

North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2026 Requested Budget

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Organized by Fund and Sub-Departments

Account #	Description	3 Year Actuals Comparison				Recent Budgets		Budget Request			
		2023 Unaudited	2024 Unaudited	2025 Q3 Forecast	Average	2024	2025	Mayors	\$ Inc / (Dec)	% Inc / (Dec)	
	Operating Fund Requirement from / (Contribution to) Cash	5,856,012	9,366,726	8,825,898	8,016,207	8,930,667	10,143,325	9,949,965	(193,360)	-1.91%	
	Capital Fund Requirement from / (Contribution to) Cash	5,045,357	2,712,357	(627,160)	2,376,851	-	(751,000)	-	751,000	-100.00%	
	Reserve Fund Requirement from / (Contribution to) Cash	(128,039)	-	-	(42,680)	-	-	-	-	0.00%	
	OVERALL CASH REQUIREMENT (CONTRIBUTION)	10,773,330	12,079,083	8,198,738	10,350,378	8,930,667	9,392,325	9,949,965	557,640	5.94%	
	CASH SHORTFALL (SURPLUS)	2,183,849	3,194,545	(1,145,442)	1,410,979	-	-	-	-	-	
Adjust For:											
Cash receipts that are not revenues											
	Proceeds from Loan Subtotal	-	-	(2,500,000)	(833,333)	-	(2,500,000)	-	2,500,000	-100.00%	
	Transfer to (from) Reserves and Reserve Funds Subtotal	(2,461)	(171,488)	(3,675,594)	(1,208,198)	(169,253)	(3,869,220)	(4,018,200)	(148,980)	3.85%	
Cash expenditures that are not expenses											
	TCA Expenditures	5,580,732	2,498,203	5,886,934	4,655,290	-	5,071,720	2,877,700	(2,194,020)	-43.26%	
	Transfer to (from) Capital Subtotal	-	271,000	110,622	127,207	271,000	110,622	-	(110,622)	-100.00%	
	Transfer to (from) Reserves and Reserve Funds Subtotal	2,153,598	2,286,953	4,406,275	2,948,942	2,273,965	4,392,220	7,000	(4,385,220)	-99.84%	
And											
Expenses that are not cash expenditures											
	Total Amortization Expense and Loss (Gain) on Disposal	1,376,464	1,376,464	1,382,230	1,378,385	-	1,382,123	1,382,123	-	0.00%	
	Deficit / (Surplus)	(4,171,556)	(313,659)	(3,991,449)	(2,900,544)	(2,375,712)	(1,823,219)	2,515,623	4,338,842		