

## 2023 Departmental Summary

### GENERAL LEVY SUMMARY

### 2023 Proposed Budget

OMPF GRANT	-720,300
ADMINISTRATION	2,403,603
PROTECTION TO PERSONS & PROPERTY	2,526,556
WORKS	2,902,484
WASTE - RECYCLE	313,950
CEMETERY	43,612
FACILITIES & RECREATION	842,940
PLANNING, ECON. DEVELOP.	179,605
DRAINAGE	142,060
<b>TOTAL GENERAL</b>	<b><u>8,634,511</u></b>

Dept: 1000 Administration - OMPF Grant

Account	Description	3 year trending		2022 Actual to	2023
		2018, 2019 and	2022 Budget	December 31,	Proposed
		2021		2022	Budget
01-1201-0201	OMPf Allocation	(1,325,333)	(842,400.00)	(842,400)	(720,300.00)
	<b>Total OMPF Grant</b>	<b>(1,325,333)</b>	<b>(842,400)</b>	<b>(842,400)</b>	<b>(720,300)</b>
<b>Dept: 1101</b>	<b>Members of Council</b>				
	<b>Expenses</b>				
01-1101-1010	Salaries & Wages	98,822	119,500	110,087	122,731
01-1101-1011	Employee Benefits - CPP	2,921	5,415	3,848	5,845
01-1101-1014	Employee Benefits - EHT	1,861	2,330	2,259	2,393
01-1101-3001	Mileage	6,676	6,800	5,825	6,800
01-1101-3002	Conference & Convention	6,072	8,750	1,969	9,000
01-1101-3003	Meal Expenses	481	150	362	500
01-1101-3007	Office Supplies	1,132	100	11	100
01-1101-3008	Education & Training	1,017	-	1,272	8,000
01-1101-3020	Telephone	1,359	1,250	1,311	700
01-1101-3037	Clothing Allowances	118	600		3,000
01-1101-4024	Other Donations & Support Pymts.	106,356	48,000	39,768	48,000
01-1101-4026	Donation to Cemetery Board	6,667	10,000	10,000	10,000
01-1101-4035	Staff Recognition	-	5,000	2,063	5,000
01-1101-7002	Transfer To Res & Res Funds	19,075	90,000	80,233	90,000
01-1101-8002	Transfer From Res & Res Funds	(269,582)	(90,000)	(80,233)	(90,000)
		<b>(17,026)</b>	<b>207,895</b>	<b>178,776</b>	<b>222,069</b>

Account	Description	3 year trending		2022 Actual to	2023
		2018, 2019 and	2022 Budget	December 31,	Proposed
		2021		2022	Budget
<b>Dept: 1201</b>	<b>Administration (includes Finance)</b>				
	<b>Revenue</b>				
01-1201-0313	Other Grants	(354,703)	(30,000)	(29,658)	(30,000)
01-1201-0508	Provincial Offences Act Revenues	(27,018)	(24,000)	(8,617)	(24,000)
01-1201-0602	Tax / Zoning Certificates	(13,208)	(12,000)	(13,900)	(12,000)
01-1201-0603	Administration Fees & Charges	(4,919)	(5,000)	(8,020)	(6,000)
01-1201-0741	Lottery Licences	(2,631)	(1,000)	(3,619)	(2,500)
01-1201-0742	Marriage Licences	(3,300)	(3,000)	(4,300)	(3,500)
01-1201-0743	Marriage Ceremony Fees	(633)	(900)	(1,300)	(900)
01-1201-0753	Burial Permits	(50)	(45)		(45)
01-1201-0821	Returned Cheque Charges	(342)	(250)	(375)	(250)
01-1201-0881	Penalty on Current Taxes	(38,300)	(40,000)	(16,608)	(40,000)
01-1201-0882	Interest on Tax Arrears	(48,430)	(60,000)	(88,407)	(70,000)
01-1201-0891	Penalty Charged on Misc A/R	(2,784)	(2,000)	(7,688)	(3,000)
01-1201-0921	Interest Earned	(141,598)	(90,000)	(188,973)	(120,000)
01-1201-0951	Photocopy Sales	(19)	(20)	(7)	(20)
01-1201-0953	Sale of Maps	(5)	-		-
01-1201-0960	Misc Revenue	(6,227)	(5,000)	(1,527)	(5,000)
	<b>Total Revenue</b>	<b>(644,168)</b>	<b>(273,215)</b>	<b>(372,999)</b>	<b>(317,215)</b>
	<b>Expenses</b>				
01-1201-1010	Salaries & Wages	450,226	432,060	366,336	391,650
01-1201-1022	Salaries & Wages PT/contract/students	4,842	16,135	1,759	-
01-1201-1011	Employee Benefits - CPP	18,748	19,100	18,657	17,720
01-1201-1012	Employee Benefits - EI	8,523	7,575	7,380	6,725
01-1201-1013	Employee Benefits - WSIB	14,120	15,675	7,290	14,265
01-1201-1014	Employee Benefits - EHT	8,838	8,400	8,092	7,805
01-1201-1015	Employee Benefits	46,482	47,745	27,855	39,540
01-1201-1020	Employee Benefits - OMERS	43,278	43,725	42,082	38,640
01-1201-1024	Severance Pay	33,333	-		-
01-1201-3001	Mileage	3,094	500		500
01-1201-3002	Conference & Convention	4,227	2,500	3,997	4,000
01-1201-3003	Meal Expenses	1,204	500	240	500
01-1201-3006	Water & Sewage	291	-	-	-
01-1201-3007	Office Supplies	19,450	10,000	11,020	12,000
01-1201-3008	Education & Training	4,830	5,000	1,489	5,000
01-1201-3009	Cleaning & Mntnce Supplies	18	1,000	33	1,000
01-1201-3010	Publications & Subscriptions	2,290	500	553	500
01-1201-3011	Professional - Audit	44,193	17,850	(476)	17,850
01-1201-3012	Postage & Courier	13,892	12,000	11,619	12,000
01-1201-3013	Insurance Premiums	48,590	55,120	53,224	70,161
01-1201-3014	Insurance Claims	-	5,000		5,000
01-1201-3015	Memberships	6,370	7,000	4,697	7,000
01-1201-3017	Advertising	1,209	250	85	250
01-1201-3019	Internet Service	2,173	2,500	2,085	2,500

Dept: 1000 Administration - OMPF Grant

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023
		2021	2022 Budget	December 31, 2022	Proposed Budget
01-1201-3020	Telephone	5,035	5,000	5,198	5,000
01-1201-3037	Clothing Allowances	611	1,000	827	1,000
01-1201-3042	Licences	-	-	6,556	48,600
01-1201-3066	Restructuring/Special Project	-	-	-	-
01-1201-3080	Newsletter Expense	522	1,200	217	1,200
01-1201-4001	Photocopier Service Agreement	7,090	8,500	5,642	8,500
01-1201-4005	Contracted Services	3,206	23,000	7,624	23,000
01-1201-4011	Program Maint. & Enhance. (Keystone)	9,361	175,000	91,932	100,000
01-1201-4012	Professional - Legal	27,352	10,000	204	10,000
01-1201-4014	PSAB / Asset Mgmt.Expenses	20,420	10,000	-	10,000
01-1201-4015	Professional - Consulting (IT)	41,529	48,500	52,440	37,000
01-1201-4016	Professional - Engineering	-	-	-	-
01-1201-4020	Professional-Consult-Other	16,272	-	-	-
01-1201-4021	Rebranding Expenses/Signage	-	-	-	-
01-1201-4022	Professional - Web Page Fees	-	-	-	-
01-1201-4031	Miscellaneous Expenses	1,611	500	777	500
01-1201-4034	Christmas/Volunteer/Municipal Day Exp	4,242	-	-	-
01-1201-5002	Copier Lease	1,768	2,000	1,819	2,000
01-1201-5004	Bank Service Charges	1,241	1,750	2,875	2,500
01-1201-5005	Over Draft Interest Costs	-	-	-	-
01-1201-5008	Mailing System Lease	7,760	5,000	7,133	5,500
01-1201-5023	Small Amount W/O's	5	100	-	100
01-1201-5024	Property Tax adjustment	4	-	-	-
01-1201-5028	Cash Over/Short	3	-	50	-
01-1201-7501	Transfer to (from) Deferred Revenue	143,864	(167,000)	(73,131)	-
01-1201-8001	Transfer To (From) Capital	430,983	16,663	16,663	25,000
01-1201-8002	Transfer To (From) Res & Res Funds	192,195	2,225,242	2,225,242	1,388,185
<b>Total Expense</b>		<b>1,695,295</b>	<b>3,076,590</b>	<b>2,920,084</b>	<b>2,322,691</b>
<b>Dept: 1202 Municipal Election Expense</b>					
01-1202-3017	Advertising	429	-	-	-
01-1202-4030	Election Expenses	5,107	30,000	28,668	-
01-1202-4031	Miscellaneous Expenses	-	-	18	-
01-1202-8002	Transfer To (From) Res & Res Funds	6,667	(20,000)	(20,000)	7,000
<b>Total Expense</b>		<b>12,203</b>	<b>10,000</b>	<b>8,687</b>	<b>7,000</b>
<b>Dept: 1204 Service Ontario Revenue</b>					
01-1204-0311	Government Small Office Support	(17,385)	(13,500)	(11,620)	(13,500)
01-1204-0641	MTO Commissions	(32,312)	(32,000)	(34,512)	(32,000)
01-1204-0643	Health Card Commissions	(5,060)	(4,500)	(6,277)	(4,500)
<b>Total Revenue</b>		<b>(54,757)</b>	<b>(50,000)</b>	<b>(52,409)</b>	<b>(50,000)</b>

