1573103041	Materials Purchased	-	287	825	371	750	750	750	-	0.00%
1573103072	Repairs and Maintenance - Diamond	-	-	230	77	150	2,150	2,150	-	0.00%
1573103073	Materials Purchased - Diamond	236	556	360	384	150	150	500	350	233.33%
1573104005	Contracted Services	870	989	350	736	1,000	1,000	1,000	-	0.00%
	Lieury Sports Field and Park Expenditure Subtotal	**8,242**	**18,822**	**18,944**	**15,337**	**10,340**	**9,130**	**22,069**	**12,939**	**141.72%**
	Lieury Sports Field and Park Requirement from / (Contribution to) Cash	**8,242**	**18,822**	**18,944**	**15,337**	**10,340**	**9,130**	**22,069**	**12,939**	**141.72%**
1573111010	Nairn Optimist Rink - Salaries and Wages	1,265	1,428	4,000	2,231	865	1,250	4,080	2,830	226.40%
1573111020	Benefits	382	446	900	576	250	375	918	543	144.80%
1573113004	Hydro	4,118	4,739	5,500	4,786	5,000	5,000	5,000	-	0.00%
1573113016	Building Repairs and Maintenance	-	1,305	1,000	768	500	1,000	1,000	-	0.00%
1573113022	Propane	4,332	4,900	5,000	4,744	5,000	5,000	5,000	-	0.00%
1573113054	Plant Repairs and Maintenance	-	-	500	167	500	500	500	-	0.00%
1573114005	Contracted Services	856	530	500	629	1,000	1,000	1,000	-	0.00%
	Nairn Optimist Ice Rink Expenditure Subtotal	**10,953**	**13,349**	**17,400**	**13,901**	**13,115**	**14,125**	**17,498**	**3,373**	**23.88%**
	Nairn Optimist Ice Rink Requirement from / (Contribution to) Cash	**10,953**	**13,349**	**17,400**	**13,901**	**13,115**	**14,125**	**17,498**	**3,373**	**23.88%**
1473120697	Facility Rental	(10,235)	(10,911)	(8,000)	(9,715)	(12,500)	(12,500)	(12,500)	-	0.00%
1473120931	Facility Rental	-	-	(5,358)	(1,786)	-	-	-	-	0.00%
	West Williams Community Centre Revenue Subtotal	**-**	**-**	**(5,358)**	**(1,786)**	**-**	**-**	**-**	**-**	**0.00%**
1573121010	WW Comm Centre - Salaries and Wages	4,013	11,423	9,100	8,178	3,370	4,750	9,282	4,532	95.41%
1573121020	Benefits	1,165	3,289	1,700	2,051	965	1,375	1,734	359	26.11%
1573123004	Hydro	2,098	2,295	3,000	2,464	2,000	2,000	2,000	-	0.00%
1573123005	Heat	4,769	3,569	4,000	4,113	3,300	3,300	3,300	-	0.00%
1573123006	Water and Sewage	807	-	-	269	885	-	-	-	0.00%
1573123009	Cleaning and Maintenance Supplies	1,199	1,609	1,000	1,270	800	1,000	1,200	200	20.00%
1573123013	Insurance Premiums	3,891	4,428	3,471	3,930	4,430	3,470	5,690	2,220	63.98%
1573123016	Building Repairs and Maintenance	3,299	1,135	1,600	2,011	1,200	1,200	1,500	300	25.00%
1573123020	Telephone	482	404	450	445	450	450	450	-	0.00%
1573123024	Snow Removal	558	760	1,200	839	1,200	1,200	1,500	300	25.00%
1573124005	Contracted Services	2,163	2,986	2,500	2,550	2,000	2,500	2,500	-	0.00%
	West Williams Community Centre Expenditure Subtotal	**24,444**	**31,898**	**28,021**	**28,120**	**20,600**	**21,245**	**29,156**	**7,911**	**37.24%**
	West Williams Community Centre Requirement from / (Contribution to) Cash	**24,444**	**31,898**	**22,663**	**26,334**	**20,600**	**21,245**	**29,156**	**7,911**	**37.24%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
1473130697	Facility Rental (Pavilion)	-	(1,501)	-	(500)	-	-	-	-	0.00%
	West Williams Park Revenue Subtotal	**-**	**(1,501)**	**-**	**(500)**	**-**	**-**	**-**	**-**	**0.00%**
1573131010	WW Park - Salaries and Wages	4,917	2,401	6,900	4,739	4,275	6,000	7,038	1,038	17.30%
1573131020	Benefits	1,234	631	1,800	1,222	1,225	1,750	1,836	86	4.91%
1573133016	Repairs and Maintenance	117	-	765	294	150	150	2,000	1,850	1233.33%
	West Williams Park Expenditure Subtotal	**6,268**	**3,033**	**9,465**	**6,255**	**5,650**	**7,900**	**10,874**	**2,974**	**37.65%**
	West Williams Park Requirement from / (Contribution to) Cash	**6,268**	**1,531**	**9,465**	**5,755**	**5,650**	**7,900**	**10,874**	**2,974**	**37.65%**
1473140697	Facility Rental	(97,591)	(81,572)	(104,440)	(94,534)	(102,000)	(104,440)	(108,650)	(4,210)	4.03%
	Shared Services Centre Revenue Subtotal	**(97,591)**	**(81,572)**	**(104,440)**	**(94,534)**	**(102,000)**	**(104,440)**	**(108,650)**	**(4,210)**	**4.03%**
1573141010	Shared Serv Centre - Salaries and Wages	9,703	15,098	25,200	16,667	14,405	20,000	25,704	5,704	28.52%
1573141020	Benefits	3,210	4,289	5,400	4,300	4,125	5,850	5,508	(342)	-5.85%
1573143004	Hydro	18,253	19,500	19,000	18,917	19,000	19,000	19,000	-	0.00%
1573143005	Heat	6,944	5,218	6,000	6,054	4,900	4,900	4,900	-	0.00%
1573143006	Water and Sewage	653	-	-	218	1,780	-	-	-	0.00%
1573143009	Cleaning and Maintenance Supplies	2,051	1,911	3,000	2,321	2,000	2,000	2,500	500	25.00%
1573143016	Building Repairs and Maintenance	3,853	8,873	17,500	10,075	17,500	17,500	25,000	7,500	42.86%
1573143024	Snow Removal	478	5,002	5,500	3,660	-	5,000	5,000	-	0.00%
1573144005	Contracted Services	2,356	7,264	5,500	5,040	5,000	5,000	5,000	-	0.00%
	Shared Services Centre Expenditure Subtotal	**47,500**	**67,154**	**87,100**	**67,252**	**68,710**	**79,250**	**92,612**	**13,362**	**16.86%**
	Shared Services Centre Requirement from / (Contribution to) Cash	**(50,091)**	**(14,418)**	**(17,340)**	**(27,282)**	**(33,290)**	**(25,190)**	**(16,038)**	**9,152**	**-36.33%**
1573161010	YOTH Building - Salaries and Wages	-	404	-	135	-	-	-	-	0.00%
1573161020	Benefits	-	61	-	20	-	-	-	-	0.00%
1573163013	Insurance Premiums	1,994	1,896	2,047	1,979	1,900	2,050	2,275	225	10.98%
1573163016	Building Repairs and Maintenance	782	2,246	1,500	1,510	7,200	1,500	1,500	-	0.00%
1573164005	Contracted Services	205	382	280	289	250	250	250	-	0.00%
	Ye Olde Towne Hall Building Expenditure Subtotal	**2,981**	**4,990**	**3,827**	**3,933**	**9,350**	**3,800**	**4,025**	**225**	**5.92%**
	Ye Olde Towne Hall Building Requirement from / (Contribution to) Cash	**2,981**	**4,990**	**3,827**	**3,933**	**9,350**	**3,800**	**4,025**	**225**	**5.92%**
1473170697	Facility Rental (Pavillion)	(1,267)	(866)	(180)	(771)	(500)	(500)	(500)	-	0.00%
1473170698	Facilities Rental (Soccer/Ball Fields)	(3,598)	(1,397)	(880)	(1,959)	(3,500)	(1,500)	(1,000)	500	-33.33%
	East Williams Park Revenue Subtotal	**(4,865)**	**(2,263)**	**(1,060)**	**(2,730)**	**(4,000)**	**(2,000)**	**(1,500)**	**500**	**-25.00%**
1573171010	EW Park - Salaries and Wages	6,741	4,368	6,500	5,870	4,685	6,475	6,630	155	2.39%
1573171020	Benefits	1,912	1,073	1,600	1,528	1,340	1,900	1,632	(268)	-14.11%
1573173004	Hydro	2,116	1,147	-	1,088	2,000	2,000	2,000	-	0.00%
1573173006	Water and Sewage	3,647	-	-	1,216	2,415	-	-	-	0.00%
1573173009	Cleaning and Maintenance Supplies	97	287	300	228	150	150	500	350	233.33%
1573173013	Insurance Premiums	596	677	712	662	680	710	-	(710)	-100.00%
1573173016	Repairs and Maintenance	5,240	5,964	2,000	4,401	500	500	2,000	1,500	300.00%
1573173041	Materials Purchased	-	1,375	2,075	1,150	1,500	1,500	1,500	-	0.00%
1573174005	Contracted Services	672	146	530	449	250	250	250	-	0.00%
	East Williams Park Expenditure Subtotal	**21,021**	**15,038**	**13,717**	**16,592**	**13,520**	**13,485**	**14,512**	**1,027**	**7.62%**
	East Williams Park Requirement from / (Contribution to) Cash	**16,156**	**12,775**	**12,657**	**13,862**	**9,520**	**11,485**	**13,012**	**1,527**	**13.30%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1473180697	Facility Rental (Pavillion)	(503)	(903)	(60)	(489)	(500)	(750)	(500)	250	-33.33%
1473180698	Facility Rental (Ball Fields)	(3,860)	(1,770)	(5,500)	(3,710)	(3,000)	(2,000)	(4,000)	(2,000)	100.00%
	Ailsa Craig Community Park Revenue Subtotal	**(4,364)**	**(2,673)**	**(5,560)**	**(4,199)**	**(3,500)**	**(2,750)**	**(4,500)**	**(1,750)**	**63.64%**
1573181010	AC Comm Park - Salaries and Wages	5,456	6,316	9,400	7,057	5,415	7,510	9,588	2,078	27.67%
1573181020	Benefits	2,948	1,860	3,100	2,636	1,550	2,200	3,162	962	43.73%
1573181021	AC Comm Park - Sal and Wages - Diamond	4,552	1,635	3,100	3,095	4,500	-	3,162	3,162	0.00%
1573183006	Water and Sewage	1,463	-	-	488	3,490	-	-	-	0.00%
1573183009	Cleaning and Maintenance Supplies	-	287	450	246	150	300	500	200	66.67%
1573183013	Insurance Premiums	1,323	1,501	1,581	1,468	1,500	1,580	4,600	3,020	191.14%
1573183016	Repairs and Maintenance	822	12,398	2,000	5,073	500	500	1,500	1,000	200.00%
1573183041	Materials Purchased	-	1,375	-	458	1,500	1,500	1,500	-	0.00%
1573183072	Repairs and Maintenance - Diamond	-	-	2,140	713	500	2,500	2,500	-	0.00%
1573183073	Materials Purchased - Diamond	236	198	355	263	150	150	500	350	233.33%
	Ailsa Craig Community Park Expenditure Subtotal	**16,799**	**25,569**	**22,126**	**21,497**	**19,255**	**16,240**	**27,012**	**10,772**	**66.33%**
	Ailsa Craig Community Park Requirement from / (Contribution to) Cash	**12,435**	**22,896**	**16,566**	**17,298**	**15,755**	**13,490**	**22,512**	**9,022**	**66.88%**
1474020697	Facility Rental	(2,284)	(2,949)	(4,425)	(3,219)	-	-	-	-	0.00%
	Carnegie Library Revenue Subtotal	**(2,284)**	**(2,949)**	**(4,425)**	**(3,219)**	**-**	**-**	**-**	**-**	**0.00%**
1574021010	PH Library - Salaries and Wages	206	264	1,800	757	-	-	1,836	1,836	0.00%
1574021020	Benefits	73	45	200	106	-	-	204	204	0.00%
1574023004	Hydro	815	904	900	873	-	-	-	-	0.00%
1574023005	Heat	2,089	1,176	1,500	1,588	-	-	-	-	0.00%
1574023006	Water and Sewage	417	-	-	139	-	-	-	-	0.00%
1574023013	Insurance Premiums	1,256	893	964	1,038	895	965	1,060	95	9.84%
1574023016	Building Repairs and Maintenance	415	2,544	5,000	2,653	5,000	5,000	5,000	-	0.00%
1574023024	Snow Removal	163	-	-	54	300	-	-	-	0.00%
1574024005	Contracted Services	255	214	150	206	250	250	250	-	0.00%
	Carnegie Library Expenditure Subtotal	**5,689**	**6,041**	**10,514**	**7,414**	**6,445**	**6,215**	**8,350**	**2,135**	**34.35%**
	Carnegie Library Requirement from / (Contribution to) Cash	**3,405**	**3,092**	**6,089**	**4,195**	**6,445**	**6,215**	**8,350**	**2,135**	**34.35%**
1474030697	Facility Rental	(37,460)	(24,664)	(30,000)	(30,708)	(33,930)	(34,595)	(25,000)	9,595	-27.74%
	Ailsa Craig Library and Medical Centre Revenue Subtotal	**(37,460)**	**(24,664)**	**(30,000)**	**(30,708)**	**(33,930)**	**(34,595)**	**(25,000)**	**9,595**	**-27.74%**
1574031010	AC Library&Med Ctre - Salaries and Wages	5,351	5,107	6,900	5,786	3,545	5,000	7,038	2,038	40.76%
1574031020	Benefits	1,784	1,651	1,400	1,612	1,015	1,450	1,428	(22)	-1.52%
1574033004	Hydro	3,522	3,411	4,000	3,645	4,000	4,000	4,000	-	0.00%
1574033005	Heat	1,536	1,129	1,500	1,388	1,100	1,100	1,100	-	0.00%
1574033006	Water and Sewage	457	-	-	152	1,780	-	-	-	0.00%
1574033009	Cleaning and Maintenance Supplies	823	404	800	676	800	800	800	-	0.00%
1574033013	Insurance Premiums	1,997	2,313	2,507	2,272	2,315	2,510	4,800	2,290	91.24%
1574033016	Building Repairs and Maintenance	5,458	1,090	5,000	3,849	5,000	5,000	7,000	2,000	40.00%
1574033024	Snow Removal	620	3,159	3,000	2,260	500	3,000	3,000	-	0.00%
1574034005	Contracted Services	205	619	250	358	500	500	500	-	0.00%
1574035025	Property Taxes	1,631	3,780	-	1,804	3,780	-	-	-	0.00%
	Ailsa Craig Library and Medical Centre Expenditure Subtotal	**23,384**	**22,664**	**25,357**	**23,802**	**24,335**	**23,360**	**29,666**	**6,306**	**26.99%**
	Ailsa Craig Library and Medical Centre Requirement from / (Contribution to) Cash	**(14,076)**	**(2,001)**	**(4,643)**	**(6,906)**	**(9,595)**	**(11,235)**	**4,666**	**15,901**	**-141.53%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
		3 Year Actuals Comparison				Recent Budgets		Budget Request		
1474040697	Facility Rental	(11,444)	(12,587)	(12,140)	(12,057)	(10,685)	(12,140)	(13,000)	(860)	7.08%
	North Middlesex Medical Centre Revenue Subtotal	**(11,444)**	**(12,587)**	**(12,140)**	**(12,057)**	**(10,685)**	**(12,140)**	**(13,000)**	**(860)**	**7.08%**
1574041010	NM Medical Centre - Salaries and Wages	12	40	300	117	-	-	306	306	0.00%
1574041020	Benefits	4	-	100	35	-	-	102	102	0.00%
1574043004	Hydro	2,285	2,717	2,000	2,334	2,000	2,000	2,000	-	0.00%
1574043005	Heat	1,024	804	1,250	1,026	700	700	700	-	0.00%
1574043006	Water and Sewage	1,334	-	-	445	1,780	-	-	-	0.00%
1574043013	Insurance Premiums	1,209	1,419	1,529	1,386	1,420	1,530	1,940	410	26.80%
1574043016	Building Repairs and Maintenance	402	-	1,250	551	500	500	1,000	500	100.00%
1574043024	Snow Removal	1,416	2,840	2,500	2,252	1,500	2,500	2,500	-	0.00%
1574044005	Contracted Services	207	207	150	188	400	400	400	-	0.00%
1574045025	Property Taxes	2,537	2,900	-	1,812	2,900	-	-	-	0.00%
	North Middlesex Medical Centre Expenditure Subtotal	**10,431**	**10,926**	**9,079**	**10,146**	**11,200**	**7,630**	**8,948**	**1,318**	**17.27%**
	North Middlesex Medical Centre Requirement from / (Contribution to) Cash	**(1,013)**	**(1,660)**	**(3,061)**	**(1,911)**	**515**	**(4,510)**	**(4,052)**	**458**	**-10.16%**
1475010941	Fitness Facility Revenue	(34,990)	19,454	(30,000)	(15,179)	(44,000)	(30,000)	(30,000)	-	0.00%
	Fitness Facility Revenue Revenue Subtotal	**(34,990)**	**19,454**	**(30,000)**	**(15,179)**	**(44,000)**	**(30,000)**	**(30,000)**	**-**	**0.00%**
1575014017	Professional Consulting -YMCA	53,699	35,978	-	29,892	26,500	-	-	-	0.00%
	YMCA Expenditure Subtotal	**53,699**	**35,978**	**-**	**29,892**	**26,500**	**-**	**-**	**-**	**0.00%**
	Fitness Facility Revenue Requirement from / (Contribution to) Cash	**18,709**	**55,432**	**(30,000)**	**14,713**	**(17,500)**	**(30,000)**	**(30,000)**	**-**	**0.00%**
1475020931	Program Donations	-	-	(1,500)	(500)	-	-	(1,500)	(1,500)	0.00%
	Program Donations Revenue Subtotal	**-**	**-**	**(1,500)**	**(500)**	**-**	**-**	**(1,500)**	**(1,500)**	**0.00%**
1575021010	REC PROGRAMS - SAL & WAGES	2,351	430	-	927	-	-	-	-	0.00%
1575021020	Rec Programs - Benefits	306	50	-	119	-	-	-	-	0.00%
1575023056	Program Expenses	-	-	1,500	500	-	-	1,500	1,500	0.00%
	Recreation Programs Expenditure Subtotal	**2,657**	**480**	**1,500**	**1,546**	**-**	**-**	**1,500**	**1,500**	**0.00%**
	Recreation Programs Requirement from / (Contribution to) Cash	**2,657**	**480**	**-**	**1,046**	**-**	**-**	**-**	**-**	**0.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
1481010610	Deposits (Refundable)	(25,000)	-	-	(8,333)	-	-	-	-	0.00%
1481010721	Severance Application Fees	(24,900)	(56,760)	(50,000)	(43,887)	(22,500)	(60,000)	(60,000)	-	0.00%
1481010722	Zoning Amendment Application Fees	(15,887)	(14,600)	(18,000)	(16,162)	(13,750)	(15,000)	(15,000)	-	0.00%
1481010723	Site Plan Control Agreement Fees	(6,000)	(15,000)	(17,500)	(12,833)	(4,500)	(15,000)	(15,000)	-	0.00%
1481010724	Minor Variance Application Fees	(2,700)	(9,100)	(7,500)	(6,433)	(4,500)	(7,500)	(7,500)	-	0.00%
1481010725	Subdivision Agreement Fees	(1,800)	(6,000)	(10,000)	(5,933)	-	-	-	-	0.00%
1481010726	Official Plan Amendment Application Fees	-	(2,900)	(2,000)	(1,633)	(2,000)	(2,000)	(2,000)	-	0.00%
1481010727	Encroachment Agreement Fees	-	(500)	-	(167)	-	-	-	-	0.00%
1481010728	Part Lot Control Exemption App Fees	-	-	(500)	(167)	-	-	-	-	0.00%
1481010730	Project Recoveries	-	-	(150,000)	(50,000)	(68,000)	(68,000)	(13,180)	54,820	-80.62%
	Planning and Zoning Revenue Subtotal	**(76,287)**	**(104,860)**	**(255,500)**	**(145,548)**	**(115,250)**	**(167,500)**	**(112,680)**	**54,820**	**-32.73%**
1581011010	Planning & Zoning - Salaries and Wages	7,794	6,459	7,100	7,118	59,860	75,500	7,242	(68,258)	-90.41%
1581011020	Benefits	2,055	1,631	1,900	1,862	17,530	22,100	1,938	(20,162)	-91.23%
1581013007	Office Supplies	62	64	100	75	200	100	100	-	0.00%
1581013012	Postage and Courier	5	-	200	68	200	200	200	-	0.00%
1581013017	Advertising	238	721	200	386	200	200	200	-	0.00%
1581014012	Professional - Legal	30,653	35,005	18,500	28,053	42,500	42,500	30,000	(12,500)	-29.41%
1581014015	Professional - Planning/Engineer	71,949	63,861	65,000	66,937	30,500	65,000	65,000	-	0.00%
1581014022	Professional - DC By-Law	16,189	331	8,000	8,173	8,000	8,000	8,000	-	0.00%
	Planning and Zoning Expenditure Subtotal	**128,946**	**108,072**	**101,000**	**112,672**	**158,990**	**213,600**	**112,680**	**(100,920)**	**-47.25%**
	Planning and Zoning Requirement from / (Contribution to) Cash	**52,658**	**3,212**	**(154,500)**	**(32,876)**	**43,740**	**46,100**	**-**	**(46,100)**	**-100.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
1482010305	Provincial Grants	50,000	-	-	16,667	-	-	(50,000)	(50,000)	0.00%
1482010960	Program Revenue	(22,805)	(3,450)	-	(8,752)	-	-	(2,000)	(2,000)	0.00%
1482018002	Tfer from Res & Res Funds	-	(8,850)	(51,000)	(19,950)	(8,850)	(90,000)	(60,000)	30,000	-33.33%
	Economic Development Revenue Subtotal	**27,195**	**(12,300)**	**(51,000)**	**(12,035)**	**(8,850)**	**(90,000)**	**(112,000)**	**(22,000)**	**24.44%**
1582011010	Economic Development -Salaries and Wages	80,737	105,358	117,100	101,065	88,420	141,200	119,442	(21,758)	-15.41%
1582011020	Benefits	25,398	30,871	35,300	30,523	29,210	44,700	36,006	(8,694)	-19.45%
1582013001	Mileage	577	121	-	232	500	500	500	-	0.00%
1582013002	Conference and Convention	2,262	2,610	2,000	2,291	3,000	3,500	6,500	3,000	85.71%
1582013007	Office Supplies	263	239	400	301	300	300	500	200	66.67%
1582013008	Education and Training	1,616	2,530	3,600	2,582	3,000	4,000	5,000	1,000	25.00%
1582013015	Memberships	-	909	1,750	886	750	1,750	1,500	(250)	-14.29%
1582013016	Events/ Workshops	17,839	8,315	20,000	15,384	8,000	30,000	30,000	-	0.00%
1582013017	Advertising	7,158	6,460	9,750	7,789	8,000	9,000	10,000	1,000	11.11%
1582013018	Promotional Gifts	495	700	1,325	840	750	1,000	1,500	500	50.00%
1582013019	Internet - Web Page	1,832	3,562	35	1,809	3,200	2,000	1,000	(1,000)	-50.00%
1582013020	Telephone	1,113	560	1,000	891	1,000	1,000	750	(250)	-25.00%
1582013037	Clothing Allowance	174	283	100	186	100	100	200	100	100.00%
1582013041	Promo Items Purchased (Inventory)	2,358	3,570	4,000	3,309	4,000	4,000	5,000	1,000	25.00%
1582013071	Downtown Beautification	-	3,857	7,210	3,689	8,850	10,000	8,000	(2,000)	-20.00%
1582014005	Contracted Services	611	977	-	529	5,000	1,000	100,250	99,250	9925.00%
1582014031	Miscellaneous Expenses	443	902	225	523	1,000	1,000	500	(500)	-50.00%
1582015051	CIP/Façade Program Expenses	2,500	2,865	11,000	5,455	20,000	50,000	50,000	-	0.00%
1582015053	Comm Dev/Vibrancy Expenses	-	-	40,000	13,333	-	-	10,000	10,000	0.00%
1582018001	Transfer to Capital	-	30,000	-	10,000	30,000	-	-	-	0.00%
