North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
1411018002	Tfer from Res and Res Funds	-	-	-	-	-	-	(695,000)	(695,000)	0.00%
	Council Revenue Subtotal	-	-	-	-	-	-	**(695,000)**	**(695,000)**	**0.00%**
1511011010	Salaries and Wages	117,183	132,909	136,500	128,864	126,045	126,045	139,230	13,185	10.46%
1511011020	Council - Benefits	4,456	3,025	2,700	3,394	19,740	19,740	2,754	(16,986)	-86.05%
1511013001	Council - Mileage	2,290	-	500	930	6,800	6,800	6,800	-	0.00%
1511013002	Council - Conference and Convention	3,216	1,294	2,250	2,253	9,000	9,000	9,000	-	0.00%
1511013003	Council - Meal Expenses	1,684	468	850	1,001	500	500	500	-	0.00%
1511013007	Council - Office Supplies	-	207	-	69	100	100	100	-	0.00%
1511013008	Council - Education and Training	3,982	-	-	1,327	1,000	1,000	1,000	-	0.00%
1511013020	Council - Telephone	63	-	-	21	700	700	700	-	0.00%
1511013037	Council - Clothing Allowance	2,406	168	500	1,025	1,000	1,000	1,000	-	0.00%
1511014024	Council - Other Don and Support Pymts	46,324	61,237	75,000	60,854	48,000	48,000	48,000	-	0.00%
1511014026	Council - Donation to Cemetery Board	10,000	-	10,000	6,667	10,000	10,000	10,000	-	0.00%
1511014035	Council - Staff Recognition	2,372	871	5,000	2,748	5,000	5,000	5,000	-	0.00%
1511017002	Council - Tfer to Res and Res Funds	80,220	70,736	-	50,319	90,000	-	-	-	0.00%
1511018002	Council - Tfer to Res and Res Funds	(90,000)	(70,736)	-	(53,579)	(90,000)	-	-	-	0.00%
	Council Expenditure Subtotal	**184,196**	**200,179**	**233,300**	**205,893**	**227,885**	**227,885**	**224,084**	**(3,801)**	**-1.67%**
	Council Requirement from / (Contribution to) Cash	**184,196**	**200,179**	**233,300**	**205,893**	**227,885**	**227,885**	**(470,916)**	**(698,801)**	**-306.65%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1412010190	GG - Proceed from Loan	-	-	(2,500,000)	(833,333)	-	(2,500,000)	-	2,500,000	-100.00%
1412010201	GG - OMPF Allocation	(720,300)	(707,600)	(403,350)	(610,417)	(707,600)	(707,600)	(859,600)	(152,000)	21.48%
1412010313	GG - Other Grants	(29,658)	(50,000)	(29,658)	(36,438)	(30,000)	(105,000)	(105,000)	-	0.00%
1412010508	GG - Provincial Offences Act Revenue	(1,732)	(8,288)	(47,412)	(19,144)	(10,000)	(10,000)	(10,000)	-	0.00%
1412010602	GG - Tax/Zoning Certificates	(11,125)	(14,945)	(12,750)	(12,940)	(12,000)	(12,000)	(12,000)	-	0.00%
1412010603	GG - Administration Fees	(3,105)	(2,833)	(1,000)	(2,313)	(6,000)	(6,000)	(6,000)	-	0.00%
1412010741	GG - Lottery Licences	(2,999)	(2,840)	(3,000)	(2,946)	(3,000)	(3,000)	(3,000)	-	0.00%
1412010742	GG - Marriage Licences	(4,300)	(3,225)	(3,375)	(3,633)	(4,000)	(4,000)	(4,000)	-	0.00%
1412010743	GG - Marriage Ceremony Fees	(1,000)	(384)	(1,600)	(995)	(1,000)	(1,000)	(1,000)	-	0.00%
1412010753	GG - Burial Permits	(210)	(105)	(200)	(172)	(200)	(200)	(200)	-	0.00%
1412010821	GG - Returned Cheque Charges	(350)	(275)	(350)	(325)	(250)	(250)	(250)	-	0.00%
1412010881	GG - Penalty on Current Taxes	(12,441)	-	-	(4,147)	(40,000)	(40,000)	(40,000)	-	0.00%
1412010882	GG - Interest on Tax Arrears	(53,575)	-	-	(17,858)	(70,000)	(70,000)	(70,000)	-	0.00%
1412010891	GG -Penalty Charged on Misc A/R	(1,450)	-	-	(483)	(3,000)	(3,000)	(3,000)	-	0.00%
1412010921	GG - Interest Earned	(283,052)	-	-	(94,351)	(120,000)	(120,000)	(120,000)	-	0.00%
1412010951	GG - Photocopy Sales	(18)	(58)	-	(25)	(20)	(20)	(20)	-	0.00%
1412010953	GG - Sale of Maps	(6)	-	-	(2)	-	-	-	-	0.00%
1412010960	GG - Miscellaneous Revenue	(1,461)	-	(150)	(537)	(1,000)	(1,000)	(1,000)	-	0.00%
1412018002	GG - Tfer from Res and Res Funds	-	(160,403)	-	(53,468)	(160,403)	-	-	-	0.00%
	General Government - Administration Revenue Subtotal	**(1,126,781)**	**(950,956)**	**(3,002,844)**	**(1,693,527)**	**(1,168,473)**	**(3,583,070)**	**(1,235,070)**	**2,348,000**	**-65.53%**
1512011010	GG - Salaries and Wages	384,069	517,961	688,300	530,110	415,250	546,000	794,566	248,566	45.52%
1512011020	GG - Benefits	113,088	139,861	193,600	148,850	130,520	175,500	223,490	47,990	27.34%
1512013001	GG - Mileage	192	684	3,000	1,292	200	200	200	-	0.00%
1512013002	GG - Conference and Convention	2,989	7,373	13,000	7,787	4,000	8,000	8,000	-	0.00%
1512013003	GG - Meal Expenses	613	1,642	1,200	1,152	500	500	500	-	0.00%
1512013006	GG - Office Equipment	-	834	4,000	1,611	3,000	5,000	5,000	-	0.00%
1512013007	GG - Office Supplies	13,697	15,260	30,000	19,652	13,000	15,000	61,900	46,900	312.67%
1512013008	GG - Education and Training	7,206	9,197	10,000	8,801	6,000	15,000	15,000	-	0.00%
1512013009	GG - Cleaning and Maintenance Supplies	41	22	-	21	500	500	500	-	0.00%
1512013010	GG - Publications and Subscriptions	241	6,469	-	2,237	500	500	500	-	0.00%
1512013011	GG - Professional - Audit	17,116	-	18,000	11,705	18,000	18,000	18,000	-	0.00%
1512013012	GG - Postage and Courier	11,240	8,925	15,000	11,721	12,000	12,000	12,000	-	0.00%
1512013013	GG - Insurance Premiums	70,635	78,128	89,549	79,437	78,130	89,550	84,200	(5,350)	-5.97%
1512013014	GG - Insurance Claims	-	-	5,000	1,667	5,000	5,000	5,000	-	0.00%
1512013015	GG - Memberships	4,160	6,262	7,500	5,974	6,000	7,500	7,500	-	0.00%
1512013017	GG - Advertising	-	346	500	282	250	250	250	-	0.00%
1512013019	GG - Internet Service	6,052	13,606	15,000	11,553	3,000	15,000	15,000	-	0.00%
1512013020	GG - Telephone	6,323	3,084	6,000	5,136	6,000	6,000	6,000	-	0.00%
1512013037	GG - Clothing Allowance	400	777	750	642	1,000	1,000	1,000	-	0.00%
1512013042	GG - Licenses	45,793	28,477	58,780	44,350	58,780	58,780	70,180	11,400	19.39%
1512013080	GG - Newsletter Expenses	311	31	-	114	500	500	500	-	0.00%
1512014001	GG - Copier Service Agreement and Copies	10,490	14,088	15,000	13,193	10,500	15,000	15,000	-	0.00%
1512014005	GG - Contracted Services	47,817	68,557	75,000	63,791	23,000	75,000	75,000	-	0.00%
1512014011	GG - Software Maint and Enhancements	105,031	32,139	100,000	79,057	25,000	100,000	100,000	-	0.00%
1512014012	GG - Professional - Legal	1,757	7,913	20,000	9,890	20,000	20,000	20,000	-	0.00%
1512014014	GG - PSAB Expenses	-	10,204	75,000	28,401	-	75,000	75,000	-	0.00%

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1512014015	GG - Professional - Consulting (IT)	46,156	11,548	51,000	36,235	51,000	51,000	56,184	5,184	10.16%
1512014020	GG - Professional - Consulting - Other	4,181	-	75,000	26,394	-	75,000	75,000	-	0.00%
1512014031	GG - Miscellaneous Expenses	8,749	-	500	3,083	500	500	500	-	0.00%
1512015004	GG - Bank Service Charges	4,715	(18,128)	2,500	(3,638)	2,500	2,500	2,500	-	0.00%
1512015008	GG - Mailing System Lease	7,133	7,325	7,500	7,319	5,500	7,500	7,500	-	0.00%
1512015023	GG - Small Amount W/O	12	-	100	37	100	100	100	-	0.00%
1512015028	GG - Cash Over/Short	(39)	(92)	-	(44)	-	-	-	-	0.00%
1512018001	GG - Transfer to Capital	-	126,000	110,622	78,874	126,000	110,622	-	(110,622)	-100.00%
1512018002	GG - Tfer to Reserves and Reserve Funds	1,320,798	1,058,145	4,375,220	2,251,388	1,058,145	4,375,220	-	(4,375,220)	-100.00%
1512018888	GG - Tfer to Reserves and Reserve Funds	-	-	(54,400)	(18,133)	-	-	-	-	0.00%
	General Government - Administration Expenditure Subtotal	**2,240,965**	**2,156,639**	**6,012,221**	**3,469,941**	**2,084,375**	**5,887,222**	**1,756,070**	**(4,131,152)**	**-70.17%**
	General Government - Administration Requirement from / (Contribution to) Cash	**1,114,184**	**1,205,683**	**3,009,377**	**1,776,414**	**915,902**	**2,304,152**	**521,000**	**(1,783,152)**	**-77.39%**
1412028002	Elections - Tfer from Res and Res Funds	-	-	-	-	-	-	(28,000)	(28,000)	0.00%
	Municipal Election Revenue Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**(28,000)**	**(28,000)**	**0.00%**
1512023001	Elections - Mileage	-	-	-	-	-	-	250	250	0.00%
1512023017	Elections - Advertising	-	-	-	-	-	-	1,000	1,000	0.00%
1512024030	Election Expenses	2,958	1,730	3,000	2,563	3,000	3,000	26,750	23,750	791.67%
1512028002	Elections - Tfer to Res and Res Funds	7,000	-	7,000	4,667	7,000	7,000	7,000	-	0.00%
	Municipal Election Expenditure Subtotal	**9,958**	**1,730**	**10,000**	**7,230**	**10,000**	**10,000**	**35,000**	**25,000**	**250.00%**
	Municipal Election Requirement from / (Contribution to) Cash	**9,958**	**1,730**	**10,000**	**7,230**	**10,000**	**10,000**	**7,000**	**(3,000)**	**-30.00%**
1412040311	SO - Government Small Office Support	(13,565)	(14,680)	(13,500)	(13,915)	(13,500)	(13,500)	(46,499)	(32,999)	244.44%
1412040641	SO - MTO Commissions	(28,325)	(26,327)	(26,000)	(26,884)	(32,000)	(32,000)	(27,000)	5,000	-15.63%
1412040643	SO - Health Card Commissions	(5,586)	(6,061)	(5,000)	(5,549)	(4,500)	(4,500)	(4,500)	-	0.00%
	Service Ontario Revenue Subtotal	**(47,476)**	**(47,068)**	**(44,500)**	**(46,348)**	**(50,000)**	**(50,000)**	**(77,999)**	**(27,999)**	**56.00%**
1512041010	SO - Salaries and Wages	42,882	46,168	47,000	45,350	45,655	47,000	51,901	4,901	10.43%
1512041020	SO - Benefits	16,397	17,414	18,200	17,337	17,850	18,200	20,098	1,898	10.43%
1512043007	SO - Office Supplies	447	262	400	370	400	400	400	-	0.00%
1512043020	SO - Telephone	210	-	200	137	200	200	200	-	0.00%
1512043037	SO - Clothing Allowance	89	90	100	93	100	100	100	-	0.00%
1512044001	SO - Copier Service Agreement and Copies	743	637	2,000	1,127	750	750	750	-	0.00%
1512044031	SO - Miscellaneous Expenses	41	40	100	60	100	100	4,550	4,450	4450.00%
	Service Ontario Expenditure Subtotal	**60,809**	**64,611**	**68,000**	**64,474**	**65,055**	**66,750**	**77,999**	**11,249**	**16.85%**
	Service Ontario Requirement from / (Contribution to) Cash	**13,332**	**17,542**	**23,500**	**18,126**	**15,055**	**16,750**	**-**	**(16,750)**	**-100.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1512051010	HR - Salaries and Wages	69,052	84,769	103,500	85,774	81,860	90,750	108,120	17,370	19.14%
1512051020	HR - Benefits	22,561	26,668	32,100	27,110	26,520	28,750	33,533	4,783	16.64%
1512053001	HR - Mileage	65	315	100	160	500	500	500	-	0.00%
1512053002	HR - Conference and Convention	-	3,823	1,000	1,608	2,200	2,200	2,200	-	0.00%
1512053003	HR - Meal Expenses	503	266	300	356	1,000	1,000	1,000	-	0.00%
1512053008	HR - H & S Training and Education	11,385	11,592	6,000	9,659	26,200	26,200	26,200	-	0.00%
1512053010	HR - Publications and Subscriptions	-	-	-	-	500	500	500	-	0.00%
1512053015	HR - Memberships	1,168	356	1,400	975	500	500	500	-	0.00%
1512053017	HR - Advertising	1,904	11,283	4,000	5,729	7,000	7,000	7,000	-	0.00%
1512053042	HR - Licences	3,510	8,067	8,000	6,526	6,000	10,000	10,000	-	0.00%
1512054005	HR - Contracted Services	-	13,761	5,000	6,254	20,000	20,000	20,000	-	0.00%
1512054012	HR - Professional - Legal	1,034	5,541	3,000	3,191	5,000	5,000	5,000	-	0.00%
1512054034	HR - Christmas/Volunteer/MunicipalDay	5,263	3,157	8,000	5,473	8,000	8,000	8,000	-	0.00%
1512058001	HR - Tfer to Res and Res Funds	10,000	10,000	10,000	10,000	10,000	10,000	-	(10,000)	-100.00%
	Human Resources Expenditure Subtotal	**126,445**	**179,598**	**182,400**	**162,815**	**195,280**	**210,400**	**222,553**	**12,153**	**5.78%**
	Human Resources Requirement from / (Contribution to) Cash	**126,445**	**179,598**	**182,400**	**162,815**	**195,280**	**210,400**	**222,553**	**12,153**	**5.78%**
1412080960	SC - Parade Revenue	(4,407)	(4,908)	(1,800)	(3,705)	-	-	-	-	0.00%
1412088002	SC - Tfer from Res and Res Funds	(105)	-	-	(35)	-	-	-	-	0.00%
	Santa Claus Parade - Ward 1 Revenue Subtotal	**(4,512)**	**(4,908)**	**(1,800)**	**(3,740)**	**-**	**-**	**-**	**-**	**0.00%**
1512084031	SC - Parade Expenses	4,512	4,184	-	2,898	-	-	-	-	0.00%
1512088002	SC - Tfer to Res and Res Funds	-	724	-	241	-	-	-	-	0.00%
	Santa Claus Parade - Ward 1 Expenditure Subtotal	**4,512**	**4,908**	**-**	**3,139**	**-**	**-**	**-**	**-**	**0.00%**
	Santa Claus Parade - Ward 1 Requirement from / (Contribution to) Cash	**-**	**(0)**	**(1,800)**	**(601)**	**-**	**-**	**-**	**-**	**0.00%**
1412120960	Canada Day - Event Revenue	(8,015)	(7,383)	-	(5,133)	-	-	-	-	0.00%
1412128002	Canada Day - Tfer from Res and Res Funds	(2,356)	(2,235)	-	(1,530)	-	-	-	-	0.00%
	Canada Day Committee Revenue Subtotal	**(10,371)**	**(9,618)**	**-**	**(6,663)**	**-**	**-**	**-**	**-**	**0.00%**
1512124031	Canada Day Event Expenses	10,371	9,618	9,100	9,696	-	11,000	11,000	-	0.00%
	Canada Day Committee Expenditure Subtotal	**10,371**	**9,618**	**9,100**	**9,696**	**-**	**11,000**	**11,000**	**-**	**0.00%**
	Canada Day Committee Requirement from / (Contribution to) Cash	**0**	**(0)**	**9,100**	**3,033**	**-**	**11,000**	**11,000**	**-**	**0.00%**

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		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
1521014002	Fire - FPA - Lucan Biddulph	9,613	10,574	11,632	10,606	10,400	11,630	11,630	-	0.00%
1521014003	Fire - FPA - Lambton Shores	-	3,483	10,000	4,494	10,000	15,000	15,000	-	0.00%
1521014004	Fire - FPA - Middlesex Centre	22,266	26,684	24,058	24,336	30,000	33,000	33,000	-	0.00%
	Fire - Transfers to Joint Boards Expenditure Subtotal	**31,879**	**40,741**	**45,690**	**39,436**	**50,400**	**59,630**	**59,630**	**-**	**0.00%**
	Fire - Transfers to Joint Boards Requirement from / (Contribution to) Cash	**31,879**	**40,741**	**45,690**	**39,436**	**50,400**	**59,630**	**59,630**	**-**	**0.00%**
1421020302	Fire Admin - MTO Highway Calls	(17,071)	(12,734)	(10,000)	(13,268)	(18,000)	(18,000)	(18,000)	-	0.00%
1421020960	Fire Admin - Miscellaneous Revenue	(9,285)	(640)	-	(3,308)	(50)	(50)	(50)	-	0.00%
	Fire Department - Administration Revenue Subtotal	**(26,356)**	**(13,374)**	**(10,000)**	**(16,576)**	**(18,050)**	**(18,050)**	**(18,050)**	**-**	**0.00%**
1521021010	Fire Admin - Salaries and Wages	314,382	346,967	375,305	345,551	344,895	372,250	502,811	130,561	35.07%
1521021017	Fire Admin - Benefits - Life Insurance	10,850	11,461	22,555	14,955	12,500	12,500	30,217	17,717	141.74%
1521021020	Fire Admin - Benefits	42,544	48,698	47,888	46,377	42,880	42,880	64,157	21,277	49.62%
1521023001	Fire Admin - Mileage	32	91	200	108	200	200	200	-	0.00%
1521023002	Fire Admin - Conference and Convention	3,576	11,080	11,500	8,719	8,000	12,000	12,000	-	0.00%
1521023019	Fire Admin - Cell Phone Allowance	2,014	-	2,500	1,505	2,500	2,500	2,500	-	0.00%
1521023020	Fire Admin - Phone - Chief's Cell Phone	662	560	900	707	900	900	900	-	0.00%
1521023037	Fire Admin - Clothing Allowance and PPE	100	-	100	67	100	100	100	-	0.00%