Dept: 1000 Administration - OMPF Grant

Account	Description	3 year trending		2022 Actual to	2023
		2018, 2019 and	2022 Budget	December 31,	Proposed
		2021		2022	Budget
<b>Expenses</b>					
01-1204-1010	Salaries & Wages	35,599	43,650	41,543	44,455
01-1204-1011	Employee Benefits - CPP	1,690	2,090	2,199	2,435
01-1204-1012	Employee Benefits - EI	811	965	919	1,014
01-1204-1013	Employee Benefits - WSIB	1,124	1,535	783	1,560
01-1204-1014	Employee Benefits - EHT	701	850	818	865
01-1204-1015	Employee Benefits	4,742	6,580	5,899	7,155
01-1204-1020	Employee Benefits - OMERS	3,233	3,930	3,774	4,000
01-1204-3007	Office Supplies	373	400	255	400
01-1204-3017	Advertising	107	-	-	-
01-1204-3020	Telephone	189	200	223	200
01-1204-3037	Clothing Allowances	30	100	101	100
01-1204-4001	Photocopier Agreement-Serv & Copies	620	700	628	700
01-1204-4005	Contracted Services	-	-	-	-
01-1204-4031	Misc. Expense	24	100	41	100
01-7315-3006	Water/ Sewer	151	1,780	-	1,780
<b>Total Expense</b>		<b>49,396</b>	<b>62,880</b>	<b>57,181</b>	<b>64,764</b>

Dept: 1205 Human Resources

<b>Expenses</b>					
01-1205-1010	Salaries & Wages	20,335	64,475	61,985	68,860
01-1205-1011	Employee Benefits - CPP	1,056	3,500	3,373	3,755
01-1205-1012	Employee Benefits - EI	419	1,335	1,282	1,405
01-1205-1013	Employee Benefits - WSIB	615	2,175	1,157	2,415
01-1205-1014	Employee Benefits - EHT	400	1,210	1,220	1,340
01-1205-1015	Employee Benefits	2,070	7,220	6,493	7,840
01-1205-1020	Employee Benefits - OMERS	1,867	5,580	5,663	6,325
01-1205-3001	Mileage	-	500	-	500
01-1205-3002	Conference & Convention	58	2,200	-	2,200
01-1205-3003	Meal Expenses	-	250	37	250
01-1205-3008	Health and Safety Training & Education	5,557	17,500	15,152	17,500
01-1205-3010	Publications & Subscriptions	99	500	793	500
01-1205-3015	Memberships	159	500	416	500
01-1205-3017	Advertising	1,518	5,000	3,943	5,000
01-1205-3042	Licenses	-	6,000	3,204	6,000
01-1205-4005	Contracted Services	3,420	25,000	110	1,000
01-1205-4012	Professional - Legal	2,004	30,000	-	10,000
01-1205-4034	Christmas/Volunteer/Municipal Day Exp	2,421	8,000	4,088	8,000

Dept: 1000 Administration - OMPF Grant

Account	Description	3 year trending 2018, 2019 and 2021	2022 Budget	2022 Actual to December 31, 2022	2023 Proposed Budget
01-1205-4035	Staff Recognition	523	-	-	-
01-1205-8001	Trfr to HR Reserve	3,333	10,000	10,000	10,000
	<b>Total Expense</b>	<b>45,853</b>	<b>190,945</b>	<b>118,917</b>	<b>153,390</b>

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023 Proposed
		2021	2022 Budget	December 31, 2022	Budget
<b>Dept: 2100</b>	<b>Fire Department</b>				
<b>Dept: 2101</b>	<b>Fire - Transfers to Other Boards</b>				
01-2101-4002	Transfer to Lucan Biddulph Fire Board	9,023	9,450	9,448	9,615
01-2101-4003	Transfer to Lampton Shores	-	-	-	10,000
01-2101-4004	Transfer to Middlesex Centre	6,501	30,000	25,619	30,000
	<b>Total Expense</b>	<b>15,524</b>	<b>39,450</b>	<b>35,067</b>	<b>49,615</b>
<b>Dept: 2102</b>	<b>Fire - Administration - Revenue</b>				
01-2102-0302	MTO Highway Calls	(9,436)	(15,000)	(12,747)	(15,000)
01-2102-0933	Corporate Donations	-	-	-	-
01-2102-0960	Misc. Revenue	(4,859)	(50)	(10,928)	(50)
	<b>Total Revenue</b>	<b>(14,295)</b>	<b>(15,050)</b>	<b>(23,675)</b>	<b>(15,050)</b>
	<b>Fire - Administration - Expenses</b>				
01-2102-1010	Salaries & Wages	224,272	295,000	295,940	316,285
01-2102-1011	Employee Benefits - CPP	2,183	5,030	4,109	4,920
01-2102-1012	Employee Benefits - EI	947	1,950	1,646	1,870
01-2102-1013	Employee Benefits - WSIB	16,503	18,000	13,783	20,500
01-2102-1014	Employee Benefits - EHT	4,369	5,750	5,756	5,830
01-2102-1015	Employee Benefits - Health	10,184	1,655	2,831	4,910
01-2102-1017	Employee Benefits - Life Insurance	7,648	12,500	10,819	12,500
01-2102-1020	Employee Benefits - OMERS	2,729	1,000	929	1,035
01-2102-3001	Mileage	-	200	-	200
01-2102-3002	Conference & Convention	-	-	3,627	4,000
01-2102-3019	Cell Phone Allowance	-	-	-	2,500
01-2102-3020	Telephone - Chiefs Cell Phone	693	900	611	900
01-2102-3037	Clothing Allowances	74	100	-	100
01-2102-3066	Awards/Commendations	462	1,500	-	1,500
01-2102-4011	Program Maint & Enhancements	4,056	8,500	2,106	8,500
01-2102-8002	Transfer to Capital	-	-	-	60,000
01-2102-8002	Transfers to (From) Res & Res Funds	361,867	556,800	556,800	550,000
	<b>Total Expense</b>	<b>635,988</b>	<b>908,885</b>	<b>898,957</b>	<b>995,550</b>

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023 Proposed
		2021	2022 Budget	December 31, 2022	Budget
<b>Dept: 2103</b>	<b>Parkhill &amp; Ailsa Craig Station</b>				
01-2103-3001	Mileage	1,107	1,500	430	1,500
01-2103-3003	Meal Expenses	929	1,200	56	1,200
01-2103-3004	Hydro	4,675	5,300	2,493	5,300
01-2103-3005	Heat	2,316	2,500	1,350	2,500
01-2103-3006	Water & Sewage	2,211	3,560	2,095	3,560
01-2103-3007	Office Supplies	1,028	1,100	486	1,100
01-2103-3008	Education & Training	22,816	34,000	11,713	30,000
01-2103-3009	Cleaning & Maintenance Supplies	575	1,500	407	1,500
01-2103-3010	Publications & Subscriptions	251	400	170	400
01-2103-3013	Insurance Premiums	21,793	27,350	38,585	23,110
01-2103-3015	Memberships	874	1,000	425	1,000
01-2103-3016	Building Repairs & Maintenance	3,900	5,000	5,830	5,000
01-2103-3019	Internet Service	737	750	735	750
01-2103-3020	Telephone	2,087	1,850	1,720	1,850
01-2103-3023	Radio Licences & Repairs	3,598	3,500	2,580	3,500
01-2103-3024	Vehicle Repairs - AC Engine	3,347	6,500	1,649	7,500
01-2103-3026	Vehicle Repairs - PH Engine	5,369	6,000	6,626	7,000
01-2103-3027	Vehicle Repairs - PH Tanker	7,153	4,500	1,420	4,500
01-2103-3028	Vehicle Repairs - PH Rescue	3,710	1,500	1,693	3,500
01-2103-3029	Vehicle Repairs -AC Tanker	1,691	8,500	7,527	2,500
01-2103-3030	Vehicle Repairs -AC Rescue	1,544	500	308	2,500
01-2103-3031	Vehicle Repairs - 2021 Ford F150	1,500	2,000	1,003	2,000
01-2103-3032	Vehicle Repairs - 2019 Dodge RAM	641	2,000	762	2,000
01-2103-3033	Medical & Drive Test Expense	2,620	3,000	989	3,000
01-2103-3034	Protective Equipment	25,724	17,000	3,057	17,000
01-2103-3035	Equipment Purchases - Non Capital	31,399	35,000	23,387	31,400
01-2103-3036	Fire Prevention Program Expenses	2,344	3,500	1,787	3,500
01-2103-3037	Uniforms	-	-	-	3,600
01-2103-3044	Vehicle Fuel	5,601	6,500	7,584	7,500
01-2103-3050	Equipment Repairs & Maintenance	15,609	19,000	19,194	19,000
01-2103-4031	Miscellaneous Expenses	1,272	2,500	93	1,500
01-2103-8001	Trsf To (From) Capital / Operating Reserve	-	-	-	30,000
	<b>Total Expense</b>	<b>178,420</b>	<b>208,510</b>	<b>146,153</b>	<b>230,270</b>
<b>Dept 2015</b>	<b>Emergency Management</b>				
01-2105-3007	Office Supplies	-	-	-	1,000
01-2105-3002	Conference & Convention	-	-	-	4,000
01-2105-3015	Memberships	-	-	-	500
	<b>Total Expense</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,500</b>