	Economic Development Expenditure Subtotal	**145,377**	**204,687**	**254,795**	**201,617**	**215,080**	**305,050**	**386,648**	**81,598**	**26.75%**
	Economic Development Requirement from / (Contribution to) Cash	**172,572**	**192,387**	**203,795**	**189,582**	**206,230**	**215,050**	**274,648**	**59,598**	**27.71%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
1484000316	Provincial Grant - Mun Drain Const/Repai	(162,276)	-	(250,000)	(137,425)	-	(350,000)	(279,000)	71,000	-20.29%
1484000320	Provincial Funding - Drainage Super. Gra	(50,049)	(54,327)	(54,327)	(52,901)	(54,327)	(54,327)	(73,000)	(18,673)	34.37%
1484000960	Miscellaneous Revenue	-	(280)	(380)	(220)	-	-	-	-	0.00%
1484000981	Ratepayers Debenture Payments	(2,045,768)	(875,892)	(2,131,951)	(1,684,537)	(460,000)	(3,100,000)	(716,000)	2,384,000	-76.90%
	Municipal Drains Revenue Subtotal	**(2,258,093)**	**(930,499)**	**(2,436,658)**	**(1,875,083)**	**(514,327)**	**(3,504,327)**	**(1,068,000)**	**2,436,327**	**-69.52%**
1584001010	Municipal Drains - Salaries and Wages	85,150	104,113	122,600	103,954	98,440	141,000	135,052	(5,948)	-4.22%
1584001020	Benefits	27,471	32,089	38,200	32,587	32,230	46,200	42,080	(4,120)	-8.92%
1584003001	Mileage	347	207	300	284	250	300	300	-	0.00%
1584003002	Conference and Convention	1,586	1,120	1,200	1,302	1,000	1,200	3,500	2,300	191.67%
1584003008	Education and Training	-	-	1,000	333	1,000	1,000	4,000	3,000	300.00%
1584003012	Postage and Courier	5	2,544	2,500	1,683	50	2,500	2,500	-	0.00%
1584003015	Memberships	363	732	1,500	865	500	1,500	1,500	-	0.00%
1584003020	Telephone	662	560	1,000	740	600	1,200	1,200	-	0.00%
1584003037	Clothing Allowance and Safetywear (PPE)	310	697	900	636	400	900	1,400	500	55.56%
1584003041	Materials Purchased	-	1,148	300	483	-	300	300	-	0.00%
1584003082	Rd Maintenance - Municipal Drain	5,529	-	149,000	51,510	50,000	50,000	800,000	750,000	1500.00%
1584004005	Contracted Services	406,281	1,892,940	800,000	1,033,074	400,000	3,000,000	1,147,000	(1,853,000)	-61.77%
1584004015	Professional - Consulting	-	-	35,973	11,991	-	15,000	5,000	(10,000)	-66.67%
1584004016	Professional - Engineering	226,599	394,590	300,000	307,063	225,000	545,000	750,000	205,000	37.61%
1584005023	Drain Write-Offs	-	-	-	-	1,000	1,000	1,000	-	0.00%
	Municipal Drains Expenditure Subtotal	**754,302**	**2,430,740**	**1,454,473**	**1,546,505**	**810,470**	**3,807,100**	**2,894,832**	**(912,268)**	**-23.96%**
	Municipal Drains Requirement from / (Contribution to) Cash	**(1,503,791)**	**1,500,242**	**(982,185)**	**(328,578)**	**296,143**	**302,773**	**1,826,832**	**1,524,059**	**503.37%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
1585012004	Long Term Debt Payments	-	-	1,010,250	336,750	-	1,010,250	1,010,250	-	0.00%
	Long Term Debt Payments Expenditure Subtotal	**-**	**-**	**1,010,250**	**336,750**	**-**	**1,010,250**	**1,010,250**	**-**	**0.00%**
	Long Term Debt Payments Requirement from / (Contribution to) Cash	**-**	**-**	**1,010,250**	**336,750**	**-**	**1,010,250**	**1,010,250**	**-**	**0.00%**
	Operating Fund Requirement from / (Contribution to) Cash	**5,856,012**	**9,366,726**	**8,825,898**	**8,016,207**	**8,930,667**	**10,143,325**	**9,949,965**	**(193,360)**	**-1.91%**
2512007000	Studies and Plans Updates	-	6,513	-	2,171	-	-	-	-	0.00%
2512007300	Machinery and Equipment	45,609	52,633	6,781	35,008	-	-	-	-	0.00%
2512007400	Vehicles	-	25,703	-	8,568	-	-	-	-	0.00%
2512007600	Other	-	30,622	519,843	183,488	-	515,000	-	(515,000)	-100.00%
	General Government Expenditure Subtotal	**45,609**	**115,471**	**526,624**	**229,235**	**-**	**515,000**	**-**	**(515,000)**	**-100.00%**
	General Government Requirement from / (Contribution to) Cash	**45,609**	**115,471**	**526,624**	**229,235**	**-**	**515,000**	**-**	**(515,000)**	**-100.00%**
2412018002	Transfer to Reserves and Reserve Funds	-	-	(3,624,594)	(1,208,198)	-	(3,779,220)	(2,800,200)	979,020	-25.91%
	General Government - Administration Revenue Subtotal	**-**	**-**	**(3,624,594)**	**(1,208,198)**	**-**	**(3,779,220)**	**(2,800,200)**	**979,020**	**-25.91%**
	General Government - Administration Requirement from / (Contribution to) Cash	**-**	**-**	**(3,624,594)**	**(1,208,198)**	**-**	**(3,779,220)**	**(2,800,200)**	**979,020**	**-25.91%**
2421000313	Capital - Provincial Grant	-	-	(25,000)	(8,333)	-	(25,000)	-	25,000	-100.00%
2421000933	Donations	(13,737)	-	(27,500)	(13,746)	-	(31,500)	(20,000)	11,500	-36.51%
	Protective Services Revenue Subtotal	**(13,737)**	**-**	**(52,500)**	**(22,079)**	**-**	**(56,500)**	**(20,000)**	**36,500**	**-64.60%**
2521007000	Studies and Plans Updates	16,941	32,662	-	16,534	-	-	-	-	0.00%
2521007100	Building and Facilities	4,077,299	147,055	270,000	1,498,118	-	250,000	-	(250,000)	-100.00%
2521007200	Land and Land Improvements	-	657	-	219	-	-	-	-	0.00%
2521007300	Machinery and Equipment	15,842	23,204	35,000	24,682	-	35,000	620,000	585,000	1671.43%
2521007400	Vehicles	-	-	754,873	251,624	-	705,000	-	(705,000)	-100.00%
	Protective Services Expenditure Subtotal	**4,110,082**	**203,578**	**1,059,873**	**1,791,177**	**-**	**990,000**	**620,000**	**(370,000)**	**-37.37%**
	Protective Services Requirement from / (Contribution to) Cash	**4,096,345**	**203,578**	**1,007,373**	**1,769,098**	**-**	**933,500**	**600,000**	**(333,500)**	**-35.73%**
2431000312	Provincial Grant	(446,608)	-	(1,100,000)	(515,536)	-	(1,100,000)	-	1,100,000	-100.00%
2431000961	Sale of Equipment	-	-	-	-	-	-	(7,500)	(7,500)	0.00%
	Public Works Revenue Subtotal	**(446,608)**	**-**	**(1,100,000)**	**(515,536)**	**-**	**(1,100,000)**	**(7,500)**	**1,092,500**	**-99.32%**
2531007000	Studies and Plans Updates	-	5,234	-	1,745	-	-	-	-	0.00%
2531007100	Building and Facilities	1,671	10,091	146,937	52,900	-	185,000	-	(185,000)	-100.00%
2531007200	Land and Land Improvements	-	-	-	-	-	-	150,000	150,000	0.00%
2531007300	Machinery and Equipment	511,450	907,746	20,312	479,836	-	23,000	275,700	252,700	1098.70%
2531007400	Vehicles	141,261	-	381,206	174,156	-	393,500	180,000	(213,500)	-54.26%
2531007500	Linear Infrastructure	645,965	868,905	2,394,982	1,303,284	-	2,543,220	1,050,000	(1,493,220)	-58.71%
	Public Works Expenditure Subtotal	**1,300,347**	**1,791,977**	**2,943,437**	**2,011,921**	**-**	**3,144,720**	**1,655,700**	**(1,489,020)**	**-47.35%**
	Public Works Requirement from / (Contribution to) Cash	**853,739**	**1,791,977**	**1,843,437**	**1,496,385**	**-**	**2,044,720**	**1,648,200**	**(396,520)**	**-19.39%**
2431220315	Middlesex County Funding	-	-	(1,737,000)	(579,000)	-	(887,000)	-	887,000	-100.00%
	Culverts Revenue Subtotal	**-**	**-**	**(1,737,000)**	**(579,000)**	**-**	**(887,000)**	**-**	**887,000**	**-100.00%**
	Culverts Requirement from / (Contribution to) Cash	**-**	**-**	**(1,737,000)**	**(579,000)**	**-**	**(887,000)**	**-**	**887,000**	**-100.00%**
2532003001	Capital Equipment for Year	-	214,154	-	71,385	-	-	-	-	0.00%
	Equipment Expenditure Subtotal	**-**	**214,154**	**-**	**71,385**	**-**	**-**	**-**	**-**	**0.00%**
	Equipment Requirement from / (Contribution to) Cash	**-**	**214,154**	**-**	**71,385**	**-**	**-**	**-**	**-**	**0.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
2571003050	Equipment Replacement	6,601	-	-	2,200	-	-	-	-	0.00%
2571007000	Studies and Plans Updates	45,451	-	-	15,150	-	-	-	-	0.00%
2571007100	Building and Facilities	11,952	143,680	1,335,000	496,877	-	393,000	336,500	(56,500)	-14.38%
2571007200	Land and Land Improvements	-	151,295	10,000	53,765	-	15,000	25,000	10,000	66.67%
2571007300	Machinery and Equipment	1,677	61,786	12,000	25,154	-	14,000	51,500	37,500	267.86%
2571007400	Vehicles	50,574	-	-	16,858	-	-	89,000	89,000	0.00%
2571007600	Other	1,941	-	-	647	-	-	-	-	0.00%
	Community Services Expenditure Subtotal	**118,195**	**356,761**	**1,357,000**	**610,651**	**-**	**422,000**	**502,000**	**80,000**	**18.96%**
	Community Services Requirement from / (Contribution to) Cash	**118,195**	**356,761**	**1,357,000**	**610,651**	**-**	**422,000**	**502,000**	**80,000**	**18.96%**
2482000305	Provincial Grants	(81,632)	-	-	(27,211)	-	-	(50,000)	(50,000)	0.00%
	Economic Development Revenue Subtotal	**(81,632)**	**-**	**-**	**(27,211)**	**-**	**-**	**(50,000)**	**(50,000)**	**0.00%**
2582007000	Studies and Plans Updates	13,100	30,416	-	14,506	-	-	100,000	100,000	0.00%
	Economic Development Expenditure Subtotal	**13,100**	**30,416**	**-**	**14,506**	**-**	**-**	**100,000**	**100,000**	**0.00%**
	Economic Development Requirement from / (Contribution to) Cash	**(68,531)**	**30,416**	**-**	**(12,705)**	**-**	**-**	**50,000**	**50,000**	**0.00%**
	Capital Fund Requirement from / (Contribution to) Cash	**5,045,357**	**2,712,357**	**(627,160)**	**2,376,851**	**-**	**(751,000)**	**-**	**751,000**	**-100.00%**
4412010921	Interest Earned	(128,039)	-	-	(42,680)	-	-	-	-	0.00%
	General Government - Administration Revenue Subtotal	**(128,039)**	**-**	**-**	**(42,680)**	**-**	**-**	**-**	**-**	**0.00%**
	General Government - Administration Requirement from / (Contribution to) Cash	**(128,039)**	**-**	**-**	**(42,680)**	**-**	**-**	**-**	**-**	**0.00%**
	Reserve Fund Requirement from / (Contribution to) Cash	**(128,039)**	**-**	**-**	**(42,680)**	**-**	**-**	**-**	**-**	**0.00%**
	OVERALL CASH REQUIREMENT (CONTRIBUTION)	**10,773,330**	**12,079,083**	**8,198,738**	**10,350,378**	**8,930,667**	**9,392,325**	**9,949,965**	**557,640**	**5.94%**
1401000101	Taxation - Own Purpose	(8,589,481)	(8,884,538)	(9,344,180)	(8,939,399)	(8,930,667)	(9,392,325)	(9,949,965)	(557,640)	5.94%
	CASH SHORTFALL (SURPLUS)	**2,183,849**	**3,194,545**	**(1,145,442)**	**1,410,979**	**-**	**-**	**-**	**-**	
	Adjust For:									
	Cash receipts that are not revenues									
1412010190	GG - Proceeds from Loan	-	-	(2,500,000)	(833,333)	-	(2,500,000)	-	2,500,000	-100.00%
	Proceeds from Loan Subtotal	**-**	**-**	**(2,500,000)**	**(833,333)**	**-**	**(2,500,000)**	**-**	**2,500,000**	**-100.00%**
1411018002	Tfer from Res and Res Funds	-	-	-	-	-	-	(695,000)	(695,000)	0.00%
1412018002	GG - Tfer from Res and Res Funds	-	(160,403)	-	(53,468)	(160,403)	-	-	-	0.00%
1412028002	Elections - Tfer from Res and Res Funds	-	-	-	-	-	-	(28,000)	(28,000)	0.00%
1412088002	SC - Tfer from Res and Res Funds	(105)	-	-	(35)	-	-	-	-	0.00%
1412128002	Canada Day - Tfer from Res and Res Funds	(2,356)	(2,235)	-	(1,530)	-	-	-	-	0.00%
1431008002	Roadways - Tfer from Res and Res Funds	-	-	-	-	-	-	(435,000)	(435,000)	0.00%
1482018002	Tfer from Res & Res Funds	-	(8,850)	(51,000)	(19,950)	(8,850)	(90,000)	(60,000)	30,000	-33.33%
2412018002	GG - Tfer from Res and Res Funds	-	-	(3,624,594)	(1,208,198)	-	(3,779,220)	(2,800,200)	979,020	-25.91%
	Transfer to (from) Reserves and Reserve Funds Subtotal	**(2,461)**	**(171,488)**	**(3,675,594)**	**(1,208,198)**	**(169,253)**	**(3,869,220)**	**(4,018,200)**	**(148,980)**	**3.85%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison 2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	Recent Budgets 2024	2025	Budget Request Mayors	$ Inc / (Dec)	% Inc / (Dec)
	Cash expenditures that are not expenses									
2512007000	Studies and Plans Updates	-	6,513	-	2,171	-	-	-	-	
2521007000	Studies and Plans Updates	16,941	32,662	-	16,534	-	-	-	-	
2531007000	Studies and Plans Updates	-	5,234	-	1,745	-	-	-	-	
2571007000	Studies and Plans Updates	45,451	-	-	15,150	-	-	-	-	
2582007000	Studies and Plans Updates	13,100	30,416	-	14,506	-	-	100,000	100,000	
	Studies and Plans Updates Subtotal	75,492	74,825	-	50,106	-	-	100,000	100,000	
2521007100	Building and Facilities	4,077,299	147,055	270,000	1,498,118	-	250,000	-	(250,000)	
2531007100	Building and Facilities	1,671	10,091	146,937	52,900	-	185,000	-	(185,000)	
2571007100	Building and Facilities	11,952	143,680	1,335,000	496,877	-	393,000	336,500	(56,500)	
	Building and Facilities Subtotal	4,090,922	300,826	1,751,937	2,047,895	-	828,000	336,500	(491,500)	
2521007200	Land and Land Improvements	-	657	-	219	-	-	-	-	
2531007200	Land and Land Improvements	-	-	-	-	-	-	150,000	150,000	
2571007200	Land and Land Improvements	-	151,295	10,000	53,765	-	15,000	25,000	10,000	
	Land and Land Improvements Subtotal	-	151,952	10,000	53,984	-	15,000	175,000	160,000	
2512007300	Machinery and Equipment	45,609	52,633	6,781	35,008	-	-	-	-	
2521007300	Machinery and Equipment	15,842	23,204	35,000	24,682	-	35,000	620,000	585,000	
2531007300	Machinery and Equipment	511,450	907,746	20,312	479,836	-	23,000	275,700	252,700	
2571007300	Machinery and Equipment	1,677	61,786	12,000	25,154	-	14,000	51,500	37,500	
	Machinery and Equipment Subtotal	574,578	1,045,369	74,093	564,680	-	72,000	947,200	875,200	
2512007400	Vehicles	-	25,703	-	8,568	-	-	-	-	
2521007400	Vehicles	-	-	754,873	251,624	-	705,000	-	(705,000)	
2531007400	Vehicles	141,261	-	381,206	174,156	-	393,500	180,000	(213,500)	
2571007400	Vehicles	50,574	-	-	16,858	-	-	89,000	89,000	
	Vehicles Subtotal	191,834	25,703	1,136,079	451,206	-	1,098,500	269,000	(829,500)	
2531007500	Linear Infrastructure	645,965	868,905	2,394,982	1,303,284	-	2,543,220	1,050,000	(1,493,220)	
	Linear Infrastructure Subtotal	645,965	868,905	2,394,982	1,303,284	-	2,543,220	1,050,000	(1,493,220)	
2512007600	Other	-	30,622	519,843	183,488	-	515,000	-	(515,000)	
2571007600	Other	1,941	-	-	647	-	-	-	-	
	Other Subtotal	1,941	30,622	519,843	184,135	-	515,000	-	(515,000)	
	TCA Expenditures	**5,580,732**	**2,498,203**	**5,886,934**	**4,655,290**	**-**	**5,071,720**	**2,877,700**	**(2,194,020)**	**-43.26%**
1512018001	GG - Transfer to Capital	-	126,000	110,622	78,874	126,000	110,622	-	(110,622)	-100.00%
1531008001	Roadways - Transfer To/From Capital	-	115,000	-	38,333	115,000	-	-	-	0.00%
1582018001	Transfer to Capital	-	30,000	-	10,000	30,000	-	-	-	0.00%
	Transfer to (from) Capital Subtotal	**-**	**271,000**	**110,622**	**127,207**	**271,000**	**110,622**	**-**	**(110,622)**	**-100.00%**
1511018002	Council - Tfer to Res and Res Funds	(90,000)	(70,736)	-	(53,579)	(90,000)	-	-	-	0.00%
1512018002	GG - Tfer to Reserves and Reserve Funds	1,320,798	1,058,145	4,375,220	2,251,388	1,058,145	4,375,220	-	(4,375,220)	-100.00%
1512028002	Elections - Tfer to Res and Res Funds	7,000	-	7,000	4,667	7,000	7,000	7,000	-	0.00%
1512058001	HR - Tfer to Res and Res Funds	10,000	10,000	10,000	10,000	10,000	10,000	-	(10,000)	-100.00%
1512088002	SC - Tfer to Res and Res Funds	-	724	-	241	-	-	-	-	0.00%
1521028002	Fire Admin - Tfer to Res and Res Funds	550,000	550,000	-	366,667	550,000	-	-	-	0.00%
1524018002	Building - Tfer to Res and Res Funds	80,800	73,820	14,055	56,225	73,820	-	-	-	0.00%
1531008002	Roadways - Tfer to Res and Res Funds	275,000	275,000	-	183,333	275,000	-	-	-	0.00%
1531018002	Bridge Maint - Tfer to Res and Res Funds	-	200,000	-	66,667	200,000	-	-	-	0.00%
1531228002	Culvert Maint - Tfer to Res & Res Funds	-	190,000	-	63,333	190,000	-	-	-	0.00%
	Transfer to (from) Reserves and Reserve Funds Subtotal	**2,153,598**	**2,286,953**	**4,406,275**	**2,948,942**	**2,273,965**	**4,392,220**	**7,000**	**(4,385,220)**	**-99.84%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
	And									
	Expenses that are not cash expenditures									
3512000150	TCA-Building & Facilities-Amortization	62,831	62,831	62,840	62,834	-	62,831	62,831	-	
3521000150	TCA-Building & Facilities-Amortization	3,847	3,847	3,850	3,848	-	3,847	3,847	-	
3531000150	TCA-Building & Facilities-Amortization	10,864	10,864	10,870	10,866	-	10,864	10,864	-	
3545000150	TCA-Building & Facilities-Amortization	654	654	660	656	-	654	654	-	
3573000150	TCA-Building & Facilities-Amortization	69,803	69,803	69,810	69,805	-	69,803	69,803	-	
	TCA-Building & Facilities-Amortization Subtotal	147,999	147,999	148,030	148,009	-	147,999	147,999	-	
3512000350	TCA-Machinery & Equipment-Amortization	5,673	5,673	5,680	5,675	-	5,673	5,673	-	
3521000350	TCA-Machinery & Equipment-Amortization	5,884	5,884	5,890	5,886	-	5,884	5,884	-	
3531000350	TCA-Machinery & Equipment-Amortization	133,753	133,753	133,760	133,755	-	133,753	133,753	-	
3573000350	TCA-Machinery & Equipment-Amortization	93,276	93,276	93,280	93,277	-	93,276	93,276	-	
	TCA-Machinery & Equipment-Amortization Subtotal	238,585	238,585	238,610	238,593	-	238,585	238,585	-	
3521000450	TCA-Vehicles-Amortization	75,875	75,875	75,880	75,877	-	75,875	75,875	-	
3531000450	TCA-Vehicles-Amortization	114,815	114,815	114,820	114,816	-	114,815	114,815	-	
3573000450	TCA-Vehicles-Amortization	9,047	9,047	9,050	9,048	-	9,047	9,047	-	
	TCA-Vehicles-Amortization Subtotal	199,737	199,737	199,750	199,741	-	199,737	199,737	-	
3512000550	TCA-Other-Amortization	10,213	10,213	10,220	10,215	-	10,213	10,213	-	
3521000550	TCA-Other-Amortization	771	771	780	774	-	771	771	-	
	TCA-Other-Amortization Subtotal	10,984	10,984	11,000	10,989	-	10,984	10,984	-	
3531001150	TCA-Roads(Bridges&Culverts)Amortization	109,970	109,970	109,980	109,973	-	109,970	109,970	-	
	TCA-Roads(Bridges&Culverts)Amortization Subtotal	109,970	109,970	109,980	109,973	-	109,970	109,970	-	
3531001250	TCA-Roads (Unpaved) Amortization	30,473	30,473	30,480	30,476	-	30,473	30,473	-	
	TCA-Roads (Unpaved) Amortization Subtotal	30,473	30,473	30,480	30,476	-	30,473	30,473	-	
3531001350	TCA-Roads (Paved) Amortization	628,855	628,855	628,860	628,856	-	628,855	628,855	-	
	TCA-Roads (Paved) Amortization Subtotal	628,855	628,855	628,860	628,856	-	628,855	628,855	-	
3531001650	TCA-Roads (Streetlights) Amortization	15,520	15,520	15,520	15,520	-	15,520	15,520	-	
	TCA-Roads (Streetlights) Amortization Subtotal	15,520	15,520	15,520	15,520	-	15,520	15,520	-	
3521005030	Gain/Loss on Disposal	(11,082)	(11,082)	-	(7,388)	-	-	-	-	
3573005030	Gain/Loss on Disposal	5,424	5,424	-	3,616	-	-	-	-	
	Gain/Loss on Disposal Subtotal	(5,659)	(5,659)	-	(3,772)	-	-	-	-	
	Total Amortization Expense and Loss (Gain) on Disposal	**1,376,464**	**1,376,464**	**1,382,230**	**1,378,385**	**-**	**1,382,123**	**1,382,123**	**-**	**0.00%**
	Deficit / (Surplus)	**(4,171,556)**	**(313,659)**	**(3,991,449)**	**(2,900,544)**	**(2,375,712)**	**(1,823,219)**	**2,515,623**	**4,338,842**	

