

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requested Budget

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Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	\$ Inc / (Dec)	% Inc / (Dec)
	Council Requirement from / (Contribution to) Cash	184,196	200,179	233,300	205,893	227,885	227,885	(470,916)	(698,801)	-306.65%
	General Government - Administration Requirement from / (Contribution to) Cash	1,114,184	1,205,683	3,009,377	1,776,414	915,902	2,304,152	521,000	(1,783,152)	-77.39%
	Municipal Election Requirement from / (Contribution to) Cash	9,958	1,730	10,000	7,230	10,000	10,000	7,000	(3,000)	-30.00%
	Service Ontario Requirement from / (Contribution to) Cash	13,332	17,542	23,500	18,126	15,055	16,750	-	(16,750)	-100.00%
	Human Resources Requirement from / (Contribution to) Cash	126,445	179,598	182,400	162,815	195,280	210,400	222,553	12,153	5.78%
	Santa Claus Parade - Ward 1 Requirement from / (Contribution to) Cash	-	(0)	(1,800)	(601)	-	-	-	-	0.00%
	Canada Day Committee Requirement from / (Contribution to) Cash	0	(0)	9,100	3,033	-	11,000	11,000	-	0.00%
	Fire - Transfers to Joint Boards Requirement from / (Contribution to) Cash	31,879	40,741	45,690	39,436	50,400	59,630	59,630	-	0.00%
	Fire Department - Administration Requirement from / (Contribution to) Cash	921,724	957,132	463,448	780,770	953,925	435,280	604,835	169,555	38.95%
	Fire Stations Requirement from / (Contribution to) Cash	178,814	178,638	180,825	179,427	203,490	218,025	217,760	(265)	-0.12%
	EMS Station Requirement from / (Contribution to) Cash	(6,031)	(74,221)	(82,323)	(54,191)	(59,442)	(67,321)	(63,171)	4,150	-6.16%
	Emergency Management Requirement from / (Contribution to) Cash	1,026	3,255	5,350	3,210	6,000	6,000	6,000	-	0.00%
	Health and Safety Requirement from / (Contribution to) Cash	286	283	249	272	-	-	-	-	0.00%
	Policing Requirement from / (Contribution to) Cash	930,985	910,300	1,009,700	950,329	1,017,700	1,017,700	1,121,600	103,900	10.21%
	School Crossing Guard Requirement from / (Contribution to) Cash	8,067	7,909	10,450	8,809	9,280	9,725	10,655	930	9.56%
	Conservation Authority Requirement from / (Contribution to) Cash	195,002	201,776	207,000	201,259	201,775	207,000	240,000	33,000	15.94%
	Mosquito Control Requirement from / (Contribution to) Cash	31,454	33,452	39,220	34,708	50,900	50,975	50,975	-	0.00%
	Building Department Requirement from / (Contribution to) Cash	(9,604)	(123,872)	-	(44,492)	-	-	(6,575)	(6,575)	0.00%
	Animal Control Requirement from / (Contribution to) Cash	9,354	14,034	16,710	13,366	17,150	17,150	28,050	10,900	63.56%
	By-Law Enforcement Requirement from / (Contribution to) Cash	42,339	50,902	48,848	47,363	87,080	81,200	53,452	(27,748)	-34.17%
	Public Works Requirement from / (Contribution to) Cash	1,105,437	1,391,160	1,120,539	1,205,712	1,378,535	475,455	744,434	268,979	56.57%
	Bridge Maintenance Requirement from / (Contribution to) Cash	20,765	364	35,900	19,010	237,070	50,075	(772,502)	(822,577)	-1642.69%
	Grass and Weed Cutting (Roadside) Requirement from / (Contribution to) Cash	30,612	48,397	51,900	43,636	32,970	67,680	54,418	(13,262)	-19.60%
	Tree Removal / Brushing / Restorations Requirement from / (Contribution to) Cash	52,148	65,417	66,000	61,188	100,320	147,385	66,160	(81,225)	-55.11%
	Ditching Requirement from / (Contribution to) Cash	9,024	17,868	15,000	13,964	14,465	32,168	17,650	(14,518)	-45.13%