Dept: 2200 Protection to Persons & Property

Account	Description	3 year trending 2018, 2019 and		2022 Actual to December 31, 2023 Proposed	
		2021	2022 Budget	2022	Budget
<b>Dept: 2201</b>	<b>Policing</b>				
	<b>Expenses</b>				
01-2201-3019	Internet & Phone	494	500	475	500
01-2201-4010	OPP Contract	1,085,341	1,012,660	843,120	943,683
01-2201-0960	OPP Revenues	(2,870)	-	(9,215)	-
01-2201-7501	Trsf To (From) Deferred Revenue	-	-	-	-
	<b>Total Expense</b>	<b>1,082,965</b>	<b>1,013,160</b>	<b>834,380</b>	<b>944,183</b>
<b>Dept: 2206</b>	<b>School Crossing Guard</b>				
	<b>Expenses</b>				
01-2206-1010	Salaries & Wages	6,158	7,725	6,960	7,890
01-2206-1011	Employee Benefits - CPP	74	240	28	260
01-2206-1012	Employee Benefits - EI	140	170	154	180
01-2206-1013	Employee Benefits - WSIB	193	275	107	275
01-2206-1014	Employee Benefits - EHT	120	150	136	155
01-2206-1015	Employee Benefits	172	-	35	-
01-2206-1020	Employee Benefits - OMERS	103	-	39	-
01-2206-3007	Supplies	21	-	-	-
01-2206-3037	Clothing (Safetywear) Allowance	138	200	-	200
01-2206-4005	Contracted Services	-	-	-	-
	<b>Total Expense</b>	<b>7,119</b>	<b>8,760</b>	<b>7,459</b>	<b>8,960</b>
<b>Dept: 2301</b>	<b>Conservation Authority</b>				
	<b>Expenses</b>				
01-2301-6002	Transfer to Conservation Authority	192,864	194,061	193,821	194,428
	<b>Total Expense</b>	<b>192,864</b>	<b>194,061</b>	<b>193,821</b>	<b>194,428</b>
<b>Dept: 2350</b>	<b>Mosquito Control</b>				
	<b>Expenses</b>				
01-2350-3017	Advertising	77	300	317	300
01-2350-4005	Contracted Services	24,300	44,350	23,111	48,000
	<b>Total Expense</b>	<b>24,377</b>	<b>44,650</b>	<b>23,428</b>	<b>48,300</b>

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023 Proposed
		2021	2022 Budget	December 31, 2022	Budget
<b>Dept: 2401</b>	<b>Building Department</b>				
	<b>Revenues</b>				
01-2401-0747	Building Permits	(161,569)	(220,000)	(234,719)	(230,000)
01-2401-0748	Septic Permits	(7,675)	(5,000)	(2,000)	(5,000)
01-2401-0960	Misc. Revenue	(542)	(1,000)	(1,001)	(1,000)
	<b>Total Revenue</b>	<b>(169,786)</b>	<b>(226,000)</b>	<b>(237,720)</b>	<b>(236,000)</b>
	<b>Expenses</b>				
01-2401-1010	Salaries & Wages	36,418	-		
01-2401-1011	Employee Benefits - CPP	159	-		
01-2401-1012	Employee Benefits - EI	766	-		
01-2401-1013	Employee Benefits - WSIB	1,156	-		
01-2401-1014	Employee Benefits - EHT	711	-		
01-2401-1015	Employee Benefits	565	-		
01-2401-1020	Employee Benefits - OMERS	673	-		
01-2401-1021	Salaries & Wages - Admin	10,226	-		3,620
01-2401-3003	Meal Expenses	35	-		-
01-2401-3007	Office Supplies	289	250	592	250
01-2401-3008	Education & Training	-	-		-
01-2401-3010	Publications & Subscriptions	-	-		-
01-2401-3011	Professional - Audit	-	-		-
01-2401-3012	Postage & Courier	41	50		50
01-2401-3013	Insurance Premiums	947	-		-
01-2401-3014	Insurance Claims	10,546	5,000		5,000
01-2401-3015	Memberships	376			
01-2401-3017	Advertising	-	-	326	-
01-2401-3019	Internet Service	-	-		-
01-2401-3020	Telephone	892	880	687	880
01-2401-3026	Vehicle Repairs	239	-		-
01-2401-3027	Vehicle Fuel	948	-		-
01-2401-3037	Clothing (Safetywear) Allowances	219	-		-
01-2401-3042	Licenses	-	-	9,158	10,000
01-2401-3046	Vehicle Expenses	1,020	-	68	-
01-2401-4011	Computer Maintenance & Enhancements	3,306	300		300
01-2401-4012	Professional - Legal	1,040	10,000		10,000
01-2401-4016	Professional Services	25,166	125,000	95,827	125,000
01-2401-4031	Misc. Expense	10	100		100
01-2401-8002	Transfer To (From) Res & Res Funds	28,575	84,420	84,420	80,800
	<b>Total Expense</b>	<b>124,322</b>	<b>226,000</b>	<b>191,079</b>	<b>236,000</b>

Account	Description	3 year trending 2018, 2019 and		2022 Actual to December 31, 2023 Proposed	
		2021	2022 Budget	2022	Budget
<b>Dept: 2403 Animal Control Revenue</b>					
01-2403-0304	Provincial Reimbursements - Licences	(187)	-	(700)	(600)
01-2403-0744	Dog/Kennel Licences	(988)	(1,200)	(190)	(250)
01-2403-0822	Animal Control Fines	-	-	-	-
	<b>Total Revenue</b>	<b>(1,176)</b>	<b>(1,200)</b>	<b>(890)</b>	<b>(850)</b>
<b>Expense</b>					
01-2403-3007	Office Supplies	-	-	-	-
01-2403-3020	Telephone	201	200	229	200
01-2403-3039	Livestock Claims	421	-	-	-
01-2403-4004	Animal Control Contract	471	1,000	1,100	2,000
01-2403-4005	Contracted Services	-	-	1,357	-
	<b>Total Expense</b>	<b>1,093</b>	<b>1,200</b>	<b>2,686</b>	<b>2,200</b>

Account	Description	3 year trending 2018, 2019 and		2022 Actual to December 31, 2023 Proposed	
		2021	2022 Budget	2022	Budget
<b>Dept: 2404 By-Law Enforcement Revenue</b>					
01-2404-0603	Administration Fees	(255)	-	-	-
01-2404-0822	Fines & Fees Levied	(4,124)	(3,000)	(3,389)	(3,500)
<b>Total Revenue</b>		<b>(4,379)</b>	<b>(3,000)</b>	<b>(3,389)</b>	<b>(3,500)</b>
<b>Expense</b>					
01-2404-1010	Salaries & Wages	11,204	-	-	-
01-2404-1011	Employee Benefits - CPP	416	-	-	-
01-2404-1012	Employee Benefits - EI	247	-	-	-
01-2404-1013	Employee Benefits - WSIB	341	-	-	-
01-2404-1014	Employee Benefits - EHT	209	-	-	-
01-2404-1015	Employee Benefits	(10)	-	-	-
01-2404-1020	Employee Benefits - OMERS	47	-	-	-
01-2404-3001	Mileage	69	-	-	-
01-2404-3007	Office Supplies	457	750	45	750
01-2404-3008	Education & Training	162	-	-	-
01-2404-3010	Publications & Subscriptions	-	-	-	-
01-2404-3012	Postage & Courier	6	50	18	50
01-2404-3015	Memberships	112	-	-	-
01-2404-3017	Advertising	312	-	-	-
01-2404-3020	Telephone	751	150	229	150
01-2404-3026	Vehicle Repairs	628	-	-	-
01-2404-3027	Gas	307	-	-	-
01-2404-3037	Clothing (Safetywear) Allowances	244	-	-	-
01-2404-3046	Vehicle Expenses	980	-	-	-
01-2404-4005	Contracted Services	19,059	53,000	36,657	70,000
01-2404-4012	Professional - Legal	388	1,500	-	1,500
<b>Total Expense</b>		<b>35,928</b>	<b>55,450</b>	<b>36,950</b>	<b>72,450</b>