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requested Budget

Organized by Revenue or Expenditure by Object Code

	3 Year Actuals Comparison				Recent Budgets		Budget Request		
Description	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
Proceeds from Loan Subtotal	-	-	(2,500,000)	(833,333)	-	(2,500,000)	-	2,500,000	-100.00%
OMPF Allocation Subtotal	(720,300)	(707,600)	(403,350)	(610,417)	(707,600)	(707,600)	(859,600)	(152,000)	21.48%
Gas Tax Allocation - Bridges Subtotal	-	(201,431)	-	(67,144)	-	-	(810,000)	(810,000)	0.00%
MTO Highway Calls Subtotal	(17,071)	(12,734)	(10,000)	(13,268)	(18,000)	(18,000)	(18,000)	-	0.00%
Provincial Reimbursement - Livestock Cla Subtotal	(50)	(487)	(200)	(246)	(200)	(200)	-	200	-100.00%
Provincial Grants Subtotal	(31,632)	-	-	(10,544)	-	-	(100,000)	(100,000)	0.00%
Provincial Grants Subtotal	(13,565)	(14,680)	(13,500)	(13,915)	(13,500)	(13,500)	(46,499)	(32,999)	244.44%
Provincial Grant Subtotal	(446,608)	-	(1,100,000)	(515,536)	-	(1,100,000)	-	1,100,000	-100.00%
Provincial Funding Subtotal	(29,658)	(50,000)	(54,658)	(44,771)	(30,000)	(130,000)	(105,000)	25,000	-19.23%
Middlesex County Funding Subtotal	-	-	(1,737,000)	(579,000)	-	(887,000)	-	887,000	-100.00%
Provincial Grant - Mun Drain Const/Repai Subtotal	(162,276)	-	(250,000)	(137,425)	-	(350,000)	(279,000)	71,000	-20.29%
Provincial Funding - Drainage Super. Gra Subtotal	(50,049)	(54,327)	(54,327)	(52,901)	(54,327)	(54,327)	(73,000)	(18,673)	34.37%
Provincial Offences Act Revenue Subtotal	(1,732)	(8,288)	(47,412)	(19,144)	(10,000)	(10,000)	(10,000)	-	0.00%
Water/Sewer Final Reads Subtotal	(11,125)	(14,945)	(12,750)	(12,940)	(12,000)	(12,000)	(12,000)	-	0.00%
Administration Fees Subtotal	(3,105)	(2,833)	(1,000)	(2,313)	(6,000)	(6,000)	(6,000)	-	0.00%
Deposits (Refundable) Subtotal	(25,000)	-	-	(8,333)	-	-	-	-	0.00%
MTO Commissions Subtotal	(28,325)	(26,327)	(26,000)	(26,884)	(32,000)	(32,000)	(27,000)	5,000	-15.63%
Health Card Commissions Subtotal	(5,586)	(6,061)	(5,000)	(5,549)	(4,500)	(4,500)	(4,500)	-	0.00%
Waste - Tipping Fees Subtotal	(283,692)	(296,121)	(386,770)	(322,195)	(300,525)	(312,325)	(386,540)	(74,215)	23.76%
Waste Metal Sales Subtotal	(5,397)	(1,517)	(4,000)	(3,638)	(4,000)	(4,000)	(4,000)	-	0.00%
Plot Sales Subtotal	(10,865)	(6,495)	(4,750)	(7,370)	(8,000)	(8,000)	(8,000)	-	0.00%
Grave Opening Fees Subtotal	(12,961)	(10,174)	(12,000)	(11,711)	(12,000)	(12,000)	(12,000)	-	0.00%
Corner Stone Fees Subtotal	-	-	(150)	(50)	(75)	(75)	(75)	-	0.00%
Cremation Fees Subtotal	(6,427)	(5,520)	(6,300)	(6,083)	(6,300)	(6,300)	(6,300)	-	0.00%
Canteen / Booth Revenue Subtotal	(35,037)	(43,737)	(20,000)	(32,925)	(35,000)	(35,000)	(500)	34,500	-98.57%
Vending Machine Sales Subtotal	(6,273)	(2,941)	(500)	(3,238)	(6,500)	(3,000)	-	3,000	-100.00%
Goal Post Bar Revenue Subtotal	-	(6,272)	(27,000)	(11,091)	-	(20,000)	(20,000)	-	0.00%
Goal Post Rental Subtotal	(1,692)	(1,949)	(500)	(1,380)	(1,500)	(1,800)	(1,800)	-	0.00%
Arena Floor Rentals Subtotal	(4,206)	(5,782)	(183)	(3,391)	(4,500)	(5,700)	(500)	5,200	-91.23%
Ice Rentals Subtotal	(224,776)	(215,310)	(260,000)	(233,362)	(220,000)	(230,000)	(250,000)	(20,000)	8.70%
Public Skating Revenue Subtotal	-	-	(246)	(82)	-	-	-	-	0.00%
Solar Lease Revenue Subtotal	(25,305)	-	(35,000)	(20,102)	(35,000)	(35,000)	(35,000)	-	0.00%
Pro Shop Revenue Subtotal	(883)	(86)	(1,000)	(656)	(1,000)	(1,000)	(1,000)	-	0.00%
Table and Chair Rentals Subtotal	(605)	(670)	(420)	(565)	(500)	(500)	(500)	-	0.00%
Linen and Glass Rentals Subtotal	(41)	-	-	(14)	(500)	-	-	-	0.00%
Advertising Sign Yearly Fees Subtotal	(50)	(22,160)	(15,100)	(12,436)	(5,000)	(15,000)	(20,000)	(5,000)	33.33%
Skate Sharpening Subtotal	(953)	(155)	-	(369)	(1,000)	-	-	-	0.00%
Facility Rental Subtotal	(219,003)	(257,418)	(272,536)	(249,651)	(271,407)	(270,595)	(337,721)	(67,126)	24.81%
Facility Rental (Ball Fields) Subtotal	(17,542)	(11,553)	(16,380)	(15,159)	(17,500)	(14,500)	(16,000)	(1,500)	10.34%
Miscellaneous Revenue Subtotal	(6,790)	-	-	(2,263)	-	-	-	-	0.00%

