

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requested Budget

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Organized by Revenue or Expenditure by Object Code

Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	\$ Inc / (Dec)	% Inc / (Dec)
Proceeds from Loan Subtotal	-	-	(2,500,000)	(833,333)	-	(2,500,000)	-	2,500,000	-100.00%
OMPF Allocation Subtotal	(720,300)	(707,600)	(403,350)	(610,417)	(707,600)	(707,600)	(859,600)	(152,000)	21.48%
Gas Tax Allocation - Bridges Subtotal	-	(201,431)	-	(67,144)	-	-	(810,000)	(810,000)	0.00%
MTO Highway Calls Subtotal	(17,071)	(12,734)	(10,000)	(13,268)	(18,000)	(18,000)	(18,000)	-	0.00%
Provincial Reimbursement - Livestock Cla Subtotal	(50)	(487)	(200)	(246)	(200)	(200)	-	200	-100.00%
Provincial Grants Subtotal	(31,632)	-	-	(10,544)	-	-	(100,000)	(100,000)	0.00%
Provincial Grants Subtotal	(13,565)	(14,680)	(13,500)	(13,915)	(13,500)	(13,500)	(46,499)	(32,999)	244.44%
Provincial Grant Subtotal	(446,608)	-	(1,100,000)	(515,536)	-	(1,100,000)	-	1,100,000	-100.00%
Provincial Funding Subtotal	(29,658)	(50,000)	(54,658)	(44,771)	(30,000)	(130,000)	(105,000)	25,000	-19.23%
Middlesex County Funding Subtotal	-	-	(1,737,000)	(579,000)	-	(887,000)	-	887,000	-100.00%
Provincial Grant - Mun Drain Const/Repai Subtotal	(162,276)	-	(250,000)	(137,425)	-	(350,000)	(279,000)	71,000	-20.29%
Provincial Funding - Drainage Super. Gra Subtotal	(50,049)	(54,327)	(54,327)	(52,901)	(54,327)	(54,327)	(73,000)	(18,673)	34.37%
Provincial Offences Act Revenue Subtotal	(1,732)	(8,288)	(47,412)	(19,144)	(10,000)	(10,000)	(10,000)	-	0.00%
Water/Sewer Final Reads Subtotal	(11,125)	(14,945)	(12,750)	(12,940)	(12,000)	(12,000)	(12,000)	-	0.00%
Administration Fees Subtotal	(3,105)	(2,833)	(1,000)	(2,313)	(6,000)	(6,000)	(6,000)	-	0.00%
Deposits (Refundable) Subtotal	(25,000)	-	-	(8,333)	-	-	-	-	0.00%
MTO Commissions Subtotal	(28,325)	(26,327)	(26,000)	(26,884)	(32,000)	(32,000)	(27,000)	5,000	-15.63%
Health Card Commissions Subtotal	(5,586)	(6,061)	(5,000)	(5,549)	(4,500)	(4,500)	(4,500)	-	0.00%