	Litter Pick-up Requirement from / (Contribution to) Cash	2,772	1,026	2,400	2,067	3,090	11,250	1,530	(9,720)	-86.40%
	Hardtop Patching Requirement from / (Contribution to) Cash	19,036	14,859	77,500	37,132	28,990	91,050	82,590	(8,460)	-9.29%
	Street Sweeping Requirement from / (Contribution to) Cash	17,243	24,292	21,113	20,883	15,185	30,815	37,500	6,685	21.69%
	Hardtop Maintenance - Shouldering Requirement from / (Contribution to) Cash	125	19,941	12,900	10,989	13,220	24,415	13,008	(11,407)	-46.72%
	Gravel Maintenance - Grading/Gravelling Requirement from / (Contribution to) Cash	104,821	95,923	110,600	103,782	137,735	246,250	967,512	721,262	292.90%
	Gravel Maintenance - Dust Layer Requirement from / (Contribution to) Cash	310,273	276,239	2,600	196,371	326,140	17,750	377,652	359,902	2027.62%
	Gravel Maintenance - Gravelling Requirement from / (Contribution to) Cash	-	21,403	20,900	14,101	-	-	21,318	21,318	0.00%
	Road Signs and Safety Devices Requirement from / (Contribution to) Cash	50,561	89,024	80,400	73,329	55,850	109,325	87,394	(21,931)	-20.06%
	Road Line Painting Requirement from / (Contribution to) Cash	11,872	15,019	25,000	17,297	15,115	31,625	25,000	(6,625)	-20.95%
	Sidewalk Repair Requirement from / (Contribution to) Cash	3,087	4,572	121,200	42,953	5,840	132,625	151,224	18,599	14.02%
	Road Patrol Requirement from / (Contribution to) Cash	34,738	22,578	61,300	39,539	36,115	76,450	62,452	(13,998)	-18.31%
	Culverts Requirement from / (Contribution to) Cash	51,071	237,959	83,900	124,309	270,170	107,700	84,478	(23,222)	-21.56%
	Catch Basins and Storm Sewers Requirement from / (Contribution to) Cash	24,406	20,649	73,600	39,552	61,745	72,500	73,942	1,442	1.99%
	Shop Maintenance - All Shops Requirement from / (Contribution to) Cash	120,939	132,814	191,695	148,482	146,480	193,995	182,495	(11,500)	-5.93%
	Pits and Quarries Requirement from / (Contribution to) Cash	3,542	516	4,080	2,713	6,480	15,080	4,080	(11,000)	-72.94%
	Fuels and Lubricants Requirement from / (Contribution to) Cash	8,836	45,294	12,000	22,043	5,500	5,500	10,000	4,500	81.82%
	911 Signs Requirement from / (Contribution to) Cash	(875)	(906)	(800)	(861)	-	200	(50)	(250)	-125.00%
	Equipment Requirement from / (Contribution to) Cash	266,693	306,412	372,715	315,274	355,985	455,415	550,026	94,611	20.77%
	Snow Plowing Requirement from / (Contribution to) Cash	33,824	59,724	146,800	80,115	51,745	97,650	150,376	52,726	53.99%
	Sanding and Salting Requirement from / (Contribution to) Cash	64,419	31,713	74,900	57,010	75,720	95,400	80,198	(15,202)	-15.94%
	Snow Removal - Load and Haul Requirement from / (Contribution to) Cash	1,239	2,800	8,400	4,147	3,095	12,250	8,568	(3,682)	-30.06%

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requested Budget

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Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison				Recent Budgets		Budget Request		
		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	\$ Inc / (Dec)	% Inc / (Dec)
	Sidewalk Snow Plowing and Sanding Requirement from / (Contribution to) Cash	2,872	6,247	16,000	8,373	7,400	20,000	16,320	(3,680)	-18.40%
	Streetlighting - Ward #1 Requirement from / (Contribution to) Cash	25,126	23,387	31,000	26,505	23,000	30,500	31,620	1,120	3.67%
	Streetlighting - Ward #2 Requirement from / (Contribution to) Cash	11,490	9,700	36,779	19,323	14,500	25,400	37,515	12,115	47.70%