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requested Budget

Organized by Revenue or Expenditure by Object Code

Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
Severance Application Fees Subtotal	(24,900)	(56,760)	(50,000)	(43,887)	(22,500)	(60,000)	(60,000)	-	0.00%
Zoning Amendment Application Fees Subtotal	(15,887)	(14,600)	(18,000)	(16,162)	(13,750)	(15,000)	(15,000)	-	0.00%
Site Plan Control Agreement Fees Subtotal	(6,000)	(15,000)	(17,500)	(12,833)	(4,500)	(15,000)	(15,000)	-	0.00%
Minor Variance Application Fees Subtotal	(2,700)	(9,100)	(7,500)	(6,433)	(4,500)	(7,500)	(7,500)	-	0.00%
Subdivision Agreement Fees Subtotal	(1,800)	(6,000)	(10,000)	(5,933)	-	-	-	-	0.00%
Official Plan Amendment Application Fees Subtotal	-	(2,900)	(2,000)	(1,633)	(2,000)	(2,000)	(2,000)	-	0.00%
Encroachment Agreement Fees Subtotal	-	(500)	-	(167)	-	-	-	-	0.00%
RF - Development Charges - W#1 Subtotal	-	-	(500)	(167)	-	-	-	-	0.00%
Project Recoveries Subtotal	-	-	(150,000)	(50,000)	(68,000)	(68,000)	(13,180)	54,820	-80.62%
Lottery Licences Subtotal	(2,999)	(2,840)	(3,000)	(2,946)	(3,000)	(3,000)	(3,000)	-	0.00%
Marriage Licences Subtotal	(4,300)	(3,225)	(3,375)	(3,633)	(4,000)	(4,000)	(4,000)	-	0.00%
Marriage Ceremony Fees Subtotal	(1,000)	(384)	(1,600)	(995)	(1,000)	(1,000)	(1,000)	-	0.00%
Dog Licences Subtotal	(1,000)	(240)	(100)	(447)	(900)	(900)	(200)	700	-77.78%
Building Permits Subtotal	(220,819)	(352,726)	(300,000)	(291,182)	(230,000)	(300,000)	(300,000)	-	0.00%
Septic Permits Subtotal	(1,466)	-	(5,000)	(2,155)	(5,000)	(5,000)	(5,000)	-	0.00%
Entrance/Road Permits Subtotal	(7,700)	(8,125)	(27,500)	(14,442)	(3,500)	(3,500)	(18,000)	(14,500)	414.29%
Burial Permits Subtotal	(210)	(105)	(200)	(172)	(200)	(200)	(200)	-	0.00%
Returned Cheque Charges Subtotal	(350)	(275)	(350)	(325)	(250)	(250)	(250)	-	0.00%
Fines and Fees Levied Subtotal	(6,615)	(7,512)	(11,000)	(8,376)	(8,000)	(8,000)	(8,000)	-	0.00%
Penalty on Current Taxes Subtotal	(12,441)	-	-	(4,147)	(40,000)	(40,000)	(40,000)	-	0.00%
Interest on Tax Arrears Subtotal	(53,575)	-	-	(17,858)	(70,000)	(70,000)	(70,000)	-	0.00%
Penalty Charged on Miscellaneous A/R Subtotal	(1,450)	-	-	(483)	(3,000)	(3,000)	(3,000)	-	0.00%
Interest Earned Subtotal	(428,595)	-	(6,000)	(144,866)	(126,000)	(126,000)	(126,000)	-	0.00%
Public Donations Subtotal	(125)	(5,000)	(7,158)	(4,095)	(150)	(150)	(1,650)	(1,500)	1000.00%
Donations Subtotal	(13,737)	-	(27,500)	(13,746)	-	(31,500)	(20,000)	11,500	-36.51%
Municipal Donation - Closed Cemeteries Subtotal	(10,000)	-	(10,000)	(6,667)	(10,000)	(10,000)	(10,000)	-	0.00%
YMCA Revenue Subtotal	(34,990)	19,454	(30,000)	(15,179)	(44,000)	(30,000)	(30,000)	-	0.00%
Photocopy Sales Subtotal	(18)	(58)	-	(25)	(20)	(20)	(20)	-	0.00%
Sale of Maps Subtotal	(6)	-	-	(2)	-	-	-	-	0.00%
Miscellaneous Revenue Subtotal	(113,582)	(62,442)	(37,980)	(71,336)	(12,225)	(11,725)	(19,975)	(8,250)	70.36%
Sale of Equipment Subtotal	-	-	-	-	-	-	(7,500)	(7,500)	0.00%
Ratepayers Debenture Payments Subtotal	(2,045,768)	(875,892)	(2,131,951)	(1,684,537)	(460,000)	(3,100,000)	(716,000)	2,384,000	-76.90%
Transfer to (from) Reserves and Reserve Funds Subtotal	(2,461)	(171,488)	(3,675,594)	(1,283,181)	(169,253)	(3,869,220)	(4,018,200)	(148,980)	3.85%
Total Non-Levy Proceeds	**(5,478,949)**	**(3,705,553)**	**(14,288,812)**	**(7,824,441)**	**(3,124,182)**	**(14,584,887)**	**(8,965,210)**	**5,619,677**	**-38.53%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requested Budget

Organized by Revenue or Expenditure by Object Code

	3 Year Actuals Comparison				Recent Budgets		Budget Request		
Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
Salaries and Wages Subtotal	2,314,890	2,797,121	3,343,815	2,818,608	2,779,190	3,135,695	3,674,166	538,471	17.17%
Benefits - Life Insurance Subtotal	10,850	11,461	22,555	14,955	12,500	12,500	30,217	17,717	141.74%
Benefits Subtotal	629,547	723,586	881,053	744,733	796,545	906,238	959,061	52,823	5.83%
Salaries and Wages - Diamond Subtotal	36,176	24,384	30,000	30,186	34,547	26,672	34,937	8,265	30.99%
Salaries & Wages - Admin Subtotal	1,681	-	-	560	6,900	6,900	-	(6,900)	-100.00%
Interest Payments Subtotal	-	-	1,010,250	336,750	-	1,010,250	1,010,250	-	0.00%
Mileage Subtotal	5,037	215,971	5,700	75,569	12,450	11,800	12,250	450	3.81%
Conference and Convention Subtotal	16,281	34,474	44,023	31,592	36,200	47,900	61,200	13,300	27.77%
Meal Expenses Subtotal	4,083	3,097	4,561	3,914	3,400	4,400	6,000	1,600	36.36%
Hydro Subtotal	175,976	183,214	178,500	179,232	197,150	184,350	184,972	622	0.34%
Heat Subtotal	86,644	64,459	91,250	80,784	75,200	74,500	84,500	10,000	13.42%
Water and Sewage Subtotal	35,653	834	15,435	17,307	66,122	16,435	16,435	-	0.00%
Office Supplies Subtotal	21,627	20,790	36,225	26,214	19,950	22,250	70,400	48,150	216.40%
Education and Training Subtotal	71,006	81,420	73,349	75,258	93,200	106,200	110,200	4,000	3.77%
Cleaning and Maintenance Supplies Subtotal	18,764	25,743	23,015	22,508	16,600	20,600	28,450	7,850	38.11%
Publications and Subscriptions Subtotal	3,446	6,501	1,108	3,686	1,400	1,400	2,200	800	57.14%
Professional - Audit Subtotal	17,116	-	18,000	11,705	18,000	18,000	18,000	-	0.00%
Postage and Courier Subtotal	11,297	11,632	17,850	13,593	12,450	14,950	14,950	-	0.00%
Insurance Premiums Subtotal	408,920	458,456	479,227	448,867	463,495	478,325	494,730	16,405	3.43%
Insurance Claims Subtotal	6,258	2,358	17,500	8,706	18,380	17,500	17,500	-	0.00%
Memberships Subtotal	10,692	13,556	18,783	14,342	13,350	17,900	17,950	50	0.28%
Building Repairs and Maintenance Subtotal	98,121	132,228	161,958	130,769	130,650	128,500	162,000	33,500	26.07%
Advertising Subtotal	12,477	20,056	15,467	15,998	17,600	18,650	20,650	2,000	10.72%
Promotional Gifts Subtotal	495	700	1,325	840	750	1,000	1,500	500	50.00%
Internet - Web Page Subtotal	18,372	24,888	25,985	23,081	16,300	27,950	26,950	(1,000)	-3.58%
Telephone Subtotal	28,624	22,773	32,000	27,799	29,555	29,670	31,170	1,500	5.06%
Supplies Sundry Subtotal	1,180	974	1,000	1,051	250	1,000	1,000	-	0.00%
Propane Subtotal	4,368	5,016	5,000	4,795	5,000	5,000	5,000	-	0.00%
Radio Licences and Repairs Subtotal	4,508	6,926	7,250	6,229	5,300	7,250	7,250	-	0.00%
Snow Removal Subtotal	31,989	50,323	62,200	48,171	36,000	49,200	58,500	9,300	18.90%
Music Tariff Subtotal	300	235	900	478	900	900	900	-	0.00%
Gas Subtotal	-	-	-	-	500	500	500	-	0.00%
Medical and Drive Test Expense Subtotal	751	3,848	2,500	2,366	3,000	3,000	3,000	-	0.00%
Equipment Servicing and Inspection Subtotal	11,571	4,394	2,500	6,155	17,000	7,500	7,500	-	0.00%
Materials Purchased Subtotal	37,548	22,121	15,000	24,890	31,400	30,000	30,000	-	0.00%
Water Meter Maintenance - Materials Subtotal	3,481	3,097	5,000	3,859	3,500	5,000	5,000	-	0.00%
Clothing Allowance and Safetywear (PPE) Subtotal	21,181	20,820	29,150	23,719	22,600	31,400	33,500	2,100	6.69%
Materials Purchased Subtotal	451,285	388,826	286,576	375,562	535,650	290,500	1,534,000	1,243,500	428.06%
Licenses Subtotal	64,506	56,717	86,869	69,364	82,480	88,980	101,780	12,800	14.39%
Machine Parts and Repair Subtotal	196,333	258,480	281,500	245,437	157,750	278,300	295,000	16,700	6.00%
Fuel Subtotal	5,766	4,204	80,415	30,129	139,115	80,415	214,500	134,085	166.74%
Repairs and Maintenance - System Subtotal	8,849	8,001	23,529	13,459	9,500	13,900	24,000	10,100	72.66%

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requested Budget

Organized by Revenue or Expenditure by Object Code

	3 Year Actuals Comparison				Recent Budgets		Budget Request		
Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
Vehicle Expenses Subtotal	33,770	28,748	14,100	25,540	32,850	16,350	44,500	28,150	172.17%
Small Tool Purchase Subtotal	8,919	6,287	10,000	8,402	10,000	10,000	10,000	-	0.00%
Sharpening Equipment Repairs & Maintenan Subtotal	27,520	21,455	22,000	23,658	22,000	22,000	22,000	-	0.00%
Pro Shop Supplies Subtotal	1,897	57	-	651	1,000	1,000	500	(500)	-50.00%
Goal Post Bar Expenses Subtotal	1,000	5,988	14,000	6,996	-	10,000	12,000	2,000	20.00%
Plant Repairs and Maintenance Subtotal	57,781	15,908	30,500	34,730	35,500	35,500	35,500	-	0.00%
Program Expenses Subtotal	-	-	1,500	500	-	-	1,500	1,500	0.00%
Canteen / Booth Expenses Subtotal	30,025	34,478	10,688	25,064	26,000	26,000	-	(26,000)	-100.00%
Awards/Commendations Subtotal	680	-	1,500	727	1,500	1,500	1,500	-	0.00%
Grass Cutting/Maintenance Subtotal	1,489	6,125	9,710	5,775	11,350	12,500	10,500	(2,000)	-16.00%
Repairs and Maintenance - Diamond Subtotal	53	-	5,370	1,808	1,650	7,650	9,650	2,000	26.14%
Materials Purchased - Diamond Subtotal	1,106	1,312	1,790	1,402	1,100	1,100	2,300	1,200	109.09%
Small Equipment Gas/Diesel Subtotal	9,040	45,294	12,275	22,202	5,775	5,775	10,275	4,500	77.92%
Newsletter Expenses Subtotal	311	31	-	114	500	500	500	-	0.00%
Municipal Drains Maintenance Subtotal	5,529	-	149,000	51,510	50,000	50,000	800,000	750,000	1500.00%
Recoverable Expenses Subtotal	-	-	2,400	800	-	-	-	-	0.00%
Licenses Subtotal	394	-	400	265	355	400	400	-	0.00%
Photocopier Service Agreement Subtotal	12,689	17,118	20,500	16,769	13,250	18,550	19,350	800	4.31%
Transfer to Lucan Biddulph Fire Board Subtotal	9,613	10,574	11,632	10,606	10,400	11,630	11,630	-	0.00%
Transfer to Lambton Shores Subtotal	-	3,483	10,000	4,494	10,000	15,000	15,000	-	0.00%
Animal Control Contract Subtotal	24,352	37,186	39,058	33,532	48,000	45,000	55,000	10,000	22.22%
Contracted Services Subtotal	762,724	2,506,869	1,480,040	1,583,210	828,850	3,725,000	2,033,600	(1,691,400)	-45.41%
Garbage Collection Contract Subtotal	305,087	321,458	312,885	313,143	312,885	312,885	319,143	6,258	2.00%
Recycling Collection/Disposal Contract Subtotal	223,071	56,576	-	93,216	63,720	63,720	63,720	-	0.00%
OPP Contract Subtotal	943,680	748,689	1,002,200	898,190	1,002,200	1,002,200	1,106,100	103,900	10.37%
Software Maintenance and Enhancements Subtotal	128,273	33,787	111,300	91,120	34,300	109,300	108,800	(500)	-0.46%
Professional - Legal Subtotal	40,375	51,159	88,414	59,983	107,500	110,500	100,000	(10,500)	-9.50%
PSAB Expenses Subtotal	-	10,204	75,000	28,401	-	75,000	75,000	-	0.00%
Professional - Consulting Subtotal	135,763	75,409	158,473	123,215	86,000	145,500	136,184	(9,316)	-6.40%
Professional - Engineering Subtotal	368,319	565,061	580,000	504,459	400,205	827,000	1,032,000	205,000	24.79%
Site Plan Reviews Subtotal	53,699	35,978	-	29,892	26,500	-	-	-	0.00%
Contracted Services - Light Repairs Subtotal	1,755	1,212	17,250	6,739	-	15,000	17,595	2,595	17.30%
Contracted Services - Equip Exp (Mowers) Subtotal	2,608	-	2,000	1,536	2,000	2,000	2,000	-	0.00%
Professional - Consulting - Other Subtotal	4,181	-	75,000	26,394	-	75,000	75,000	-	0.00%
Professional - Development Charges By-La Subtotal	16,189	331	8,000	8,173	8,000	8,000	8,000	-	0.00%
Other Donations and Support Payments Subtotal	46,324	61,237	75,000	60,854	48,000	48,000	48,000	-	0.00%
Donation to Cemetery Board Subtotal	10,000	-	10,000	6,667	10,000	10,000	10,000	-	0.00%
Election Expenses Subtotal	2,958	1,730	3,000	2,563	3,000	3,000	26,750	23,750	791.67%
Miscellaneous Expenses Subtotal	27,061	16,853	12,275	18,729	3,700	14,700	18,650	3,950	26.87%
Christmas/Volunteer/MunicipalDayExpenses Subtotal	23,102	11,471	28,000	5,473	16,000	38,000	38,000	-	0.00%
Equip Rep/Maint Shop Subcontract Subtotal	2,372	871	5,000	2,748	5,000	5,000	5,000	-	0.00%
Equipment Rental (Outside Suppliers) Subtotal	8,639	10,695	13,025	10,785	13,000	12,500	13,250	750	6.00%