Waste - Tipping Fees Subtotal	(283,692)	(296,121)	(386,770)	(322,195)	(300,525)	(312,325)	(386,540)	(74,215)	23.76%
Waste Metal Sales Subtotal	(5,397)	(1,517)	(4,000)	(3,638)	(4,000)	(4,000)	(4,000)	-	0.00%
Plot Sales Subtotal	(10,865)	(6,495)	(4,750)	(7,370)	(8,000)	(8,000)	(8,000)	-	0.00%
Grave Opening Fees Subtotal	(12,961)	(10,174)	(12,000)	(11,711)	(12,000)	(12,000)	(12,000)	-	0.00%
Corner Stone Fees Subtotal	-	-	(150)	(50)	(75)	(75)	(75)	-	0.00%
Cremation Fees Subtotal	(6,427)	(5,520)	(6,300)	(6,083)	(6,300)	(6,300)	(6,300)	-	0.00%
Canteen / Booth Revenue Subtotal	(35,037)	(43,737)	(20,000)	(32,925)	(35,000)	(35,000)	(500)	34,500	-98.57%
Vending Machine Sales Subtotal	(6,273)	(2,941)	(500)	(3,238)	(6,500)	(3,000)	-	3,000	-100.00%
Goal Post Bar Revenue Subtotal	-	(6,272)	(27,000)	(11,091)	-	(20,000)	(20,000)	-	0.00%
Goal Post Rental Subtotal	(1,692)	(1,949)	(500)	(1,380)	(1,500)	(1,800)	(1,800)	-	0.00%
Arena Floor Rentals Subtotal	(4,206)	(5,782)	(183)	(3,391)	(4,500)	(5,700)	(500)	5,200	-91.23%
Ice Rentals Subtotal	(224,776)	(215,310)	(260,000)	(233,362)	(220,000)	(230,000)	(250,000)	(20,000)	8.70%
Public Skating Revenue Subtotal	-	-	(246)	(82)	-	-	-	-	0.00%
Solar Lease Revenue Subtotal	(25,305)	-	(35,000)	(20,102)	(35,000)	(35,000)	(35,000)	-	0.00%
Pro Shop Revenue Subtotal	(883)	(86)	(1,000)	(656)	(1,000)	(1,000)	(1,000)	-	0.00%
Table and Chair Rentals Subtotal	(605)	(670)	(420)	(565)	(500)	(500)	(500)	-	0.00%
Linen and Glass Rentals Subtotal	(41)	-	-	(14)	(500)	-	-	-	0.00%
Advertising Sign Yearly Fees Subtotal	(50)	(22,160)	(15,100)	(12,436)	(5,000)	(15,000)	(20,000)	(5,000)	33.33%
Skate Sharpening Subtotal	(953)	(155)	-	(369)	(1,000)	-	-	-	0.00%
Facility Rental Subtotal	(219,003)	(257,418)	(272,536)	(249,651)	(271,407)	(270,595)	(337,721)	(67,126)	24.81%
Facility Rental (Ball Fields) Subtotal	(17,542)	(11,553)	(16,380)	(15,159)	(17,500)	(14,500)	(16,000)	(1,500)	10.34%
Miscellaneous Revenue Subtotal	(6,790)	-	-	(2,263)	-	-	-	-	0.00%