1521023066	Fire Admin - Awards/Commendations	680	-	1,500	727	1,500	1,500	1,500	-	0.00%
1521024011	Fire Adm - Software Maint & Enhancements	23,242	1,649	11,000	11,963	8,500	8,500	8,500	-	0.00%
1521028002	Fire Admin - Tfer to Res and Res Funds	550,000	550,000	-	366,667	550,000	-	-	-	0.00%
	Fire Department - Administration Expenditure Subtotal	**948,080**	**970,506**	**473,448**	**797,346**	**971,975**	**453,330**	**622,885**	**169,555**	**37.40%**
	Fire Department - Administration Requirement from / (Contribution to) Cash	**921,724**	**957,132**	**463,448**	**780,770**	**953,925**	**435,280**	**604,835**	**169,555**	**38.95%**
1521033001	Fire Stations - Mileage	307	67	500	291	1,500	1,500	1,500	-	0.00%
1521033003	Fire Stations - Meal Expenses	631	570	500	567	1,200	1,200	1,200	-	0.00%
1521033004	Fire Stations - Hydro	4,626	7,241	7,500	6,456	5,300	7,500	7,500	-	0.00%
1521033005	Fire Stations - Heat	4,735	6,032	6,500	5,755	3,600	6,500	6,500	-	0.00%
1521033006	Fire Stations - Water and Sewage	1,349	-	3,560	1,636	3,560	3,560	3,560	-	0.00%
1521033007	Fire Stations - Office Supplies	1,024	1,634	1,500	1,386	1,100	1,500	1,500	-	0.00%
1521033008	Fire Stations - Education and Training	24,951	27,555	22,500	25,002	26,000	25,000	25,000	-	0.00%
1521033009	Fire Stations - Cleaning and Maint Sup	745	1,950	500	1,065	1,000	1,000	1,000	-	0.00%
1521033010	Fire Stations - Pub and Subscriptions	62	32	400	165	400	400	400	-	0.00%
1521033013	Fire Stations - Insurance Premiums	23,846	29,678	31,365	28,296	29,680	31,365	31,100	(265)	-0.84%
1521033015	Fire Stations - Memberships	975	750	1,250	991	1,000	1,250	1,250	-	0.00%
1521033016	Fire Stations - Building Rep and Maint	3,073	4,860	8,500	5,478	5,000	5,000	5,000	-	0.00%
1521033019	Fire Stations - Internet Service	2,028	1,763	2,400	2,064	2,400	2,400	2,400	-	0.00%
1521033020	Fire Stations - Telephone	1,835	1,060	1,850	1,582	1,850	1,850	1,850	-	0.00%
1521033023	Fire Stations - Radio Licences and Rep	2,478	4,247	4,500	3,742	3,500	4,500	4,500	-	0.00%
1521033024	Fire Stations - Vehicle Repairs	20,478	19,491	24,500	21,490	24,500	24,500	24,500	-	0.00%
1521033033	Fire Stations - Medical and Drive Test	751	3,848	2,500	2,366	3,000	3,000	3,000	-	0.00%
1521033034	Fire Stations - Protective Equipment	11,571	4,394	2,500	6,155	17,000	7,500	7,500	-	0.00%
1521033035	Fire Statns -Equip Purchases-Non-Capital	37,548	22,121	15,000	24,890	31,400	30,000	30,000	-	0.00%
1521033036	Fire Stations - Fire Prev Program	3,481	3,097	5,000	3,859	3,500	5,000	5,000	-	0.00%
1521033037	Fire Stations - Uniforms	3,347	4,185	4,500	4,011	4,500	4,500	4,500	-	0.00%
1521033044	Fire Stations - Vehicle Fuel	5,710	4,204	7,500	5,805	7,500	7,500	7,500	-	0.00%
1521033050	Fire Stations - Equip Rep & Maint	20,919	21,455	22,000	21,458	22,000	22,000	22,000	-	0.00%
1521034005	Contracted Services	544	7,208	3,000	3,584	1,500	18,000	18,000	-	0.00%
1521034031	Fire Stations - Miscellaneous Expenses	1,800	1,199	1,000	1,333	1,500	1,500	1,500	-	0.00%

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison 2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	Recent Budgets 2024	2025	Budget Request Mayors	$ Inc / (Dec)	% Inc / (Dec)
	Fire Stations Expenditure Subtotal	**178,814**	**178,638**	**180,825**	**179,427**	**203,490**	**218,025**	**217,760**	**(265)**	**-0.12%**
	Fire Stations Requirement from / (Contribution to) Cash	**178,814**	**178,638**	**180,825**	**179,427**	**203,490**	**218,025**	**217,760**	**(265)**	**-0.12%**
1421040697	Facility Rent	(6,566)	(78,037)	(86,671)	(57,091)	(78,792)	(86,671)	(86,671)	-	0.00%
	EMS Station Revenue Subtotal	**(6,566)**	**(78,037)**	**(86,671)**	**(57,091)**	**(78,792)**	**(86,671)**	**(86,671)**	**-**	**0.00%**
1521043004	Hydro	535	1,846	2,500	1,627	7,500	7,500	7,500	-	0.00%
1521043005	Heat	-	-	-	-	7,500	7,500	7,500	-	0.00%
1521043013	Insurance	-	1,848	1,848	1,232	1,850	1,850	6,000	4,150	224.32%
1521043016	Building Repairs & Maintenance	-	122	-	41	2,500	2,500	2,500	-	0.00%
	EMS Station Expenditure Subtotal	**535**	**3,816**	**4,348**	**2,900**	**19,350**	**19,350**	**23,500**	**4,150**	**21.45%**
	EMS Station Requirement from / (Contribution to) Cash	**(6,031)**	**(74,221)**	**(82,323)**	**(54,191)**	**(59,442)**	**(67,321)**	**(63,171)**	**4,150**	**-6.16%**
1521053001	Emergency Mgmt - Mileage	-	62	100	54	500	500	500	-	0.00%
1521053002	Emergency Mgmt - Conference & Convention	393	1,279	3,000	1,557	3,000	3,000	3,000	-	0.00%
1521053007	Emergency Mgmt - Office Supplies	633	710	750	698	1,000	1,000	1,000	-	0.00%
1521053008	Emergency Mgmt - Ed & Training	-	1,079	1,000	693	1,000	1,000	1,000	-	0.00%
1521053015	Emergency Mgmt - Memberships	-	125	500	208	500	500	500	-	0.00%
	Emergency Management Expenditure Subtotal	**1,026**	**3,255**	**5,350**	**3,210**	**6,000**	**6,000**	**6,000**	**-**	**0.00%**
	Emergency Management Requirement from / (Contribution to) Cash	**1,026**	**3,255**	**5,350**	**3,210**	**6,000**	**6,000**	**6,000**	**-**	**0.00%**
1521503007	H&S - Office Supplies	-	283	-	94	-	-	-	-	0.00%
1521503008	H&S - Education and Training	-	-	249	83	-	-	-	-	0.00%
1521503015	H&S - Memberships	286	-	-	95	-	-	-	-	0.00%
	Health and Safety Expenditure Subtotal	**286**	**283**	**249**	**272**	**-**	**-**	**-**	**-**	**0.00%**
	Health and Safety Requirement from / (Contribution to) Cash	**286**	**283**	**249**	**272**	**-**	**-**	**-**	**-**	**0.00%**
1422010960	Policing - Revenue	(13,173)	(6,343)	(8,000)	(9,172)	-	-	-	-	0.00%
	Policing Revenue Subtotal	**(13,173)**	**(6,343)**	**(8,000)**	**(9,172)**	**-**	**-**	**-**	**-**	**0.00%**
1522013019	Policing - Internet and Phone	478	879	500	619	500	500	500	-	0.00%
1522014005	Policing - Shared Police Services Board	-	167,075	15,000	60,692	15,000	15,000	15,000	-	0.00%
1522014010	Policing - OPP Contract	943,680	748,689	1,002,200	898,190	1,002,200	1,002,200	1,106,100	103,900	10.37%
	Policing Expenditure Subtotal	**944,158**	**916,643**	**1,017,700**	**959,501**	**1,017,700**	**1,017,700**	**1,121,600**	**103,900**	**10.21%**
	Policing Requirement from / (Contribution to) Cash	**930,985**	**910,300**	**1,009,700**	**950,329**	**1,017,700**	**1,017,700**	**1,121,600**	**103,900**	**10.21%**
1522061010	Crossing Guard - Salaries and Wages	7,102	6,992	9,000	7,698	8,100	8,250	9,180	930	11.27%
1522061020	Crossing Guard - Benefits	965	917	1,250	1,044	980	1,275	1,275	-	0.00%
1522063037	Crossing Guard -Clothing Allowance & PPE	-	-	200	67	200	200	200	-	0.00%
	School Crossing Guard Expenditure Subtotal	**8,067**	**7,909**	**10,450**	**8,809**	**9,280**	**9,725**	**10,655**	**930**	**9.56%**
	School Crossing Guard Requirement from / (Contribution to) Cash	**8,067**	**7,909**	**10,450**	**8,809**	**9,280**	**9,725**	**10,655**	**930**	**9.56%**
1523016002	Transfer to Conservation Authority	195,002	201,776	207,000	201,259	201,775	207,000	240,000	33,000	15.94%
	Conservation Authority Expenditure Subtotal	**195,002**	**201,776**	**207,000**	**201,259**	**201,775**	**207,000**	**240,000**	**33,000**	**15.94%**
	Conservation Authority Requirement from / (Contribution to) Cash	**195,002**	**201,776**	**207,000**	**201,259**	**201,775**	**207,000**	**240,000**	**33,000**	**15.94%**
1523503017	Mosquito Control - Advertising	748	346	392	495	300	375	375	-	0.00%
1523504005	Mosquito Control - Contracted Services	30,706	33,106	38,828	34,213	50,600	50,600	50,600	-	0.00%
	Mosquito Control Expenditure Subtotal	**31,454**	**33,452**	**39,220**	**34,708**	**50,900**	**50,975**	**50,975**	**-**	**0.00%**
	Mosquito Control Requirement from / (Contribution to) Cash	**31,454**	**33,452**	**39,220**	**34,708**	**50,900**	**50,975**	**50,975**	**-**	**0.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
		3 Year Actuals Comparison				Recent Budgets		Budget Request		
1424010747	Building - Permits	(220,819)	(352,726)	(300,000)	(291,182)	(230,000)	(300,000)	(300,000)	-	0.00%
1424010748	Building - Septic Permits	(1,466)	-	(5,000)	(2,155)	(5,000)	(5,000)	(5,000)	-	0.00%
1424010960	Building - Miscellaneous Revenue	-	-	-	-	(1,000)	(1,000)	(1,000)	-	0.00%
	Building Department Revenue Subtotal	**(222,285)**	**(352,726)**	**(305,000)**	**(293,337)**	**(236,000)**	**(306,000)**	**(306,000)**	**-**	**0.00%**
1524011020	Building - Benefits	-	-	-	-	1,795	1,850	-	(1,850)	-100.00%
1524011021	Building - Salaries and Wages - Admin	-	-	-	-	4,600	4,725	-	(4,725)	-100.00%
1524013007	Building - Office Supplies	186	192	250	209	250	250	250	-	0.00%
1524013012	Building - Postage and Courier	-	-	50	17	50	50	50	-	0.00%
1524013013	Building - Insurance Premiums	-	-	-	-	5,000	-	-	-	0.00%
1524013014	Building - Insurance Claims	-	-	-	-	880	-	-	-	0.00%
1524013017	Building - Advertising	-	-	475	158	-	475	475	-	0.00%
1524013020	Building - Telephone	777	17	20	271	-	750	750	-	0.00%
1524013042	Building - Licenses	9,158	12,720	12,750	11,543	10,000	12,500	12,500	-	0.00%
1524014011	Building - Software Maint & Enhancements	-	-	300	100	300	300	300	-	0.00%
1524014012	Building - Professional - Legal	-	-	2,000	667	10,000	10,000	10,000	-	0.00%
1524014016	Building - Professional Services	121,300	142,105	275,000	179,468	129,205	275,000	275,000	-	0.00%
1524014031	Building - Miscellaneous Expenses	460	-	100	187	100	100	100	-	0.00%
1524018002	Building - Tfer to Res and Res Funds	80,800	73,820	14,055	56,225	73,820	-	-	-	0.00%
	Building Department Expenditure Subtotal	**212,681**	**228,854**	**305,000**	**248,845**	**236,000**	**306,000**	**299,425**	**(6,575)**	**-2.15%**
	Building Department Requirement from / (Contribution to) Cash	**(9,604)**	**(123,872)**	**-**	**(44,492)**	**-**	**-**	**(6,575)**	**(6,575)**	**0.00%**
1424030304	Animal Control - Prov Reimb-Livestock Cl	(50)	(487)	(200)	(246)	(200)	(200)	-	200	-100.00%
1424030744	Animal Control - Dog Licences	(1,000)	(240)	(100)	(447)	(900)	(900)	(200)	700	-77.78%
	Animal Control Revenue Subtotal	**(1,050)**	**(727)**	**(300)**	**(693)**	**(1,100)**	**(1,100)**	**(200)**	**900**	**-81.82%**
1524033020	Animal Control - Telephone	259	6	10	92	250	250	250	-	0.00%
1524034004	Animal Control Contract	2,086	10,502	15,000	9,196	18,000	12,000	22,000	10,000	83.33%
1524034005	Animal Control - Contracted Services	8,059	4,254	2,000	4,771	-	6,000	6,000	-	0.00%
	Animal Control Expenditure Subtotal	**10,404**	**14,761**	**17,010**	**14,059**	**18,250**	**18,250**	**28,250**	**10,000**	**54.79%**
	Animal Control Requirement from / (Contribution to) Cash	**9,354**	**14,034**	**16,710**	**13,366**	**17,150**	**17,150**	**28,050**	**10,900**	**63.56%**
1424040822	Bylaw - Fines and Fees Levied	(6,615)	(7,512)	(11,000)	(8,376)	(8,000)	(8,000)	(8,000)	-	0.00%
	By-Law Enforcement Revenue Subtotal	**(6,615)**	**(7,512)**	**(11,000)**	**(8,376)**	**(8,000)**	**(8,000)**	**(8,000)**	**-**	**0.00%**
1524041010	Bylaw - Salaries and Wages	-	32,042	33,600	21,881	50,290	60,200	34,272	(25,928)	-43.07%
1524041020	Bylaw - Benefits	-	8,418	11,500	6,639	15,940	21,150	11,730	(9,420)	-44.54%
1524043007	Bylaw - Office Supplies	97	163	125	128	750	750	300	(450)	-60.00%
1524043008	Bylaw - Education and Training	-	-	-	-	1,000	1,000	1,000	-	0.00%
1524043012	Bylaw - Postage and Courier	-	-	-	-	100	100	100	-	0.00%
1524043015	Bylaw - Memberships	-	-	273	91	-	-	300	300	0.00%
1524043020	Bylaw - Telephone	259	440	600	433	1,000	1,000	750	(250)	-25.00%
1524043027	Bylaw - Gas	-	-	-	-	500	500	500	-	0.00%
1524043037	Bylaw - Clothing Allowance & PPE	-	1,136	-	379	1,500	1,500	1,500	-	0.00%
1524043046	Bylaw - Vehicle Expenses	-	686	1,750	812	500	1,500	1,500	-	0.00%
1524044005	By-law - Contracted Services	48,598	15,529	10,000	24,709	22,000	-	8,000	8,000	0.00%
1524044012	Bylaw - Professional - Legal	-	-	2,000	667	1,500	1,500	1,500	-	0.00%
	By-Law Enforcement Expenditure Subtotal	**48,954**	**58,414**	**59,848**	**55,739**	**95,080**	**89,200**	**61,452**	**(27,748)**	**-31.11%**
	By-Law Enforcement Requirement from / (Contribution to) Cash	**42,339**	**50,902**	**48,848**	**47,363**	**87,080**	**81,200**	**53,452**	**(27,748)**	**-34.17%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1431000749	Roadways - Entrance/Road Permits	(7,700)	(8,125)	(27,500)	(14,442)	(3,500)	(3,500)	(18,000)	(14,500)	414.29%
1431000960	Roadways - Miscellaneous Revenue	(48,742)	(27,187)	(20,000)	(31,976)	(8,000)	(8,000)	(14,000)	(6,000)	75.00%
1431008002	Roadways - Tfer from Res and Res Funds	-	-	-	-	-	-	(435,000)	(435,000)	0.00%
	Public Works Revenue Subtotal	**(56,442)**	**(35,312)**	**(47,500)**	**(46,418)**	**(11,500)**	**(11,500)**	**(467,000)**	**(455,500)**	**3960.87%**
1531001010	Roadways - Salaries and Wages	461,525	555,541	614,600	543,889	531,690	112,675	636,892	524,217	465.25%
1531001020	Roadways - Benefits	144,798	174,712	196,900	172,137	167,975	34,695	204,042	169,347	488.10%
1531003001	Roadways - Mileage	1,208	271	800	760	1,000	800	1,000	200	25.00%
1531003002	Roadways - Conference and Convention	340	3,272	5,073	2,895	3,000	4,000	12,000	8,000	200.00%
1531003003	Roadways - Meal Expenses	22	102	1,211	445	-	1,000	2,000	1,000	100.00%
1531003007	Roadways - Office Supplies	1,912	770	1,500	1,394	2,000	1,500	3,000	1,500	100.00%
1531003008	Roadways - Education and Training	11,287	24,162	20,000	18,483	18,000	20,000	20,000	-	0.00%
1531003009	Roadways - Cleaning and Mtnance Supplies	385	657	500	514	500	500	4,000	3,500	700.00%
1531003010	Roadways -Publications and Subscriptions	3,142	-	708	1,284	-	-	800	800	0.00%
1531003012	Roadways - Postage and Courier	43	97	100	80	50	100	100	-	0.00%
1531003013	Roadways - Insurance Premiums	202,760	219,570	227,333	216,555	219,570	227,335	237,650	10,315	4.54%
1531003014	Roadways - Insurance Claims	6,258	2,358	7,500	5,372	7,500	7,500	7,500	-	0.00%
1531003015	Roadways - Memberships	1,560	1,185	1,210	1,318	1,500	1,500	1,500	-	0.00%
1531003019	Roadways - Internet	1,454	1,600	1,600	1,551	1,500	1,600	1,600	-	0.00%
1531003020	Roadways - Telephone	11,228	10,816	13,000	11,682	10,000	10,000	12,000	2,000	20.00%
1531003021	Roadways - Supplies Sundry	1,180	974	1,000	1,051	250	1,000	1,000	-	0.00%
1531003023	Roadways - Radio Licences and Repairs	2,030	2,680	2,750	2,487	1,800	2,750	2,750	-	0.00%
1531003037	Roadways - Clothing Allowance and PPE	10,398	9,147	18,000	12,515	10,000	18,000	18,000	-	0.00%
1531003041	Roadways - Materials Purchased	2,897	2,427	2,500	2,608	2,500	2,500	2,500	-	0.00%