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requested Budget

Organized by Revenue or Expenditure by Object Code

Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
Bank Service Charges Subtotal	4,715	(18,128)	2,500	(3,638)	2,500	2,500	2,500	-	0.00%
Mailing System Lease Subtotal	7,133	7,325	7,500	7,319	5,500	7,500	7,500	-	0.00%
Drain Write-Offs Subtotal	12	-	100	37	1,100	1,100	1,100	-	0.00%
Property Taxes Subtotal	8,414	6,680	8,410	7,834	15,090	8,410	8,410	-	0.00%
Cash Over/Short Subtotal	(39)	(92)	-	(44)	-	-	-	-	0.00%
CIP/Façade Program Expenses Subtotal	2,500	2,865	11,000	5,455	20,000	50,000	50,000	-	0.00%
Comm Dev/Vibrancy Expenses Subtotal	-	-	40,000	13,333	-	-	10,000	10,000	0.00%
Transfer to Conservation Authority Subtotal	195,002	201,776	207,000	201,259	201,775	207,000	240,000	33,000	15.94%
Studies and Plans Updates Subtotal	75,492	74,825	-	50,106	-	-	100,000	100,000	0.00%
Transfer to Reserves and Reserve Funds Subtotal	80,220	70,736	-	50,319	90,000	-	-	-	0.00%
Building and Facilities Subtotal	4,090,922	300,826	1,751,937	2,047,895	-	828,000	336,500	(491,500)	-59.36%
Land and Land Improvements Subtotal	-	151,952	10,000	53,984	-	15,000	175,000	160,000	1066.67%
Machinery and Equipment Subtotal	574,578	1,045,369	74,093	564,680	-	72,000	947,200	875,200	1215.56%
Vehicles Subtotal	191,834	25,703	1,136,079	451,206	-	1,098,500	269,000	(829,500)	-75.51%
Linear Infrastructure Subtotal	645,965	868,905	2,394,982	1,303,284	-	2,543,220	1,050,000	(1,493,220)	-58.71%
Other Subtotal	1,941	30,622	519,843	184,135	-	515,000	-	(515,000)	-100.00%
Transfer to (from) Capital Subtotal	-	271,000	110,622	127,207	271,000	110,622	-	(110,622)	-100.00%
Transfer to (from) Reserves and Reserve Funds Subtotal	2,153,598	2,286,953	4,406,275	2,948,942	2,273,965	4,392,220	7,000	(4,385,220)	-99.84%
Prior Year Adjustment Subtotal	-	-	(54,400)	(18,133)	-	-	-	-	0.00%
Total Cash Expenditures	**16,252,279**	**15,784,635**	**22,487,550**	**18,174,819**	**12,054,849**	**23,977,212**	**18,915,175**	**(5,062,037)**	**-21.11%**
Total Cash Requirement	**10,773,330**	**12,079,083**	**8,198,738**	**10,350,378**	**8,930,667**	**9,392,325**	**9,949,965**	**557,640**	**5.94%**
Taxation - Own Purpose	(8,589,481)	(8,884,538)	(9,344,180)	(8,939,399)	(8,930,667)	(9,392,325)	(9,949,965)	(557,640)	5.94%
CASH SHORTFALL (SURPLUS)	**2,183,849**	**3,194,545**	**(1,145,442)**	**1,410,979**	**-**	**-**	**-**	**-**	
Adjust For:									
Cash receipts that are not revenues									
Proceeds from Loan Subtotal	**-**	**-**	**(2,500,000)**	**(833,333)**	**-**	**(2,500,000)**	**-**	**2,500,000**	**-100.00%**
Transfer to (from) Reserves and Reserve Funds Subtotal	**(2,461)**	**(171,488)**	**(3,675,594)**	**(1,208,198)**	**(169,253)**	**(3,869,220)**	**(4,018,200)**	**(148,980)**	**3.85%**
Cash expenditures that are not expenses									
TCA Expenditures	**5,580,732**	**2,498,203**	**5,886,934**	**4,655,290**	**-**	**5,071,720**	**2,877,700**	**(2,194,020)**	**-43.26%**
Transfer to (from) Capital Subtotal	**-**	**271,000**	**110,622**	**127,207**	**271,000**	**110,622**	**-**	**(110,622)**	**-100.00%**
Transfer to (from) Reserves and Reserve Funds Subtotal	**2,153,598**	**2,286,953**	**4,406,275**	**2,948,942**	**2,273,965**	**4,392,220**	**7,000**	**(4,385,220)**	**-99.84%**
And									
Expenses that are not cash expenditures									
Total Amortization Expense and Loss (Gain) on Disposal	**1,376,464**	**1,376,464**	**1,382,230**	**1,378,385**	**-**	**1,382,123**	**1,382,123**	**-**	**0.00%**
Deficit / (Surplus)	**(4,171,556)**	**(313,659)**	**(3,991,449)**	**(2,900,544)**	**(2,375,712)**	**(1,823,219)**	**2,515,623**	**4,338,842**	

North Middlesex (Water-Wastewater) 2026 Requested Budget

Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
Provincial Grants Subtotal	(3,358,775)	-	(1,742,000)	(1,700,258)	-	(3,600,000)	(4,550,000)	(950,000)	26.39%
Water/Sewer Final Reads Subtotal	(1,290)	-	(1,200)	(830)	(3,300)	(3,300)	(3,300)	-	0.00%
Reg. Service - Metered Rate Subtotal	(4,450,096)	(5,008,881)	(5,111,193)	(4,856,724)	(5,653,291)	(5,653,291)	(4,276,000)	1,377,291	-24.36%
Water Infrastructure Fee Subtotal	(4,175)	-	-	(1,392)	-	-	-	-	0.00%
Returned Cheque Charges Subtotal	(400)	(425)	(275)	(367)	(200)	(200)	(200)	-	0.00%
Utility Penalty Charges Subtotal	(23,117)	18	-	(7,700)	(33,500)	(33,500)	(18,500)	15,000	-44.78%
Sale of Waterline Parts and Meters Subtotal	(18,323)	(29,674)	(75,000)	(40,999)	(15,000)	(15,000)	(20,000)	(5,000)	33.33%
Miscellaneous Revenue Subtotal	(440)	(6,054)	-	(2,165)	(200)	(200)	(25,000)	(24,800)	12400.00%
Water Connection and Inspection Fees Subtotal	(27,261)	(97,801)	(91,750)	(72,270)	(46,000)	(46,000)	(61,000)	(15,000)	32.61%
Ratepayers Debenture Payments Subtotal	(74,338)	(74,218)	(74,218)	(74,258)	(67,830)	(67,830)	(75,218)	(7,388)	10.89%
Transfer to (from) Reserves and Reserve Funds Subtotal	-	-	(1,997,922)	(665,974)	-	(4,075,000)	(3,085,708)	989,292	-24.28%
Total Non-Levy Proceeds	**(7,958,216)**	**(5,217,034)**	**(9,093,558)**	**(7,422,937)**	**(5,819,321)**	**(13,494,321)**	**(12,114,926)**	**1,379,395**	**-10.22%**

North Middlesex (Water-Wastewater) 2026 Requested Budget

Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
Salaries and Wages Subtotal	199,504	224,404	316,700	246,869	188,990	255,000	323,034	68,034	26.68%
Benefits Subtotal	58,943	63,328	94,600	72,290	58,660	80,000	96,492	16,492	20.62%
Interest Payments Subtotal	405,971	61,565	333,697	267,077	209,260	212,050	354,550	142,500	67.20%
Mileage Subtotal	325	357	450	377	700	700	700	-	0.00%
Conference and Convention Subtotal	300	2,294	2,000	1,531	2,000	2,000	6,000	4,000	200.00%
Meal Expenses Subtotal	-	65	500	188	500	500	500	-	0.00%
Hydro Subtotal	188,128	173,205	183,000	181,444	167,500	178,500	178,500	-	0.00%
Office Supplies Subtotal	1,458	2,807	2,000	2,088	3,000	3,000	3,000	-	0.00%
Education and Training Subtotal	1,569	1,936	2,750	2,085	3,250	3,250	12,500	9,250	284.62%
Professional - Audit Subtotal	-	2,888	-	963	-	-	-	-	0.00%
Postage and Courier Subtotal	6,106	8,904	9,750	8,253	7,000	8,500	9,500	1,000	11.76%
Insurance Premiums Subtotal	50,239	54,814	56,987	54,013	54,820	56,990	61,800	4,810	8.44%
Insurance Claims Subtotal	-	-	10,000	3,333	10,000	10,000	10,000	-	0.00%
Memberships Subtotal	1,058	270	1,250	859	1,500	1,500	1,500	-	0.00%
Building Repairs and Maintenance Subtotal	15,361	793	5,000	7,052	10,000	10,000	10,000	-	0.00%
Advertising Subtotal	-	-	150	50	1,000	1,000	1,000	-	0.00%
Telephone Subtotal	6,357	4,670	5,150	5,393	6,150	6,400	6,400	-	0.00%
Materials Purchased Subtotal	21,211	26,729	37,000	28,314	20,000	20,000	20,000	-	0.00%
Water Meter Maintenance - Materials Subtotal	36,558	31,502	20,000	29,353	26,000	28,500	28,500	-	0.00%
Clothing Allowance and Safetywear (PPE) Subtotal	460	537	632	543	700	700	750	50	7.14%
Water Purchased Subtotal	847,559	788,221	800,000	811,926	800,000	800,000	800,000	-	0.00%
Materials Purchased Subtotal	28,854	18,612	27,625	25,030	27,000	30,500	32,000	1,500	4.92%
Licenses Subtotal	3,482	1,029	40,538	15,016	25,500	25,500	25,500	-	0.00%
Machine Parts and Repair Subtotal	403	346	40,000	13,583	500	90,500	90,500	-	0.00%
Fuel Subtotal	91	-	-	30	2,200	2,200	50,000	47,800	2172.73%
Repairs and Maintenance - System Subtotal	29,686	10,219	40,275	26,727	70,000	70,000	70,000	-	0.00%
Vehicle Expenses Subtotal	158	263	-	140	500	500	500	-	0.00%
Sewage Pump/Life Repairs and Maintenance Subtotal	93,408	56,562	75,000	74,990	80,000	80,000	80,000	-	0.00%
Water Testing Subtotal	-	520	-	173	-	-	-	-	0.00%
Sharpening Equipment Repairs & Maintenan Subtotal	9,029	14,273	3,500	8,934	8,000	29,000	29,000	-	0.00%
Chemicals Subtotal	-	138,824	75,000	71,275	130,000	150,000	150,000	-	0.00%
Municipal Drains Maintenance Subtotal	-	-	200	67	12,000	12,000	100,000	88,000	733.33%
Contracted Services Subtotal	1,226,302	1,206,041	1,581,805	1,338,049	1,185,000	1,550,000	1,810,000	260,000	16.77%
Software Maintenance and Enhancements Subtotal	11,489	12,670	14,793	12,984	10,500	14,500	14,500	-	0.00%
Sewers - SCADA Subcontractor Subtotal	3,499	11,910	13,550	9,653	10,000	12,500	12,500	-	0.00%
Meter Pit - Subcontractor Subtotal	-	-	-	-	10,000	-	-	-	0.00%
Professional - Engineering Subtotal	42,423	51,007	48,000	47,144	80,000	80,000	80,000	-	0.00%
Water - Subcontractor - Locates Subtotal	1,981	4,755	5,000	3,912	2,000	5,000	5,000	-	0.00%
Water Admin - Professional - Legal Subtotal	6,676	17,512	20,000	14,730	15,000	20,000	32,500	12,500	62.50%
CCTV Inspections - Sewers Subtotal	23,871	18,410	6,677	16,319	25,000	25,000	10,000	(15,000)	-60.00%
CCTV Inspections - Stormsewer Subtotal	-	23,086	12,068	11,718	15,000	15,000	15,000	-	0.00%
Disruptions - Trucking Subtotal	54,014	-	170,000	74,671	30,000	50,000	180,000	130,000	260.00%
Water - Customer Account W/O Subtotal	-	-	-	-	200	200	200	-	0.00%

North Middlesex (Water-Wastewater) 2026 Requested Budget

Description	3 Year Actuals Comparison 2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	Recent Budgets 2024	2025	Budget Request Mayors	$ Inc / (Dec)	% Inc / (Dec)
Property Taxes Subtotal	**19,680**	**-**	**38,000**	**19,226**	**38,000**	**38,000**	**38,000**	**-**	**0.00%**
Studies and Plans Updates Subtotal	**17,808**	**54,302**	**160,000**	**77,370**	**-**	**190,000**	**155,000**	**(35,000)**	**-18.42%**
Building and Facilities Subtotal	**249,331**	**316,784**	**489,221**	**351,779**	**-**	**800,000**	**1,620,000**	**820,000**	**102.50%**
Machinery and Equipment Subtotal	**93,781**	**153,286**	**485,000**	**244,023**	**-**	**600,000**	**590,000**	**(10,000)**	**-1.67%**
Linear Infrastructure Subtotal	**8,392,781**	**3,203,003**	**2,595,317**	**4,730,367**	**-**	**2,785,000**	**5,000,000**	**2,215,000**	**79.53%**
Other Subtotal	**-**	**9,005**	**10,384**	**6,463**	**-**	**-**	**-**	**-**	**0.00%**
Transfer to (from) Capital Subtotal	**-**	**-**	**-**	**-**	**25,000**	**25,000**	**-**	**(25,000)**	**-100.00%**
Transfer to (from) Reserves and Reserve Funds Subtotal	**4,608,490**	**1,851,470**	**1,259,989**	**2,573,316**	**2,446,891**	**5,115,331**	**-**	**(5,115,331)**	**-100.00%**
Total Cash Expenditures	**16,758,342**	**8,623,174**	**9,093,558**	**11,491,690**	**5,819,321**	**13,494,321**	**12,114,926**	**(1,379,395)**	**-10.22%**
Total Cash Requirement	**8,800,126**	**3,406,140**	**(0)**	**4,068,753**	**-**	**-**	**-**	**-**	**0.00%**
Taxation - Own Purpose	-	-	-		-	-	-	-	
CASH SHORTFALL (SURPLUS)	**8,800,126**	**3,406,140**	**(0)**	**4,068,753**	**-**	**-**	**-**	**-**	
Adjust For:									
Cash receipts that are not revenues									
Transfer to (from) Reserves and Reserve Funds Subtotal	**-**	**-**	**(1,997,922)**	**(665,974)**	**-**	**(4,075,000)**	**(3,085,708)**	**989,292**	**-24.28%**
Cash expenditures that are not expenses									
Studies and Plans Updates Subtotal	17,808	54,302	160,000	77,370	-	190,000	155,000	(35,000)	
Building and Facilities Subtotal	249,331	316,784	489,221	351,779	-	800,000	1,620,000	820,000	
Machinery and Equipment Subtotal	93,781	153,286	485,000	244,023	-	600,000	590,000	(10,000)	
Linear Infrastructure Subtotal	8,392,781	3,203,003	2,595,317	4,730,367	-	2,785,000	5,000,000	2,215,000	
Other Subtotal	-	9,005	10,384	6,463	-	-	-	-	
TCA Expenditures	**8,753,701**	**3,736,380**	**3,739,922**	**5,410,002**	**-**	**4,375,000**	**7,365,000**	**2,990,000**	**68.34%**
Transfer to (from) Capital Subtotal	**-**	**-**	**-**	**-**	**25,000**	**25,000**	**-**	**(25,000)**	**-100.00%**
Transfer to (from) Reserves and Reserve Funds Subtotal	**4,608,490**	**1,851,470**	**1,259,989**	**2,573,316**	**2,446,891**	**5,115,331**	**-**	**(5,115,331)**	**-100.00%**
And									
Expenses that are not cash expenditures									
TCA-Machinery & Equipment-Amortization Subtotal	7,528	7,528	7,530	7,529	-	7,528	7,528	-	
TCA-Vehicles-Amortization Subtotal	5,526	5,526	5,530	5,527	-	5,526	5,526	-	
TCA-Storm Water Mains Amortization Subtotal	317,185	317,185	317,200	317,190	-	317,185	317,185	-	
Amortization Expense and Loss (Gain) on Disposal	**330,239**	**330,239**	**330,260**	**330,246**	**-**	**330,239**	**330,239**	**-**	**0.00%**
Deficit / (Surplus)	**(4,231,825)**	**(1,851,470)**	**(2,671,729)**	**(1,011,003)**	**(2,471,891)**	**(5,110,092)**	**(3,949,053)**	**1,161,039**	

North Middlesex (Water-Wastewater) 2026 Requested Budget

	3 Year Actuals Comparison				Recent Budgets		Budget Request		
Description	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
Grant Funding	(3,358,775)	-	(1,442,000)	(1,600,258)	-	(3,300,000)	(1,050,000)	2,250,000	-68.18%
Provincial Grants	-	-	(300,000)	(100,000)	-	(300,000)	(3,500,000)	(3,200,000)	1066.67%
Provincial Grants Subtotal	**(3,358,775)**	**-**	**(1,742,000)**	**(1,700,258)**	**-**	**(3,600,000)**	**(4,550,000)**	**(950,000)**	**26.39%**
Water - Water/Sewer Final Reads	(1,290)	-	(1,200)	(830)	(3,300)	(3,300)	(3,300)	-	0.00%
Water/Sewer Final Reads Subtotal	**(1,290)**	**-**	**(1,200)**	**(830)**	**(3,300)**	**(3,300)**	**(3,300)**	**-**	**0.00%**
Sewer Admin - Stormwater	(82,579)	(83,621)	(86,000)	(84,067)	(104,775)	(104,775)	(86,000)	18,775	-17.92%
Sewers - Residential User Charges	(1,212,680)	(1,270,364)	(1,440,000)	(1,307,681)	(1,963,323)	(1,963,323)	(1,050,000)	913,323	-46.52%
Water - Reg. Service - Metered Rate	(3,154,837)	(3,654,896)	(3,585,193)	(3,464,976)	(3,585,193)	(3,585,193)	(3,140,000)	445,193	-12.42%
Reg. Service - Metered Rate Subtotal	**(4,450,096)**	**(5,008,881)**	**(5,111,193)**	**(4,856,724)**	**(5,653,291)**	**(5,653,291)**	**(4,276,000)**	**1,377,291**	**-24.36%**
Water Infrastructure Fee	(4,175)	-	-	(1,392)	-	-	-	-	0.00%
Water Infrastructure Fee Subtotal	**(4,175)**	**-**	**-**	**(1,392)**	**-**	**-**	**-**	**-**	**0.00%**
Water - Returned Cheque Charges	(400)	(425)	(275)	(367)	(200)	(200)	(200)	-	0.00%
Returned Cheque Charges Subtotal	**(400)**	**(425)**	**(275)**	**(367)**	**(200)**	**(200)**	**(200)**	**-**	**0.00%**
Sewers - Ward #1 Utility Penalty	-	-	-	-	(3,500)	(3,500)	(3,500)	-	0.00%
Water - Utility Penalty Charges	(23,117)	18	-	(7,700)	(30,000)	(30,000)	(15,000)	15,000	-50.00%
Utility Penalty Charges Subtotal	**(23,117)**	**18**	**-**	**(7,700)**	**(33,500)**	**(33,500)**	**(18,500)**	**15,000**	**-44.78%**
Water - Sale of Waterline Parts & Meters	(18,323)	(29,674)	(75,000)	(40,999)	(15,000)	(15,000)	(20,000)	(5,000)	33.33%
Sale of Waterline Parts and Meters Subtotal	**(18,323)**	**(29,674)**	**(75,000)**	**(40,999)**	**(15,000)**	**(15,000)**	**(20,000)**	**(5,000)**	**33.33%**
Water - Miscellaneous Utility Revenue	(440)	(6,054)	-	(2,165)	(200)	(200)	(25,000)	(24,800)	12400.00%
Miscellaneous Revenue Subtotal	**(440)**	**(6,054)**	**-**	**(2,165)**	**(200)**	**(200)**	**(25,000)**	**(24,800)**	**12400.00%**
Sewers - Connections Permits & Insp Fees	-	(750)	(1,750)	(833)	(1,000)	(1,000)	(1,000)	-	0.00%
Water - Connection and Inspection Fees	(27,261)	(97,051)	(90,000)	(71,437)	(45,000)	(45,000)	(60,000)	(15,000)	33.33%
Water Connection and Inspection Fees Subtotal	**(27,261)**	**(97,801)**	**(91,750)**	**(72,270)**	**(46,000)**	**(46,000)**	**(61,000)**	**(15,000)**	**32.61%**
Sewer Admin - Ratepayers Debenture Pymts	(37,109)	-	-	(12,370)	(30,000)	(30,000)	-	30,000	-100.00%
Sewers - Ratepayers Debenture Payments	(37,109)	(74,218)	(74,218)	(61,848)	(36,830)	(36,830)	(74,218)	(37,388)	101.52%
Water - Reconnection Fees	(120)	-	-	(40)	(1,000)	(1,000)	(1,000)	-	0.00%
Ratepayers Debenture Payments Subtotal	**(74,338)**	**(74,218)**	**(74,218)**	**(74,258)**	**(67,830)**	**(67,830)**	**(75,218)**	**(7,388)**	**10.89%**
Tfer from Res & Res Funds	-	-	-	-	-	-	(270,708)	(270,708)	0.00%
Tfer from Res and Res Funds	-	-	(1,547,922)	(515,974)	-	(3,625,000)	(630,000)	2,995,000	-82.62%
Tfer from Res and Res Funds	-	-	(450,000)	(150,000)	-	(450,000)	(2,185,000)	(1,735,000)	385.56%
Transfer to (from) Reserves and Reserve Funds Subtotal	**-**	**-**	**(1,997,922)**	**(665,974)**	**-**	**(4,075,000)**	**(3,085,708)**	**989,292**	**-24.28%**
Total Non-Levy Proceeds	**(7,958,216)**	**(5,217,034)**	**(9,093,558)**	**(7,422,937)**	**(5,819,321)**	**(13,494,321)**	**(12,114,926)**	**1,379,395**	**-10.22%**