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requested Budget

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Organized by Revenue or Expenditure by Object Code

Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	\$ Inc / (Dec)	% Inc / (Dec)
Severance Application Fees Subtotal	(24,900)	(56,760)	(50,000)	(43,887)	(22,500)	(60,000)	(60,000)	-	0.00%
Zoning Amendment Application Fees Subtotal	(15,887)	(14,600)	(18,000)	(16,162)	(13,750)	(15,000)	(15,000)	-	0.00%
Site Plan Control Agreement Fees Subtotal	(6,000)	(15,000)	(17,500)	(12,833)	(4,500)	(15,000)	(15,000)	-	0.00%
Minor Variance Application Fees Subtotal	(2,700)	(9,100)	(7,500)	(6,433)	(4,500)	(7,500)	(7,500)	-	0.00%
Subdivision Agreement Fees Subtotal	(1,800)	(6,000)	(10,000)	(5,933)	-	-	-	-	0.00%
Official Plan Amendment Application Fees Subtotal	-	(2,900)	(2,000)	(1,633)	(2,000)	(2,000)	(2,000)	-	0.00%
Encroachment Agreement Fees Subtotal	-	(500)	-	(167)	-	-	-	-	0.00%
RF - Development Charges - W#1 Subtotal	-	-	(500)	(167)	-	-	-	-	0.00%
Project Recoveries Subtotal	-	-	(150,000)	(50,000)	(68,000)	(68,000)	(13,180)	54,820	-80.62%
Lottery Licences Subtotal	(2,999)	(2,840)	(3,000)	(2,946)	(3,000)	(3,000)	(3,000)	-	0.00%
Marriage Licences Subtotal	(4,300)	(3,225)	(3,375)	(3,633)	(4,000)	(4,000)	(4,000)	-	0.00%
Marriage Ceremony Fees Subtotal	(1,000)	(384)	(1,600)	(995)	(1,000)	(1,000)	(1,000)	-	0.00%
Dog Licences Subtotal	(1,000)	(240)	(100)	(447)	(900)	(900)	(200)	700	-77.78%
Building Permits Subtotal	(220,819)	(352,726)	(300,000)	(291,182)	(230,000)	(300,000)	(300,000)	-	0.00%
Septic Permits Subtotal	(1,466)	-	(5,000)	(2,155)	(5,000)	(5,000)	(5,000)	-	0.00%
Entrance/Road Permits Subtotal	(7,700)	(8,125)	(27,500)	(14,442)	(3,500)	(3,500)	(18,000)	(14,500)	414.29%
Burial Permits Subtotal	(210)	(105)	(200)	(172)	(200)	(200)	(200)	-	0.00%
Returned Cheque Charges Subtotal	(350)	(275)	(350)	(325)	(250)	(250)	(250)	-	0.00%
Fines and Fees Levied Subtotal	(6,615)	(7,512)	(11,000)	(8,376)	(8,000)	(8,000)	(8,000)	-	0.00%
Penalty on Current Taxes Subtotal	(12,441)	-	-	(4,147)	(40,000)	(40,000)	(40,000)	-	0.00%
Interest on Tax Arrears Subtotal	(53,575)	-	-	(17,858)	(70,000)	(70,000)	(70,000)	-	0.00%
Penalty Charged on Miscellaneous A/R Subtotal	(1,450)	-	-	(483)	(3,000)	(3,000)	(3,000)	-	0.00%
Interest Earned Subtotal	(428,595)	-	(6,000)	(144,866)	(126,000)	(126,000)	(126,000)	-	0.00%
Public Donations Subtotal	(125)	(5,000)	(7,158)	(4,095)	(150)	(150)	(1,650)	(1,500)	1000.00%
Donations Subtotal	(13,737)	-	(27,500)	(13,746)	-	(31,500)	(20,000)	11,500	-36.51%
Municipal Donation - Closed Cemeteries Subtotal	(10,000)	-	(10,000)	(6,667)	(10,000)	(10,000)	(10,000)	-	0.00%
YMCA Revenue Subtotal	(34,990)	19,454	(30,000)	(15,179)	(44,000)	(30,000)	(30,000)	-	0.00%
Photocopy Sales Subtotal	(18)	(58)	-	(25)	(20)	(20)	(20)	-	0.00%
Sale of Maps Subtotal	(6)	-	-	(2)	-	-	-	-	0.00%
Miscellaneous Revenue Subtotal	(113,582)	(62,442)	(37,980)	(71,336)	(12,225)	(11,725)	(19,975)	(8,250)	70.36%
Sale of Equipment Subtotal	-	-	-	-	-	-	(7,500)	(7,500)	0.00%
Ratepayers Debenture Payments Subtotal	(2,045,768)	(875,892)	(2,131,951)	(1,684,537)	(460,000)	(3,100,000)	(716,000)	2,384,000	-76.90%
Transfer to (from) Reserves and Reserve Funds Subtotal	(2,461)	(171,488)	(3,675,594)	(1,283,181)	(169,253)	(3,869,220)	(4,018,200)	(148,980)	3.85%
Total Non-Levy Proceeds	(5,478,949)	(3,705,553)	(14,288,812)	(7,824,441)	(3,124,182)	(14,584,887)	(8,965,210)	5,619,677	-38.53%