1531003042	Roadways - Licenses	505	713	1,339	852	1,200	1,200	1,500	300	25.00%
1531003048	Roadways - Small Tool Purchase	8,919	6,287	10,000	8,402	10,000	10,000	10,000	-	0.00%
1531004001	Copier Service Agreement and Copies	-	679	1,500	726	-	800	1,600	800	100.00%
1531004005	Roadways - Contracted Services	980	6,035	20,000	9,005	500	20,000	20,000	-	0.00%
1531004012	Roadways - Professional - Legal	5,208	2,700	14,414	7,440	-	3,000	5,000	2,000	66.67%
1531004015	Roadways - Professional Consulting - IT	6,841	-	4,500	3,780	4,500	4,500	5,000	500	11.11%
1531004016	Roadways - Professional - Engineering	-	9,718	-	3,239	5,000	-	-	-	0.00%
1531008001	Roadways - Transfer To/From Capital	-	115,000	-	38,333	115,000	-	-	-	0.00%
1531008002	Roadways - Tfer to Res and Res Funds	275,000	275,000	-	183,333	275,000	-	-	-	0.00%
	Public Works Expenditure Subtotal	**1,161,879**	**1,426,472**	**1,168,039**	**1,252,130**	**1,390,035**	**486,955**	**1,211,434**	**724,479**	**148.78%**
	Public Works Requirement from / (Contribution to) Cash	**1,105,437**	**1,391,160**	**1,120,539**	**1,205,712**	**1,378,535**	**475,455**	**744,434**	**268,979**	**56.57%**
1431010301	Bridge Maint - Gas Tax Allocation	-	(201,431)	-	(67,144)	-	-	(810,000)	(810,000)	0.00%
	Bridge Maintenance Revenue Subtotal	**-**	**(201,431)**	**-**	**(67,144)**	**-**	**-**	**(810,000)**	**(810,000)**	**0.00%**
1531011010	Bridge Maint - Salaries and Wages	4,408	1,310	3,700	3,139	5,230	14,315	3,774	(10,541)	-73.64%
1531011020	Bridge Maint - Benefits	1,386	485	1,200	1,024	1,690	4,760	1,224	(3,536)	-74.29%
1531013041	Bridge Maint - Materials Purchased	479	-	1,000	493	150	1,000	2,500	1,500	150.00%
1531014005	Bridge Maint - Contracted Services	-	-	30,000	10,000	10,000	30,000	30,000	-	0.00%
1531014016	Bridge Maint -Professional - Engineering	14,493	-	-	4,831	20,000	-	-	-	0.00%
1531018002	Bridge Maint - Tfer to Res and Res Funds	-	200,000	-	66,667	200,000	-	-	-	0.00%
	Bridge Maintenance Expenditure Subtotal	**20,765**	**201,795**	**35,900**	**86,154**	**237,070**	**50,075**	**37,498**	**(12,577)**	**-25.12%**
	Bridge Maintenance Requirement from / (Contribution to) Cash	**20,765**	**364**	**35,900**	**19,010**	**237,070**	**50,075**	**(772,502)**	**(822,577)**	**-1642.69%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1531021010	Grass&Weed Cutting - Salaries and Wages	22,783	37,078	39,500	33,120	24,170	48,680	40,290	(8,390)	-17.24%
1531021020	Grass&Weed Cutting - Benefits	6,787	11,132	11,400	9,773	7,800	16,500	11,628	(4,872)	-29.53%
1531023041	Grass&Weed Cutting - Materials Purchased	974	187	1,000	720	1,000	2,500	2,500	-	0.00%
1531024005	Grass&Weed Cutting - Contracted Services	68	-	-	23	-	-	-	-	0.00%
	Grass and Weed Cutting (Roadside) Expenditure Subtotal	**30,612**	**48,397**	**51,900**	**43,636**	**32,970**	**67,680**	**54,418**	**(13,262)**	**-19.60%**
	Grass and Weed Cutting (Roadside) Requirement from / (Contribution to) Cash	**30,612**	**48,397**	**51,900**	**43,636**	**32,970**	**67,680**	**54,418**	**(13,262)**	**-19.60%**
1531031010	Tree/Brushing - Salaries and Wages	22,428	8,497	6,000	12,308	34,260	66,910	6,120	(60,790)	-90.85%
1531031020	Tree/Brushing - Benefits	7,320	2,701	2,000	4,007	11,060	22,475	2,040	(20,435)	-90.92%
1531033041	Tree/Brushing - Materials Purchased	-	-	5,000	1,667	5,000	5,000	5,000	-	0.00%
1531034005	Tree/Brushing - Contracted Services	22,400	52,446	50,000	41,615	47,000	50,000	50,000	-	0.00%
1531035001	Tree/Brushing - Equipment Rental	-	1,772	3,000	1,591	3,000	3,000	3,000	-	0.00%
	Tree Removal / Brushing / Restorations Expenditure Subtotal	**52,148**	**65,417**	**66,000**	**61,188**	**100,320**	**147,385**	**66,160**	**(81,225)**	**-55.11%**
	Tree Removal / Brushing / Restorations Requirement from / (Contribution to) Cash	**52,148**	**65,417**	**66,000**	**61,188**	**100,320**	**147,385**	**66,160**	**(81,225)**	**-55.11%**
1531041010	Ditching - Salaries and Wages	6,519	2,018	5,700	4,745	7,535	18,500	5,814	(12,686)	-68.57%
1531041020	Ditching - Benefits	2,321	715	1,800	1,612	2,430	6,168	1,836	(4,332)	-70.23%
1531043041	Ditching - Materials Purchased	184	2,496	2,500	1,727	2,000	2,500	5,000	2,500	100.00%
1531044005	Ditching - Contracted Services	-	12,639	5,000	5,880	2,500	5,000	5,000	-	0.00%
	Ditching Expenditure Subtotal	**9,024**	**17,868**	**15,000**	**13,964**	**14,465**	**32,168**	**17,650**	**(14,518)**	**-45.13%**
	Ditching Requirement from / (Contribution to) Cash	**9,024**	**17,868**	**15,000**	**13,964**	**14,465**	**32,168**	**17,650**	**(14,518)**	**-45.13%**
1531051010	Litter Pickup - Salaries and Wages	1,526	775	1,200	1,167	1,580	7,700	1,224	(6,476)	-84.10%
1531051020	Litter Pickup - Benefits	444	252	300	332	510	2,550	306	(2,244)	-88.00%
1531053041	Litter Pickup - Materials Purchased	803	-	900	568	1,000	1,000	-	(1,000)	-100.00%
	Litter Pick-up Expenditure Subtotal	**2,772**	**1,026**	**2,400**	**2,067**	**3,090**	**11,250**	**1,530**	**(9,720)**	**-86.40%**
	Litter Pick-up Requirement from / (Contribution to) Cash	**2,772**	**1,026**	**2,400**	**2,067**	**3,090**	**11,250**	**1,530**	**(9,720)**	**-86.40%**
1531061010	Hardtop Patching - Salaries and Wages	5,286	6,111	3,300	4,899	4,905	9,800	3,366	(6,434)	-65.65%
1531061020	Hardtop Patching - Benefits	1,703	2,079	1,200	1,661	1,585	3,250	1,224	(2,026)	-62.34%
1531063041	Hardtop Patching - Materials Purchased	3,193	6,670	8,000	5,954	5,000	8,000	8,000	-	0.00%
1531064005	Hardtop Patching - Contracted Services	8,854	-	65,000	24,618	17,500	70,000	70,000	-	0.00%
	Hardtop Patching Expenditure Subtotal	**19,036**	**14,859**	**77,500**	**37,132**	**28,990**	**91,050**	**82,590**	**(8,460)**	**-9.29%**
	Hardtop Patching Requirement from / (Contribution to) Cash	**19,036**	**14,859**	**77,500**	**37,132**	**28,990**	**91,050**	**82,590**	**(8,460)**	**-9.29%**
1531071010	Street Sweeping - Salaries and Wages	215	1,094	-	437	140	5,150	-	(5,150)	-100.00%
1531071020	Street Sweeping - Benefits	64	402	-	155	45	1,665	-	(1,665)	-100.00%
1531074005	Street Sweeping - Contracted Services	16,964	22,796	21,113	20,291	15,000	24,000	37,500	13,500	56.25%
	Street Sweeping Expenditure Subtotal	**17,243**	**24,292**	**21,113**	**20,883**	**15,185**	**30,815**	**37,500**	**6,685**	**21.69%**
	Street Sweeping Requirement from / (Contribution to) Cash	**17,243**	**24,292**	**21,113**	**20,883**	**15,185**	**30,815**	**37,500**	**6,685**	**21.69%**
1531081010	HM Shouldering - Salaries and Wages	92	15,318	4,000	6,470	4,325	12,695	4,080	(8,615)	-67.86%
1531081020	HM Shouldering - Benefits	33	4,623	1,400	2,019	1,395	4,220	1,428	(2,792)	-66.16%
1531083041	HM Shouldering - Materials Purchased	-	-	7,500	2,500	7,500	7,500	7,500	-	0.00%
	Hardtop Maintenance - Shouldering Expenditure Subtotal	**125**	**19,941**	**12,900**	**10,989**	**13,220**	**24,415**	**13,008**	**(11,407)**	**-46.72%**
	Hardtop Maintenance - Shouldering Requirement from / (Contribution to) Cash	**125**	**19,941**	**12,900**	**10,989**	**13,220**	**24,415**	**13,008**	**(11,407)**	**-46.72%**
1531101010	GM Grading - Salaries and Wages	71,530	73,229	72,300	72,353	92,790	173,000	73,746	(99,254)	-57.37%
1531101020	GM Grading - Benefits	23,249	22,694	23,300	23,081	29,945	58,250	23,766	(34,484)	-59.20%
1531103041	GM Grading - Materials Purchased	9,344	-	15,000	8,115	15,000	15,000	870,000	855,000	5700.00%
1531104005	GM Grading - Contracted Services	699	-	-	233	-	-	-	-	0.00%
	Gravel Maintenance - Grading/Gravelling Expenditure Subtotal	**104,821**	**95,923**	**110,600**	**103,782**	**137,735**	**246,250**	**967,512**	**721,262**	**292.90%**
	Gravel Maintenance - Grading/Gravelling Requirement from / (Contribution to) Cash	**104,821**	**95,923**	**110,600**	**103,782**	**137,735**	**246,250**	**967,512**	**721,262**	**292.90%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1531111010	GM Dust Layer - Salaries and Wages	518	5,037	2,000	2,518	4,640	13,325	2,040	(11,285)	-84.69%
1531111020	GM Dust Layer - Benefits	161	1,252	600	671	1,500	4,425	612	(3,813)	-86.17%
1531113041	GM Dust Layer - Materials Purchased	308,167	224,794	-	177,654	320,000	-	375,000	375,000	0.00%
1531114005	GM Dust Layer - Contracted Services	1,427	45,156	-	15,528	-	-	-	-	0.00%
	Gravel Maintenance - Dust Layer Expenditure Subtotal	**310,273**	**276,239**	**2,600**	**196,371**	**326,140**	**17,750**	**377,652**	**359,902**	**2027.62%**
	Gravel Maintenance - Dust Layer Requirement from / (Contribution to) Cash	**310,273**	**276,239**	**2,600**	**196,371**	**326,140**	**17,750**	**377,652**	**359,902**	**2027.62%**
1531121010	GM Gravelling - Salaries and Wages	-	21,403	20,900	14,101	-	-	21,318	21,318	0.00%
	Gravel Maintenance - Gravelling Expenditure Subtotal	**-**	**21,403**	**20,900**	**14,101**	**-**	**-**	**21,318**	**21,318**	**0.00%**
	Gravel Maintenance - Gravelling Requirement from / (Contribution to) Cash	**-**	**21,403**	**20,900**	**14,101**	**-**	**-**	**21,318**	**21,318**	**0.00%**
1531141010	Rd Signs&Safety Dev - Salaries and Wages	9,659	11,124	7,400	9,394	10,470	23,850	7,548	(16,302)	-68.35%
1531141020	Rd Signs&Safety Dev - Benefits	2,829	3,479	2,300	2,870	3,380	7,975	2,346	(5,629)	-70.58%
1531143041	Rd Signs&Safety Dev -Materials Purchased	26,449	59,335	62,500	49,428	30,000	62,500	62,500	-	0.00%
1531144005	Rd Signs&Safety Dev -Contracted Services	11,624	15,086	8,200	11,637	12,000	15,000	15,000	-	0.00%
	Road Signs and Safety Devices Expenditure Subtotal	**50,561**	**89,024**	**80,400**	**73,329**	**55,850**	**109,325**	**87,394**	**(21,931)**	**-20.06%**
	Road Signs and Safety Devices Requirement from / (Contribution to) Cash	**50,561**	**89,024**	**80,400**	**73,329**	**55,850**	**109,325**	**87,394**	**(21,931)**	**-20.06%**
1531151010	Line Painting - Salaries and Wages	54	-	-	18	85	5,000	-	(5,000)	-100.00%
1531151020	Line Painting - Benefits	19	-	-	6	30	1,625	-	(1,625)	-100.00%
1531153041	Line Painting - Materials Purchased	-	-	5,000	1,667	-	5,000	5,000	-	0.00%
1531154005	Line Painting - Contracted Services	11,799	15,019	20,000	15,606	15,000	20,000	20,000	-	0.00%
	Road Line Painting Expenditure Subtotal	**11,872**	**15,019**	**25,000**	**17,297**	**15,115**	**31,625**	**25,000**	**(6,625)**	**-20.95%**
	Road Line Painting Requirement from / (Contribution to) Cash	**11,872**	**15,019**	**25,000**	**17,297**	**15,115**	**31,625**	**25,000**	**(6,625)**	**-20.95%**
1531161010	Sidewalk Repair - Salaries and Wages	1,606	1,766	900	1,424	2,525	9,500	918	(8,582)	-90.34%
1531161020	Sidewalk Repair - Benefits	532	634	300	489	815	3,125	306	(2,819)	-90.21%
1531163041	Sidewalk Repair - Materials Purchased	949	2,173	20,000	7,707	2,500	20,000	20,000	-	0.00%
1531164005	Sidewalk Repair - Contracted Services	-	-	100,000	33,333	-	100,000	130,000	30,000	30.00%
	Sidewalk Repair Expenditure Subtotal	**3,087**	**4,572**	**121,200**	**42,953**	**5,840**	**132,625**	**151,224**	**18,599**	**14.02%**
	Sidewalk Repair Requirement from / (Contribution to) Cash	**3,087**	**4,572**	**121,200**	**42,953**	**5,840**	**132,625**	**151,224**	**18,599**	**14.02%**
1531171010	Road Patrol - Salaries and Wages	27,862	18,085	46,400	30,782	27,305	54,500	47,328	(7,172)	-13.16%
1531171020	Road Patrol - Benefits	6,803	4,493	11,200	7,499	8,810	18,250	11,424	(6,826)	-37.40%
1531174005	Road Patrol - Contracted Services	73	-	3,700	1,258	-	3,700	3,700	-	0.00%
	Road Patrol Expenditure Subtotal	**34,738**	**22,578**	**61,300**	**39,539**	**36,115**	**76,450**	**62,452**	**(13,998)**	**-18.31%**
	Road Patrol Requirement from / (Contribution to) Cash	**34,738**	**22,578**	**61,300**	**39,539**	**36,115**	**76,450**	**62,452**	**(13,998)**	**-18.31%**
1531221010	Culvert Maint - Salaries and Wages	10,133	7,303	22,400	13,279	19,030	39,500	22,848	(16,652)	-42.16%
1531221020	Culvert Maint - Benefits	2,464	2,447	6,500	3,803	6,140	13,200	6,630	(6,570)	-49.77%
1531223041	Culvert Maint - Materials Purchased	13,447	32,502	35,000	26,983	35,000	35,000	35,000	-	0.00%
1531224005	Culvert Maint - Contracted Services	25,027	5,707	20,000	16,911	10,000	20,000	20,000	-	0.00%
1531224016	Culvert Maint - Professional-Engineering	-	-	-	-	10,000	-	-	-	0.00%
1531228002	Culvert Maint - Tfer to Res & Res Funds	-	190,000	-	63,333	190,000	-	-	-	0.00%
	Culverts Expenditure Subtotal	**51,071**	**237,959**	**83,900**	**124,309**	**270,170**	**107,700**	**84,478**	**(23,222)**	**-21.56%**
	Culverts Requirement from / (Contribution to) Cash	**51,071**	**237,959**	**83,900**	**124,309**	**270,170**	**107,700**	**84,478**	**(23,222)**	**-21.56%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1531231010	CB and SS - Salaries and Wages	2,655	1,576	12,600	5,610	3,965	12,000	12,852	852	7.10%
1531231020	CB and SS - Benefits	838	554	4,500	1,964	1,280	4,000	4,590	590	14.75%
1531233041	CB and SS - Materials Purchased	967	866	6,500	2,778	6,500	6,500	6,500	-	0.00%
1531234005	CB and SS - Contracted Services	18,302	17,653	50,000	28,652	50,000	50,000	50,000	-	0.00%
1531235001	CB and SS - Equipment Rental	1,645	-	-	548	-	-	-	-	0.00%
	Catch Basins and Storm Sewers Expenditure Subtotal	**24,406**	**20,649**	**73,600**	**39,552**	**61,745**	**72,500**	**73,942**	**1,442**	**1.99%**
	Catch Basins and Storm Sewers Requirement from / (Contribution to) Cash	**24,406**	**20,649**	**73,600**	**39,552**	**61,745**	**72,500**	**73,942**	**1,442**	**1.99%**
1531311010	Shop Maint - Salaries and Wages	18,852	18,656	31,000	22,836	26,300	52,600	31,620	(20,980)	-39.89%
1531311020	Shop Maint - Benefits	5,549	5,187	9,000	6,578	8,485	17,700	9,180	(8,520)	-48.14%
1531313004	Shop Maint - Hydro	14,851	13,516	16,000	14,789	20,000	16,000	16,000	-	0.00%
1531313005	Shop Maint - Heat	23,780	21,903	40,000	28,561	25,000	25,000	33,000	8,000	32.00%
1531313006	Shop Maint - Water and Sewage	982	-	5,595	2,192	5,595	5,595	5,595	-	0.00%
1531313016	Shop Maint - Building Rep & Maint	17,835	25,163	40,000	27,666	28,000	40,000	40,000	-	0.00%
1531313020	Shop Maint - Telephone	-	71	100	57	100	100	100	-	0.00%
1531313041	Shop Maint - Materials Purchased	24,949	27,616	30,000	27,522	20,000	30,000	30,000	-	0.00%
1531314005	Shop Maint - Contracted Services	7,564	13,999	13,000	11,521	7,000	-	10,000	10,000	0.00%
1531315001	Shop Maint - Equipment Rental	6,579	6,702	7,000	6,760	6,000	7,000	7,000	-	0.00%