North Middlesex (Water-Wastewater) 2026 Requested Budget

Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
Sewer Admin - Salaries and Wages	97,577	111,831	154,300	121,236	94,495	127,500	157,386	29,886	23.44%
Water Admin - Salaries and Wages	101,927	112,573	162,400	125,633	94,495	127,500	165,648	38,148	29.92%
Salaries and Wages Subtotal	**199,504**	**224,404**	**316,700**	**246,869**	**188,990**	**255,000**	**323,034**	**68,034**	**26.68%**
Sewer Admin - Benefits	28,826	31,506	46,100	35,477	29,330	40,000	47,022	7,022	17.56%
Water Admin - Benefits	30,117	31,822	48,500	36,813	29,330	40,000	49,470	9,470	23.68%
Benefits Subtotal	**58,943**	**63,328**	**94,600**	**72,290**	**58,660**	**80,000**	**96,492**	**16,492**	**20.62%**
Sewer Debenture Debt -Interest	11,301	24,550	-	11,950	24,550	24,550	24,550	-	0.00%
Water Admin - IO Loan Interest	354,036	-	296,197	216,744	150,000	150,000	300,000	150,000	100.00%
LHWSS Pipeline Loan Interest	40,634	37,015	37,500	38,383	34,710	37,500	30,000	(7,500)	-20.00%
Interest Payments Subtotal	**405,971**	**61,565**	**333,697**	**267,077**	**209,260**	**212,050**	**354,550**	**142,500**	**67.20%**
Sewer Admin - Mileage	-	17	200	72	200	200	200	-	0.00%
Water Admin - Mileage	325	340	250	305	500	500	500	-	0.00%
Mileage Subtotal	**325**	**357**	**450**	**377**	**700**	**700**	**700**	**-**	**0.00%**
Sewer Admin - Conference and Convention	-	440	1,000	480	1,000	1,000	4,000	3,000	300.00%
Water Admin - Conference and Convention	300	1,853	1,000	1,051	1,000	1,000	2,000	1,000	100.00%
Conference and Convention Subtotal	**300**	**2,294**	**2,000**	**1,531**	**2,000**	**2,000**	**6,000**	**4,000**	**200.00%**
Sewer Admin - Meal Expenses	-	32	250	94	250	250	250	-	0.00%
Water Admin - Meal Expenses	-	32	250	94	250	250	250	-	0.00%
Meal Expenses Subtotal	**-**	**65**	**500**	**188**	**500**	**500**	**500**	**-**	**0.00%**
Sewers - Hydro	143,149	127,052	130,000	133,400	130,000	130,000	130,000	-	0.00%
Water - Hydro	44,979	46,153	53,000	48,044	37,500	48,500	48,500	-	0.00%
Hydro Subtotal	**188,128**	**173,205**	**183,000**	**181,444**	**167,500**	**178,500**	**178,500**	**-**	**0.00%**
Sewer Admin - Office Supplies	-	27	-	9	1,000	1,000	1,000	-	0.00%
Water Admin - Office Supplies	1,458	2,780	2,000	2,079	2,000	2,000	2,000	-	0.00%
Office Supplies Subtotal	**1,458**	**2,807**	**2,000**	**2,088**	**3,000**	**3,000**	**3,000**	**-**	**0.00%**
Sewer Admin - Education and Training	-	-	750	250	750	750	7,000	6,250	833.33%
Water Admin - Education and Training	1,569	1,936	2,000	1,835	2,500	2,500	5,500	3,000	120.00%
Education and Training Subtotal	**1,569**	**1,936**	**2,750**	**2,085**	**3,250**	**3,250**	**12,500**	**9,250**	**284.62%**
Water Admin - Professional - Audit	-	2,888	-	963	-	-	-	-	0.00%
Professional - Audit Subtotal	**-**	**2,888**	**-**	**963**	**-**	**-**	**-**	**-**	**0.00%**
Sewer Admin - Postage and Courier	-	-	2,500	833	2,000	2,000	2,000	-	0.00%
Water Admin - Postage and Courier	6,106	8,904	7,250	7,420	5,000	6,500	7,500	1,000	15.38%
Postage and Courier Subtotal	**6,106**	**8,904**	**9,750**	**8,253**	**7,000**	**8,500**	**9,500**	**1,000**	**11.76%**
Sewers - Insurance Premiums	22,395	27,407	28,493	26,098	27,410	28,495	54,000	25,505	89.51%
Water - Insurance Premiums	27,844	27,407	28,493	27,915	27,410	28,495	7,800	(20,695)	-72.63%
Insurance Premiums Subtotal	**50,239**	**54,814**	**56,987**	**54,013**	**54,820**	**56,990**	**61,800**	**4,810**	**8.44%**
Water Admin - Insurance Claims	-	-	10,000	3,333	10,000	10,000	10,000	-	0.00%
Insurance Claims Subtotal	**-**	**-**	**10,000**	**3,333**	**10,000**	**10,000**	**10,000**	**-**	**0.00%**
Water Admin - Memberships	1,058	270	1,250	859	1,500	1,500	1,500	-	0.00%
Memberships Subtotal	**1,058**	**270**	**1,250**	**859**	**1,500**	**1,500**	**1,500**	**-**	**0.00%**
Water - Building Rep & Maint	15,361	793	5,000	7,052	10,000	10,000	10,000	-	0.00%
Building Repairs and Maintenance Subtotal	**15,361**	**793**	**5,000**	**7,052**	**10,000**	**10,000**	**10,000**	**-**	**0.00%**

North Middlesex (Water-Wastewater) 2026 Requested Budget

	3 Year Actuals Comparison				Recent Budgets		Budget Request		
Description	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
Sewer Admin - Advertising	-	-	-	-	500	500	500	-	0.00%
Water Admin - Advertising	-	-	150	50	500	500	500	-	0.00%
Advertising Subtotal	**-**	**-**	**150**	**50**	**1,000**	**1,000**	**1,000**	**-**	**0.00%**
Sewer Admin - Telephone	662	635	700	666	650	650	650	-	0.00%
Sewers - Telephone	1,801	1,669	1,750	1,740	1,500	1,750	1,750	-	0.00%
Water Admin - Telephone	2,677	1,341	1,700	1,906	2,500	2,500	2,500	-	0.00%
Water - Telephone	1,217	1,025	1,000	1,081	1,500	1,500	1,500	-	0.00%
Telephone Subtotal	**6,357**	**4,670**	**5,150**	**5,393**	**6,150**	**6,400**	**6,400**	**-**	**0.00%**
Sewers - Equip Rep & Maintenance	11,716	4,553	10,000	8,757	10,000	10,000	10,000	-	0.00%
Water - Materials Purchased	9,495	22,176	27,000	19,557	10,000	10,000	10,000	-	0.00%
Materials Purchased Subtotal	**21,211**	**26,729**	**37,000**	**28,314**	**20,000**	**20,000**	**20,000**	**-**	**0.00%**
Sewers - Meter Maintenance	-	-	-	-	1,000	1,000	1,000	-	0.00%
Water - Meter Maintenance - Materials	36,558	31,502	20,000	29,353	25,000	27,500	27,500	-	0.00%
Water Meter Maintenance - Materials Subtotal	**36,558**	**31,502**	**20,000**	**29,353**	**26,000**	**28,500**	**28,500**	**-**	**0.00%**
Sewer Admin - Clothing Allowance and PPE	24	76	180	93	200	200	250	50	25.00%
Water Admin - Clothing Allowance and PPE	435	462	452	450	500	500	500	-	0.00%
Clothing Allowance and Safetywear (PPE) Subtotal	**460**	**537**	**632**	**543**	**700**	**700**	**750**	**50**	**7.14%**
Water - Water Purchased	847,559	788,221	800,000	811,926	800,000	800,000	800,000	-	0.00%
Water Purchased Subtotal	**847,559**	**788,221**	**800,000**	**811,926**	**800,000**	**800,000**	**800,000**	**-**	**0.00%**
Water Admin - Materials Purchased	285	-	1,000	428	2,000	2,000	2,000	-	0.00%
Service/Curb Stop Repairs - Materials	-	4,961	10,000	4,987	10,000	10,000	10,000	-	0.00%
Hydrant Maintenance - Materials	-	4,859	8,500	4,453	5,000	8,500	10,000	1,500	17.65%
Water Loss - Materials	28,569	8,792	8,125	15,162	10,000	10,000	10,000	-	0.00%
Materials Purchased Subtotal	**28,854**	**18,612**	**27,625**	**25,030**	**27,000**	**30,500**	**32,000**	**1,500**	**4.92%**
Water Admin - Small Tool Purchase	532	59	300	297	500	500	500	-	0.00%
Meter Pit - Materials	2,950	970	40,238	14,719	25,000	25,000	25,000	-	0.00%
Licenses Subtotal	**3,482**	**1,029**	**40,538**	**15,016**	**25,500**	**25,500**	**25,500**	**-**	**0.00%**
Sewer Equipment -Machine Parts & Repairs	403	346	40,000	13,583	500	90,500	90,500	-	0.00%
Machine Parts and Repair Subtotal	**403**	**346**	**40,000**	**13,583**	**500**	**90,500**	**90,500**	**-**	**0.00%**
Sewer Equipment - Fuel	91	-	-	30	2,200	2,200	50,000	47,800	2172.73%
Fuel Subtotal	**91**	**-**	**-**	**30**	**2,200**	**2,200**	**50,000**	**47,800**	**2172.73%**
Sewers - Rep & Maintenance - System	10,460	-	40,000	16,820	40,000	40,000	40,000	-	0.00%
Valve Maintenance Materials	-	-	-	-	5,000	5,000	5,000	-	0.00%
Water - Repairs and Maintenance - System	19,226	10,219	275	9,907	25,000	25,000	25,000	-	0.00%
Repairs and Maintenance - System Subtotal	**29,686**	**10,219**	**40,275**	**26,727**	**70,000**	**70,000**	**70,000**	**-**	**0.00%**
Sewer Equipment - Vehicle Expenses	158	263	-	140	500	500	500	-	0.00%
Vehicle Expenses Subtotal	**158**	**263**	**-**	**140**	**500**	**500**	**500**	**-**	**0.00%**
Sewers - Rep & Maint - Pumping Stations	93,408	56,562	75,000	74,990	80,000	80,000	80,000	-	0.00%
Sewage Pump/Life Repairs and Maintenance Subtotal	**93,408**	**56,562**	**75,000**	**74,990**	**80,000**	**80,000**	**80,000**	**-**	**0.00%**
Water - Water Testing	-	520	-	173	-	-	-	-	0.00%
Water Testing Subtotal	**-**	**520**	**-**	**173**	**-**	**-**	**-**	**-**	**0.00%**
Water -Equipment Repairs and Maintenance	9,029	14,273	3,500	8,934	8,000	29,000	29,000	-	0.00%
Sharpening Equipment Repairs & Maintenan Subtotal	**9,029**	**14,273**	**3,500**	**8,934**	**8,000**	**29,000**	**29,000**	**-**	**0.00%**

North Middlesex (Water-Wastewater) 2026 Requested Budget

Description	3 Year Actuals Comparison 2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	Recent Budgets 2024	2025	Budget Request Mayors	$ Inc / (Dec)	% Inc / (Dec)
Sewers - Chemicals Lagoon	-	138,824	75,000	71,275	130,000	150,000	150,000	-	0.00%
Chemicals Subtotal	**-**	**138,824**	**75,000**	**71,275**	**130,000**	**150,000**	**150,000**	**-**	**0.00%**
Sewer Admin -Municipal Drain Maintenance	-	-	-	-	10,000	10,000	20,000	10,000	100.00%
Water Admin - Municipal Drains Maint	-	-	200	67	2,000	2,000	80,000	78,000	3900.00%
Municipal Drains Maintenance Subtotal	**-**	**-**	**200**	**67**	**12,000**	**12,000**	**100,000**	**88,000**	**733.33%**
Sewers - Contracted Services	500,047	412,841	485,000	465,963	400,000	485,000	455,000	(30,000)	-6.19%
Service/Curb Stop Repairs - Subcontracto	27,393	42,277	30,000	33,223	30,000	30,000	30,000	-	0.00%
Watermain Breaks - Subcontractor	38,870	17,482	101,805	52,719	30,000	30,000	30,000	-	0.00%
Watermain Maintenance - Cont Services	979	5,632	55,000	20,537	20,000	90,000	90,000	-	0.00%
Valve Maintenance - Subcontractor	1,040	-	-	347	5,000	5,000	5,000	-	0.00%
Water - Contracted Services	657,973	727,808	910,000	765,260	700,000	910,000	1,200,000	290,000	31.87%
Contracted Services Subtotal	**1,226,302**	**1,206,041**	**1,581,805**	**1,338,049**	**1,185,000**	**1,550,000**	**1,810,000**	**260,000**	**16.77%**
Water Admin -Software Maint&Enhancements	2,854	3,887	4,793	3,845	3,000	4,500	4,500	-	0.00%
Water - SCADA Program Support	8,635	8,783	10,000	9,139	7,500	10,000	10,000	-	0.00%
Software Maintenance and Enhancements Subtotal	**11,489**	**12,670**	**14,793**	**12,984**	**10,500**	**14,500**	**14,500**	**-**	**0.00%**
Sewers - SCADA Subcontractor	3,499	11,910	12,500	9,303	10,000	12,500	12,500	-	0.00%
Water - Professional - Legal	-	-	1,050	350	-	-	-	-	0.00%
Sewers - SCADA Subcontractor Subtotal	**3,499**	**11,910**	**13,550**	**9,653**	**10,000**	**12,500**	**12,500**	**-**	**0.00%**
Meter Pit - Subcontractor	-	-	-	-	10,000	-	-	-	0.00%
Meter Pit - Subcontractor Subtotal	**-**	**-**	**-**	**-**	**10,000**	**-**	**-**	**-**	**0.00%**
Sewer Admin - Professional - Engineering	39,671	35,369	22,000	32,347	30,000	30,000	30,000	-	0.00%
Water Admin - Professional - Engineering	2,752	13,791	26,000	14,181	25,000	25,000	25,000	-	0.00%
Water Loss - Subcontractor	-	1,847	-	616	25,000	25,000	25,000	-	0.00%
Professional - Engineering Subtotal	**42,423**	**51,007**	**48,000**	**47,144**	**80,000**	**80,000**	**80,000**	**-**	**0.00%**
Water - Subcontractor - Locates	1,981	4,755	5,000	3,912	2,000	5,000	5,000	-	0.00%
Water - Subcontractor - Locates Subtotal	**1,981**	**4,755**	**5,000**	**3,912**	**2,000**	**5,000**	**5,000**	**-**	**0.00%**
Water Admin - Professional - Legal	-	15,237	12,500	9,246	10,000	12,500	12,500	-	0.00%
Disruptions - OCWA OT	6,676	2,275	7,500	5,484	5,000	7,500	20,000	12,500	166.67%
Water Admin - Professional - Legal Subtotal	**6,676**	**17,512**	**20,000**	**14,730**	**15,000**	**20,000**	**32,500**	**12,500**	**62.50%**
Sewers - CCTV Inspections	23,871	18,410	6,677	16,319	25,000	25,000	10,000	(15,000)	-60.00%
CCTV Inspections - Sewers Subtotal	**23,871**	**18,410**	**6,677**	**16,319**	**25,000**	**25,000**	**10,000**	**(15,000)**	**-60.00%**
Stormsewers - CCTV Inspections	-	23,086	12,068	11,718	15,000	15,000	15,000	-	0.00%
CCTV Inspections - Stormsewer Subtotal	**-**	**23,086**	**12,068**	**11,718**	**15,000**	**15,000**	**15,000**	**-**	**0.00%**
Disruptions - Trucking	54,014	-	170,000	74,671	30,000	50,000	180,000	130,000	260.00%
Disruptions - Trucking Subtotal	**54,014**	**-**	**170,000**	**74,671**	**30,000**	**50,000**	**180,000**	**130,000**	**260.00%**
Water - Customer Account W/O	-	-	-	-	200	200	200	-	0.00%
Water - Customer Account W/O Subtotal	**-**	**-**	**-**	**-**	**200**	**200**	**200**	**-**	**0.00%**
Sewers - Property Taxes	17,318	-	35,000	17,439	35,000	35,000	35,000	-	0.00%
Water - Property Taxes	2,362	-	3,000	1,787	3,000	3,000	3,000	-	0.00%
Property Taxes Subtotal	**19,680**	**-**	**38,000**	**19,226**	**38,000**	**38,000**	**38,000**	**-**	**0.00%**
Studies and Plans Updates	-	43,195	160,000	67,732	-	140,000	60,000	(80,000)	-57.14%
Studies and Plans Updates	17,808	11,107	-	9,638	-	50,000	95,000	45,000	90.00%
Studies and Plans Updates Subtotal	**17,808**	**54,302**	**160,000**	**77,370**	**-**	**190,000**	**155,000**	**(35,000)**	**-18.42%**