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	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	\$ Inc / (Dec)	% Inc / (Dec)
Salaries and Wages Subtotal	2,314,890	2,797,121	3,343,815	2,818,608	2,779,190	3,135,695	3,674,166	538,471	17.17%
Benefits - Life Insurance Subtotal	10,850	11,461	22,555	14,955	12,500	12,500	30,217	17,717	141.74%
Benefits Subtotal	629,547	723,586	881,053	744,733	796,545	906,238	959,061	52,823	5.83%
Salaries and Wages - Diamond Subtotal	36,176	24,384	30,000	30,186	34,547	26,672	34,937	8,265	30.99%
Salaries & Wages - Admin Subtotal	1,681	-	-	560	6,900	6,900	-	(6,900)	-100.00%
Interest Payments Subtotal	-	-	1,010,250	336,750	-	1,010,250	1,010,250	-	0.00%
Mileage Subtotal	5,037	215,971	5,700	75,569	12,450	11,800	12,250	450	3.81%
Conference and Convention Subtotal	16,281	34,474	44,023	31,592	36,200	47,900	61,200	13,300	27.77%
Meal Expenses Subtotal	4,083	3,097	4,561	3,914	3,400	4,400	6,000	1,600	36.36%
Hydro Subtotal	175,976	183,214	178,500	179,232	197,150	184,350	184,972	622	0.34%
Heat Subtotal	86,644	64,459	91,250	80,784	75,200	74,500	84,500	10,000	13.42%
Water and Sewage Subtotal	35,653	834	15,435	17,307	66,122	16,435	16,435	-	0.00%
Office Supplies Subtotal	21,627	20,790	36,225	26,214	19,950	22,250	70,400	48,150	216.40%
Education and Training Subtotal	71,006	81,420	73,349	75,258	93,200	106,200	110,200	4,000	3.77%
Cleaning and Maintenance Supplies Subtotal	18,764	25,743	23,015	22,508	16,600	20,600	28,450	7,850	38.11%
Publications and Subscriptions Subtotal	3,446	6,501	1,108	3,686	1,400	1,400	2,200	800	57.14%
Professional - Audit Subtotal	17,116	-	18,000	11,705	18,000	18,000	18,000	-	0.00%
Postage and Courier Subtotal	11,297	11,632	17,850	13,593	12,450	14,950	14,950	-	0.00%
Insurance Premiums Subtotal	408,920	458,456	479,227	448,867	463,495	478,325	494,730	16,405	3.43%
Insurance Claims Subtotal	6,258	2,358	17,500	8,706	18,380	17,500	17,500	-	0.00%
Memberships Subtotal	10,692	13,556	18,783	14,342	13,350	17,900	17,950	50	0.28%
Building Repairs and Maintenance Subtotal	98,121	132,228	161,958	130,769	130,650	128,500	162,000	33,500	26.07%
Advertising Subtotal	12,477	20,056	15,467	15,998	17,600	18,650	20,650	2,000	10.72%
Promotional Gifts Subtotal	495	700	1,325	840	750	1,000	1,500	500	50.00%
Internet - Web Page Subtotal	18,372	24,888	25,985	23,081	16,300	27,950	26,950	(1,000)	-3.58%
Telephone Subtotal	28,624	22,773	32,000	27,799	29,555	29,670	31,170	1,500	5.06%
Supplies Sundry Subtotal	1,180	974	1,000	1,051	250	1,000	1,000	-	0.00%
Propane Subtotal	4,368	5,016	5,000	4,795	5,000	5,000	5,000	-	0.00%
Radio Licences and Repairs Subtotal	4,508	6,926	7,250	6,229	5,300	7,250	7,250	-	0.00%
Snow Removal Subtotal	31,989	50,323	62,200	48,171	36,000	49,200	58,500	9,300	18.90%
Music Tariff Subtotal	300	235	900	478	900	900	900	-	0.00%
Gas Subtotal	-	-	-	-	500	500	500	-	0.00%
Medical and Drive Test Expense Subtotal	751	3,848	2,500	2,366	3,000	3,000	3,000	-	0.00%
Equipment Servicing and Inspection Subtotal	11,571	4,394	2,500	6,155	17,000	7,500	7,500	-	0.00%
Materials Purchased Subtotal	37,548	22,121	15,000	24,890	31,400	30,000	30,000	-	0.00%
Water Meter Maintenance - Materials Subtotal	3,481	3,097	5,000	3,859	3,500	5,000	5,000	-	0.00%
Clothing Allowance and Safetywear (PPE) Subtotal	21,181	20,820	29,150	23,719	22,600	31,400	33,500	2,100	6.69%
Materials Purchased Subtotal	451,285	388,826	286,576	375,562	535,650	290,500	1,534,000	1,243,500	428.06%
Licenses Subtotal	64,506	56,717	86,869	69,364	82,480	88,980	101,780	12,800	14.39%
Machine Parts and Repair Subtotal	196,333	258,480	281,500	245,437	157,750	278,300	295,000	16,700	6.00%
Fuel Subtotal	5,766	4,204	80,415	30,129	139,115	80,415	214,500	134,085	166.74%
Repairs and Maintenance - System Subtotal	8,849	8,001	23,529	13,459	9,500	13,900	24,000	10,100	72.66%