	Shop Maintenance - All Shops Expenditure Subtotal	**120,939**	**132,814**	**191,695**	**148,482**	**146,480**	**193,995**	**182,495**	**(11,500)**	**-5.93%**
	Shop Maintenance - All Shops Requirement from / (Contribution to) Cash	**120,939**	**132,814**	**191,695**	**148,482**	**146,480**	**193,995**	**182,495**	**(11,500)**	**-5.93%**
1531351010	Pits & Quarries - Salaries and Wages	972	394	-	455	1,850	8,250	-	(8,250)	-100.00%
1531351020	Pits & Quarries - Benefits	315	122	-	146	595	2,750	-	(2,750)	-100.00%
1531353142	Pits & Quarries - Licenses	394	-	400	265	355	400	400	-	0.00%
1531355025	Pits & Quarries - Property Taxes	1,862	-	3,680	1,847	3,680	3,680	3,680	-	0.00%
	Pits and Quarries Expenditure Subtotal	**3,542**	**516**	**4,080**	**2,713**	**6,480**	**15,080**	**4,080**	**(11,000)**	**-72.94%**
	Pits and Quarries Requirement from / (Contribution to) Cash	**3,542**	**516**	**4,080**	**2,713**	**6,480**	**15,080**	**4,080**	**(11,000)**	**-72.94%**
1531363075	Gas, Diesel, Lubricants	8,836	45,294	12,000	22,043	5,500	5,500	10,000	4,500	81.82%
	Fuels and Lubricants Expenditure Subtotal	**8,836**	**45,294**	**12,000**	**22,043**	**5,500**	**5,500**	**10,000**	**4,500**	**81.82%**
	Fuels and Lubricants Requirement from / (Contribution to) Cash	**8,836**	**45,294**	**12,000**	**22,043**	**5,500**	**5,500**	**10,000**	**4,500**	**81.82%**
1431510960	911 Signs - Revenue	(960)	(1,475)	(1,500)	(1,312)	(500)	(500)	(750)	(250)	50.00%
	3151 Revenue Subtotal	**(960)**	**(1,475)**	**(1,500)**	**(1,312)**	**(500)**	**(500)**	**(750)**	**(250)**	**50.00%**
1531513041	911 Signs - Materials Purchased	85	569	700	451	500	700	700	-	0.00%
	911 Signs Expenditure Subtotal	**85**	**569**	**700**	**451**	**500**	**700**	**700**	**-**	**0.00%**
	911 Signs Requirement from / (Contribution to) Cash	**(875)**	**(906)**	**(800)**	**(861)**	**-**	**200**	**(50)**	**(250)**	**-125.00%**
1532001010	Equipment - Salaries and Wages	43,550	33,289	27,200	34,680	46,360	89,000	27,744	(61,256)	-68.83%
1532001020	Equipment - Benefits	12,868	11,404	9,100	11,124	14,960	30,000	9,282	(20,718)	-69.06%
1532003041	Equipment - Materials Purchased	2,212	1,165	2,000	1,792	2,000	2,000	5,000	3,000	150.00%
1532003043	Equipment - Machine Parts and Repairs	177,491	241,658	259,500	226,216	140,450	259,500	275,000	15,500	5.97%
1532003044	Equipment - Fuel	46	-	65,065	21,704	123,765	65,065	195,000	129,935	199.70%
1532003046	Equipment - Vehicle Expenses	30,527	18,897	9,850	19,758	28,450	9,850	38,000	28,150	285.79%
	Equipment Expenditure Subtotal	**266,693**	**306,412**	**372,715**	**315,274**	**355,985**	**455,415**	**550,026**	**94,611**	**20.77%**
	Equipment Requirement from / (Contribution to) Cash	**266,693**	**306,412**	**372,715**	**315,274**	**355,985**	**455,415**	**550,026**	**94,611**	**20.77%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1533011010	Snow Plowing - Salaries and Wages	24,700	47,751	120,000	64,150	35,340	69,000	122,400	53,400	77.39%
1533011020	Snow Plowing - Benefits	7,288	7,489	21,300	12,026	11,405	23,150	21,726	(1,424)	-6.15%
1533013041	Snow Plowing - Materials Purchased	1,445	-	500	648	500	500	500	-	0.00%
1533014005	Snow Plowing - Contracted Services	390	4,484	5,000	3,291	4,500	5,000	5,750	750	15.00%
	Snow Plowing Expenditure Subtotal	**33,824**	**59,724**	**146,800**	**80,115**	**51,745**	**97,650**	**150,376**	**52,726**	**53.99%**
	Snow Plowing Requirement from / (Contribution to) Cash	**33,824**	**59,724**	**146,800**	**80,115**	**51,745**	**97,650**	**150,376**	**52,726**	**53.99%**
1533021010	Sanding & Salting - Salaries and Wages	4,715	12,851	12,300	9,955	11,885	26,500	12,546	(13,954)	-52.66%
1533021020	Sanding & Salting - Benefits	1,314	2,246	2,600	2,053	3,835	8,900	2,652	(6,248)	-70.20%
1533023041	Sanding & Salting - Materials Purchased	50,609	15,274	60,000	41,961	60,000	60,000	65,000	5,000	8.33%
1533024005	Sanding & Salting - Contracted Services	7,781	1,342	-	3,041	-	-	-	-	0.00%
	Sanding and Salting Expenditure Subtotal	**64,419**	**31,713**	**74,900**	**57,010**	**75,720**	**95,400**	**80,198**	**(15,202)**	**-15.94%**
	Sanding and Salting Requirement from / (Contribution to) Cash	**64,419**	**31,713**	**74,900**	**57,010**	**75,720**	**95,400**	**80,198**	**(15,202)**	**-15.94%**
1533031010	Snow Removal - Salaries and Wages	997	2,140	6,600	3,246	2,340	9,250	6,732	(2,518)	-27.22%
1533031020	Snow Removal - Benefits	243	660	1,800	901	755	3,000	1,836	(1,164)	-38.80%
	Snow Removal - Load and Haul Expenditure Subtotal	**1,239**	**2,800**	**8,400**	**4,147**	**3,095**	**12,250**	**8,568**	**(3,682)**	**-30.06%**
	Snow Removal - Load and Haul Requirement from / (Contribution to) Cash	**1,239**	**2,800**	**8,400**	**4,147**	**3,095**	**12,250**	**8,568**	**(3,682)**	**-30.06%**
1533051010	Sidewalk Plow&Sand - Salaries and Wages	2,290	5,303	13,200	6,931	5,595	15,000	13,464	(1,536)	-10.24%
1533051020	Sidewalk Plow&Sand - Benefits	582	944	2,800	1,442	1,805	5,000	2,856	(2,144)	-42.88%
	Sidewalk Snow Plowing and Sanding Expenditure Subtotal	**2,872**	**6,247**	**16,000**	**8,373**	**7,400**	**20,000**	**16,320**	**(3,680)**	**-18.40%**
	Sidewalk Snow Plowing and Sanding Requirement from / (Contribution to) Cash	**2,872**	**6,247**	**16,000**	**8,373**	**7,400**	**20,000**	**16,320**	**(3,680)**	**-18.40%**
1536013004	SL - Ward 1 - Hydro	17,162	15,336	17,000	16,500	16,000	17,000	17,340	340	2.00%
1536013045	SL - Ward 1 - Rep & Maint - System	7,689	7,293	6,750	7,244	7,000	8,500	6,885	(1,615)	-19.00%
1536014018	SL - Ward 1 - Contracted Streetlight Rep	275	758	7,250	2,761	-	5,000	7,395	2,395	47.90%
	Streetlighting - Ward #1 Expenditure Subtotal	**25,126**	**23,387**	**31,000**	**26,505**	**23,000**	**30,500**	**31,620**	**1,120**	**3.67%**
	Streetlighting - Ward #1 Requirement from / (Contribution to) Cash	**25,126**	**23,387**	**31,000**	**26,505**	**23,000**	**30,500**	**31,620**	**1,120**	**3.67%**
1536023004	SL - Ward 2 - Hydro	8,851	8,537	12,000	9,796	12,000	12,000	12,240	240	2.00%
1536023045	SL - Ward 2 - Rep & Maint - System	1,160	709	14,779	5,549	2,500	3,400	15,075	11,675	343.38%
1536024018	SL - Ward 2 - Contracted Streetlight Rep	1,480	454	10,000	3,978	-	10,000	10,200	200	2.00%
	Streetlighting - Ward #2 Expenditure Subtotal	**11,490**	**9,700**	**36,779**	**19,323**	**14,500**	**25,400**	**37,515**	**12,115**	**47.70%**
	Streetlighting - Ward #2 Requirement from / (Contribution to) Cash	**11,490**	**9,700**	**36,779**	**19,323**	**14,500**	**25,400**	**37,515**	**12,115**	**47.70%**
1536033004	SL - Ward 3 - Hydro	615	449	600	555	500	600	612	12	2.00%
1536033045	SL - Ward 3 - Rep & Maint - System	-	-	1,000	333	-	1,000	1,020	20	2.00%
	Streetlighting - Ward #3 Expenditure Subtotal	**615**	**449**	**1,600**	**888**	**500**	**1,600**	**1,632**	**32**	**2.00%**
	Streetlighting - Ward #3 Requirement from / (Contribution to) Cash	**615**	**449**	**1,600**	**888**	**500**	**1,600**	**1,632**	**32**	**2.00%**
1536043004	SL - Ward 4 - Hydro	1,507	1,157	1,500	1,388	1,500	1,500	1,530	30	2.00%
1536043045	SL - Ward 4 - Rep & Maint - System	-	-	1,000	333	-	1,000	1,020	20	2.00%
	Streetlighting - Ward #4 Expenditure Subtotal	**1,507**	**1,157**	**2,500**	**1,721**	**1,500**	**2,500**	**2,550**	**50**	**2.00%**
	Streetlighting - Ward #4 Requirement from / (Contribution to) Cash	**1,507**	**1,157**	**2,500**	**1,721**	**1,500**	**2,500**	**2,550**	**50**	**2.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1444010655	Waste Collection - Waste Bin Fees	(273,676)	(287,525)	(361,970)	(307,724)	(287,525)	(287,525)	(361,740)	(74,215)	25.81%
	Waste Collection Revenue Subtotal	**(273,676)**	**(287,525)**	**(361,970)**	**(307,724)**	**(287,525)**	**(287,525)**	**(361,740)**	**(74,215)**	**25.81%**
1544014007	Waste Collection - Contract	305,087	321,458	312,885	313,143	312,885	312,885	319,143	6,258	2.00%
	Waste Collection Expenditure Subtotal	**305,087**	**321,458**	**312,885**	**313,143**	**312,885**	**312,885**	**319,143**	**6,258**	**2.00%**
	Waste Collection Requirement from / (Contribution to) Cash	**31,411**	**33,933**	**(49,085)**	**5,419**	**25,360**	**25,360**	**(42,597)**	**(67,957)**	**-267.97%**
1445010655	PH Tfer Station - Tipping Fees	(10,016)	(8,596)	(24,800)	(14,471)	(13,000)	(24,800)	(24,800)	-	0.00%
1445010656	PH Tfer Station - Waste Metal Sales	(5,397)	(1,517)	(4,000)	(3,638)	(4,000)	(4,000)	(4,000)	-	0.00%
	Parkhill Transfer Station Revenue Subtotal	**(15,413)**	**(10,113)**	**(28,800)**	**(18,109)**	**(17,000)**	**(28,800)**	**(28,800)**	**-**	**0.00%**
1545011010	PH Tfer Station - Salaries and Wages	5,201	4,447	3,700	4,449	7,490	7,500	3,774	(3,726)	-49.68%
1545011020	PH Tfer Station - Benefits	1,053	1,050	800	968	2,385	2,300	816	(1,484)	-64.52%
1545013007	PH Tfer Station - Office Supplies	261	-	200	154	-	200	200	-	0.00%
1545013013	PH Tfer Station - Insurance Premiums	58	66	71	65	65	70	-	(70)	-100.00%
1545013041	PH Tfer Station - Materials Purchased	-	-	1,750	583	1,750	1,750	1,750	-	0.00%
1545014005	PH Tfer Station - Contracted Services	35,337	48,104	70,000	51,147	50,000	70,000	70,000	-	0.00%
1545014016	PH Tfer Station - Professional - Eng	3,943	9,541	5,000	6,161	4,000	7,000	7,000	-	0.00%
1545015001	PH Tfer Station - Equipment Rental	121	-	1,500	540	3,000	1,500	1,500	-	0.00%
1545015025	PH Tfer Station - Property Taxes	2,384	-	4,730	2,371	4,730	4,730	4,730	-	0.00%
	Parkhill Transfer Station Expenditure Subtotal	**48,358**	**63,208**	**87,751**	**66,438**	**73,420**	**95,050**	**89,770**	**(5,280)**	**-5.55%**
	Parkhill Transfer Station Requirement from / (Contribution to) Cash	**32,945**	**53,096**	**58,951**	**48,329**	**56,420**	**66,250**	**60,970**	**(5,280)**	**-7.97%**
1545024005	McGillivray Landfill - Cont Services	-	-	7,000	2,333	-	7,000	7,000	-	0.00%
1545024016	McGillivray Landfill -Professional - Eng	1,984	9,108	-	3,697	7,000	-	-	-	0.00%
	McGillivray Landfill Expenditure Subtotal	**1,984**	**9,108**	**7,000**	**6,030**	**7,000**	**7,000**	**7,000**	**-**	**0.00%**
	McGillivray Landfill Requirement from / (Contribution to) Cash	**1,984**	**9,108**	**7,000**	**6,030**	**7,000**	**7,000**	**7,000**	**-**	**0.00%**
1545031010	Spring Clean-up - Salaries and Wages	879	1,701	3,000	1,860	-	-	3,060	3,060	0.00%
1545031020	Spring Clean up - Benefits	60	154	350	188	-	-	357	357	0.00%
1545033017	Spring Clean up - Advertising	355	-	-	118	200	200	200	-	0.00%
1545034005	Spring Clean up - Bin Expense	7,583	5,329	7,689	6,867	9,600	8,000	8,000	-	0.00%
	Spring Clean-up Expenditure Subtotal	**8,878**	**7,184**	**11,039**	**9,033**	**9,800**	**8,200**	**11,617**	**3,417**	**41.67%**
	Spring Clean-up Requirement from / (Contribution to) Cash	**8,878**	**7,184**	**11,039**	**9,033**	**9,800**	**8,200**	**11,617**	**3,417**	**41.67%**
1546014008	Recycling Collection/Disposal Contract	223,071	56,576	-	93,216	63,720	63,720	63,720	-	0.00%
	Recycling Program Expenditure Subtotal	**223,071**	**56,576**	**-**	**93,216**	**63,720**	**63,720**	**63,720**	**-**	**0.00%**
	Recycling Program Requirement from / (Contribution to) Cash	**223,071**	**56,576**	**-**	**93,216**	**63,720**	**63,720**	**63,720**	**-**	**0.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1454010661	Parkhill Cemetery - Plot Sales	(10,435)	(5,635)	(3,750)	(6,607)	(7,000)	(7,000)	(7,000)	-	0.00%
1454010662	Parkhill Cemetery - Grave Opening Fees	(9,987)	(8,734)	(9,000)	(9,240)	(9,000)	(9,000)	(9,000)	-	0.00%
1454010663	Parkhill Cemetery - Corner Stone Fees	-	-	(150)	(50)	(75)	(75)	(75)	-	0.00%
1454010665	Parkhill Cemetery - Cremation Fees	(5,467)	(4,560)	(4,000)	(4,676)	(5,000)	(5,000)	(5,000)	-	0.00%
1454010921	Parkhill Cemetery - Interest Earned	(17,504)	-	(6,000)	(7,835)	(6,000)	(6,000)	(6,000)	-	0.00%
1454010931	Parkhill Cemetery - Public Donations	(125)	-	(100)	(75)	(150)	(150)	(150)	-	0.00%
1454010960	Parkhill Cemetery - Misc Revenue	(3,920)	(3,725)	(2,750)	(3,465)	(700)	(700)	(700)	-	0.00%
	North Middlesex Cemetery - Parkhill Revenue Subtotal	**(47,438)**	**(22,654)**	**(25,750)**	**(31,948)**	**(27,925)**	**(27,925)**	**(27,925)**	**-**	**0.00%**
1554011010	Parkhill Cemetery - Salaries and Wages	11,826	11,362	10,800	11,329	8,840	28,750	11,016	(17,734)	-61.68%
1554011020	PH Cemetery - Benefits	7,116	5,904	5,800	6,273	8,530	9,500	5,916	(3,584)	-37.73%
1554011021	PH Cemetery - Grass Cutting/Mainten	10,194	9,458	7,500	9,051	11,877	11,877	11,877	-	0.00%
1554011022	PH Cemetery - Salaries & Wages - Admin	1,633	-	-	544	5,920	5,920	-	(5,920)	-100.00%
1554013006	PH Cemetery - Water and Sewage	178	-	500	226	500	500	500	-	0.00%
1554013007	PH Cemetery - Office Supplies	-	134	-	45	100	150	150	-	0.00%
1554013013	PH Cemetery - Insurance Premiums	595	642	698	645	645	700	725	25	3.57%
1554013017	PH Cemetery - Advertising	-	-	150	50	150	150	150	-	0.00%
1554013041	PH Cemetery - Materials Purchased	119	-	2,000	706	1,000	2,000	2,000	-	0.00%
1554013073	PH Cemetery - Corner Stone Expense	-	81	300	127	300	300	300	-	0.00%
1554013075	PH Cemetery - Restoration Expenses	-	-	250	83	250	250	250	-	0.00%
1554014019	PH Cem - Contracted Serv-Equip (Mowers)	1,052	-	500	517	500	500	500	-	0.00%
1554014031	PH Cemetery - Miscellaneous Expenses	685	911	1,250	949	500	500	500	-	0.00%
	North Middlesex Cemetery - Parkhill Expenditure Subtotal	**33,398**	**28,493**	**29,748**	**30,545**	**39,112**	**61,097**	**33,884**	**(27,213)**	**-44.54%**
	North Middlesex Cemetery - Parkhill Requirement from / (Contribution to) Cash	**(14,041)**	**5,839**	**3,998**	**(1,403)**	**11,187**	**33,172**	**5,959**	**(27,213)**	**-82.04%**
1454020661	Sylvan Cemetery - Plot Sales	(430)	(860)	(1,000)	(763)	(1,000)	(1,000)	(1,000)	-	0.00%
1454020662	Sylvan Cemetery - Grave Opening Fees	(2,974)	(1,440)	(2,000)	(2,138)	(2,000)	(2,000)	(2,000)	-	0.00%
1454020665	Sylvan Cemetery - Cremation Fees	(480)	(960)	(2,000)	(1,147)	(1,000)	(1,000)	(1,000)	-	0.00%
1454020931	Sylvan Cemetery - Public Donations	-	-	(200)	(67)	-	-	-	-	0.00%
1454020960	Sylvan Cemetery - Miscellaneous Revenue	(600)	(325)	(800)	(575)	(400)	(400)	(400)	-	0.00%
	North Middlesex Cemetery - Sylvan Revenue Subtotal	**(4,484)**	**(3,585)**	**(6,000)**	**(4,690)**	**(4,400)**	**(4,400)**	**(4,400)**	**-**	**0.00%**
1554021010	Sylvan Cemetery - Salaries and Wages	891	653	1,100	881	1,275	4,600	1,122	(3,478)	-75.61%