North Middlesex (Water-Wastewater) 2026 Requested Budget

Description	3 Year Actuals Comparison 2023 Unaudited	 2024 Unaudited	 2025 Q3 Forecast	Average	Recent Budgets 2024	 2025	Budget Request Mayors	 $ Inc / (Dec)	 % Inc / (Dec)
Building and Facilities	67,412	291,996	-	119,803	-	-	1,620,000	1,620,000	0.00%
Building and Facilities	181,919	24,788	489,221	231,976	-	800,000	-	(800,000)	-100.00%
Building and Facilities Subtotal	**249,331**	**316,784**	**489,221**	**351,779**	**-**	**800,000**	**1,620,000**	**820,000**	**102.50%**
Machinery and Equipment	90,255	5,055	5,000	33,437	-	50,000	-	(50,000)	-100.00%
Machinery and Equipment	3,526	148,231	480,000	210,586	-	550,000	590,000	40,000	7.27%
Machinery and Equipment Subtotal	**93,781**	**153,286**	**485,000**	**244,023**	**-**	**600,000**	**590,000**	**(10,000)**	**-1.67%**
Linear Infrastructure	-	1,408,680	1,182,000	863,560	-	1,585,000	-	(1,585,000)	-100.00%
Linear Infrastructure	8,392,781	1,794,323	1,413,317	3,866,807	-	1,200,000	5,000,000	3,800,000	316.67%
Linear Infrastructure Subtotal	**8,392,781**	**3,203,003**	**2,595,317**	**4,730,367**	**-**	**2,785,000**	**5,000,000**	**2,215,000**	**79.53%**
Other	-	9,005	10,384	6,463	-	-	-	-	0.00%
Other Subtotal	**-**	**9,005**	**10,384**	**6,463**	**-**	**-**	**-**	**-**	**0.00%**
Water Admin - Transfer to Capital	-	-	-	-	25,000	25,000	-	(25,000)	-100.00%
Transfer to (from) Capital Subtotal	**-**	**-**	**-**	**-**	**25,000**	**25,000**	**-**	**(25,000)**	**-100.00%**
Sewer Admin - Tfer to Res and Res Funds	3,108,247	440,972	207,500	1,252,239	1,036,393	829,833	-	(829,833)	-100.00%
Sewers - Tfer to Res and Res Funds	-	-	606,300	202,100	-	2,425,000	-	(2,425,000)	-100.00%
Water Admin - Tfer to Res and Res Funds	1,500,243	1,410,498	333,689	1,081,477	1,410,498	1,410,498	-	(1,410,498)	-100.00%
Water - Tfer to Res and Res Funds	-	-	112,500	37,500	-	450,000	-	(450,000)	-100.00%
Transfer to (from) Reserves and Reserve Funds Subtotal	**4,608,490**	**1,851,470**	**1,259,989**	**2,573,316**	**2,446,891**	**5,115,331**	**-**	**(5,115,331)**	**-100.00%**
Total Cash Expenditures	**16,758,342**	**8,623,174**	**9,093,558**	**11,491,690**	**5,819,321**	**13,494,321**	**12,114,926**	**(1,379,395)**	**-10.22%**
Total Cash Requirement	**8,800,126**	**3,406,140**	**(0)**	**4,068,753**	**-**	**-**	**-**	**-**	**0.00%**
Taxation - Own Purpose	-	-	-		-	-	-	-	
CASH SHORTFALL (SURPLUS)	**8,800,126**	**3,406,140**	**(0)**	**4,068,753**	**-**	**-**	**-**	**-**	
Adjust For:									
Cash receipts that are not revenues									
Tfer from Res & Res Funds	-	-	-	-	-	-	(270,708)	(270,708)	0.00%
Tfer from Res and Res Funds	-	-	(1,547,922)	(515,974)	-	(3,625,000)	(630,000)	2,995,000	-82.62%
Tfer from Res and Res Funds	-	-	(450,000)	(150,000)	-	(450,000)	(2,185,000)	(1,735,000)	385.56%
Transfer to (from) Reserves and Reserve Funds Subtotal	**-**	**-**	**(1,997,922)**	**(665,974)**	**-**	**(4,075,000)**	**(3,085,708)**	**989,292**	**-24.28%**

North Middlesex (Water-Wastewater) 2026 Requested Budget

Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
	3 Year Actuals Comparison				Recent Budgets		Budget Request		
Cash expenditures that are not expenses									
Studies and Plans Updates	-	43,195	160,000	67,732	-	140,000	60,000	(80,000)	
Studies and Plans Updates	17,808	11,107	-	9,638	-	50,000	95,000	45,000	
Studies and Plans Updates Subtotal	**17,808**	**54,302**	**160,000**	**77,370**	**-**	**190,000**	**155,000**	**(35,000)**	
Building and Facilities	67,412	291,996	-	119,803	-	-	1,620,000	1,620,000	
Building and Facilities	181,919	24,788	489,221	231,976	-	800,000	-	(800,000)	
Building and Facilities Subtotal	**249,331**	**316,784**	**489,221**	**351,779**	**-**	**800,000**	**1,620,000**	**820,000**	
Machinery and Equipment	90,255	5,055	5,000	33,437	-	50,000	-	(50,000)	
Machinery and Equipment	3,526	148,231	480,000	210,586	-	550,000	590,000	40,000	
Machinery and Equipment Subtotal	**93,781**	**153,286**	**485,000**	**244,023**	**-**	**600,000**	**590,000**	**(10,000)**	
Linear Infrastructure	-	1,408,680	1,182,000	863,560	-	1,585,000	-	(1,585,000)	
Linear Infrastructure	8,392,781	1,794,323	1,413,317	3,866,807	-	1,200,000	5,000,000	3,800,000	
Linear Infrastructure Subtotal	**8,392,781**	**3,203,003**	**2,595,317**	**4,730,367**	**-**	**2,785,000**	**5,000,000**	**2,215,000**	
Other	-	9,005	10,384	6,463	-	-	-	-	
Other Subtotal	**-**	**9,005**	**10,384**	**6,463**	**-**	**-**	**-**	**-**	
TCA Expenditures	**8,753,701**	**3,736,380**	**3,739,922**	**5,410,002**	**-**	**4,375,000**	**7,365,000**	**2,990,000**	**68.34%**
Water Admin - Transfer to Capital	-	-	-	-	25,000	25,000	-	(25,000)	-100.00%
Transfer to (from) Capital Subtotal	**-**	**-**	**-**	**-**	**25,000**	**25,000**	**-**	**(25,000)**	**-100.00%**
Sewer Admin - Tfer to Res and Res Funds	3,108,247	440,972	207,500	1,252,239	1,036,393	829,833	-	(829,833)	-100.00%
Sewers - Tfer to Res and Res Funds	-	-	606,300	202,100	-	2,425,000	-	(2,425,000)	-100.00%
Water Admin - Tfer to Res and Res Funds	1,500,243	1,410,498	333,689	1,081,477	1,410,498	1,410,498	-	(1,410,498)	-100.00%
Water - Tfer to Res and Res Funds	-	-	112,500	37,500	-	450,000	-	(450,000)	-100.00%
Transfer to (from) Reserves and Reserve Funds Subtotal	**4,608,490**	**1,851,470**	**1,259,989**	**2,573,316**	**2,446,891**	**5,115,331**	**-**	**(5,115,331)**	**-100.00%**
And									
Expenses that are not cash expenditures									
TCA-Machinery & Equipment-Amortization	7,528	7,528	7,530	7,529	-	7,528	7,528	-	
TCA-Machinery & Equipment-Amortization Subtotal	**7,528**	**7,528**	**7,530**	**7,529**	**-**	**7,528**	**7,528**	**-**	
TCA-Vehicles-Amortization	5,526	5,526	5,530	5,527	-	5,526	5,526	-	
TCA-Vehicles-Amortization Subtotal	**5,526**	**5,526**	**5,530**	**5,527**	**-**	**5,526**	**5,526**	**-**	
TCA-Sanitary Sewer Mains Amortization	107,056	107,056	107,060	107,057	-	107,056	107,056	-	
TCA-Water Distribution Mains Amortizatio	159,356	159,356	159,360	159,358	-	159,356	159,356	-	
TCA-Storm Water Mains Amortization	50,773	50,773	50,780	50,775	-	50,773	50,773	-	
TCA-Storm Water Mains Amortization Subtotal	**317,185**	**317,185**	**317,200**	**317,190**	**-**	**317,185**	**317,185**	**-**	
Amortization Expense and Loss (Gain) on Disposal	**330,239**	**330,239**	**330,260**	**330,246**	**-**	**330,239**	**330,239**	**-**	**0.00%**
Deficit / (Surplus)	**(4,231,825)**	**(1,851,470)**	**(2,671,729)**	**(1,011,003)**	**(2,471,891)**	**(5,110,092)**	**(3,949,053)**	**1,161,039**	

Capital Projects for 2026

Department	Project ID	Project Name	Priority Score	TCA or NON-TCA	Estimated Expenditures		2026 Estimated Funding Source					
					Total	2026	Prov Grant	Other External	Dev Reserves	Reserve Funds	Reserves	Taxation
Projects started in previous year												
CS	CS2513	West Williams Roof Replacement	81	TCA	130,000	130,000					130,000	-
WA	WA2538	Queen St. Reconstruction Phase 2	67	NON-TCA	65,000	65,000	-	-	-	-	65,000	-
Totals:		Number of Projects:	2		195,000	195,000	-	-	-	-	195,000	-
Projects Approved												
WW	TBD	Willian St. Pumping Station Upgrade	100	TCA	7,500,000	1,500,000	1,050,000	-	-	-	450,000	-
WA	TBD	Mount Carmel Reservoir Upgrades	93	TCA	5,500,000	5,000,000	3,500,000	-	-	1,500,000	-	-
PW	TBD	C-556 Fernhill Culvert	82	TCA	300,000	300,000	-	-	-	-	300,000	-
WW	TBD	Parkhill Lagoon Study	81	NON-TCA	60,000	60,000	-	-	-	-	60,000	-
PW	TBD	Gravel Program	78	NON-TCA	870,000	870,000	435,000	-	-		435,000	-
PW	TBD	West Corner Drive Paving	78	TCA	750,000	750,000	375,000	-	-	375,000	-	-
PS	TBD	Bunker Gear Replacement	75	TCA	20,000	20,000	-	20,000	-	-		-
PS	TBD	Self-Contained Breathing Apparatus Replacement	75	TCA	515,000	515,000	-	-	-	515,000	-	-
PW	TBD	Curb and Sidewalk Replacement	72	TCA	150,000	150,000	-	-	-	150,000	-	-
PS	TBD	SCBA Cylinder Fill Station and upgrade	69	TCA	85,000	85,000	-	-	-	85,000	-	-
PW	TBD	Tandem Plow Equipment	69	TCA	245,000	245,000	-	-	-	245,000	-	-
PW	TBD	Calcium Program	66	NON-TCA	375,000	375,000	-	-	-	-	375,000	-
WA	TBD	Water, Wastewater and Stormwater Rate Study	59	NON-TCA	30,000	30,000	-	-	-	-	30,000	-
PW	TBD	Refurbish 2010 Trackless	56	TCA	180,000	180,000	-	-	-	180,000	-	-
CS	TBD	Wayfinding - Communication	52	NON-TCA	100,000	100,000	50,000	-	-	50,000	-	-
PW	TBD	Land Leveler (Drag)	49	TCA	12,300	12,300	-	7,500	-	4,800	-	-

Department	Project ID	Project Name	Priority Score	TCA or NON-TCA	Estimated Expenditures		2026 Estimated Funding Source					
					Total	2026	Prov Grant	Other External	Dev Reserves	Reserve Funds	Reserves	Taxation
WA	TBD	Water Distribution System	45	TCA	550,000	550,000	-	-	-	550,000	-	-
WW	TBD	Victoria St. SPS	44	TCA	120,000	120,000	-	-	-	120,000	-	-
CS	TBD	Building Condition assessments	44	NON-TCA	65,000	65,000	-	-	-	-	65,000	-
PW	TBD	Tandem Flat Bed	42	TCA	18,400	18,400	-	-	-	18,400	-	-
WA	TBD	Water Meter Reader	39	TCA	40,000	40,000	-	-	-	-	40,000	-
CS	TBD	Replace Lanscape Trailer	37	TCA	9,000	9,000	-	-	-	-	9,000	-
CS	TBD	Replace Half-ton Pickup (Chevy)	37	TCA	80,000	80,000	-	-	-	-	80,000	-
CS	TBD	Gondola Upgrades	37	TCA	6,500	6,500	-	-	-	-	6,500	-
CS	TBD	LED Relamp for Arena Ice Surface	37	TCA	17,500	17,500	-	-	-	-	17,500	-
CS	TBD	Stand Upgrades	30	TCA	25,000	25,000	-	-	-	-	25,000	-
CS	TBD	Mechanical Dehumidifier	26	TCA	35,000	35,000	-	-	-	-	35,000	-
CS	TBD	Boiler Replacement	25	TCA	16,500	16,500	-	-	-	-	16,500	-
CS	TBD	Parkhill Medical Centre Interior Upgrades	25	TCA	25,000	25,000	-	-	-	-	25,000	-
CS	TBD	Soffit Replacement East Williams Pavillion	24	TCA	7,500	7,500	-	-	-	-	7,500	-
CS	TBD	Paved Pathway - Parkhill Sports Complex	18	TCA	25,000	25,000	-	-	-	-	25,000	-
CS	TBD	Aluminum Accessible Ramp	18	TCA	10,000	10,000	-	-	-	-	10,000	-
CS	TBD	Electronic Access Control	18	TCA	50,000	50,000	-	-	-	-	50,000	-
Totals:		Number of Projects:	33		17,792,700	11,292,700	5,410,000	27,500	-	3,793,200	2,062,000	-

Capital Projects declined for inclusion in 2026

Projects Reconsidered by Committee

Department	Project ID	Project Name	Priority Score	TCA or NON-TCA	Estimated Expenditures Total	Estimated Expenditures 2026	2026 Estimated Funding Source Prov Grant	Other External	Dev Reserves	Reserve Funds	Reserves	Taxation
PW	TBD	Votex Frontline Mower	55	TCA	45,000	45,000	-	-	-	45,000	-	-
WW	TBD	SCADA Upgrades	51	NON-TCA	125,000	125,000	-	-	-	-	125,000	-
WW	TBD	Ailsa Craig WWTP	51	TCA	640,000	640,000	-	-	-	640,000	-	-
WW	TBD	Bear Creek SPS	44	TCA	25,000	25,000	-	-	-	25,000	-	-
WW	TBD	Station Street SPS	44	TCA	35,000	35,000	-	-	-	35,000	-	-
WW	TBD	New Ontario SPS	44	TCA	40,000	40,000	-	-	-	40,000	-	-
CS	TBD	Coronation Park Playground Redesign	44	TCA	500,000	300,000	-	-	-	300,000	-	-
WA	TBD	McGillvray Booster Station	37	TCA	65,000	65,000	-	-	-	-	65,000	-
WA	TBD	Parkhill Reservoir	37	TCA	140,000	140,000	-	-	-	140,000	-	-
CS	TBD	Parkhill Walking Trail Upgrade	30	TCA	100,000	100,000	-	-	-	100,000	-	-
CS	TBD	Window (18) Replacement at Ye Olde Towne Hall	24	TCA	20,000	20,000	-	-	-	20,000	-	-
CS	TBD	Additional Half-Ton Pickup	21	TCA	80,000	80,000	-	-	-	80,000	-	-
CS	TBD	4 Gas Exhaust Detection Systems	18	TCA	100,000	100,000	-	-	-	100,000	-	-
CS	TBD	Outdoor Water Fountain at Coronation Park	0	TCA	8,500	8,500	-	-	-	8,500	-	-
Totals:		Number of Projects:	14		1,923,500	1,723,500	-	-	-	1,533,500	190,000	-

Department	Project ID	Project Name	Priority Score	TCA or NON-TCA	Estimated Expenditures		2026 Estimated Funding Source					
					Total	2026	Prov Grant	Other External	Dev Reserves	Reserve Funds	Reserves	Taxation
Projects Identified by Management as Eligible for Postponement												
PW	TBD	Culvert C-50 and C-51 West Corner Drive	76	TCA	1,000,000	200,000	-	-	-	200,000	-	-
PW	TBD	Bridge B34 - New Ontario Road	76	TCA	5,820,000	730,000	-	-	-	730,000	-	-
PW	TBD	Bridge B35 - Springbank Road	76	TCA	6,391,000	741,000	-	-	-	741,000	-	-
PW	TBD	Culvert C-7 Argyle Street	66	TCA	705,000	705,000	-	-	-	705,000	-	-
WW	TBD	I & I Remediations	64	NON-TCA	220,000	220,000	-	-	-	-	220,000	-
PW	TBD	Line Painter	56	TCA	25,000	25,000	-	-	-	-	-	25,000
PW	TBD	Craig Street Reconstruction	55	TCA	400,000	50,000	-	-	-	50,000	-	-
PW	TBD	Delaware Street Reconstruction	55	TCA	450,000	50,000	-	-	-	50,000	-	-
PW	TBD	Elliot Street Reconstruction	55	TCA	450,000	50,000	-	-	-	50,000	-	-
PW	TBD	McGuffin Hills Slope Stabilization	51	TCA	170,000	170,000	-	-	-	-	170,000	-
CS	TBD	Scissor Lift Replacement	37	TCA	37,500	37,500	-	-	-	37,500	-	-
CS	TBD	Replace Half-ton Pickup (Ford)	37	TCA	80,000	80,000	-	-	-	80,000	-	-
PW	TBD	Traffic Calming Study	37	NON-TCA	150,000	150,000	-	-	-	-	150,000	-
CS	TBD	LED Retrofit at WW Community Centre	30	TCA	7,500	7,500	-	-	-	7,500	-	-
CS	TBD	Ailsa Craig Christmas Lights	30	TCA	50,000	50,000	-	-	-	50,000	-	-
WW	TBD	Parkhill I & I Study	30	NON-TCA	100,000	100,000	-	-	-	-	100,000	-