	Streetlighting - Ward #3 Requirement from / (Contribution to) Cash	615	449	1,600	888	500	1,600	1,632	32	2.00%
	Streetlighting - Ward #4 Requirement from / (Contribution to) Cash	1,507	1,157	2,500	1,721	1,500	2,500	2,550	50	2.00%
	Waste Collection Requirement from / (Contribution to) Cash	31,411	33,933	(49,085)	5,419	25,360	25,360	(42,597)	(67,957)	-267.97%
	Parkhill Transfer Station Requirement from / (Contribution to) Cash	32,945	53,096	58,951	48,329	56,420	66,250	60,970	(5,280)	-7.97%
	McGillivray Landfill Requirement from / (Contribution to) Cash	1,984	9,108	7,000	6,030	7,000	7,000	7,000	-	0.00%
	Spring Clean-up Requirement from / (Contribution to) Cash	8,878	7,184	11,039	9,033	9,800	8,200	11,617	3,417	41.67%
	Recycling Program Requirement from / (Contribution to) Cash	223,071	56,576	-	93,216	63,720	63,720	63,720	-	0.00%
	North Middlesex Cemetery - Parkhill Requirement from / (Contribution to) Cash	(14,041)	5,839	3,998	(1,403)	11,187	33,172	5,959	(27,213)	-82.04%
	North Middlesex Cemetery - Sylvan Requirement from / (Contribution to) Cash	2,245	(918)	611	644	1,721	6,696	1,694	(5,002)	-74.70%
	North Middlesex Cemetery - St. Marys Requirement from / (Contribution to) Cash	4,367	1,642	4,389	3,466	3,086	6,511	5,477	(1,034)	-15.88%
	North Middlesex Closed Cemeteries (NMCC) Requirement from / (Contribution to) Cash	1,147	9,736	18,825	9,902	20,773	30,193	20,691	(9,502)	-31.47%
	North Middlesex Cemetery - Ebenezer Requirement from / (Contribution to) Cash	1,195	630	7,950	3,258	7,000	7,005	7,750	745	10.64%
	Recreation - Administration Requirement from / (Contribution to) Cash	320,810	348,009	456,995	375,271	451,365	394,215	518,181	123,966	31.45%
	Recreation Equipment Requirement from / (Contribution to) Cash	36,852	47,402	65,206	49,821	57,825	64,860	97,208	32,348	49.87%
	Parkhill Arena and Fitness Centre Requirement from / (Contribution to) Cash	204,027	187,605	151,754	181,128	162,207	182,385	130,400	(51,985)	-28.50%
	Parkhill Community Centre Requirement from / (Contribution to) Cash	25,712	22,283	26,840	24,946	30,115	39,020	(28,696)	(67,716)	-173.54%
	Coronation Park Requirement from / (Contribution to) Cash	9,361	7,602	9,071	8,678	23,990	32,595	11,562	(21,033)	-64.53%
	Parkhill Sports Complex Requirement from / (Contribution to) Cash	18,169	15,518	28,343	20,675	19,095	21,120	29,561	8,441	39.97%
	Leisure Club Requirement from / (Contribution to) Cash	5,650	10,720	9,168	8,513	12,905	7,580	10,758	3,178	41.93%
	Ailsa Craig Community Centre Requirement from / (Contribution to) Cash	40,876	48,210	60,522	49,868	46,500	52,770	51,522	(1,248)	-2.36%
	Arena Canteen Requirement from / (Contribution to) Cash	7,757	9,924	2,763	6,815	(2,970)	5,550	(500)	(6,050)	-109.01%
	Lion Field and Park Requirement from / (Contribution to) Cash	7,673	9,861	9,740	9,093	7,010	8,375	15,040	6,665	79.58%
	Splash Pads Requirement from / (Contribution to) Cash	17,888	1,855	5,400	8,381	25,200	7,060	6,408	(652)	-9.24%
	Lieury Sports Field and Park Requirement from / (Contribution to) Cash	8,242	18,822	18,944	15,337	10,340	9,130	22,069	12,939	141.72%
	Nairn Optimist Ice Rink Requirement from / (Contribution to) Cash	10,953	13,349	17,400	13,901	13,115	14,125	17,498	3,373	23.88%
	West Williams Community Centre Requirement from / (Contribution to) Cash	24,444	31,898	22,663	26,334	20,600	21,245	29,156	7,911	37.24%