1554021020	Sylvan Cemetery - Benefits	846	438	900	728	1,360	1,500	918	(582)	-38.80%
1554021021	Sylvan Cemetery - Grass Cutting/Mainten	2,204	960	2,600	1,921	2,034	2,034	2,034	-	0.00%
1554021022	Sylvan Cemetery - Sal & Wages - Admin	49	-	-	16	952	952	-	(952)	-100.00%
1554023007	Sylvan Cemetery - Office Supplies	1,910	34	-	648	-	-	-	-	0.00%
1554023013	Sylvan Cemetery - Insurance Premiums	463	500	511	491	500	510	520	10	1.96%
1554023041	Sylvan Cemetery - Materials Purchased	-	-	1,500	500	-	1,500	1,500	-	0.00%
1554023073	Sylvan Cemetery - Corner Stone Expense	163	81	-	81	-	-	-	-	0.00%
1554023075	Sylvan Cemetery - Restoration Expenses	204	-	-	68	-	-	-	-	0.00%
	North Middlesex Cemetery - Sylvan Expenditure Subtotal	**6,729**	**2,667**	**6,611**	**5,334**	**6,121**	**11,096**	**6,094**	**(5,002)**	**-45.08%**
	North Middlesex Cemetery - Sylvan Requirement from / (Contribution to) Cash	**2,245**	**(918)**	**611**	**644**	**1,721**	**6,696**	**1,694**	**(5,002)**	**-74.70%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1454030662	St. Mary's Cemetery - Grave Opening Fees	-	-	(1,000)	(333)	(1,000)	(1,000)	(1,000)	-	0.00%
1454030665	Cremation Fees	(480)	-	(300)	(260)	(300)	(300)	(300)	-	0.00%
1454030960	Miscellaneous Revenue	(215)	(160)	(200)	(192)	(75)	(75)	(75)	-	0.00%
	North Middlesex Cemetery - St. Marys Revenue Subtotal	**(695)**	**(160)**	**(1,500)**	**(785)**	**(1,375)**	**(1,375)**	**(1,375)**	**-**	**0.00%**
1554031010	St. Marys Cemetery - Salaries and Wages	814	106	1,500	807	245	2,500	1,530	(970)	-38.80%
1554031020	Benefits	649	241	700	530	570	750	714	(36)	-4.80%
1554031021	St-Mary's Cem - Grass Cutting/Mainten	1,628	1,007	750	1,128	1,668	1,668	1,668	-	0.00%
1554031022	Salaries & Wages - Admin	-	-	-	-	28	28	-	(28)	-100.00%
1554033013	Insurance Premiums	415	448	439	434	450	440	440	-	0.00%
1554033041	Materials Purchased	-	-	1,000	333	-	1,000	1,000	-	0.00%
1554034019	Contracted Services - Equip Rental	1,556	-	1,500	1,019	1,500	1,500	1,500	-	0.00%
	North Middlesex Cemetery - St. Marys Expenditure Subtotal	**5,062**	**1,802**	**5,889**	**4,251**	**4,461**	**7,886**	**6,852**	**(1,034)**	**-13.11%**
	North Middlesex Cemetery - St. Marys Requirement from / (Contribution to) Cash	**4,367**	**1,642**	**4,389**	**3,466**	**3,086**	**6,511**	**5,477**	**(1,034)**	**-15.88%**
1454040934	Municipal Donation - Closed Cemeteries	(10,000)	-	(10,000)	(6,667)	(10,000)	(10,000)	(10,000)	-	0.00%
	North Middlesex Closed Cemeteries (NMCC) Revenue Subtotal	**(10,000)**	**-**	**(10,000)**	**(6,667)**	**(10,000)**	**(10,000)**	**(10,000)**	**-**	**0.00%**
1554041010	Closed Cemeteries - Salaries and Wages	131	-	200	110	610	9,250	204	(9,046)	-97.79%
1554041020	Benefits	2,104	1,462	2,200	1,922	2,020	2,800	2,244	(556)	-19.86%
1554041021	Closed Cem - Grass Cutting/Mainten	7,413	6,524	6,400	6,779	6,368	6,368	6,368	-	0.00%
1554043075	Restoration Expenses	-	-	25	8	25	25	25	-	0.00%
1554044005	Contracted Services - Grass cutting	1,500	1,750	-	1,083	1,750	1,750	1,850	100	5.71%
1554044012	Professional - Legal	-	-	20,000	6,667	20,000	20,000	20,000	-	0.00%
	North Middlesex Closed Cemeteries (NMCC) Expenditure Subtotal	**11,147**	**9,736**	**28,825**	**16,569**	**30,773**	**40,193**	**30,691**	**(9,502)**	**-23.64%**
	North Middlesex Closed Cemeteries (NMCC) Requirement from / (Contribution to) Cash	**1,147**	**9,736**	**18,825**	**9,902**	**20,773**	**30,193**	**20,691**	**(9,502)**	**-31.47%**
1554051010	Ebenezer Cemetery - Salaries and Wages	27	-	-	9	-	5	-	(5)	-100.00%
1554051020	Benefits	8	123	200	110	-	-	-	-	0.00%
1554051021	Ebenezer Cem - Grass Cutting/Mainten	-	507	750	419	-	-	750	750	0.00%
1554054012	Professional - Legal	1,161	-	7,000	2,720	7,000	7,000	7,000	-	0.00%
	North Middlesex Cemetery - Ebenezer Expenditure Subtotal	**1,195**	**630**	**7,950**	**3,258**	**7,000**	**7,005**	**7,750**	**745**	**10.64%**
	North Middlesex Cemetery - Ebenezer Requirement from / (Contribution to) Cash	**1,195**	**630**	**7,950**	**3,258**	**7,000**	**7,005**	**7,750**	**745**	**10.64%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1471010693	Table and Chair Rentals	(605)	(670)	(420)	(565)	(500)	(500)	(500)	-	0.00%
1471010694	Linen and Glass Rentals	(41)	-	-	(14)	(500)	-	-	-	0.00%
1471010695	Event Fencing Rental/Set up	(50)	(209)	(100)	(119)	-	-	-	-	0.00%
	Recreation - Administration Revenue Subtotal	**(696)**	**(878)**	**(520)**	**(698)**	**(1,000)**	**(500)**	**(500)**	**-**	**0.00%**
1571011010	Rec Admin - Salaries and Wages	183,630	219,140	282,700	228,490	291,150	236,250	324,354	88,104	37.29%
1571011020	Benefits	61,475	66,351	93,500	73,775	87,690	69,150	107,277	38,127	55.14%
1571013001	Mileage	20	-	200	73	1,000	500	500	-	0.00%
1571013002	Conference and Convention	1,919	2,623	5,000	3,180	3,000	5,000	5,000	-	0.00%
1571013003	Meal Expenses	629	49	500	393	200	200	800	600	300.00%
1571013007	Office Supplies	1,135	837	1,000	991	750	1,000	1,000	-	0.00%
1571013008	Education and Training	10,579	5,305	9,000	8,295	10,000	12,000	12,000	-	0.00%
1571013012	Postage and Courier	5	66	-	24	-	-	-	-	0.00%
1571013013	Insurance Premiums	22,247	27,788	29,215	26,417	27,790	29,215	29,250	35	0.12%
1571013014	Insurance Claims	-	-	5,000	1,667	5,000	5,000	5,000	-	0.00%
1571013015	Memberships	2,180	3,238	3,400	2,939	2,600	3,400	3,400	-	0.00%
1571013019	Internet Service	1,835	2,156	2,500	2,163	1,750	2,500	2,500	-	0.00%
1571013020	Telephone	2,910	4,022	5,600	4,177	5,235	4,000	4,000	-	0.00%
1571013022	Cash Over/Short	36	116	-	51	-	-	-	-	0.00%
1571013037	Clothing/PPE/Safety Boot Allowance	3,957	4,337	4,000	4,098	3,700	4,000	5,500	1,500	37.50%
1571013042	Licenses	5,290	5,300	5,500	5,363	6,000	6,000	7,100	1,100	18.33%
1571013071	Facility Beautification	1,489	2,268	2,500	2,086	2,500	2,500	2,500	-	0.00%
1571013099	Recoverable Expenses	-	-	2,400	800	-	-	-	-	0.00%
1571014001	Photocopier Service Agreement	1,456	1,714	2,000	1,723	2,000	2,000	2,000	-	0.00%
1571014005	Contracted Services	9,335	3,576	-	4,304	-	-	-	-	0.00%
1571014011	Software Maintenance and Enhancements	-	-	-	-	500	500	-	(500)	-100.00%
1571014012	Professional - Legal	563	-	1,500	688	1,500	1,500	1,500	-	0.00%
1571014015	Professional Consulting	10,817	-	2,000	4,272	-	10,000	5,000	(5,000)	-50.00%
	Recreation - Administration Expenditure Subtotal	**321,506**	**348,887**	**457,515**	**375,969**	**452,365**	**394,715**	**518,681**	**123,966**	**31.41%**
	Recreation - Administration Requirement from / (Contribution to) Cash	**320,810**	**348,009**	**456,995**	**375,271**	**451,365**	**394,215**	**518,181**	**123,966**	**31.45%**
1472000699	Miscellaneous Revenue	(6,790)	-	-	(2,263)	-	-	-	-	0.00%
	Recreation Equipment Revenue Subtotal	**(6,790)**	**-**	**-**	**(2,263)**	**-**	**-**	**-**	**-**	**0.00%**
1572001010	Rec Equipment - Salaries and Wages	6,398	4,440	9,800	6,879	7,390	10,250	9,996	(254)	-2.48%
1572001020	Benefits	1,800	1,462	3,100	2,121	2,115	3,000	3,162	162	5.40%
1572003013	Insurance Premiums	11,693	13,267	13,956	12,972	13,270	13,960	40,550	26,590	190.47%
1572003041	Materials Purchased	1,657	2,246	6,000	3,301	6,000	6,000	6,500	500	8.33%
1572003043	Machine Parts and Repairs	18,842	16,822	22,000	19,221	17,300	18,800	20,000	1,200	6.38%
1572003044	Fuel	10	-	7,850	2,620	7,850	7,850	12,000	4,150	52.87%
1572003046	Vehicle Expenses	3,244	9,165	2,500	4,970	3,900	5,000	5,000	-	0.00%
	Recreation Equipment Expenditure Subtotal	**43,643**	**47,402**	**65,206**	**52,084**	**57,825**	**64,860**	**97,208**	**32,348**	**49.87%**
	Recreation Equipment Requirement from / (Contribution to) Cash	**36,852**	**47,402**	**65,206**	**49,821**	**57,825**	**64,860**	**97,208**	**32,348**	**49.87%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1473010685	Goal Post Bar Revenue	-	(6,272)	(27,000)	(11,091)	-	(20,000)	(20,000)	-	0.00%
1473010686	Goal Post Rental	(1,692)	(1,949)	(500)	(1,380)	(1,500)	(1,800)	(1,800)	-	0.00%
1473010687	Arena Floor Rentals	(4,206)	(5,782)	(183)	(3,391)	(4,500)	(5,700)	(500)	5,200	-91.23%
1473010688	Ice Rentals	(224,776)	(215,310)	(260,000)	(233,362)	(220,000)	(230,000)	(250,000)	(20,000)	8.70%
1473010689	Public Skating Revenue	-	-	(246)	(82)	-	-	-	-	0.00%
1473010690	Solar Lease Revenue	(25,305)	-	(35,000)	(20,102)	(35,000)	(35,000)	(35,000)	-	0.00%
1473010691	Pro Shop Revenue	(883)	(86)	(1,000)	(656)	(1,000)	(1,000)	(1,000)	-	0.00%
1473010695	Advertising Sign Yearly Fees	-	(21,951)	(15,000)	(12,317)	(5,000)	(15,000)	(20,000)	(5,000)	33.33%
1473010696	Skate Sharpening	(953)	(155)	-	(369)	(1,000)	-	-	-	0.00%
1473010960	Miscellaneous Revenue	-	(6,567)	(2,400)	(2,989)	(500)	-	-	-	0.00%
	Parkhill Arena and Fitness Centre Revenue Subtotal	**(257,815)**	**(258,071)**	**(341,329)**	**(285,739)**	**(268,500)**	**(308,500)**	**(328,300)**	**(19,800)**	**6.42%**
1573011010	PH Arena & Fitness - Salaries and Wages	141,628	166,508	176,500	161,545	133,095	184,325	180,030	(4,295)	-2.33%
1573011020	Benefits	36,685	45,215	45,000	42,300	38,100	54,000	45,900	(8,100)	-15.00%
1573013004	Hydro	68,224	77,506	65,000	70,243	75,000	65,000	65,000	-	0.00%
1573013005	Heat	28,817	16,566	20,000	21,794	20,000	16,000	18,000	2,000	12.50%
1573013006	Water and Sewage	7,796	-	-	2,599	10,702	-	-	-	0.00%
1573013009	Cleaning and Maintenance Supplies	9,233	11,289	10,000	10,174	6,500	10,000	10,000	-	0.00%
1573013013	Insurance Premiums	46,880	53,190	55,938	52,003	53,190	55,940	21,900	(34,040)	-60.85%
1573013016	Building Repairs and Maintenance	39,795	32,875	50,000	40,890	35,000	35,000	40,000	5,000	14.29%
1573013017	Advertising	2,073	900	-	991	1,500	1,000	1,000	-	0.00%
1573013020	Telephone	579	109	120	270	120	120	120	-	0.00%
1573013024	Snow Removal	5,170	7,481	14,000	8,884	5,000	7,000	12,000	5,000	71.43%
1573013025	Music Tariff	300	235	500	345	500	500	500	-	0.00%
1573013042	Licenses	250	1,439	500	730	500	500	500	-	0.00%
1573013051	Pro Shop Supplies	1,897	57	-	651	1,000	1,000	500	(500)	-50.00%
1573013052	Goal Post Bar Expenses	1,000	5,988	14,000	6,996	-	10,000	12,000	2,000	20.00%
1573013054	Plant Repairs and Maintenance	57,781	15,908	30,000	34,563	35,000	35,000	35,000	-	0.00%
1573014005	Contracted Services	13,439	8,190	10,000	10,543	14,500	14,500	14,500	-	0.00%
1573015001	Equipment Rental (Outside Suppliers)	294	2,220	1,525	1,346	1,000	1,000	1,750	750	75.00%
	Parkhill Arena and Fitness Centre Expenditure Subtotal	**461,842**	**445,677**	**493,083**	**466,867**	**430,707**	**490,885**	**458,700**	**(32,185)**	**-6.56%**
	Parkhill Arena and Fitness Centre Requirement from / (Contribution to) Cash	**204,027**	**187,605**	**151,754**	**181,128**	**162,207**	**182,385**	**130,400**	**(51,985)**	**-28.50%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1473020697	Facilities Rental	(27,504)	(21,148)	(12,000)	(20,217)	(16,500)	(3,000)	(75,000)	(72,000)	2400.00%
1473020931	Public Donations	-	(5,000)	-	(1,667)	-	-	-	-	0.00%
	Parkhill Community Centre Revenue Subtotal	**(27,504)**	**(26,148)**	**(12,000)**	**(21,884)**	**(16,500)**	**(3,000)**	**(75,000)**	**(72,000)**	**2400.00%**
1573021010	PH Comm Centre - Salaries and Wages	12,395	11,466	5,100	9,654	9,310	13,000	5,202	(7,798)	-59.98%
1573021020	Benefits	3,686	3,532	1,100	2,773	2,665	3,800	1,122	(2,678)	-70.47%
1573023004	Hydro	5,865	5,545	4,500	5,303	6,000	6,000	6,000	-	0.00%
1573023005	Heat	7,793	3,749	5,500	5,681	5,500	5,500	5,500	-	0.00%
1573023006	Water and Sewage	1,383	-	1,780	1,054	1,780	1,780	1,780	-	0.00%
1573023009	Cleaning and Maintenance Supplies	2,005	1,649	2,500	2,051	1,500	1,500	3,300	1,800	120.00%
1573023013	Insurance Premiums	6,809	7,808	2,310	5,643	7,810	1,390	9,850	8,460	608.63%
1573023016	Building Repairs and Maintenance	3,326	4,091	5,000	4,139	4,000	1,000	3,500	2,500	250.00%
1573023019	Internet Service	2,061	660	750	1,157	750	750	750	-	0.00%
1573023020	Telephone	594	502	500	532	500	500	500	-	0.00%
1573023024	Snow Removal	1,105	4,065	4,000	3,057	1,000	1,000	3,000	2,000	200.00%
1573023025	Music Tariff	-	-	300	100	300	300	300	-	0.00%
1573024005	Contracted Services	6,194	5,364	5,500	5,686	5,500	5,500	5,500	-	0.00%
	Parkhill Community Centre Expenditure Subtotal	**53,216**	**48,431**	**38,840**	**46,830**	**46,615**	**42,020**	**46,304**	**4,284**	**10.20%**
	Parkhill Community Centre Requirement from / (Contribution to) Cash	**25,712**	**22,283**	**26,840**	**24,946**	**30,115**	**39,020**	**(28,696)**	**(67,716)**	**-173.54%**
1473030697	Facility Rental (Pavillion)	(529)	(411)	(60)	(333)	(500)	(500)	(400)	100	-20.00%
	Coronation Park Revenue Subtotal	**(529)**	**(411)**	**(60)**	**(333)**	**(500)**	**(500)**	**(400)**	**100**	**-20.00%**
1573031010	Coronation Park - Salaries and Wages	5,768	3,925	6,900	5,531	16,870	23,400	7,038	(16,362)	-69.92%
1573031020	Benefits	1,473	1,097	1,700	1,423	4,830	6,900	1,734	(5,166)	-74.87%
1573033009	Cleaning and Maintenance Supplies	-	830	300	377	150	150	500	350	233.33%
1573033013	Insurance Premiums	120	137	147	134	140	145	190	45	31.03%
1573033016	Repairs and Maintenance	2,529	650	58	1,079	1,000	1,000	1,000	-	0.00%
1573033041	Materials Purchased	-	1,375	26	467	1,500	1,500	1,500	-	0.00%
	Coronation Park Expenditure Subtotal	**9,890**	**8,012**	**9,131**	**9,011**	**24,490**	**33,095**	**11,962**	**(21,133)**	**-63.86%**
	Coronation Park Requirement from / (Contribution to) Cash	**9,361**	**7,602**	**9,071**	**8,678**	**23,990**	**32,595**	**11,562**	**(21,033)**	**-64.53%**
1473040697	Facility Rental (Pavillion)	(437)	(501)	-	(313)	(500)	(500)	(500)	-	0.00%
1473040698	Facility Rental (Ball Fields)	(10,083)	(8,386)	(10,000)	(9,490)	(11,000)	(11,000)	(11,000)	-	0.00%
	Parkhill Sports Complex Revenue Subtotal	**(10,520)**	**(8,887)**	**(10,000)**	**(9,803)**	**(11,500)**	**(11,500)**	**(11,500)**	**-**	**0.00%**
1573041010	PH Sports Complex - Salaries and Wages	9,221	9,138	13,500	10,620	11,400	15,800	13,770	(2,030)	-12.85%
1573041020	Benefits	4,479	3,364	5,000	4,281	3,265	4,650	5,100	450	9.68%
1573041021	PH Sports Complex - Sal & Wages-Diamonds	7,024	3,418	6,300	5,580	-	-	6,426	6,426	0.00%
1573043004	Hydro	1,896	2,124	2,100	2,040	1,850	1,850	1,850	-	0.00%
1573043006	Water and Sewage	2,425	-	-	808	6,015	-	-	-	0.00%
1573043009	Cleaning and Maintenance Supplies	13	287	300	200	150	250	500	250	100.00%