Department	Project ID	Project Name	Priority Score	TCA or NON-TCA	Estimated Expenditures		2026 Estimated Funding Source					
					Total	2026	Prov Grant	Other External	Dev Reserves	Reserve Funds	Reserves	Taxation
CS	TBD	Paving - East Williams Optimist Park	24	TCA	115,000	115,000	-	-	-	115,000	-	-
WA	TBD	Water Master Plan	24	NON-TCA	150,000	150,000	-	-	150,000	-	-	-
CS	TBD	Electrical Panel Parkhill Sports Complex	11	TCA	15,000	15,000	-	-	-	15,000	-	-
CS	TBD	Radiant Tube Heaters	5	TCA	7,500	7,500	-	-	-	7,500	-	-
Totals:		Number of Projects:	20		16,343,500	3,653,500	-	-	150,000	2,838,500	640,000	25,000
Overall Totals:			67		36,059,700.00	16,669,700.00	5,410,000.00	27,500.00	150,000.00	8,165,200.00	2,892,000.00	25,000.00

North Middlesex

Schedule A to By-law ## of 2026
2026 TAX RATES - NORTH MIDDLESEX

TAX CLASS	RTC\ RTQ	ASSESSMENT	TAX RATIO	TAX RATE DISCOUNT	WEIGHTED ASSESSMENT	MUNICIPAL TAX RATE	MUNICIPAL AMOUNT
					Res.	0.00911705	
COMM - PIL - FULL	CF - N	3,408,900	1.144900		3,902,850	0.01043811	$ 35,582.49
COMM - PIL - GEN	CG - N	-	1.144900		-	0.01043811	$ -
COMM - FULL-SHARED PIL	CH - N	-	1.144900		-	0.01043811	$ -
COMM - FULL	CT - N	30,652,642	1.144900		35,094,210	0.01043811	$ 319,955.78
COMM - NEW CONST:FULL	XT - N	-	1.144900		-	0.01043811	$ -
COMM-small scale on Farm Bus 1	C7	77,800	1.144900		22,268	0.01043811	$ 812.09
COMM-small scale on Farm Bus 2	C0	50,000	1.144900		14,311	0.01043811	$ 521.91
COMM - VAC/EXCESS	CU - N	115,800	1.144900	30%	92,806	0.00730668	$ 846.11
COMM - VAC/GEN RATE	CX - N	630,700	1.144900	30%	505,462	0.00730668	$ 4,608.32
COMM - PIL - VAC-GEN	CZ - N	-	1.144900	30%	-	0.00730668	$ -
		34,189,342			39,033,639		**$ 356,872.26**
		746,500			598,267		**$ 5,454.44**
EXEMPT	E - N	71,101,100					
		71,101,100					
FARMLANDS - FULL	FT - EP	1,138,362,950	0.250000		284,590,738	0.00227926	$ 2,594,628.89
FARMLANDS - FULL	FT - ES	341,668,050	0.250000		85,417,013	0.00227926	$ 778,751.45
FARMLANDS - FULL	FT - NS	-	0.250000		-	0.00227926	$ -
FARMLANDS - FULL	FT - FP	-	0.250000		-	0.00227926	$ -
FARMLANDS - FULL	FT - FS	-	0.250000		-	0.00227926	$ -
		1,480,031,000			370,007,750		**$ 3,373,380.33**
PARKING LOT TAXABLE - FULL	GT - N	98,000	1.144900		112,200	0.01043811	$ 1,022.94
		98,000			112,200		**$ 1,022.94**
INDUST - PIL - FULL	IH - N	744,300	1.745100		1,298,878	0.01591017	$ 11,841.94
INDUST - FULL	IT - N	12,079,400	1.745100		21,079,761	0.01591017	$ 192,185.30
INDUST - NEW CONST: FULL	JT - N	-	1.745100		-	0.01591017	$ -
INDUST - EXCESS SHARED PIL	IK - N	201,600	1.745100	35%	228,678	0.01034161	$ 2,084.87
INDUST - VACANT LAND	IX - N	394,000	1.745100	35%	446,920	0.01034161	$ 4,074.59
		12,823,700			22,378,639		**$ 204,027.24**
		595,600			675,598		**$ 6,159.46**
MULTI-RES -FULL	MT - EP	6,342,084	1.769700		11,223,586	0.01613445	$ 102,326.03
MULTI-RES - FULL	MT - ES	339,116	1.769700		600,134	0.01613445	$ 5,471.45
MULTI-RES - FULL	MT - FP	-	1.769700		-	0.01613445	$ -
NEW MULTI-RES - FULL	NT - EP	3,173,000	1.000000		3,173,000	0.00911705	$ 28,928.41
MULTI-RES - FULL	MT - FS	-	1.769700		-	0.01613445	$ -
		9,854,200			14,996,720		**$ 136,725.89**
PIPELINE - FULL	PT - N	13,650,000	1.055500		14,407,575	0.00962305	$ 131,354.63
		13,650,000			14,407,575		**$ 131,354.63**
RES/FARM - FULL	RT - EP	543,515,056	1.000000		543,515,056	0.00911705	$ 4,955,255.67
RES/FARM - FULL	RT - ES	82,678,840	1.000000		82,678,840	0.00911705	$ 753,787.38
RES/FARM - FULL	RT - FP	4,544	1.000000		4,544	0.00911705	$ 41.43
RES/FARM - FULL	RT - FS	7,418	1.000000		7,418	0.00911705	$ 67.63
RES/FARM - FULL	RT - N	-	1.000000		-	0.00911705	$ -
		626,205,858			626,205,858		**$ 5,709,152.11**
MANAGED FOREST - FULL	TT - EP	7,627,241	0.250000		1,906,810	0.00227926	$ 17,384.49
MANAGED FOREST - FULL	TT - ES	947,226	0.250000		236,807	0.00227926	$ 2,158.98
MANAGED FOREST - FULL	TT - FP	26,156	0.250000		6,539	0.00227926	$ 59.62
MANAGED FOREST - FULL	TT - FS	42,677	0.250000		10,669	0.00227926	$ 97.27
		8,643,300			2,160,825		**$ 19,700.36**
AGGREGATE EXTRACTION - FULL	VT - N	472,400	1.419999		670,808	0.01294621	$ 6,115.79
		472,400			670,808		**$ 6,115.79**
		2,258,411,000			**1,091,247,879**		**$ 9,949,965.44**
	Last Year	2,241,348,600		Last Year	1,076,617,665	New rate	0.00911705
	Delta	17,062,400		Delta	14,630,214	Old Rate	0.00872303
	%	0.76%		%	1.36%	Increase	4.52%
						1% Change in Rate:	$ 95,190.00

Last Year's Levy Total	$	9,392,325	v 2025
Increase through Assessment Growth:	$	127,620	1.36%
Increase through Budget Growth:	$	430,021	4.58%
New Base Levy:	$	9,949,965	5.94%

New Levy Base:	$	9,949,965
Last Year's Levy Total	$	9,392,325
Change from Last Year	$	557,640
Less: Assesment Growth	$	127,620
Increase through Budget Growth:	$	430,021
As % of New Base:		4.52%

Municipality of North Middlesex

Continuity of Reserves, Reserve Funds and Deferred Revenue

As at December 31, 2025 (as audited at Dec. 31, 2022 plus 2023, 2024 and 2025 estimates) and 2026 budget allocations

Gl Account	Description	Closing Balance December 31, 2025 (Unaudited)	Transfers to Reserves / Reserve Funds	Transfers (from) Reserves / Reserve Funds	Closing Balance December 31, 2026 (Estimated)
Reserves & Reserve Funds					
Working Capital and Rate Stabilization					
4-2-0000-8101	Working Capital Reserve - North Middlesex	6,237,287		(2,265,000)	3,972,287
4-2-0000-8106	Canada Day Reserve	2,904			2,904
4-2-0000-8109	Accessibility Reserve	146,044			146,044
4-2-0000-8113	Santa Claus Parade Reserve - Ward #	9,331			9,331
4-2-0000-8116	Human Resources Reserve	124,892			124,892
4-2-0000-8124	Municipal Drain Reserve	465,107			465,107
4-2-0000-8127	Economic Development Reserve	290,000			290,000
4-2-0000-8128	Municipal Election Reserve	41,000	7,000	(28,000)	20,000
4-2-0000-8133	Tax Rate Stabilization Reserve	1,317,656		(695,000)	622,656
4-2-0000-8135	Emergency Preparedness Reserve	500,000			500,000
	Working Capital and Rate Stabilization Subtotal	9,134,221	7,000	(2,988,000)	6,153,221
Protection Services					
4-2-0000-8103	Vehicle and Equipment Reserve	2,026,965		(638,700)	1,388,265
4-2-0000-8107	Policing Stabilization Reserve	0			0
4-2-0000-8125	Facility Reserve	1,871,361		(331,500)	1,539,861
4-2-0000-8126	Fire Training Reserve	0			0
	Protection Services Subtotal	3,898,326	0	(970,200)	2,928,126
Capital Purposes					
4-2-0000-8132	Capital Project Reserve	0			0
4-2-0000-8134	Asset Replacement Reserve	0			0
4-2-0000-8141	Bridge Reserve W#4	689,255			689,255
	Capital Purposes Subtotal	689,255	0	0	689,255
Building and Vibrancy					
4-2-0000-9112	Hydro Proceeds Reserve Fund - W#1	24,719			24,719
4-2-0000-9115	Community Vibrancy Fund	803,768		(60,000)	743,768
4-2-0000-9116	Building Dept Insurance Reserve Fund	106,184			106,184
4-2-0000-9117	Building Dept Revenue Stabilization Fund	737,578			737,578
4-2-0000-9118	Building Dept Capital Contribution Fund	182,548			182,548
4-2-0000-9125	Meadowgate Roads - W#2	4,647			4,647
4-2-0000-9131	Recreation Facilities - W#3	57			57
4-2-0000-9133	Parkland - W#3	3,473			3,473
	Building and Vibrancy Subtotal	1,862,974	0	(60,000)	1,802,974
Water and Sewer					
4-2-0000-8111	Water Reserve	4,018,548		(2,455,708)	1,562,840
4-2-0000-8112	Sanitary & Storm Sewers Reserve	2,060,279		(630,000)	1,430,279
	Water and Sewer Subtotal	6,078,827	0	(3,085,708)	2,993,119
	Reserve and Reserve Fund Total	21,663,603	7,000	(7,103,908)	14,566,695

Municipality of North Middlesex

Continuity of Reserves, Reserve Funds and Deferred Revenue

As at December 31, 2025 (as audited at Dec. 31, 2022 plus 2023, 2024 and 2025 estimates) and 2026 budget allocations

Gl Account	Description	Closing Balance December 31, 2025 (Unaudited)	Transfers to Reserves / Reserve Funds	Transfers (from) Reserves / Reserve Funds	Closing Balance December 31, 2026 (Estimated)
Gl Account	**Description**	**Closing Balance December 31, 2025 (Unaudited)**	**Anticipated Deposits**	**Withdrawals**	**Closing Balance December 31, 2026 (Estimated)**
Deferred Revenue - General					
Ontario Community Infrastructure Fund					
	AS PER SUBMITTED REPORTS	550,116	570,000	(105,000)	1,015,116
	OCIF Subtotal	550,116	570,000	(105,000)	1,015,116
Modernization Grant					
	AS PER Audited Statements	358,460			358,460
	Modernization Grant Subtotal	358,460	0	0	358,460
Other					
1-2-0000-5670	Deferred Revenue - Development Charges	47,730			47,730
1-2-0000-5675	Deferred Revenue	2,256,036	570,000	(105,000)	2,721,036
	Adjust for OCIF and Modernization Grant	(908,576)	(570,000)	105,000	(1,373,576)
1-2-0000-5680	Deferred Revenue - Recreation	169,451			169,451
	Other Subtotal	1,564,641	0	0	1,564,641
	Deferred Revenue - General SubTotal	2,473,217	570,000	(105,000)	2,938,217
Deferred Revenue - Obligatory Reserve Funds					
Development Charges					
4-2-0001-9111	Dev. Charges - W#1 - Sewage	1,698,531			1,698,531
4-2-0001-9112	Dev. Charges - W#1 - Storm	40,780			40,780
4-2-0001-9113	Dev. Charges - W#1 - Water	505,707			505,707
4-2-0001-9114	Development Charges - Fire Protection	146,225			146,225
4-2-0001-9115	Development Charges - Parks & Recreation	56,588			56,588
4-2-0001-9116	Development Charges - Growth Studies	39,496			39,496
4-2-0001-9161	Dev. Charges - W#1 - Roads	235,923			235,923
4-2-0002-9111	Dev. Charges - W#2 - Sewage	98,698			98,698
4-2-0002-9113	Dev. Charges - W#2 - Water	4,169			4,169
4-2-0002-9161	Dev. Charges - W#2 - Roads	24,381			24,381
	Development Charges Subtotal	2,850,498	0	0	2,850,498
Canada Community Building Fund (Gas Tax)					
1-2-0000-5671	Deferred Revenue - Gas Tax (CCBF)	1,570,811	201,500	(810,000)	962,311
	CCBF Subtotal	1,570,811	201,500	(810,000)	962,311
Parkland					
4-2-0000-9114	Park Reserve Fund - W#1	10,506			10,506
4-2-0000-9121	Parkland - W#2	44,608			44,608
4-2-0000-9122	Lot Levy - W#2	37,823			37,823
4-2-0000-9141	Parkland - W#4	374			374
4-2-0000-9153	Parkland - W#5	281			281
	Parkland Subtotal	93,592	0	0	93,592
	Deferred Revenue - Obligatory SubTotal	4,514,901	201,500	(810,000)	3,906,401
	Deferred Revenue Total	6,988,118	771,500	(915,000)	6,844,618
	Total Reserves & Deferred Revenue	28,651,721	778,500	(8,018,908)	21,411,313

NORTH MIDDLESEX DEBT SCHEDULE

Loan Issued by	Enabling By-law	Project / Purpose	Term / Duration	Initial Balance	Balance at December 31, 2026	2026 Principal	2026 Interest	Balance at December 31, 2025	2025 Principal	2025 Interest	Balance at December 31, 2024	2024 Principal	2024 Interest	Balance at December 31, 2023	2023 Principal	2023 Interest	Balance at December 31, 2022
Ontario Infrastructure Projects Corporation	107 of 2007	Sewer Debenture	20 Years	$ 773,278.00	$ 60,023.65	$ 57,121.41	$ 5,320.74	$ 117,145.06	$ 54,284.00	$ 8,158.15	$ 171,429.06	$ 51,587.70	$ 10,854.46	$ 223,016.76	$ 49,025.69	$ 11,216.46	$ 272,042.45
Ontario Infrastructure Projects Corporation	108 of 2007	Sewer Debenture	40 Years	$ 195,820.00	$ 148,631.26	$ 3,807.17	$ 7,968.85	$ 152,438.43	$ 3,614.55	$ 8,161.47	$ 156,052.98	$ 3,431.66	$ 8,344.35	$ 159,484.64	$ 3,258.04	$ 8,517.98	$ 162,742.68
City of London	2022	Lake Huron Primary Water Supply System - Strathroy Transmission Pipeline	10 Years	$ 1,639,330.67	$ 942,837.63	$ 157,029.51	$ 28,537.45	$ 1,099,867.14	$ 152,889.13	$ 32,677.83	$ 1,252,756.27	$ 148,857.92	$ 36,709.04	$ 1,401,614.19	$ 144,933.00	$ 40,633.96	$ 1,546,547.19
Ontario Infrastructure and Lands Corporation	099 of 2024	Ailsa Craig Water Tower	20 Years	$ 6,503,568.00	$ 6,085,626.40	$ 213,711.66	$ 286,715.10	$ 6,299,338.06	$ 204,229.94	$ 296,196.82	$ 6,503,568.00						
County Of Middlesex	2025	Parkhill Fire/EMS Station	10 Years	$ 2,500,000.00	$ 2,000,000.00	$ 250,000.00		$ 2,250,000.00	$ 250,000.00								
Unconsolidated Debt					$ 9,237,118.94	$1,010,211.89		$ 9,918,788.69	$1,010,211.89		$ 8,083,806.31	$259,785.13		$ 1,784,115.59	$257,585.13		$ 1,981,332.32
				Annual Interest Expense			$ 328,542.14			$ 345,194.27			$ 55,907.85			$ 62,109.40	
				Annual Principal Repayment		$ 681,669.75			$ 665,017.62			$ 203,877.28			$ 229,425.73		

Principal Repayments by Year

2026	$	681,669.75
2027	$	698,949.31
2028	$	653,889.60
2029	$	669,465.22
2030	$	685,678.74
2031	$	702,557.49
2032	$	627,346.56
2033	$	549,098.65
2034	$	563,022.39
2035	$	327,594.58
2036	$	342,845.44
2037	$	358,806.54
2038	$	375,511.01
2039	$	392,993.48
2040	$	411,290.20
2041	$	430,439.12
2042	$	450,479.93
2043	$	471,454.21
2044	$	493,405.46
2045	$	10,210.04
2046	$	10,754.14
2047	$	11,326.83