Account	Description	3 year trending		2022 Actual to	2023 Proposed
		2018, 2019 and 2021	2022 Budget	December 31, 2022	Budget
<b>Dept: 3100 Works Administration</b>					
<b>Revenue</b>					
01-3100-0749	Entrance Permits / Road Crossings	(1,433)	(1,300)	(6,700)	(1,300)
01-3100-0960	Misc Revenue	(6,530)	(8,000)	(23,232)	(8,000)
	<b>Total Revenue</b>	<b>(7,963)</b>	<b>(9,300)</b>	<b>(29,932)</b>	<b>(9,300)</b>
<b>Expense</b>					
01-3100-1010	Salaries & Wages	357,440	346,790	340,918	433,920
01-3100-1011	Employee Benefits - CPP	15,706	16,795	19,586	22,115
01-3100-1012	Employee Benefits - EI	7,091	6,750	7,827	8,780
01-3100-1013	Employee Benefits - WSIB	11,080	12,110	7,161	15,200
01-3100-1014	Employee Benefits - EHT	6,937	6,730	7,369	8,550
01-3100-1015	Employee Benefits	36,238	33,220	35,831	45,285
01-3100-1020	Employee Benefits - OMERS	30,909	29,895	33,856	36,410
01-3100-1025	Transfer to Capital Project	(1,233)	-	-	-
01-3100-3001	Mileage	181	350	865	350
01-3100-3002	Conference & Convention	1,665	1,000	1,570	4,000
01-3100-3003	Meal Expenses	241	-	-	-
01-3100-3007	Office Supplies	411	250	3,261	250
01-3100-3008	Education & Training	6,125	500	7,077	8,000
01-3100-3009	Cleaning & Maintenance Supplies	3	500	674	500
01-3100-3010	Publications & Subscriptions	-	-	-	-
01-3100-3011	Professional - Audit	-	-	-	-
01-3100-3012	Postage & Courier	24	50	25	50
01-3100-3013	Insurance Premiums	144,025	188,975	182,820	202,286
01-3100-3014	Insurance Claims	1,966	7,500	25	7,500
01-3100-3015	Memberships	1,504	1,000	1,024	1,500
01-3100-3017	Advertising	305	-	-	-
01-3100-3019	Internet	1,057	1,500	1,444	1,500
01-3100-3020	Telephone	5,658	5,000	6,053	10,000
01-3100-3021	Supplies Sundry	429	250	82	250
01-3100-3023	Radio Licenses	1,571	1,600	1,667	1,600
01-3100-3028	Radio Repairs	-	-	-	-
01-3100-3037	Clothing Allowances & Safetywear (PPE)	7,700	5,000	8,841	6,000
01-3100-3041	Materials Purchased	633	-	1,241	7,500
01-3100-3042	Licenses	880	-	540	-
01-3100-3048	Small Tool Purchases (Shop tools)	509	-	957	10,000
01-3100-4001	Photocopier	-	-	-	-
01-3100-4005	Contracted Services	134	500	146	500
01-3100-4011	Prog Maint & Enhancements (Keystone)	-	-	-	-
01-3100-4012	Professional - Legal	2,428	-	-	-
01-3100-4015	Contracted Services - IT	37	-	-	9,000
01-3100-4016	Professional - Engineering	2,120	-	5,499	-
01-3100-5001	Equipment Rental (Outside Supplier)	-	-	-	-
01-3100-7005	County Loan Pymt - Rds Portion	-	-	-	-
01-3100-8001	Transfer to Capital Project	-	-	-	110,000
01-3100-8002	Transfer To (From) Res & Res Funds	374,498	(300,000)	(250,000)	250,000
	<b>Total Expense</b>	<b>1,018,274</b>	<b>366,265</b>	<b>426,360</b>	<b>1,201,046</b>

Account	Description	3 year trending		2022 Actual to	2023 Proposed
		2018, 2019 and	2022 Budget	December 31,	Budget
		2021		2022	
<b>Dept: 3101 Bridge Maintenance</b>					
<b>Revenue</b>					
01-3101-0301	Gas Tax Allocation - Bridges	(401,455)	-	-	-
01-3101-0301	<b>Provincial Grant</b>	(280,880)	-	(201,455)	-
01-3101-0314	<b>Federal Grant</b>	(280,880)	-	-	-
01-3101-8001	Transfer to Capital	-	-	-	-
	<b>Total Revenue</b>	<b>(963,216)</b>	<b>-</b>	<b>(201,455)</b>	<b>-</b>
<b>Expense</b>					
01-3101-1010	Salaries & Wages	4,628	3,440	2,970	4,640
01-3101-1011	Employee Benefits - CPP	222	180	160	250
01-3101-1012	Employee Benefits - EI	100	70	66	100
01-3101-1013	Employee Benefits - WSIB	145	120	(268)	165
01-3101-1014	Employee Benefits - EHT	91	65	59	90
01-3101-1015	Employee Benefits	518	345	313	505
01-3101-1020	Employee Benefits - OMERS	415	280	252	370
01-3101-3041	Materials Purchased	132	150	64	150
01-3101-4005	Contracted Services	-	-	671	10,000
01-3101-4016	Professional - Engineering	10,557	-	-	20,000
01-3101-7501	Transfer to Deferred Revenue (Gas Tax)	173,043	(200,000)	-	-
	<b>Total Expense</b>	<b>189,851</b>	<b>(195,350)</b>	<b>4,286</b>	<b>36,270</b>
<b>Dept: 3102 Grass &amp; Weedcutting (Roadsides)</b>					
01-3102-1010	Salaries & Wages	11,492	23,895	25,767	20,765
01-3102-1011	Employee Benefits - CPP	563	1,235	1,368	1,105
01-3102-1012	Employee Benefits - EI	256	500	570	440
01-3102-1013	Employee Benefits - WSIB	353	840	(111)	730
01-3102-1014	Employee Benefits - EHT	225	465	507	405
01-3102-1015	Employee Benefits	1,050	2,380	2,142	2,270
01-3102-1020	Employee Benefits - OMERS	835	1,960	1,638	1,665
01-3102-3041	Materials Purchased	102	100	-	100
01-3102-4005	Contracted Services	1,757	10,000	64	-
	<b>Total Expense</b>	<b>16,633</b>	<b>41,375</b>	<b>31,943</b>	<b>27,480</b>
<b>Dept: 3103 Tree Removal &amp; Brushing</b>					
<b>Expenses</b>					
01-3103-1010	Salaries & Wages	29,168	44,510	11,817	32,200
01-3103-1011	Employee Benefits - CPP	1,373	2,300	620	1,715
01-3103-1012	Employee Benefits - EI	624	930	249	685
01-3103-1013	Employee Benefits - WSIB	903	1,565	349	1,130
01-3103-1014	Employee Benefits - EHT	571	870	233	625
01-3103-1015	Employee Benefits	2,727	4,435	1,221	3,520
01-3103-1020	Employee Benefits - OMERS	2,477	3,650	972	2,580
01-3103-3041	Materials Purchased	402	300	672	300
01-3103-4005	Contracted Services	94,624	55,000	22,525	55,000
01-3103-5001	Equipment Rental (Outside Suppliers)	1,723	3,000	-	3,000
	<b>Total Expense</b>	<b>134,594</b>	<b>116,560</b>	<b>38,656</b>	<b>100,755</b>