1573043013	Insurance Premiums	2,570	2,916	3,068	2,851	2,915	3,070	415	(2,655)	-86.48%
1573043016	Repairs and Maintenance	537	1,388	2,800	1,575	2,000	2,000	4,500	2,500	125.00%
1573043041	Materials Purchased	-	1,375	1,500	958	1,500	1,500	2,500	1,000	66.67%
1573043072	Grounds Maintenance - Diamond Supplies,	53	-	3,000	1,018	1,000	3,000	5,000	2,000	66.67%
1573043073	Materials Purchased - Diamond	472	396	775	547	500	500	1,000	500	100.00%
	Parkhill Sports Complex Expenditure Subtotal	**28,689**	**24,405**	**38,343**	**30,478**	**30,595**	**32,620**	**41,061**	**8,441**	**25.88%**
	Parkhill Sports Complex Requirement from / (Contribution to) Cash	**18,169**	**15,518**	**28,343**	**20,675**	**19,095**	**21,120**	**29,561**	**8,441**	**39.97%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1573051010	Leisure Club - Salaries and Wages	1,868	775	2,300	1,648	1,145	1,600	2,346	746	46.63%
1573051020	Benefits	642	246	600	496	330	460	612	152	33.04%
1573053009	Cleaning and Maintenance Supplies	367	205	215	262	300	300	300	-	0.00%
1573053013	Insurance Premiums	2,561	3,676	3,918	3,385	3,680	3,920	4,200	280	7.14%
1573053016	Building Repairs and Maintenance	-	5,529	1,835	2,455	7,200	1,000	3,000	2,000	200.00%
1573054005	Contracted Services	213	288	300	267	250	300	300	-	0.00%
	Leisure Club Expenditure Subtotal	**5,650**	**10,720**	**9,168**	**8,513**	**12,905**	**7,580**	**10,758**	**3,178**	**41.93%**
	Leisure Club Requirement from / (Contribution to) Cash	**5,650**	**10,720**	**9,168**	**8,513**	**12,905**	**7,580**	**10,758**	**3,178**	**41.93%**
1473060697	Facility Rental	(22,962)	(21,310)	(14,500)	(19,591)	(15,000)	(15,000)	(15,000)	-	0.00%
	Ailsa Craig Community Centre Revenue Subtotal	**(22,962)**	**(21,310)**	**(14,500)**	**(19,591)**	**(15,000)**	**(15,000)**	**(15,000)**	**-**	**0.00%**
1573061010	AC Comm Centre - Salaries and Wages	16,164	18,073	16,300	16,846	13,850	19,200	16,626	(2,574)	-13.41%
1573061020	Benefits	4,860	5,222	3,800	4,627	3,965	5,650	3,876	(1,774)	-31.40%
1573063004	Hydro	18,248	14,850	15,000	16,033	17,000	15,000	15,000	-	0.00%
1573063005	Heat	5,159	4,313	5,000	4,824	3,600	4,000	4,000	-	0.00%
1573063006	Water and Sewage	-	-	-	-	2,540	-	-	-	0.00%
1573063009	Cleaning and Maintenance Supplies	1,804	2,606	3,000	2,470	2,000	2,000	2,500	500	25.00%
1573063013	Insurance Premiums	4,935	5,592	5,972	5,500	5,595	5,970	6,570	600	10.05%
1573063016	Building Repairs and Maintenance	4,617	4,955	11,000	6,857	5,000	5,000	5,000	-	0.00%
1573063019	Internet Service	619	663	700	660	700	700	700	-	0.00%
1573063020	Telephone	667	562	650	626	650	650	650	-	0.00%
1573063024	Snow Removal	2,001	7,525	7,500	5,675	2,000	5,000	7,000	2,000	40.00%
1573063025	Music Tariff	-	-	100	33	100	100	100	-	0.00%
1573064005	Contracted Services	4,765	5,160	6,000	5,308	4,500	4,500	4,500	-	0.00%
	Ailsa Craig Community Centre Expenditure Subtotal	**63,838**	**69,520**	**75,022**	**69,459**	**61,500**	**67,770**	**66,522**	**(1,248)**	**-1.84%**
	Ailsa Craig Community Centre Requirement from / (Contribution to) Cash	**40,876**	**48,210**	**60,522**	**49,868**	**46,500**	**52,770**	**51,522**	**(1,248)**	**-2.36%**
1473070682	Canteen / Booth Revenue	(35,037)	(43,737)	(20,000)	(32,925)	(35,000)	(35,000)	(500)	34,500	-98.57%
1473070683	Vending Machine Sales	(6,273)	(2,941)	(500)	(3,238)	(6,500)	(3,000)	-	3,000	-100.00%
	Arena Canteen Revenue Subtotal	**(41,311)**	**(46,678)**	**(20,500)**	**(36,163)**	**(41,500)**	**(38,000)**	**(500)**	**37,500**	**-98.68%**
1573071010	Arena Canteen - Salaries and Wages	17,295	19,950	11,310	16,185	9,740	13,550	-	(13,550)	-100.00%
1573071020	Benefits	1,747	2,174	1,265	1,729	2,790	4,000	-	(4,000)	-100.00%
1573073057	Canteen / Booth Expenses	30,025	34,478	10,688	25,064	26,000	26,000	-	(26,000)	-100.00%
	Arena Canteen Expenditure Subtotal	**49,068**	**56,601**	**23,263**	**42,978**	**38,530**	**43,550**	**-**	**(43,550)**	**-100.00%**
	Arena Canteen Requirement from / (Contribution to) Cash	**7,757**	**9,924**	**2,763**	**6,815**	**(2,970)**	**5,550**	**(500)**	**(6,050)**	**-109.01%**
1473080697	Facility Rental (Pavillion)	(221)	(59)	(60)	(113)	-	-	-	-	0.00%
	Lion Field and Park Revenue Subtotal	**(221)**	**(59)**	**(60)**	**(113)**	**-**	**-**	**-**	**-**	**0.00%**
1573081010	Lion Field&Park - Salaries and Wages	5,723	5,166	7,600	6,163	4,515	6,250	7,752	1,502	24.03%
1573081020	Benefits	1,567	1,191	1,900	1,553	1,295	1,825	1,938	113	6.19%
1573083006	Water and Sewage	212	-	-	71	950	-	-	-	0.00%
1573083009	Cleaning and Maintenance Supplies	-	1,748	150	633	100	150	350	200	133.33%
1573083016	Repairs and Maintenance	392	1,814	150	786	150	150	5,000	4,850	3233.33%
	Lion Field and Park Expenditure Subtotal	**7,895**	**9,919**	**9,800**	**9,206**	**7,010**	**8,375**	**15,040**	**6,665**	**79.58%**
	Lion Field and Park Requirement from / (Contribution to) Cash	**7,673**	**9,861**	**9,740**	**9,093**	**7,010**	**8,375**	**15,040**	**6,665**	**79.58%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison 2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	Recent Budgets 2024	2025	Budget Request Mayors	$ Inc / (Dec)	% Inc / (Dec)
1573091010	Splash Pads - Salaries and Wages	200	331	300	277	570	810	306	(504)	-62.22%
1573091020	Benefits	38	74	100	71	165	250	102	(148)	-59.20%
1573093006	Water and Sewage	12,139	-	-	4,046	18,465	-	-	-	0.00%
1573093016	Repairs and Maintenance	5,511	1,450	1,500	2,820	2,000	2,000	2,000	-	0.00%
1573094005	Contracted Services	-	-	3,500	1,167	4,000	4,000	4,000	-	0.00%
	Splash Pads Expenditure Subtotal	**17,888**	**1,855**	**5,400**	**8,381**	**25,200**	**7,060**	**6,408**	**(652)**	**-9.24%**
	Splash Pads Requirement from / (Contribution to) Cash	**17,888**	**1,855**	**5,400**	**8,381**	**25,200**	**7,060**	**6,408**	**(652)**	**-9.24%**
1573101010	Lieury Sport Field&Park - Sal and Wages	1,594	1,275	7,900	3,590	2,005	2,775	8,058	5,283	190.38%
1573101020	Benefits	1,399	593	2,700	1,564	575	825	2,754	1,929	233.82%
1573101021	LieurySportField&Park -Sal&Wages-Diamond	3,162	876	2,600	2,213	3,500	-	2,652	2,652	0.00%
1573103004	Hydro	389	396	400	395	500	400	400	-	0.00%
1573103006	Water and Sewage	411	-	-	137	885	-	-	-	0.00%
1573103013	Insurance Premiums	65	74	79	72	75	80	805	725	906.25%
1573103016	Repairs and Maintenance	117	13,777	3,500	5,798	750	1,000	3,000	2,000	200.00%
1573103041	Materials Purchased	-	287	825	371	750	750	750	-	0.00%
1573103072	Repairs and Maintenance - Diamond	-	-	230	77	150	2,150	2,150	-	0.00%
1573103073	Materials Purchased - Diamond	236	556	360	384	150	150	500	350	233.33%
1573104005	Contracted Services	870	989	350	736	1,000	1,000	1,000	-	0.00%
	Lieury Sports Field and Park Expenditure Subtotal	**8,242**	**18,822**	**18,944**	**15,337**	**10,340**	**9,130**	**22,069**	**12,939**	**141.72%**
	Lieury Sports Field and Park Requirement from / (Contribution to) Cash	**8,242**	**18,822**	**18,944**	**15,337**	**10,340**	**9,130**	**22,069**	**12,939**	**141.72%**
1573111010	Nairn Optimist Rink - Salaries and Wages	1,265	1,428	4,000	2,231	865	1,250	4,080	2,830	226.40%
1573111020	Benefits	382	446	900	576	250	375	918	543	144.80%
1573113004	Hydro	4,118	4,739	5,500	4,786	5,000	5,000	5,000	-	0.00%
1573113016	Building Repairs and Maintenance	-	1,305	1,000	768	500	1,000	1,000	-	0.00%
1573113022	Propane	4,332	4,900	5,000	4,744	5,000	5,000	5,000	-	0.00%
1573113054	Plant Repairs and Maintenance	-	-	500	167	500	500	500	-	0.00%
1573114005	Contracted Services	856	530	500	629	1,000	1,000	1,000	-	0.00%
	Nairn Optimist Ice Rink Expenditure Subtotal	**10,953**	**13,349**	**17,400**	**13,901**	**13,115**	**14,125**	**17,498**	**3,373**	**23.88%**
	Nairn Optimist Ice Rink Requirement from / (Contribution to) Cash	**10,953**	**13,349**	**17,400**	**13,901**	**13,115**	**14,125**	**17,498**	**3,373**	**23.88%**
1473120697	Facility Rental	(10,235)	(10,911)	(8,000)	(9,715)	(12,500)	(12,500)	(12,500)	-	0.00%
1473120931	Facility Rental	-	-	(5,358)	(1,786)	-	-	-	-	0.00%
	West Williams Community Centre Revenue Subtotal	**-**	**-**	**(5,358)**	**(1,786)**	**-**	**-**	**-**	**-**	**0.00%**
1573121010	WW Comm Centre - Salaries and Wages	4,013	11,423	9,100	8,178	3,370	4,750	9,282	4,532	95.41%
1573121020	Benefits	1,165	3,289	1,700	2,051	965	1,375	1,734	359	26.11%
1573123004	Hydro	2,098	2,295	3,000	2,464	2,000	2,000	2,000	-	0.00%
1573123005	Heat	4,769	3,569	4,000	4,113	3,300	3,300	3,300	-	0.00%
1573123006	Water and Sewage	807	-	-	269	885	-	-	-	0.00%
1573123009	Cleaning and Maintenance Supplies	1,199	1,609	1,000	1,270	800	1,000	1,200	200	20.00%
1573123013	Insurance Premiums	3,891	4,428	3,471	3,930	4,430	3,470	5,690	2,220	63.98%
1573123016	Building Repairs and Maintenance	3,299	1,135	1,600	2,011	1,200	1,200	1,500	300	25.00%
1573123020	Telephone	482	404	450	445	450	450	450	-	0.00%
1573123024	Snow Removal	558	760	1,200	839	1,200	1,200	1,500	300	25.00%
1573124005	Contracted Services	2,163	2,986	2,500	2,550	2,000	2,500	2,500	-	0.00%
	West Williams Community Centre Expenditure Subtotal	**24,444**	**31,898**	**28,021**	**28,120**	**20,600**	**21,245**	**29,156**	**7,911**	**37.24%**
	West Williams Community Centre Requirement from / (Contribution to) Cash	**24,444**	**31,898**	**22,663**	**26,334**	**20,600**	**21,245**	**29,156**	**7,911**	**37.24%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
1473130697	Facility Rental (Pavilion)	-	(1,501)	-	(500)	-	-	-	-	0.00%
	West Williams Park Revenue Subtotal	**-**	**(1,501)**	**-**	**(500)**	**-**	**-**	**-**	**-**	**0.00%**
1573131010	WW Park - Salaries and Wages	4,917	2,401	6,900	4,739	4,275	6,000	7,038	1,038	17.30%
1573131020	Benefits	1,234	631	1,800	1,222	1,225	1,750	1,836	86	4.91%
1573133016	Repairs and Maintenance	117	-	765	294	150	150	2,000	1,850	1233.33%
	West Williams Park Expenditure Subtotal	**6,268**	**3,033**	**9,465**	**6,255**	**5,650**	**7,900**	**10,874**	**2,974**	**37.65%**
	West Williams Park Requirement from / (Contribution to) Cash	**6,268**	**1,531**	**9,465**	**5,755**	**5,650**	**7,900**	**10,874**	**2,974**	**37.65%**
1473140697	Facility Rental	(97,591)	(81,572)	(104,440)	(94,534)	(102,000)	(104,440)	(108,650)	(4,210)	4.03%
	Shared Services Centre Revenue Subtotal	**(97,591)**	**(81,572)**	**(104,440)**	**(94,534)**	**(102,000)**	**(104,440)**	**(108,650)**	**(4,210)**	**4.03%**
1573141010	Shared Serv Centre - Salaries and Wages	9,703	15,098	25,200	16,667	14,405	20,000	25,704	5,704	28.52%
1573141020	Benefits	3,210	4,289	5,400	4,300	4,125	5,850	5,508	(342)	-5.85%
1573143004	Hydro	18,253	19,500	19,000	18,917	19,000	19,000	19,000	-	0.00%
1573143005	Heat	6,944	5,218	6,000	6,054	4,900	4,900	4,900	-	0.00%
1573143006	Water and Sewage	653	-	-	218	1,780	-	-	-	0.00%
1573143009	Cleaning and Maintenance Supplies	2,051	1,911	3,000	2,321	2,000	2,000	2,500	500	25.00%
1573143016	Building Repairs and Maintenance	3,853	8,873	17,500	10,075	17,500	17,500	25,000	7,500	42.86%
1573143024	Snow Removal	478	5,002	5,500	3,660	-	5,000	5,000	-	0.00%
1573144005	Contracted Services	2,356	7,264	5,500	5,040	5,000	5,000	5,000	-	0.00%
	Shared Services Centre Expenditure Subtotal	**47,500**	**67,154**	**87,100**	**67,252**	**68,710**	**79,250**	**92,612**	**13,362**	**16.86%**
	Shared Services Centre Requirement from / (Contribution to) Cash	**(50,091)**	**(14,418)**	**(17,340)**	**(27,282)**	**(33,290)**	**(25,190)**	**(16,038)**	**9,152**	**-36.33%**
1573161010	YOTH Building - Salaries and Wages	-	404	-	135	-	-	-	-	0.00%
1573161020	Benefits	-	61	-	20	-	-	-	-	0.00%
1573163013	Insurance Premiums	1,994	1,896	2,047	1,979	1,900	2,050	2,275	225	10.98%
1573163016	Building Repairs and Maintenance	782	2,246	1,500	1,510	7,200	1,500	1,500	-	0.00%
1573164005	Contracted Services	205	382	280	289	250	250	250	-	0.00%
	Ye Olde Towne Hall Building Expenditure Subtotal	**2,981**	**4,990**	**3,827**	**3,933**	**9,350**	**3,800**	**4,025**	**225**	**5.92%**
	Ye Olde Towne Hall Building Requirement from / (Contribution to) Cash	**2,981**	**4,990**	**3,827**	**3,933**	**9,350**	**3,800**	**4,025**	**225**	**5.92%**
1473170697	Facility Rental (Pavillion)	(1,267)	(866)	(180)	(771)	(500)	(500)	(500)	-	0.00%
1473170698	Facilities Rental (Soccer/Ball Fields)	(3,598)	(1,397)	(880)	(1,959)	(3,500)	(1,500)	(1,000)	500	-33.33%
	East Williams Park Revenue Subtotal	**(4,865)**	**(2,263)**	**(1,060)**	**(2,730)**	**(4,000)**	**(2,000)**	**(1,500)**	**500**	**-25.00%**
1573171010	EW Park - Salaries and Wages	6,741	4,368	6,500	5,870	4,685	6,475	6,630	155	2.39%
1573171020	Benefits	1,912	1,073	1,600	1,528	1,340	1,900	1,632	(268)	-14.11%
1573173004	Hydro	2,116	1,147	-	1,088	2,000	2,000	2,000	-	0.00%
1573173006	Water and Sewage	3,647	-	-	1,216	2,415	-	-	-	0.00%
1573173009	Cleaning and Maintenance Supplies	97	287	300	228	150	150	500	350	233.33%
1573173013	Insurance Premiums	596	677	712	662	680	710	-	(710)	-100.00%
1573173016	Repairs and Maintenance	5,240	5,964	2,000	4,401	500	500	2,000	1,500	300.00%
1573173041	Materials Purchased	-	1,375	2,075	1,150	1,500	1,500	1,500	-	0.00%
1573174005	Contracted Services	672	146	530	449	250	250	250	-	0.00%
	East Williams Park Expenditure Subtotal	**21,021**	**15,038**	**13,717**	**16,592**	**13,520**	**13,485**	**14,512**	**1,027**	**7.62%**
	East Williams Park Requirement from / (Contribution to) Cash	**16,156**	**12,775**	**12,657**	**13,862**	**9,520**	**11,485**	**13,012**	**1,527**	**13.30%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1473180697	Facility Rental (Pavillion)	(503)	(903)	(60)	(489)	(500)	(750)	(500)	250	-33.33%
1473180698	Facility Rental (Ball Fields)	(3,860)	(1,770)	(5,500)	(3,710)	(3,000)	(2,000)	(4,000)	(2,000)	100.00%
	Ailsa Craig Community Park Revenue Subtotal	**(4,364)**	**(2,673)**	**(5,560)**	**(4,199)**	**(3,500)**	**(2,750)**	**(4,500)**	**(1,750)**	**63.64%**
1573181010	AC Comm Park - Salaries and Wages	5,456	6,316	9,400	7,057	5,415	7,510	9,588	2,078	27.67%
1573181020	Benefits	2,948	1,860	3,100	2,636	1,550	2,200	3,162	962	43.73%
1573181021	AC Comm Park - Sal and Wages - Diamond	4,552	1,635	3,100	3,095	4,500	-	3,162	3,162	0.00%
1573183006	Water and Sewage	1,463	-	-	488	3,490	-	-	-	0.00%
1573183009	Cleaning and Maintenance Supplies	-	287	450	246	150	300	500	200	66.67%
1573183013	Insurance Premiums	1,323	1,501	1,581	1,468	1,500	1,580	4,600	3,020	191.14%