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Organized by Revenue or Expenditure by Object Code

Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	\$ Inc / (Dec)	% Inc / (Dec)
Vehicle Expenses Subtotal	33,770	28,748	14,100	25,540	32,850	16,350	44,500	28,150	172.17%
Small Tool Purchase Subtotal	8,919	6,287	10,000	8,402	10,000	10,000	10,000	-	0.00%
Sharpening Equipment Repairs & Maintenan Subtotal	27,520	21,455	22,000	23,658	22,000	22,000	22,000	-	0.00%
Pro Shop Supplies Subtotal	1,897	57	-	651	1,000	1,000	500	(500)	-50.00%
Goal Post Bar Expenses Subtotal	1,000	5,988	14,000	6,996	-	10,000	12,000	2,000	20.00%
Plant Repairs and Maintenance Subtotal	57,781	15,908	30,500	34,730	35,500	35,500	35,500	-	0.00%
Program Expenses Subtotal	-	-	1,500	500	-	-	1,500	1,500	0.00%
Canteen / Booth Expenses Subtotal	30,025	34,478	10,688	25,064	26,000	26,000	-	(26,000)	-100.00%
Awards/Commendations Subtotal	680	-	1,500	727	1,500	1,500	1,500	-	0.00%
Grass Cutting/Maintenance Subtotal	1,489	6,125	9,710	5,775	11,350	12,500	10,500	(2,000)	-16.00%
Repairs and Maintenance - Diamond Subtotal	53	-	5,370	1,808	1,650	7,650	9,650	2,000	26.14%
Materials Purchased - Diamond Subtotal	1,106	1,312	1,790	1,402	1,100	1,100	2,300	1,200	109.09%
Small Equipment Gas/Diesel Subtotal	9,040	45,294	12,275	22,202	5,775	5,775	10,275	4,500	77.92%
Newsletter Expenses Subtotal	311	31	-	114	500	500	500	-	0.00%
Municipal Drains Maintenance Subtotal	5,529	-	149,000	51,510	50,000	50,000	800,000	750,000	1500.00%
Recoverable Expenses Subtotal	-	-	2,400	800	-	-	-	-	0.00%
Licenses Subtotal	394	-	400	265	355	400	400	-	0.00%
Photocopier Service Agreement Subtotal	12,689	17,118	20,500	16,769	13,250	18,550	19,350	800	4.31%
Transfer to Lucan Biddulph Fire Board Subtotal	9,613	10,574	11,632	10,606	10,400	11,630	11,630	-	0.00%
Transfer to Lambton Shores Subtotal	-	3,483	10,000	4,494	10,000	15,000	15,000	-	0.00%
Animal Control Contract Subtotal	24,352	37,186	39,058	33,532	48,000	45,000	55,000	10,000	22.22%
Contracted Services Subtotal	762,724	2,506,869	1,480,040	1,583,210	828,850	3,725,000	2,033,600	(1,691,400)	-45.41%
Garbage Collection Contract Subtotal	305,087	321,458	312,885	313,143	312,885	312,885	319,143	6,258	2.00%
Recycling Collection/Disposal Contract Subtotal	223,071	56,576	-	93,216	63,720	63,720	63,720	-	0.00%
OPP Contract Subtotal	943,680	748,689	1,002,200	898,190	1,002,200	1,002,200	1,106,100	103,900	10.37%
Software Maintenance and Enhancements Subtotal	128,273	33,787	111,300	91,120	34,300	109,300	108,800	(500)	-0.46%
Professional - Legal Subtotal	40,375	51,159	88,414	59,983	107,500	110,500	100,000	(10,500)	-9.50%
PSAB Expenses Subtotal	-	10,204	75,000	28,401	-	75,000	75,000	-	0.00%
Professional - Consulting Subtotal	135,763	75,409	158,473	123,215	86,000	145,500	136,184	(9,316)	-6.40%
Professional - Engineering Subtotal	368,319	565,061	580,000	504,459	400,205	827,000	1,032,000	205,000	24.79%
Site Plan Reviews Subtotal	53,699	35,978	-	29,892	26,500	-	-	-	0.00%
Contracted Services - Light Repairs Subtotal	1,755	1,212	17,250	6,739	-	15,000	17,595	2,595	17.30%
Contracted Services - Equip Exp (Mowers) Subtotal	2,608	-	2,000	1,536	2,000	2,000	2,000	-	0.00%
Professional - Consulting - Other Subtotal	4,181	-	75,000	26,394	-	75,000	75,000	-	0.00%
Professional - Development Charges By-La Subtotal	16,189	331	8,000	8,173	8,000	8,000	8,000	-	0.00%
Other Donations and Support Payments Subtotal	46,324	61,237	75,000	60,854	48,000	48,000	48,000	-	0.00%
Donation to Cemetery Board Subtotal	10,000	-	10,000	6,667	10,000	10,000	10,000	-	0.00%
Election Expenses Subtotal	2,958	1,730	3,000	2,563	3,000	3,000	26,750	23,750	791.67%
Miscellaneous Expenses Subtotal	27,061	16,853	12,275	18,729	3,700	14,700	18,650	3,950	26.87%
Christmas/Volunteer/MunicipalDayExpenses Subtotal	23,102	11,471	28,000	5,473	16,000	38,000	38,000	-	0.00%
Equip Rep/Maint Shop Subcontract Subtotal	2,372	871	5,000	2,748	5,000	5,000	5,000	-	0.00%
Equipment Rental (Outside Suppliers) Subtotal	8,639	10,695	13,025	10,785	13,000	12,500	13,250	750	6.00%

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requested Budget

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Organized by Revenue or Expenditure by Object Code

Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	\$ Inc / (Dec)	% Inc / (Dec)
Bank Service Charges Subtotal	4,715	(18,128)	2,500	(3,638)	2,500	2,500	2,500	-	0.00%
Mailing System Lease Subtotal	7,133	7,325	7,500	7,319	5,500	7,500	7,500	-	0.00%
Drain Write-Offs Subtotal	12	-	100	37	1,100	1,100	1,100	-	0.00%
Property Taxes Subtotal	8,414	6,680	8,410	7,834	15,090	8,410	8,410	-	0.00%
Cash Over/Short Subtotal	(39)	(92)	-	(44)	-	-	-	-	0.00%
CIP/Façade Program Expenses Subtotal	2,500	2,865	11,000	5,455	20,000	50,000	50,000	-	0.00%
Comm Dev/Vibrancy Expenses Subtotal	-	-	40,000	13,333	-	-	10,000	10,000	0.00%
Transfer to Conservation Authority Subtotal	195,002	201,776	207,000	201,259	201,775	207,000	240,000	33,000	15.94%
Studies and Plans Updates Subtotal	75,492	74,825	-	50,106	-	-	100,000	100,000	0.00%
Transfer to Reserves and Reserve Funds Subtotal	80,220	70,736	-	50,319	90,000	-	-	-	0.00%
Building and Facilities Subtotal	4,090,922	300,826	1,751,937	2,047,895	-	828,000	336,500	(491,500)	-59.36%
Land and Land Improvements Subtotal	-	151,952	10,000	53,984	-	15,000	175,000	160,000	1066.67%
Machinery and Equipment Subtotal	574,578	1,045,369	74,093	564,680	-	72,000	947,200	875,200	1215.56%
Vehicles Subtotal	191,834	25,703	1,136,079	451,206	-	1,098,500	269,000	(829,500)	-75.51%
Linear Infrastructure Subtotal	645,965	868,905	2,394,982	1,303,284	-	2,543,220	1,050,000	(1,493,220)	-58.71%
Other Subtotal	1,941	30,622	519,843	184,135	-	515,000	-	(515,000)	-100.00%
Transfer to (from) Capital Subtotal	-	271,000	110,622	127,207	271,000	110,622	-	(110,622)	-100.00%
Transfer to (from) Reserves and Reserve Funds Subtotal	2,153,598	2,286,953	4,406,275	2,948,942	2,273,965	4,392,220	7,000	(4,385,220)	-99.84%
Prior Year Adjustment Subtotal	-	-	(54,400)	(18,133)	-	-	-	-	0.00%
Total Cash Expenditures	16,252,279	15,784,635	22,487,550	18,174,819	12,054,849	23,977,212	18,915,175	(5,062,037)	-21.11%
Total Cash Requirement	10,773,330	12,079,083	8,198,738	10,350,378	8,930,667	9,392,325	9,949,965	557,640	5.94%
Taxation - Own Purpose	(8,589,481)	(8,884,538)	(9,344,180)	(8,939,399)	(8,930,667)	(9,392,325)	(9,949,965)	(557,640)	5.94%
CASH SHORTFALL (SURPLUS)	2,183,849	3,194,545	(1,145,442)	1,410,979	-	-	-	-	
Adjust For:									
Cash receipts that are not revenues									
Proceeds from Loan Subtotal	-	-	(2,500,000)	(833,333)	-	(2,500,000)	-	2,500,000	-100.00%
Transfer to (from) Reserves and Reserve Funds Subtotal	(2,461)	(171,488)	(3,675,594)	(1,208,198)	(169,253)	(3,869,220)	(4,018,200)	(148,980)	3.85%
Cash expenditures that are not expenses									
TCA Expenditures	5,580,732	2,498,203	5,886,934	4,655,290	-	5,071,720	2,877,700	(2,194,020)	-43.26%
Transfer to (from) Capital Subtotal	-	271,000	110,622	127,207	271,000	110,622	-	(110,622)	-100.00%
Transfer to (from) Reserves and Reserve Funds Subtotal	2,153,598	2,286,953	4,406,275	2,948,942	2,273,965	4,392,220	7,000	(4,385,220)	-99.84%
And									
Expenses that are not cash expenditures									
Total Amortization Expense and Loss (Gain) on Disposal	1,376,464	1,376,464	1,382,230	1,378,385	-	1,382,123	1,382,123	-	0.00%
Deficit / (Surplus)	(4,171,556)	(313,659)	(3,991,449)	(2,900,544)	(2,375,712)	(1,823,219)	2,515,623	4,338,842	