Account	Description	3 year trending		2022 Actual to	2023 Proposed
		2018, 2019 and 2021	2022 Budget	December 31, 2022	Budget
<b>Dept: 3104</b>	<b>Ditching</b>				
	<b>Expense</b>				
01-3104-1010	Salaries & Wages	5,946	7,750	2,809	6,635
01-3104-1011	Employee Benefits - CPP	288	400	152	355
01-3104-1012	Employee Benefits - EI	128	160	62	140
01-3104-1013	Employee Benefits - WSIB	178	275	85	230
01-3104-1014	Employee Benefits - EHT	118	150	55	130
01-3104-1015	Employee Benefits	795	775	350	725
01-3104-1020	Employee Benefits - OMERS	572	635	255	530
01-3104-3041	Materials Purchased	1,929	200	-	200
01-3104-3081	Rd Maint. - Tile Drainage	2,121	10,000	-	10,000
01-3104-4005	Contracted Services	566	2,500	-	2,500
01-3104-5001	Equipment Rental (Outside Suppliers)	-	-	-	-
01-3104-8002	Transfers To (from) Res & Res Funds	-	-	-	-
	<b>Total Expense</b>	<b>12,641</b>	<b>22,845</b>	<b>3,768</b>	<b>21,445</b>
<b>Dept: 3105</b>	<b>Litter Pickup</b>				
	<b>Expense</b>				
01-3105-1010	Salaries & Wages	899	745	1,523	1,350
01-3105-1011	Employee Benefits - CPP	43	40	82	70
01-3105-1012	Employee Benefits - EI	20	15	34	30
01-3105-1013	Employee Benefits - WSIB	27	30	42	45
01-3105-1014	Employee Benefits - EHT	18	15	30	25
01-3105-1015	Employee Benefits	107	75	185	150
01-3105-1020	Employee Benefits - OMERS	78	60	133	110
01-3105-3041	Materials Purchased	172	200	336	200
	<b>Total Expense</b>	<b>1,364</b>	<b>1,180</b>	<b>2,365</b>	<b>1,980</b>
<b>Dept: 3106</b>	<b>Hardtop Patching</b>				
	<b>Expense</b>				
01-3106-1010	Salaries & Wages	762	1,460	2,464	1,575
01-3106-1011	Employee Benefits - CPP	37	75	132	85
01-3106-1012	Employee Benefits - EI	17	30	54	35
01-3106-1013	Employee Benefits - WSIB	23	50	35	55
01-3106-1014	Employee Benefits - EHT	15	30	48	30
01-3106-1015	Employee Benefits	72	145	194	170
01-3106-1020	Employee Benefits - OMERS	62	120	173	125
01-3106-3041	Materials Purchased	576	1,800	2,128	5,000
01-3106-4005	Contracted Services	4,199	12,500	-	17,500
01-3106-5001	Equipment Rental (Outside Suppliers)	-	-	210	-
	<b>Total Expense</b>	<b>5,763</b>	<b>16,210</b>	<b>5,439</b>	<b>24,575</b>

Account	Description	3 year trending		2022 Actual to	2023 Proposed
		2018, 2019 and 2021	2022 Budget	December 31, 2022	Budget
<b>Dept: 3108</b>	<b>Hardtop Maint. - Shouldering</b>				
	<b>Expense</b>				
01-3108-1010	Salaries & Wages	3,906	12,830	4,414	4,930
01-3108-1011	Employee Benefits - CPP	180	665	236	265
01-3108-1012	Employee Benefits - EI	89	270	98	105
01-3108-1013	Employee Benefits - WSIB	125	450	129	170
01-3108-1014	Employee Benefits - EHT	77	250	86	95
01-3108-1015	Employee Benefits	364	1,280	3	540
01-3108-1020	Employee Benefits - OMERS	354	1,055	397	395
01-3108-3041	Materials Purchased	5,921	15,000	305	7,500
01-3108-4005	Contracted Services - Shouldering	-	-	-	-
01-3108-5001	Equipment Rental (Outside Suppliers)	-	-	-	-
		<b>11,017</b>	<b>31,800</b>	<b>5,669</b>	<b>14,000</b>
<b>Dept: 3109</b>	<b>Hardtop Maint. - Resurfacing</b>				
	<b>Expense</b>				
01-3109-1010	Salaries & Wages	2,273	745	4,485	2,455
01-3109-1011	Employee Benefits - CPP	89	40	242	130
01-3109-1012	Employee Benefits - EI	37	15	95	50
01-3109-1013	Employee Benefits - WSIB	71	30	136	85
01-3109-1014	Employee Benefits - EHT	45	15	88	50
01-3109-1015	Employee Benefits	152	75	414	270
01-3109-1020	Employee Benefits - OMERS	227	60	344	200
01-3109-3041	Materials Purchased	1,203	-	922	-
01-3109-4005	Contracted Services -Resurfacing	5,727	-	-	-
	Total Expense	<b>9,822</b>	<b>980</b>	<b>6,727</b>	<b>3,240</b>
<b>Dept: 3107</b>	<b>Street Sweeping</b>				
	<b>Expense</b>				
01-3107-1010	Salaries & Wages	45	-	204	-
01-3107-1011	Employee Benefits - CPP	2	-	11	-
01-3107-1012	Employee Benefits - EI	1	-	5	-
01-3107-1013	Employee Benefits - WSIB	1	-	6	-
01-3107-1014	Employee Benefits - EHT	1	-	4	-
01-3107-1015	Employee Benefits	2	-	27	-
01-3107-1020	Employee Benefits - OMERS	4	-	19	-
01-3107-3041	Materials Purchased	-	-	-	-
01-3107-4005	Contracted Services	11,284	15,000	9,816	15,000
01-3107-5001	Equipment Rental (Outside Suppliers)	-	-	-	-
	Total Expense	<b>11,342</b>	<b>15,000</b>	<b>10,092</b>	<b>15,000</b>

Account	Description	3 year trending		2022 Actual to	2023 Proposed
		2018, 2019 and	2022 Budget	December 31,	Budget
		2021		2022	
<b>Dept: 3110</b>	<b>Gravel Rd Maint. - Grading</b>				
	<b>Expense</b>				
01-3110-1010	Salaries & Wages	51,907	90,215	54,762	65,815
01-3110-1011	Employee Benefits - CPP	2,484	4,665	2,958	3,510
01-3110-1012	Employee Benefits - EI	1,132	1,885	1,204	1,400
01-3110-1013	Employee Benefits - WSIB	1,631	3,165	1,128	2,305
01-3110-1014	Employee Benefits - EHT	1,018	1,760	1,077	1,280
01-3110-1015	Employee Benefits	5,182	8,990	6,002	7,200
01-3110-1020	Employee Benefits - OMERS	4,451	7,405	4,745	5,275
01-3110-3041	Materials Purchased - Grading	29,349	45,000	-	30,000
01-3110-4005	Contracted Services - Grading	8,926	-	284	-
01-3110-5001	Equipment Rental (Outside Suppliers) - Grading	910	1,500		1,500
		<b>106,990</b>	<b>164,585</b>	<b>72,159</b>	<b>118,285</b>
<b>Dept: 3111</b>	<b>Gravel Rd Maint. - Dust Layer</b>				
	<b>Expense</b>				
01-3111-1010	Salaries & Wages	4,653	6,275	3,002	5,070
01-3111-1011	Employee Benefits - CPP	229	325	162	270
01-3111-1012	Employee Benefits - EI	105	130	66	110
01-3111-1013	Employee Benefits - WSIB	146	220	2	180
01-3111-1014	Employee Benefits - EHT	92	120	59	100
01-3111-1015	Employee Benefits	476	625	365	555
01-3111-1020	Employee Benefits - OMERS	431	515	268	405
01-3111-3041	Materials Purchased - Dust Layer	162,120	175,000	199,640	500,000
01-3111-4005	Contracted Services - Dust Layer	-	2,500	1,008	2,500
		<b>168,252</b>	<b>185,710</b>	<b>204,574</b>	<b>509,190</b>
<b>Dept: 3112</b>	<b>Gravel Rd Maint. - Gravelling</b>				
	<b>Expense</b>				
01-3112-1010	Salaries & Wages	16,055	19,650	10,853	18,360
01-3112-1011	Employee Benefits - CPP	785	1,015	579	980
01-3112-1012	Employee Benefits - EI	361	410	238	390
01-3112-1013	Employee Benefits - WSIB	501	690	(104)	645
01-3112-1014	Employee Benefits - EHT	315	385	212	355
01-3112-1015	Employee Benefits	1,931	1,960	826	2,010
01-3112-1020	Employee Benefits - OMERS	1,323	1,610	828	1,470
01-3112-3041	Materials Purchased - Gravelling	870,998	-	2,788	-
01-3112-4005	Contracted Services - Gravelling	1,807	5,000		5,000
01-3112-8001	Transfer To (From) Capital	-	675,000	675,000	
	<b>Total Expense</b>	<b>894,077</b>	<b>705,720</b>	<b>691,220</b>	<b>29,210</b>