1573183016	Repairs and Maintenance	822	12,398	2,000	5,073	500	500	1,500	1,000	200.00%
1573183041	Materials Purchased	-	1,375	-	458	1,500	1,500	1,500	-	0.00%
1573183072	Repairs and Maintenance - Diamond	-	-	2,140	713	500	2,500	2,500	-	0.00%
1573183073	Materials Purchased - Diamond	236	198	355	263	150	150	500	350	233.33%
	Ailsa Craig Community Park Expenditure Subtotal	**16,799**	**25,569**	**22,126**	**21,497**	**19,255**	**16,240**	**27,012**	**10,772**	**66.33%**
	Ailsa Craig Community Park Requirement from / (Contribution to) Cash	**12,435**	**22,896**	**16,566**	**17,298**	**15,755**	**13,490**	**22,512**	**9,022**	**66.88%**
1474020697	Facility Rental	(2,284)	(2,949)	(4,425)	(3,219)	-	-	-	-	0.00%
	Carnegie Library Revenue Subtotal	**(2,284)**	**(2,949)**	**(4,425)**	**(3,219)**	**-**	**-**	**-**	**-**	**0.00%**
1574021010	PH Library - Salaries and Wages	206	264	1,800	757	-	-	1,836	1,836	0.00%
1574021020	Benefits	73	45	200	106	-	-	204	204	0.00%
1574023004	Hydro	815	904	900	873	-	-	-	-	0.00%
1574023005	Heat	2,089	1,176	1,500	1,588	-	-	-	-	0.00%
1574023006	Water and Sewage	417	-	-	139	-	-	-	-	0.00%
1574023013	Insurance Premiums	1,256	893	964	1,038	895	965	1,060	95	9.84%
1574023016	Building Repairs and Maintenance	415	2,544	5,000	2,653	5,000	5,000	5,000	-	0.00%
1574023024	Snow Removal	163	-	-	54	300	-	-	-	0.00%
1574024005	Contracted Services	255	214	150	206	250	250	250	-	0.00%
	Carnegie Library Expenditure Subtotal	**5,689**	**6,041**	**10,514**	**7,414**	**6,445**	**6,215**	**8,350**	**2,135**	**34.35%**
	Carnegie Library Requirement from / (Contribution to) Cash	**3,405**	**3,092**	**6,089**	**4,195**	**6,445**	**6,215**	**8,350**	**2,135**	**34.35%**
1474030697	Facility Rental	(37,460)	(24,664)	(30,000)	(30,708)	(33,930)	(34,595)	(25,000)	9,595	-27.74%
	Ailsa Craig Library and Medical Centre Revenue Subtotal	**(37,460)**	**(24,664)**	**(30,000)**	**(30,708)**	**(33,930)**	**(34,595)**	**(25,000)**	**9,595**	**-27.74%**
1574031010	AC Library&Med Ctre - Salaries and Wages	5,351	5,107	6,900	5,786	3,545	5,000	7,038	2,038	40.76%
1574031020	Benefits	1,784	1,651	1,400	1,612	1,015	1,450	1,428	(22)	-1.52%
1574033004	Hydro	3,522	3,411	4,000	3,645	4,000	4,000	4,000	-	0.00%
1574033005	Heat	1,536	1,129	1,500	1,388	1,100	1,100	1,100	-	0.00%
1574033006	Water and Sewage	457	-	-	152	1,780	-	-	-	0.00%
1574033009	Cleaning and Maintenance Supplies	823	404	800	676	800	800	800	-	0.00%
1574033013	Insurance Premiums	1,997	2,313	2,507	2,272	2,315	2,510	4,800	2,290	91.24%
1574033016	Building Repairs and Maintenance	5,458	1,090	5,000	3,849	5,000	5,000	7,000	2,000	40.00%
1574033024	Snow Removal	620	3,159	3,000	2,260	500	3,000	3,000	-	0.00%
1574034005	Contracted Services	205	619	250	358	500	500	500	-	0.00%
1574035025	Property Taxes	1,631	3,780	-	1,804	3,780	-	-	-	0.00%
	Ailsa Craig Library and Medical Centre Expenditure Subtotal	**23,384**	**22,664**	**25,357**	**23,802**	**24,335**	**23,360**	**29,666**	**6,306**	**26.99%**
	Ailsa Craig Library and Medical Centre Requirement from / (Contribution to) Cash	**(14,076)**	**(2,001)**	**(4,643)**	**(6,906)**	**(9,595)**	**(11,235)**	**4,666**	**15,901**	**-141.53%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1474040697	Facility Rental	(11,444)	(12,587)	(12,140)	(12,057)	(10,685)	(12,140)	(13,000)	(860)	7.08%
	North Middlesex Medical Centre Revenue Subtotal	**(11,444)**	**(12,587)**	**(12,140)**	**(12,057)**	**(10,685)**	**(12,140)**	**(13,000)**	**(860)**	**7.08%**
1574041010	NM Medical Centre - Salaries and Wages	12	40	300	117	-	-	306	306	0.00%
1574041020	Benefits	4	-	100	35	-	-	102	102	0.00%
1574043004	Hydro	2,285	2,717	2,000	2,334	2,000	2,000	2,000	-	0.00%
1574043005	Heat	1,024	804	1,250	1,026	700	700	700	-	0.00%
1574043006	Water and Sewage	1,334	-	-	445	1,780	-	-	-	0.00%
1574043013	Insurance Premiums	1,209	1,419	1,529	1,386	1,420	1,530	1,940	410	26.80%
1574043016	Building Repairs and Maintenance	402	-	1,250	551	500	500	1,000	500	100.00%
1574043024	Snow Removal	1,416	2,840	2,500	2,252	1,500	2,500	2,500	-	0.00%
1574044005	Contracted Services	207	207	150	188	400	400	400	-	0.00%
1574045025	Property Taxes	2,537	2,900	-	1,812	2,900	-	-	-	0.00%
	North Middlesex Medical Centre Expenditure Subtotal	**10,431**	**10,926**	**9,079**	**10,146**	**11,200**	**7,630**	**8,948**	**1,318**	**17.27%**
	North Middlesex Medical Centre Requirement from / (Contribution to) Cash	**(1,013)**	**(1,660)**	**(3,061)**	**(1,911)**	**515**	**(4,510)**	**(4,052)**	**458**	**-10.16%**
1475010941	Fitness Facility Revenue	(34,990)	19,454	(30,000)	(15,179)	(44,000)	(30,000)	(30,000)	-	0.00%
	Fitness Facility Revenue Revenue Subtotal	**(34,990)**	**19,454**	**(30,000)**	**(15,179)**	**(44,000)**	**(30,000)**	**(30,000)**	**-**	**0.00%**
1575014017	Professional Consulting -YMCA	53,699	35,978	-	29,892	26,500	-	-	-	0.00%
	YMCA Expenditure Subtotal	**53,699**	**35,978**	**-**	**29,892**	**26,500**	**-**	**-**	**-**	**0.00%**
	Fitness Facility Revenue Requirement from / (Contribution to) Cash	**18,709**	**55,432**	**(30,000)**	**14,713**	**(17,500)**	**(30,000)**	**(30,000)**	**-**	**0.00%**
1475020931	Program Donations	-	-	(1,500)	(500)	-	-	(1,500)	(1,500)	0.00%
	Program Donations Revenue Subtotal	**-**	**-**	**(1,500)**	**(500)**	**-**	**-**	**(1,500)**	**(1,500)**	**0.00%**
1575021010	REC PROGRAMS - SAL & WAGES	2,351	430	-	927	-	-	-	-	0.00%
1575021020	Rec Programs - Benefits	306	50	-	119	-	-	-	-	0.00%
1575023056	Program Expenses	-	-	1,500	500	-	-	1,500	1,500	0.00%
	Recreation Programs Expenditure Subtotal	**2,657**	**480**	**1,500**	**1,546**	**-**	**-**	**1,500**	**1,500**	**0.00%**
	Recreation Programs Requirement from / (Contribution to) Cash	**2,657**	**480**	**-**	**1,046**	**-**	**-**	**-**	**-**	**0.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
1481010610	Deposits (Refundable)	(25,000)	-	-	(8,333)	-	-	-	-	0.00%
1481010721	Severance Application Fees	(24,900)	(56,760)	(50,000)	(43,887)	(22,500)	(60,000)	(60,000)	-	0.00%
1481010722	Zoning Amendment Application Fees	(15,887)	(14,600)	(18,000)	(16,162)	(13,750)	(15,000)	(15,000)	-	0.00%
1481010723	Site Plan Control Agreement Fees	(6,000)	(15,000)	(17,500)	(12,833)	(4,500)	(15,000)	(15,000)	-	0.00%
1481010724	Minor Variance Application Fees	(2,700)	(9,100)	(7,500)	(6,433)	(4,500)	(7,500)	(7,500)	-	0.00%
1481010725	Subdivision Agreement Fees	(1,800)	(6,000)	(10,000)	(5,933)	-	-	-	-	0.00%
1481010726	Official Plan Amendment Application Fees	-	(2,900)	(2,000)	(1,633)	(2,000)	(2,000)	(2,000)	-	0.00%
1481010727	Encroachment Agreement Fees	-	(500)	-	(167)	-	-	-	-	0.00%
1481010728	Part Lot Control Exemption App Fees	-	-	(500)	(167)	-	-	-	-	0.00%
1481010730	Project Recoveries	-	-	(150,000)	(50,000)	(68,000)	(68,000)	(13,180)	54,820	-80.62%
	Planning and Zoning Revenue Subtotal	**(76,287)**	**(104,860)**	**(255,500)**	**(145,548)**	**(115,250)**	**(167,500)**	**(112,680)**	**54,820**	**-32.73%**
1581011010	Planning & Zoning - Salaries and Wages	7,794	6,459	7,100	7,118	59,860	75,500	7,242	(68,258)	-90.41%
1581011020	Benefits	2,055	1,631	1,900	1,862	17,530	22,100	1,938	(20,162)	-91.23%
1581013007	Office Supplies	62	64	100	75	200	100	100	-	0.00%
1581013012	Postage and Courier	5	-	200	68	200	200	200	-	0.00%
1581013017	Advertising	238	721	200	386	200	200	200	-	0.00%
1581014012	Professional - Legal	30,653	35,005	18,500	28,053	42,500	42,500	30,000	(12,500)	-29.41%
1581014015	Professional - Planning/Engineer	71,949	63,861	65,000	66,937	30,500	65,000	65,000	-	0.00%
1581014022	Professional - DC By-Law	16,189	331	8,000	8,173	8,000	8,000	8,000	-	0.00%
	Planning and Zoning Expenditure Subtotal	**128,946**	**108,072**	**101,000**	**112,672**	**158,990**	**213,600**	**112,680**	**(100,920)**	**-47.25%**
	Planning and Zoning Requirement from / (Contribution to) Cash	**52,658**	**3,212**	**(154,500)**	**(32,876)**	**43,740**	**46,100**	**-**	**(46,100)**	**-100.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
		3 Year Actuals Comparison				Recent Budgets		Budget Request		
1482010305	Provincial Grants	50,000	-	-	16,667	-	-	(50,000)	(50,000)	0.00%
1482010960	Program Revenue	(22,805)	(3,450)	-	(8,752)	-	-	(2,000)	(2,000)	0.00%
1482018002	Tfer from Res & Res Funds	-	(8,850)	(51,000)	(19,950)	(8,850)	(90,000)	(60,000)	30,000	-33.33%
	Economic Development Revenue Subtotal	**27,195**	**(12,300)**	**(51,000)**	**(12,035)**	**(8,850)**	**(90,000)**	**(112,000)**	**(22,000)**	**24.44%**
1582011010	Economic Development -Salaries and Wages	80,737	105,358	117,100	101,065	88,420	141,200	119,442	(21,758)	-15.41%
1582011020	Benefits	25,398	30,871	35,300	30,523	29,210	44,700	36,006	(8,694)	-19.45%
1582013001	Mileage	577	121	-	232	500	500	500	-	0.00%
1582013002	Conference and Convention	2,262	2,610	2,000	2,291	3,000	3,500	6,500	3,000	85.71%
1582013007	Office Supplies	263	239	400	301	300	300	500	200	66.67%
1582013008	Education and Training	1,616	2,530	3,600	2,582	3,000	4,000	5,000	1,000	25.00%
1582013015	Memberships	-	909	1,750	886	750	1,750	1,500	(250)	-14.29%
1582013016	Events/ Workshops	17,839	8,315	20,000	15,384	8,000	30,000	30,000	-	0.00%
1582013017	Advertising	7,158	6,460	9,750	7,789	8,000	9,000	10,000	1,000	11.11%
1582013018	Promotional Gifts	495	700	1,325	840	750	1,000	1,500	500	50.00%
1582013019	Internet - Web Page	1,832	3,562	35	1,809	3,200	2,000	1,000	(1,000)	-50.00%
1582013020	Telephone	1,113	560	1,000	891	1,000	1,000	750	(250)	-25.00%
1582013037	Clothing Allowance	174	283	100	186	100	100	200	100	100.00%
1582013041	Promo Items Purchased (Inventory)	2,358	3,570	4,000	3,309	4,000	4,000	5,000	1,000	25.00%
1582013071	Downtown Beautification	-	3,857	7,210	3,689	8,850	10,000	8,000	(2,000)	-20.00%
1582014005	Contracted Services	611	977	-	529	5,000	1,000	100,250	99,250	9925.00%
1582014031	Miscellaneous Expenses	443	902	225	523	1,000	1,000	500	(500)	-50.00%
1582015051	CIP/Façade Program Expenses	2,500	2,865	11,000	5,455	20,000	50,000	50,000	-	0.00%
1582015053	Comm Dev/Vibrancy Expenses	-	-	40,000	13,333	-	-	10,000	10,000	0.00%
1582018001	Transfer to Capital	-	30,000	-	10,000	30,000	-	-	-	0.00%
	Economic Development Expenditure Subtotal	**145,377**	**204,687**	**254,795**	**201,617**	**215,080**	**305,050**	**386,648**	**81,598**	**26.75%**
	Economic Development Requirement from / (Contribution to) Cash	**172,572**	**192,387**	**203,795**	**189,582**	**206,230**	**215,050**	**274,648**	**59,598**	**27.71%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
		3 Year Actuals Comparison				Recent Budgets		Budget Request		
1484000316	Provincial Grant - Mun Drain Const/Repai	(162,276)	-	(250,000)	(137,425)	-	(350,000)	(279,000)	71,000	-20.29%
1484000320	Provincial Funding - Drainage Super. Gra	(50,049)	(54,327)	(54,327)	(52,901)	(54,327)	(54,327)	(73,000)	(18,673)	34.37%
1484000960	Miscellaneous Revenue	-	(280)	(380)	(220)	-	-	-	-	0.00%
1484000981	Ratepayers Debenture Payments	(2,045,768)	(875,892)	(2,131,951)	(1,684,537)	(460,000)	(3,100,000)	(716,000)	2,384,000	-76.90%
	Municipal Drains Revenue Subtotal	**(2,258,093)**	**(930,499)**	**(2,436,658)**	**(1,875,083)**	**(514,327)**	**(3,504,327)**	**(1,068,000)**	**2,436,327**	**-69.52%**
1584001010	Municipal Drains - Salaries and Wages	85,150	104,113	122,600	103,954	98,440	141,000	135,052	(5,948)	-4.22%
1584001020	Benefits	27,471	32,089	38,200	32,587	32,230	46,200	42,080	(4,120)	-8.92%
1584003001	Mileage	347	207	300	284	250	300	300	-	0.00%
1584003002	Conference and Convention	1,586	1,120	1,200	1,302	1,000	1,200	3,500	2,300	191.67%
1584003008	Education and Training	-	-	1,000	333	1,000	1,000	4,000	3,000	300.00%
1584003012	Postage and Courier	5	2,544	2,500	1,683	50	2,500	2,500	-	0.00%
1584003015	Memberships	363	732	1,500	865	500	1,500	1,500	-	0.00%
1584003020	Telephone	662	560	1,000	740	600	1,200	1,200	-	0.00%
1584003037	Clothing Allowance and Safetywear (PPE)	310	697	900	636	400	900	1,400	500	55.56%
1584003041	Materials Purchased	-	1,148	300	483	-	300	300	-	0.00%
1584003082	Rd Maintenance - Municipal Drain	5,529	-	149,000	51,510	50,000	50,000	800,000	750,000	1500.00%
1584004005	Contracted Services	406,281	1,892,940	800,000	1,033,074	400,000	3,000,000	1,147,000	(1,853,000)	-61.77%
1584004015	Professional - Consulting	-	-	35,973	11,991	-	15,000	5,000	(10,000)	-66.67%
1584004016	Professional - Engineering	226,599	394,590	300,000	307,063	225,000	545,000	750,000	205,000	37.61%
1584005023	Drain Write-Offs	-	-	-	-	1,000	1,000	1,000	-	0.00%
	Municipal Drains Expenditure Subtotal	**754,302**	**2,430,740**	**1,454,473**	**1,546,505**	**810,470**	**3,807,100**	**2,894,832**	**(912,268)**	**-23.96%**
	Municipal Drains Requirement from / (Contribution to) Cash	**(1,503,791)**	**1,500,242**	**(982,185)**	**(328,578)**	**296,143**	**302,773**	**1,826,832**	**1,524,059**	**503.37%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
1585012004	Long Term Debt Payments	-	-	1,010,250	336,750	-	1,010,250	1,010,250	-	0.00%
	Long Term Debt Payments Expenditure Subtotal	**-**	**-**	**1,010,250**	**336,750**	**-**	**1,010,250**	**1,010,250**	**-**	**0.00%**
	Long Term Debt Payments Requirement from / (Contribution to) Cash	**-**	**-**	**1,010,250**	**336,750**	**-**	**1,010,250**	**1,010,250**	**-**	**0.00%**
	Operating Fund Requirement from / (Contribution to) Cash	**5,856,012**	**9,366,726**	**8,825,898**	**8,016,207**	**8,930,667**	**10,143,325**	**9,949,965**	**(193,360)**	**-1.91%**
2512007000	Studies and Plans Updates	-	6,513	-	2,171	-	-	-	-	0.00%
2512007300	Machinery and Equipment	45,609	52,633	6,781	35,008	-	-	-	-	0.00%
2512007400	Vehicles	-	25,703	-	8,568	-	-	-	-	0.00%
2512007600	Other	-	30,622	519,843	183,488	-	515,000	-	(515,000)	-100.00%
	General Government Expenditure Subtotal	**45,609**	**115,471**	**526,624**	**229,235**	**-**	**515,000**	**-**	**(515,000)**	**-100.00%**
	General Government Requirement from / (Contribution to) Cash	**45,609**	**115,471**	**526,624**	**229,235**	**-**	**515,000**	**-**	**(515,000)**	**-100.00%**
2412018002	Transfer to Reserves and Reserve Funds	-	-	(3,624,594)	(1,208,198)	-	(3,779,220)	(2,800,200)	979,020	-25.91%
	General Government - Administration Revenue Subtotal	**-**	**-**	**(3,624,594)**	**(1,208,198)**	**-**	**(3,779,220)**	**(2,800,200)**	**979,020**	**-25.91%**