	West Williams Park Requirement from / (Contribution to) Cash	6,268	1,531	9,465	5,755	5,650	7,900	10,874	2,974	37.65%
	Shared Services Centre Requirement from / (Contribution to) Cash	(50,091)	(14,418)	(17,340)	(27,282)	(33,290)	(25,190)	(16,038)	9,152	-36.33%
	Ye Olde Towne Hall Building Requirement from / (Contribution to) Cash	2,981	4,990	3,827	3,933	9,350	3,800	4,025	225	5.92%
	East Williams Park Requirement from / (Contribution to) Cash	16,156	12,775	12,657	13,862	9,520	11,485	13,012	1,527	13.30%
	Ailsa Craig Community Park Requirement from / (Contribution to) Cash	12,435	22,896	16,566	17,298	15,755	13,490	22,512	9,022	66.88%
	Carnegie Library Requirement from / (Contribution to) Cash	3,405	3,092	6,089	4,195	6,445	6,215	8,350	2,135	34.35%
	Ailsa Craig Library and Medical Centre Requirement from / (Contribution to) Cash	(14,076)	(2,001)	(4,643)	(6,906)	(9,595)	(11,235)	4,666	15,901	-141.53%
	North Middlesex Medical Centre Requirement from / (Contribution to) Cash	(1,013)	(1,660)	(3,061)	(1,911)	515	(4,510)	(4,052)	458	-10.16%
	Fitness Facility Revenue Requirement from / (Contribution to) Cash	18,709	55,432	(30,000)	14,713	(17,500)	(30,000)	(30,000)	-	0.00%
	Recreation Programs Requirement from / (Contribution to) Cash	2,657	480	-	1,046	-	-	-	-	0.00%
	Planning and Zoning Requirement from / (Contribution to) Cash	52,658	3,212	(154,500)	(32,876)	43,740	46,100	-	(46,100)	-100.00%
	Economic Development Requirement from / (Contribution to) Cash	172,572	192,387	203,795	189,582	206,230	215,050	274,648	59,598	27.71%
	Municipal Drains Requirement from / (Contribution to) Cash	(1,503,791)	1,500,242	(982,185)	(328,578)	296,143	302,773	1,826,832	1,524,059	503.37%
	Long Term Debt Payments Requirement from / (Contribution to) Cash	-	-	1,010,250	336,750	-	1,010,250	1,010,250	-	0.00%
	Operating Fund Requirement from / (Contribution to) Cash	5,856,012	9,366,726	8,825,898	8,016,207	8,930,667	10,143,325	9,949,965	(193,360)	-1.91%

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requested Budget

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Organized by Fund and Sub-Departments										
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		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	\$ Inc / (Dec)	% Inc / (Dec)
	General Government Requirement from / (Contribution to) Cash	45,609	115,471	526,624	229,235	-	515,000	-	(515,000)	-100.00%
	General Government - Administration Requirement from / (Contribution to) Cash	-	-	(3,624,594)	(1,208,198)	-	(3,779,220)	(2,800,200)	979,020	-25.91%
	Protective Services Requirement from / (Contribution to) Cash	4,096,345	203,578	1,007,373	1,769,098	-	933,500	600,000	(333,500)	-35.73%
	Fire Stations Requirement from / (Contribution to) Cash	-	-	-	-	-	-	-	-	0.00%
	Public Works Requirement from / (Contribution to) Cash	853,739	1,791,977	1,843,437	1,496,385	-	2,044,720	1,648,200	(396,520)	-19.39%
	Culverts Requirement from / (Contribution to) Cash	-	-	(1,737,000)	(579,000)	-	(887,000)	-	887,000	-100.00%
	Equipment Requirement from / (Contribution to) Cash	-	214,154	-	71,385	-	-	-	-	0.00%
	Community Services Requirement from / (Contribution to) Cash	118,195	356,761	1,357,000	610,651	-	422,000	502,000	80,000	18.96%
	Economic Development Requirement from / (Contribution to) Cash	(68,531)	30,416	-	(12,705)	-	-	50,000	50,000	0.00%
	Municipal Drains Requirement from / (Contribution to) Cash	-	-	-	-	-	-	-	-	0.00%