Account	Description	3 year trending		2022 Actual to	2023 Proposed
		2018, 2019 and 2021	2022 Budget	December 31, 2022	Budget
<b>Dept: 3114 Road Signs &amp; Safety Devices</b>					
<b>Expense</b>					
01-3114-1010	Salaries & Wages	7,628	9,225	8,280	9,055
01-3114-1011	Employee Benefits - CPP	342	475	445	485
01-3114-1012	Employee Benefits - EI	154	195	181	195
01-3114-1013	Employee Benefits - WSIB	238	325	243	315
01-3114-1014	Employee Benefits - EHT	150	180	163	175
01-3114-1015	Employee Benefits	726	920	873	990
01-3114-1020	Employee Benefits - OMERS	693	755	660	725
01-3114-3041	Materials Purchased	12,983	7,500	16,303	18,000
01-3114-4005	Contracted Services	1,844	2,000	229	18,000
Total Expense		<b>24,758</b>	<b>21,575</b>	<b>27,377</b>	<b>47,940</b>
<b>Dept: 3115 Road Line Painting</b>					
<b>Expense</b>					
01-3115-1010	Salaries & Wages	67	95	-	80
01-3115-1011	Employee Benefits - CPP	3	5	-	5
01-3115-1012	Employee Benefits - EI	1	5	-	5
01-3115-1013	Employee Benefits - WSIB	2	5	-	5
01-3115-1014	Employee Benefits - EHT	1	5	-	5
01-3115-1015	Employee Benefits	6	10	-	10
01-3115-1020	Employee Benefits - OMERS	6	10	-	5
01-3115-4005	Contracted Services	12,388	15,000	-	15,000
Total Expense		<b>12,474</b>	<b>15,135</b>	<b>-</b>	<b>15,115</b>
<b>Dept: 3116 Sidewalk Repair</b>					
<b>Expense</b>					
01-3116-1010	Salaries & Wages	1,876	1,770	2,277	2,385
01-3116-1011	Employee Benefits - CPP	88	90	123	125
01-3116-1012	Employee Benefits - EI	41	40	50	50
01-3116-1013	Employee Benefits - WSIB	59	60	69	85
01-3116-1014	Employee Benefits - EHT	37	35	45	45
01-3116-1015	Employee Benefits	210	175	316	260
01-3116-1020	Employee Benefits - OMERS	166	145	206	190
01-3116-3041	Materials Purchased	515	-	709	-
01-3116-4005	Contracted Services	754	2,500	-	2,500
01-3116-5001	Equipment Rental (Outside Suppliers)	-	-	96	-
01-3116-8002	Transfer To (From) Res & Res Funds	-	-	-	-
Total Expense		<b>3,746</b>	<b>4,815</b>	<b>3,890</b>	<b>5,640</b>

Account	Description	3 year trending		2022 Actual to	2023 Proposed
		2018, 2019 and 2021	2022 Budget	December 31, 2022	Budget
<b>Dept: 3117 Road Patrol</b>					
<b>Expense</b>					
01-3117-1010	Salaries & Wages	19,146	25,615	22,650	22,860
01-3117-1011	Employee Benefits - CPP	895	1,325	1,168	1,220
01-3117-1012	Employee Benefits - EI	409	535	472	485
01-3117-1013	Employee Benefits - WSIB	596	900	593	800
01-3117-1014	Employee Benefits - EHT	374	500	446	445
01-3117-1015	Employee Benefits	467	2,550	874	2,500
01-3117-1020	Employee Benefits - OMERS	451	2,100	778	1,830
01-3117-3041	Materials Purchased	-	-	-	-
01-3117-4005	Contracted Services	-	150	42	6,000
01-3117-5001	Equipment Rental (Outside Supplier)	-	-	-	-
Total Expense		<b>22,337</b>	<b>33,675</b>	<b>27,022</b>	<b>36,140</b>
<b>Dept: 3122 Culvert Maintenance</b>					
<b>Expense</b>					
01-3122-1010	Salaries & Wages	22,535	13,505	5,232	18,535
01-3122-1011	Employee Benefits - CPP	958	700	277	990
01-3122-1012	Employee Benefits - EI	433	285	108	395
01-3122-1013	Employee Benefits - WSIB	700	475	158	650
01-3122-1014	Employee Benefits - EHT	445	265	103	360
01-3122-1015	Employee Benefits	2,421	1,345	605	2,025
01-3122-1020	Employee Benefits - OMERS	2,092	1,110	438	1,485
01-3122-3041	Materials Purchased	60,403	35,000	5,225	35,000
01-3122-4005	Contracted Services	835	-	1,914	-
01-3122-4016	Professional - Engineering	200	-	-	-
01-3122-5001	Equipment Rental (Outside Supplier)	1,533	1,000	-	1,000
01-3122-8002	Transfer To (From) Res & Res Funds	-	-	-	-
Total Expense		<b>92,553</b>	<b>53,685</b>	<b>14,059</b>	<b>60,440</b>
<b>Dept: 3123 Catch Basin &amp; Storm Sewers</b>					
<b>Expense</b>					
01-3123-1010	Salaries & Wages	3,887	5,245	569	3,710
01-3123-1011	Employee Benefits - CPP	144	270	31	200
01-3123-1012	Employee Benefits - EI	60	110	13	80
01-3123-1013	Employee Benefits - WSIB	98	185	17	130
01-3123-1014	Employee Benefits - EHT	76	100	11	70
01-3123-1015	Employee Benefits	392	525	53	405
01-3123-1020	Employee Benefits - OMERS	368	430	36	300
01-3123-3041	Materials Purchased	3,687	6,500	2,849	6,500
01-3123-4005	Contracted Services	5,658	5,000	11,628	20,000
01-3123-5001	Equipment Rental (Outside Supplier)	3,704	2,000	-	2,000
Total Expense		<b>18,075</b>	<b>20,365</b>	<b>15,207</b>	<b>33,395</b>

Account	Description	3 year trending		2022 Actual to	2023 Proposed
		2018, 2019 and 2021	2022 Budget	December 31, 2022	Budget
<b>Dept: 3131</b>	<b>Shop Maint. - All Shops</b>				
	<b>Expense</b>				
01-3131-1010	Salaries & Wages	16,739	25,780	25,716	24,250
01-3131-1011	Employee Benefits - CPP	804	1,335	1,374	1,295
01-3131-1012	Employee Benefits - EI	364	540	567	515
01-3131-1013	Employee Benefits - WSIB	517	905	614	850
01-3131-1014	Employee Benefits - EHT	328	505	506	470
01-3131-1015	Employee Benefits	1,019	2,570	2,184	2,650
01-3131-1020	Employee Benefits - OMERS	903	2,115	1,694	1,945
01-3131-3004	Hydro	18,867	20,000	14,726	20,000
01-3131-3005	Heat	23,327	15,000	7,449	15,000
01-3131-3006	Water & Sewage	3,416	5,595	3,334	5,595
01-3131-3016	Building Repairs & Maintenance	16,009	70,000	41,018	20,000
01-3131-3020	Telephone	20	100		100
01-3131-3022	Propane	6,060		20,825	
01-3131-3041	Materials Purchased	15,916	12,500	19,447	12,500
01-3131-4005	Contracted Services	4,853	5,000	7,487	5,000
01-3131-5001	Equipment Rental (Outside Suppliers)	671	-	1,820	-
01-3131-5025	Property Taxes	520	-	-	-
	<b>Total Expense</b>	<b>110,333</b>	<b>161,945</b>	<b>148,763</b>	<b>110,170</b>
<b>Dept: 3135</b>	<b>Pits &amp; Quarries</b>				
	<b>Expense</b>				
01-3135-1010	Salaries & Wages	1,026	1,140	2,488	1,800
01-3135-1011	Employee Benefits - CPP	50	60	133	95
01-3135-1012	Employee Benefits - EI	23	25	55	40
01-3135-1013	Employee Benefits - WSIB	32	40	75	65
01-3135-1014	Employee Benefits - EHT	20	20	49	35
01-3135-1015	Employee Benefits	101	115	310	200
01-3135-1020	Employee Benefits - OMERS	93	95	225	145
01-3135-3041	Materials Purchased	-	-	-	-
01-3135-3142	Licenses	115	355		355
01-3135-4005	Contracted Services	-	-	-	-
01-3135-5025	Property Taxes	2,940	3,680	3,724	3,680
01-3135-8002	Trst To (From) Res & Res Funds	-	-	-	-
	<b>Total Expense</b>	<b>4,402</b>	<b>5,530</b>	<b>7,060</b>	<b>6,415</b>
<b>Dept: 3136</b>	<b>Grease/Oil/Lubricants</b>				
	<b>Expense</b>				
01-3136-3075	Grease/Oil/Lubricants	5,886	5,500	5,538	5,500
	<b>Total Expense</b>	<b>5,886</b>	<b>5,500</b>	<b>5,538</b>	<b>5,500</b>
<b>Dept: 3151</b>	<b>911 Signs</b>				
	<b>Expense</b>				
01-3151-0960	Sale of 911 Signs	(93)	-	(35)	-
01-3151-3041	Materials Purchased	453	500	238	500
	<b>Total Expense</b>	<b>359</b>	<b>500</b>	<b>203</b>	<b>500</b>