	General Government - Administration Requirement from / (Contribution to) Cash	**-**	**-**	**(3,624,594)**	**(1,208,198)**	**-**	**(3,779,220)**	**(2,800,200)**	**979,020**	**-25.91%**
2421000313	Capital - Provincial Grant	-	-	(25,000)	(8,333)	-	(25,000)	-	25,000	-100.00%
2421000933	Donations	(13,737)	-	(27,500)	(13,746)	-	(31,500)	(20,000)	11,500	-36.51%
	Protective Services Revenue Subtotal	**(13,737)**	**-**	**(52,500)**	**(22,079)**	**-**	**(56,500)**	**(20,000)**	**36,500**	**-64.60%**
2521007000	Studies and Plans Updates	16,941	32,662	-	16,534	-	-	-	-	0.00%
2521007100	Building and Facilities	4,077,299	147,055	270,000	1,498,118	-	250,000	-	(250,000)	-100.00%
2521007200	Land and Land Improvements	-	657	-	219	-	-	-	-	0.00%
2521007300	Machinery and Equipment	15,842	23,204	35,000	24,682	-	35,000	620,000	585,000	1671.43%
2521007400	Vehicles	-	-	754,873	251,624	-	705,000	-	(705,000)	-100.00%
	Protective Services Expenditure Subtotal	**4,110,082**	**203,578**	**1,059,873**	**1,791,177**	**-**	**990,000**	**620,000**	**(370,000)**	**-37.37%**
	Protective Services Requirement from / (Contribution to) Cash	**4,096,345**	**203,578**	**1,007,373**	**1,769,098**	**-**	**933,500**	**600,000**	**(333,500)**	**-35.73%**
2431000312	Provincial Grant	(446,608)	-	(1,100,000)	(515,536)	-	(1,100,000)	-	1,100,000	-100.00%
2431000961	Sale of Equipment	-	-	-	-	-	-	(7,500)	(7,500)	0.00%
	Public Works Revenue Subtotal	**(446,608)**	**-**	**(1,100,000)**	**(515,536)**	**-**	**(1,100,000)**	**(7,500)**	**1,092,500**	**-99.32%**
2531007000	Studies and Plans Updates	-	5,234	-	1,745	-	-	-	-	0.00%
2531007100	Building and Facilities	1,671	10,091	146,937	52,900	-	185,000	-	(185,000)	-100.00%
2531007200	Land and Land Improvements	-	-	-	-	-	-	150,000	150,000	0.00%
2531007300	Machinery and Equipment	511,450	907,746	20,312	479,836	-	23,000	275,700	252,700	1098.70%
2531007400	Vehicles	141,261	-	381,206	174,156	-	393,500	180,000	(213,500)	-54.26%
2531007500	Linear Infrastructure	645,965	868,905	2,394,982	1,303,284	-	2,543,220	1,050,000	(1,493,220)	-58.71%
	Public Works Expenditure Subtotal	**1,300,347**	**1,791,977**	**2,943,437**	**2,011,921**	**-**	**3,144,720**	**1,655,700**	**(1,489,020)**	**-47.35%**
	Public Works Requirement from / (Contribution to) Cash	**853,739**	**1,791,977**	**1,843,437**	**1,496,385**	**-**	**2,044,720**	**1,648,200**	**(396,520)**	**-19.39%**
2431220315	Middlesex County Funding	-	-	(1,737,000)	(579,000)	-	(887,000)	-	887,000	-100.00%
	Culverts Revenue Subtotal	**-**	**-**	**(1,737,000)**	**(579,000)**	**-**	**(887,000)**	**-**	**887,000**	**-100.00%**
	Culverts Requirement from / (Contribution to) Cash	**-**	**-**	**(1,737,000)**	**(579,000)**	**-**	**(887,000)**	**-**	**887,000**	**-100.00%**
2532003001	Capital Equipment for Year	-	214,154	-	71,385	-	-	-	-	0.00%
	Equipment Expenditure Subtotal	**-**	**214,154**	**-**	**71,385**	**-**	**-**	**-**	**-**	**0.00%**
	Equipment Requirement from / (Contribution to) Cash	**-**	**214,154**	**-**	**71,385**	**-**	**-**	**-**	**-**	**0.00%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	**Description**	**2023 Unaudited**	**2024 Unaudited**	**2025 Q3 Forecast**	**Average**	**2024**	**2025**	**Mayors**	**$ Inc / (Dec)**	**% Inc / (Dec)**
2571003050	Equipment Replacement	6,601	-	-	2,200	-	-	-	-	0.00%
2571007000	Studies and Plans Updates	45,451	-	-	15,150	-	-	-	-	0.00%
2571007100	Building and Facilities	11,952	143,680	1,335,000	496,877	-	393,000	336,500	(56,500)	-14.38%
2571007200	Land and Land Improvements	-	151,295	10,000	53,765	-	15,000	25,000	10,000	66.67%
2571007300	Machinery and Equipment	1,677	61,786	12,000	25,154	-	14,000	51,500	37,500	267.86%
2571007400	Vehicles	50,574	-	-	16,858	-	-	89,000	89,000	0.00%
2571007600	Other	1,941	-	-	647	-	-	-	-	0.00%
	Community Services Expenditure Subtotal	**118,195**	**356,761**	**1,357,000**	**610,651**	**-**	**422,000**	**502,000**	**80,000**	**18.96%**
	Community Services Requirement from / (Contribution to) Cash	**118,195**	**356,761**	**1,357,000**	**610,651**	**-**	**422,000**	**502,000**	**80,000**	**18.96%**
2482000305	Provincial Grants	(81,632)	-	-	(27,211)	-	-	(50,000)	(50,000)	0.00%
	Economic Development Revenue Subtotal	**(81,632)**	**-**	**-**	**(27,211)**	**-**	**-**	**(50,000)**	**(50,000)**	**0.00%**
2582007000	Studies and Plans Updates	13,100	30,416	-	14,506	-	-	100,000	100,000	0.00%
	Economic Development Expenditure Subtotal	**13,100**	**30,416**	**-**	**14,506**	**-**	**-**	**100,000**	**100,000**	**0.00%**
	Economic Development Requirement from / (Contribution to) Cash	**(68,531)**	**30,416**	**-**	**(12,705)**	**-**	**-**	**50,000**	**50,000**	**0.00%**
	Capital Fund Requirement from / (Contribution to) Cash	**5,045,357**	**2,712,357**	**(627,160)**	**2,376,851**	**-**	**(751,000)**	**-**	**751,000**	**-100.00%**
4412010921	Interest Earned	(128,039)	-	-	(42,680)	-	-	-	-	0.00%
	General Government - Administration Revenue Subtotal	**(128,039)**	**-**	**-**	**(42,680)**	**-**	**-**	**-**	**-**	**0.00%**
	General Government - Administration Requirement from / (Contribution to) Cash	**(128,039)**	**-**	**-**	**(42,680)**	**-**	**-**	**-**	**-**	**0.00%**
	Reserve Fund Requirement from / (Contribution to) Cash	**(128,039)**	**-**	**-**	**(42,680)**	**-**	**-**	**-**	**-**	**0.00%**
	OVERALL CASH REQUIREMENT (CONTRIBUTION)	**10,773,330**	**12,079,083**	**8,198,738**	**10,350,378**	**8,930,667**	**9,392,325**	**9,949,965**	**557,640**	**5.94%**
1401000101	Taxation - Own Purpose	(8,589,481)	(8,884,538)	(9,344,180)	(8,939,399)	(8,930,667)	(9,392,325)	(9,949,965)	(557,640)	5.94%
	CASH SHORTFALL (SURPLUS)	**2,183,849**	**3,194,545**	**(1,145,442)**	**1,410,979**	**-**	**-**	**-**	**-**	
	Adjust For:									
	Cash receipts that are not revenues									
1412010190	GG - Proceeds from Loan	-	-	(2,500,000)	(833,333)	-	(2,500,000)	-	2,500,000	-100.00%
	Proceeds from Loan Subtotal	**-**	**-**	**(2,500,000)**	**(833,333)**	**-**	**(2,500,000)**	**-**	**2,500,000**	**-100.00%**
1411018002	Tfer from Res and Res Funds	-	-	-	-	-	-	(695,000)	(695,000)	0.00%
1412018002	GG - Tfer from Res and Res Funds	-	(160,403)	-	(53,468)	(160,403)	-	-	-	0.00%
1412028002	Elections - Tfer from Res and Res Funds	-	-	-	-	-	-	(28,000)	(28,000)	0.00%
1412088002	SC - Tfer from Res and Res Funds	(105)	-	-	(35)	-	-	-	-	0.00%
1412128002	Canada Day - Tfer from Res and Res Funds	(2,356)	(2,235)	-	(1,530)	-	-	-	-	0.00%
1431008002	Roadways - Tfer from Res and Res Funds	-	-	-	-	-	-	(435,000)	(435,000)	0.00%
1482018002	Tfer from Res & Res Funds	-	(8,850)	(51,000)	(19,950)	(8,850)	(90,000)	(60,000)	30,000	-33.33%
2412018002	GG - Tfer from Res and Res Funds	-	-	(3,624,594)	(1,208,198)	-	(3,779,220)	(2,800,200)	979,020	-25.91%
	Transfer to (from) Reserves and Reserve Funds Subtotal	**(2,461)**	**(171,488)**	**(3,675,594)**	**(1,208,198)**	**(169,253)**	**(3,869,220)**	**(4,018,200)**	**(148,980)**	**3.85%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison 2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	Recent Budgets 2024	2025	Budget Request Mayors	$ Inc / (Dec)	% Inc / (Dec)
	Cash expenditures that are not expenses									
2512007000	Studies and Plans Updates	-	6,513	-	2,171	-	-	-	-	
2521007000	Studies and Plans Updates	16,941	32,662	-	16,534	-	-	-	-	
2531007000	Studies and Plans Updates	-	5,234	-	1,745	-	-	-	-	
2571007000	Studies and Plans Updates	45,451	-	-	15,150	-	-	-	-	
2582007000	Studies and Plans Updates	13,100	30,416	-	14,506	-	-	100,000	100,000	
	Studies and Plans Updates Subtotal	75,492	74,825	-	50,106	-	-	100,000	100,000	
2521007100	Building and Facilities	4,077,299	147,055	270,000	1,498,118	-	250,000	-	(250,000)	
2531007100	Building and Facilities	1,671	10,091	146,937	52,900	-	185,000	-	(185,000)	
2571007100	Building and Facilities	11,952	143,680	1,335,000	496,877	-	393,000	336,500	(56,500)	
	Building and Facilities Subtotal	4,090,922	300,826	1,751,937	2,047,895	-	828,000	336,500	(491,500)	
2521007200	Land and Land Improvements	-	657	-	219	-	-	-	-	
2531007200	Land and Land Improvements	-	-	-	-	-	-	150,000	150,000	
2571007200	Land and Land Improvements	-	151,295	10,000	53,765	-	15,000	25,000	10,000	
	Land and Land Improvements Subtotal	-	151,952	10,000	53,984	-	15,000	175,000	160,000	
2512007300	Machinery and Equipment	45,609	52,633	6,781	35,008	-	-	-	-	
2521007300	Machinery and Equipment	15,842	23,204	35,000	24,682	-	35,000	620,000	585,000	
2531007300	Machinery and Equipment	511,450	907,746	20,312	479,836	-	23,000	275,700	252,700	
2571007300	Machinery and Equipment	1,677	61,786	12,000	25,154	-	14,000	51,500	37,500	
	Machinery and Equipment Subtotal	574,578	1,045,369	74,093	564,680	-	72,000	947,200	875,200	
2512007400	Vehicles	-	25,703	-	8,568	-	-	-	-	
2521007400	Vehicles	-	-	754,873	251,624	-	705,000	-	(705,000)	
2531007400	Vehicles	141,261	-	381,206	174,156	-	393,500	180,000	(213,500)	
2571007400	Vehicles	50,574	-	-	16,858	-	-	89,000	89,000	
	Vehicles Subtotal	191,834	25,703	1,136,079	451,206	-	1,098,500	269,000	(829,500)	
2531007500	Linear Infrastructure	645,965	868,905	2,394,982	1,303,284	-	2,543,220	1,050,000	(1,493,220)	
	Linear Infrastructure Subtotal	645,965	868,905	2,394,982	1,303,284	-	2,543,220	1,050,000	(1,493,220)	
2512007600	Other	-	30,622	519,843	183,488	-	515,000	-	(515,000)	
2571007600	Other	1,941	-	-	647	-	-	-	-	
	Other Subtotal	1,941	30,622	519,843	184,135	-	515,000	-	(515,000)	
	TCA Expenditures	**5,580,732**	**2,498,203**	**5,886,934**	**4,655,290**	**-**	**5,071,720**	**2,877,700**	**(2,194,020)**	**-43.26%**
1512018001	GG - Transfer to Capital	-	126,000	110,622	78,874	126,000	110,622	-	(110,622)	-100.00%
1531008001	Roadways - Transfer To/From Capital	-	115,000	-	38,333	115,000	-	-	-	0.00%
1582018001	Transfer to Capital	-	30,000	-	10,000	30,000	-	-	-	0.00%
	Transfer to (from) Capital Subtotal	**-**	**271,000**	**110,622**	**127,207**	**271,000**	**110,622**	**-**	**(110,622)**	**-100.00%**
1511018002	Council - Tfer to Res and Res Funds	(90,000)	(70,736)	-	(53,579)	(90,000)	-	-	-	0.00%
1512018002	GG - Tfer to Reserves and Reserve Funds	1,320,798	1,058,145	4,375,220	2,251,388	1,058,145	4,375,220	-	(4,375,220)	-100.00%
1512028002	Elections - Tfer to Res and Res Funds	7,000	-	7,000	4,667	7,000	7,000	7,000	-	0.00%
1512058001	HR - Tfer to Res and Res Funds	10,000	10,000	10,000	10,000	10,000	10,000	-	(10,000)	-100.00%
1512088002	SC - Tfer to Res and Res Funds	-	724	-	241	-	-	-	-	0.00%
1521028002	Fire Admin - Tfer to Res and Res Funds	550,000	550,000	-	366,667	550,000	-	-	-	0.00%
1524018002	Building - Tfer to Res and Res Funds	80,800	73,820	14,055	56,225	73,820	-	-	-	0.00%
1531008002	Roadways - Tfer to Res and Res Funds	275,000	275,000	-	183,333	275,000	-	-	-	0.00%
1531018002	Bridge Maint - Tfer to Res and Res Funds	-	200,000	-	66,667	200,000	-	-	-	0.00%
1531228002	Culvert Maint - Tfer to Res & Res Funds	-	190,000	-	63,333	190,000	-	-	-	0.00%
	Transfer to (from) Reserves and Reserve Funds Subtotal	**2,153,598**	**2,286,953**	**4,406,275**	**2,948,942**	**2,273,965**	**4,392,220**	**7,000**	**(4,385,220)**	**-99.84%**

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requestedl Budget

Organized by Fund and Sub-Departments

		3 Year Actuals Comparison				Recent Budgets		Budget Request		
Account #	Description	2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	$ Inc / (Dec)	% Inc / (Dec)
	And									
	Expenses that are not cash expenditures									
3512000150	TCA-Building & Facilities-Amortization	62,831	62,831	62,840	62,834	-	62,831	62,831	-	
3521000150	TCA-Building & Facilities-Amortization	3,847	3,847	3,850	3,848	-	3,847	3,847	-	
3531000150	TCA-Building & Facilities-Amortization	10,864	10,864	10,870	10,866	-	10,864	10,864	-	
3545000150	TCA-Building & Facilities-Amortization	654	654	660	656	-	654	654	-	
3573000150	TCA-Building & Facilities-Amortization	69,803	69,803	69,810	69,805	-	69,803	69,803	-	
	TCA-Building & Facilities-Amortization Subtotal	147,999	147,999	148,030	148,009	-	147,999	147,999	-	
3512000350	TCA-Machinery & Equipment-Amortization	5,673	5,673	5,680	5,675	-	5,673	5,673	-	
3521000350	TCA-Machinery & Equipment-Amortization	5,884	5,884	5,890	5,886	-	5,884	5,884	-	
3531000350	TCA-Machinery & Equipment-Amortization	133,753	133,753	133,760	133,755	-	133,753	133,753	-	
3573000350	TCA-Machinery & Equipment-Amortization	93,276	93,276	93,280	93,277	-	93,276	93,276	-	
	TCA-Machinery & Equipment-Amortization Subtotal	238,585	238,585	238,610	238,593	-	238,585	238,585	-	
3521000450	TCA-Vehicles-Amortization	75,875	75,875	75,880	75,877	-	75,875	75,875	-	
3531000450	TCA-Vehicles-Amortization	114,815	114,815	114,820	114,816	-	114,815	114,815	-	
3573000450	TCA-Vehicles-Amortization	9,047	9,047	9,050	9,048	-	9,047	9,047	-	
	TCA-Vehicles-Amortization Subtotal	199,737	199,737	199,750	199,741	-	199,737	199,737	-	
3512000550	TCA-Other-Amortization	10,213	10,213	10,220	10,215	-	10,213	10,213	-	
3521000550	TCA-Other-Amortization	771	771	780	774	-	771	771	-	
	TCA-Other-Amortization Subtotal	10,984	10,984	11,000	10,989	-	10,984	10,984	-	
3531001150	TCA-Roads(Bridges&Culverts)Amortization	109,970	109,970	109,980	109,973	-	109,970	109,970	-	
	TCA-Roads(Bridges&Culverts)Amortization Subtotal	109,970	109,970	109,980	109,973	-	109,970	109,970	-	
3531001250	TCA-Roads (Unpaved) Amortization	30,473	30,473	30,480	30,476	-	30,473	30,473	-	
	TCA-Roads (Unpaved) Amortization Subtotal	30,473	30,473	30,480	30,476	-	30,473	30,473	-	
3531001350	TCA-Roads (Paved) Amortization	628,855	628,855	628,860	628,856	-	628,855	628,855	-	
	TCA-Roads (Paved) Amortization Subtotal	628,855	628,855	628,860	628,856	-	628,855	628,855	-	
3531001650	TCA-Roads (Streetlights) Amortization	15,520	15,520	15,520	15,520	-	15,520	15,520	-	
	TCA-Roads (Streetlights) Amortization Subtotal	15,520	15,520	15,520	15,520	-	15,520	15,520	-	
3521005030	Gain/Loss on Disposal	(11,082)	(11,082)	-	(7,388)	-	-	-	-	
3573005030	Gain/Loss on Disposal	5,424	5,424	-	3,616	-	-	-	-	
	Gain/Loss on Disposal Subtotal	(5,659)	(5,659)	-	(3,772)	-	-	-	-	
	Total Amortization Expense and Loss (Gain) on Disposal	**1,376,464**	**1,376,464**	**1,382,230**	**1,378,385**	**-**	**1,382,123**	**1,382,123**	**-**	**0.00%**
	Deficit / (Surplus)	**(4,171,556)**	**(313,659)**	**(3,991,449)**	**(2,900,544)**	**(2,375,712)**	**(1,823,219)**	**2,515,623**	**4,338,842**	