	Capital Fund Requirement from / (Contribution to) Cash	5,045,357	2,712,357	(627,160)	2,376,851	-	(751,000)	-	751,000	-100.00%
	General Government - Administration Requirement from / (Contribution to) Cash	(128,039)	-	-	(42,680)	-	-	-	-	0.00%
	Planning and Zoning Requirement from / (Contribution to) Cash	-	-	-	-	-	-	-	-	0.00%
	Reserve Fund Requirement from / (Contribution to) Cash	(128,039)	-	-	(42,680)	-	-	-	-	0.00%
	OVERALL CASH REQUIREMENT (CONTRIBUTION)	10,773,330	12,079,083	8,198,738	10,350,378	8,930,667	9,392,325	9,949,965	557,640	5.94%
	CASH SHORTFALL (SURPLUS)	2,183,849	3,194,545	(1,145,442)	1,410,979	-	-	-	-	

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Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison			Average	Recent Budgets		Mayors	Budget Request	
		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast		2024	2025		\$ Inc / (Dec)	% Inc / (Dec)
	Adjust For:									
	Cash receipts that are not revenues									
	Proceeds from Loan Subtotal	-	-	(2,500,000)	(833,333)	-	(2,500,000)	-	2,500,000	-100.00%
	Transfer to (from) Reserves and Reserve Funds Subtotal	(2,461)	(171,488)	(3,675,594)	(1,208,198)	(169,253)	(3,869,220)	(4,018,200)	(148,980)	3.85%
	Cash expenditures that are not expenses									
	Studies and Plans Updates Subtotal	75,492	74,825	-	50,106	-	-	100,000	100,000	
	Building and Facilities Subtotal	4,090,922	300,826	1,751,937	2,047,895	-	828,000	336,500	(491,500)	
	Land and Land Improvements Subtotal	-	151,952	10,000	53,984	-	15,000	175,000	160,000	
	Machinery and Equipment Subtotal	574,578	1,045,369	74,093	564,680	-	72,000	947,200	875,200	
	Vehicles Subtotal	191,834	25,703	1,136,079	451,206	-	1,098,500	269,000	(829,500)	
	Linear Infrastructure Subtotal	645,965	868,905	2,394,982	1,303,284	-	2,543,220	1,050,000	(1,493,220)	
	Other Subtotal	1,941	30,622	519,843	184,135	-	515,000	-	(515,000)	
	TCA Expenditures	5,580,732	2,498,203	5,886,934	4,655,290	-	5,071,720	2,877,700	(2,194,020)	-43.26%
	Transfer to (from) Capital Subtotal	-	271,000	110,622	127,207	271,000	110,622	-	(110,622)	-100.00%
	Transfer to (from) Reserves and Reserve Funds Subtotal	2,153,598	2,286,953	4,406,275	2,948,942	2,273,965	4,392,220	7,000	(4,385,220)	-99.84%
	And									
	Expenses that are not cash expenditures									
	TCA-Building & Facilities-Amortization Subtotal	147,999	147,999	148,030	148,009	-	147,999	147,999	-	
	TCA-Machinery & Equipment-Amortization Subtotal	238,585	238,585	238,610	238,593	-	238,585	238,585	-	
	TCA-Vehicles-Amortization Subtotal	199,737	199,737	199,750	199,741	-	199,737	199,737	-	
	TCA-Other-Amortization Subtotal	10,984	10,984	11,000	10,989	-	10,984	10,984	-	
	TCA-Roads(Bridges&Culverts)Amortization Subtotal	109,970	109,970	109,980	109,973	-	109,970	109,970	-	
	TCA-Roads (Unpaved) Amortization Subtotal	30,473	30,473	30,480	30,476	-	30,473	30,473	-	
	TCA-Roads (Paved) Amortization Subtotal	628,855	628,855	628,860	628,856	-	628,855	628,855	-	
	TCA-Roads (Streetlights) Amortization Subtotal	15,520	15,520	15,520	15,520	-	15,520	15,520	-	
	Gain/Loss on Disposal Subtotal	(5,659)	(5,659)	-	(3,772)	-	-	-	-	
	Total Amortization Expense and Loss (Gain) on Disposal	1,376,464	1,376,464	1,382,230	1,378,385	-	1,382,123	1,382,123	-	0.00%
	Deficit / (Surplus)	(4,171,556)	(313,659)	(3,991,449)	(2,900,544)	(2,375,712)	(1,823,219)	2,515,623	4,338,842	