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023 Proposed
		2021	2022 Budget	December 31, 2022	Budget
	<b>Expense</b>				
01-3200-1010	Salaries & Wages	32,521	41,055	39,454	39,865
01-3200-1011	Employee Benefits - CPP	1,502	2,125	2,111	2,125
01-3200-1012	Employee Benefits - EI	676	855	852	850
01-3200-1013	Employee Benefits - WSIB	1,017	1,440	838	1,395
01-3200-1014	Employee Benefits - EHT	638	800	773	775
01-3200-1015	Employee Benefits	2,974	4,090	3,424	4,360
01-3200-1020	Employee Benefits - OMERS	2,620	3,370	2,854	3,195
	Machine 07 - 2014 International Dump Truck	-			
01-3207-3043	Machine Parts & Repairs	21,594	18,000	3,022	18,000
01-3207-3044	Fuel	11,796	12,000	-	13,200
01-3207-3046	Vehicle Expenses	3,415	4,500	4,399	4,500
	Machine 15 - 2013 Ford F250 Pickup	-			
01-3215-3043	Machine Parts & Repairs	2,631	2,500	7,121	2,500
01-3215-3044	Fuel	6,473	5,000	-	5,500
01-3215-3046	Vehicle Expenses	1,002	800	881	800
	Machine 16 - 2018 JD Backhoe	-			
01-3216-3043	Machine Parts & Repairs	1,358	2,600	10,425	2,600
01-2316-3044	Fuel	5,137	4,000		4,400
	Machine 18 - 2002 Cat Loader	-			
01-3218-3043	Machine Parts & Repairs	6,002	3,500	13,689	3,500
01-3218-3044	Fuel	1,682	1,500		1,650
	Machine 19 - 2003 Trackless	-			
01-3219-3043	Machine Parts & Repairs	3,666	2,000	199	2,000
01-3219-3044	Fuel	854	1,000		1,100
	Machine 23 - 2002 John Deere Tractor	-			
01-3223-3043	Machine Parts & Repairs	3,980	2,500	3,643	2,500
01-3223-3044	Fuel	6,274	2,500		2,750
	MACHINE 28 - Misc Small Equipment	-			
01-3228-3041	Materials Purchased	3,489	2,000	3,734	2,000
01-3228-3043	Machine Parts & Repairs	879	1,000	1,217	1,000
01-3228-3044	Fuel	9		-	
	MACHINE 35 - Case MD72 Mower	-			
01-3235-3043	Machine Parts & Repairs	2,541	-	47	-
01-3235-3044	Fuel	-	-		-
01-3235-3046	Vehicle Expenses	-	-		-
	MACHINE 36 - 2020 International 7600	-			
01-3236-3043	Machine Parts & Repairs	12,995	12,000	5,487	12,000
01-3236-3044	Fuel	6,340	5,500	-	6,050
01-3236-3046	Vehicle Expenses	2,123	3,300	5,059	3,300
	MACHINE 37 - 2005 EZ Load Tag Trailer	-			
01-3237-3043	Machine Parts & Repairs	5,139	3,000	-	3,000
	Machine 41 - 2018 JD 6130M Tractor	-			
01-3241-3043	Machine Parts & Repairs	8,132	1,200	303	1,200
01-3241-3044	Fuel	2,310	5,000		5,500
	Machine 42 - 2018 JD 870GP Grader	-			
01-3242-3043	Machine Parts & Repairs	9,705	10,000	11,781	10,000
01-3242-3044	Fuel	17,798	15,000	-	16,500
01-3242-3046	Vehicle Expenses	568	600	229	600
	Machine 43 - 2019 International 7400	-			
01-3243-3043	Machine Parts & Repair	7,310	5,500	4,038	5,500
01-3243-3044	Fuel	10,497	9,000	-	9,900
01-3243-3046	Vehicle Expenses	1,207	2,500	2,147	2,500

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023 Proposed
		2021	2022 Budget	December 31, 2022	Budget
	Machine 44 - Vemeer Chipper	-			
01-3244-3043	Machine Parts & Repairs	834	-	1,928	-
	Machine 47 - 2010 International 7400	-			
01-3247-3043	Machine Parts & Repairs	4,764	3,500	7,776	
01-3247-3044	Fuel	5,024	3,000	-	
01-3247-3046	Vehicle Expenses	1,545	1,800	1,754	
	Machine 48 - 2004 kubota cab tractor	-			
01-3248-3043	Machine Parts & Repairs	755	1,100	160	1,100
01-3248-3044	Fuel	865	1,400		1,540
	Machine 53 - 2010 CAT 160M Grader	-			
01-3253-3043	Machine Parts & Repairs	18,008	5,000	2,576	
01-3253-3044	Fuel	19,271	20,000	-	
01-3253-3046	Vehicle Expenses	849	1,000	229	
	Machine 54 - 2010 Trackless	-			
01-3254-3043	Machine Parts & Repairs	2,055	2,000	26,986	2,000
01-3254-3044	Fuel	444	250	-	275
01-3254-3046	Vehicle Expenses	-			
	Machine 56 - 2009 Doosan Excavator	-			
01-3256-3043	Machine Parts & Repairs	2,325	1,000	2,115	1,000
01-3256-3044	Fuel	1,606	1,500		1,650
01-3256-3046	Vehicle Expenses	-			
	Machine 57 - 1997 Float Trailer	-			
01-3257-3043	Machine Parts & Repairs	1,894	1,250	1,860	1,250
	Machine 58 - 2018 Chev Pickup	-			
01-3258-3043	Machine Parts & Repairs	2,131	3,000	5,429	3,000
01-3258-3044	Fuel	5,999	4,500	-	4,950
01-3258-3046	Vehicle Expenses	745	1,000	885	1,000
	Machine 62 - 2013 International Dump	-			
01-3262-3043	Machine Parts & Repairs	14,984	12,500	6,072	12,500
01-3262-3044	Fuel	10,191	7,500	-	8,250
01-3262-3046	Vehicle Expenses	1,846	2,500	2,206	2,500
	Machine 63 - 2013 Boom Mower	-			
01-3263-3043	Machine Parts & Repairs	1,811	500	4,031	500
	Machine 65 - 2015 John Deere Grader	-			
01-3265-3043	Machine Parts & Repairs	29,900	18,000	37,693	18,000
01-3265-3044	Fuel	13,672	12,500	-	13,750
01-3265-3046	Vehicle Expenses	-			
	Machine 66 - 2016 F250 Pickup	-			
01-3266-3043	Machine Parts & Repairs	5,104	3,000	3,207	3,000
01-3266-3044	Fuel	7,696	6,500	-	7,150
01-3266-3046	Vehicle Expenses	745	750	495	750
	Machine 67 - 2015 Lely 205 HD Roadside Mower	-			
01-3267-3043	Machine Parts & Repairs	1,833	2,500	217	2,500
01-3267-3044	Fuel	-			
	Machine 69-2016 International Tandem Plow Sander	-			
01-3269-3043	Machine Parts & Repairs	6,048	6,500	17,015	6,500
01-3269-3044	Fuel	10,203	6,500	-	7,150
01-3269-3046	Vehicle Expenses	1,653	1,500	2,782	1,500

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023 Proposed
		2021	2022 Budget	December 31, 2022	Budget
01-3270-3043	Machine 70 - 2022 John Deere Grader				
01-3270-3043	Machine Parts & Repairs				3,000
01-3270-3044	Fuel				12,500
01-3270-3046	Vehicle Expenses	-	-	295	1,000
	Total Equipment Expense	<b>222,983</b>	<b>179,385</b>	<b>230,150</b>	<b>169,715</b>
	Total Equipment Fuel Expense	<b>144,141</b>	<b>124,150</b>	-	<b>111,265</b>
	Total Vehicle Expenses	<b>15,699</b>	<b>20,250</b>	<b>21,066</b>	<b>17,450</b>
		382,823	323,785	251,216	298,430
<b>Dept: 3301</b>	<b>Snow Plowing(including sanding, salting, sidewalk &amp; load &amp; haul Expense</b>				
01-3301-1010	Salaries & Wages	37,859	24,865	35,429	32,770
01-3301-1011	Employee Benefits - CPP	1,837	1,285	1,889	1,758
01-3301-1012	Employee Benefits - EI	843	520	763	695
01-3301-1013	Employee Benefits - WSIB	1,343	875	1,102	1,150
01-3301-1014	Employee Benefits - EHT	749	485	695	640
01-3301-1015	Employee Benefits	4,074	2,480	2,769	3,585
01-3301-1020	Employee Benefits - OMERS	2,619	2,040	2,315	2,625
01-3301-3041	Materials Purchased	550	500	193	500
01-3301-4005	Contracted Services	2,713	4,500	442	4,500
01-3301-5001	Equipment Rental (Outside Suppliers)	-	-	-	-
01-3100-8002	Transfer from reserves	-	25,000	25,000	25,000
	Total Expense	<b>52,588</b>	<b>62,550</b>	<b>70,598</b>	<b>73,223</b>
<b>Dept: 3302</b>	<b>Sanding &amp; Salting Expense</b>				
01-3302-1010	Salaries & Wages	11,119	12,135	10,312	12,030
01-3302-1011	Employee Benefits - CPP	527	625	555	640
01-3302-1012	Employee Benefits - EI	235	255	227	255
01-3302-1013	Employee Benefits - WSIB	347	426	312	420
01-3302-1014	Employee Benefits - EHT	217	240	202	235
01-3302-1015	Employee Benefits	1,095	1,210	890	1,315
01-3302-1020	Employee Benefits - OMERS	825	995	829	965
01-3302-3041	Materials Purchased	52,403	45,000	61,948	50,000
01-3302-4005	Contracted Services	1,887	-	-	-
01-3302-5001	Equipment Rental (Outside Suppliers)	1,267	2,000	-	2,000
	Total Expense	<b>69,922</b>	<b>62,886</b>	<b>75,276</b>	<b>67,860</b>
<b>Dept: 3303</b>	<b>Snow Removal - Load &amp; Haul Expense</b>				
01-3303-1010	Salaries & Wages	4,460	60	1,011	2,350
01-3303-1011	Employee Benefits - CPP	219	5	55	125
01-3303-1012	Employee Benefits - EI	101	5	22	50
01-3303-1013	Employee Benefits - WSIB	-	5	-	80
01-3303-1014	Employee Benefits - EHT	87	5	20	45
01-3303-1015	Employee Benefits	356	10	96	260
01-3303-1020	Employee Benefits - OMERS	292	5	79	190
01-3303-5001	Equipment Rental (Outside Suppliers)	2,025	-	-	-
	Total Expense	<b>7,541</b>	<b>95</b>	<b>1,283</b>	<b>3,100</b>

Dept: 3100 Works

Account	Description	3 year trending		2022 Actual to	2023 Proposed
		2018, 2019 and	2022 Budget	December 31,	Budget
		2021		2022	
<b>Expense</b>					
01-3305-1010	Salaries & Wages	5,282	5,255	5,098	5,645
01-3305-1011	Employee Benefits - CPP	253	270	265	300
01-3305-1012	Employee Benefits - EI	118	110	109	120
01-3305-1013	Employee Benefits - WSIB	164	185	149	200
01-3305-1014	Employee Benefits - EHT	103	100	97	110
01-3305-1015	Employee Benefits	106	525	344	615
01-3305-1020	Employee Benefits - OMERS	84	430	281	450
01-3305-3041	Materials Purchased	269	-	1,343	-
01-3305-4005	Contracted Services	-	-	407	-
01-3305-5001	Equipment Rental (Outside Suppliers)	-	-	-	-
	Total Expense	<b>6,380</b>	<b>6,875</b>	<b>8,093</b>	<b>7,440</b>
<b>Dept: 3601 Streetlighting - Ward 1</b>					
<b>Expense</b>					
01-3601-3004	Hydro	14,641	16,000	11,351	16,000
01-3601-3045	Repairs & Maintenance	3,914	5,500	1,231	5,500
01-3601-4018	Contracted Services Light Repair	-	-	-	-
	Total Expense	<b>18,555</b>	<b>21,500</b>	<b>12,582</b>	<b>21,500</b>
<b>Dept: 3602 Streetlighting Ward 2</b>					
<b>Expense</b>					
01-3602-3004	Hydro	8,245	12,000	7,323	12,000
01-3602-3045	Repairs & Maintenance	9,246	2,500	4,436	2,500
01-3602-4018	Contracted Services Light Repair	-	-	275	-
	Total Expense	<b>17,491</b>	<b>14,500</b>	<b>12,034</b>	<b>14,500</b>
<b>Dept: 3603 Streetlighting Ward 3</b>					
<b>Expense</b>					
01-3603-3004	Hydro	448	500	398	500
01-3603-3045	Repairs & Maintenance	-	-	-	-
01-3603-4018	Contracted Services Light Repair	-	-	-	-
	Total Expense	<b>448</b>	<b>500</b>	<b>398</b>	<b>500</b>
<b>Dept: 3604 Streetlighting Ward 4</b>					
<b>Expense</b>					
01-3604-3004	Hydro	1,530	1,500	1,372	1,500
01-3604-3045	Repairs & Maintenance	-	-	-	-
	Total Expense	<b>1,530</b>	<b>1,500</b>	<b>1,372</b>	<b>1,500</b>

Dept: 4400 Waste - Recycling - Cemeteries

Account	Description	3 year trending 2018, 2019 and 2021	2022 Budget	2022 Actual to December 31, 2022	2023 Proposed Budget
<b>Dept: 4401</b>	<b>Waste Collection</b>				
	<b>Revenue</b>				
01-4401-0654	Bag Tag Sales	-			
01-4401-0655	Waste Bin Fees	(245,648)	(252,845)	(256,844)	(271,920)
	Total Revenue	<b>(245,648)</b>	<b>(252,845)</b>	<b>(256,844)</b>	<b>(271,920)</b>
	<b>Expense</b>				
01-4401-4007	Garbage Collection Contract	254,152	280,650	275,056	303,338
01-4401-4031	Misc. Expense				
	Total Expense	<b>254,152</b>	<b>280,650</b>	<b>275,056</b>	<b>303,338</b>
<b>Dept: 4501</b>	<b>Ward 1 Transfer Station</b>				
	<b>Revenue</b>				
01-4501-0653	Tire Rebate	(40)	-	-	-
01-4501-0655	Tipping Fees	(9,260)	(9,000)	(9,255)	(9,000)
01-4501-0656	Waste Metal Sales	(3,630)	(4,000)	(2,959)	(4,000)
	Total Revenue	<b>(12,929)</b>	<b>(13,000)</b>	<b>(12,214)</b>	<b>(13,000)</b>
	<b>Expense</b>				
01-4501-1010	Salaries & Wages	3,462	6,750	4,635	7,310
01-4501-1011	Employee Benefits - CPP	167	295	250	380
01-4501-1012	Employee Benefits - EI	75	130	102	150
01-4501-1013	Employee Benefits - WSIB	107	285	90	255
01-4501-1014	Employee Benefits - EHT	68	125	92	145
01-4501-1015	Employee Benefits	335	630	489	780
01-4501-1020	Employee Benefits - OMERS	299	525	394	600
01-4501-3007	Office Supplies	-	-	248	-
01-4501-3013	Insurance	14	45	46	58
01-4501-3041	Materials Purchased	258	1,750	-	1,750
01-4501-4005	Contracted Services	27,676	35,000	24,645	35,000
01-4501-4016	Professional - Engineering	603	2,000	966	4,000
01-4501-5001	Equipment Rental Expense	501	1,500	-	1,500
01-4501-5025	Property Taxes	3,608	4,730	4,768	4,730
	Total Expense	<b>37,173</b>	<b>53,765</b>	<b>36,724</b>	<b>56,658</b>

Dept: 4400 Waste - Recycling - Cemeteries

Account	Description	3 year trending 2018, 2019 and 2021	2022 Budget	2022 Actual to December 31, 2022	2023 Proposed Budget
<b>Ward 3 Dump</b>					
01-4502-4005	Contracted Services	5,897	-	3,226	
01-4502-4016	Professional - Engineering	976	3,000	2,912	7,000
	Total Expense	<b>6,873</b>	<b>3,000</b>	<b>6,138</b>	<b>7,000</b>
<b>Dept: 4503 Spring Cleanup</b>					
<b>Revenue</b>					
01-4503-0960	Spring Clean up Fees	(1,272)	(1,000)	-	(1,000)
	Total Revenue	<b>(1,272)</b>	<b>(1,000)</b>	<b>-</b>	<b>(1,000)</b>
<b>Expense</b>					
01-4503-1000s	Salaries/Wages/Benefits	379	-	584	-
01-4503-3017	Advertising	110	200	-	200
01-4503-4005	Bin Expense	7,694	9,600	8,722	9,600
	Total Expense	<b>8,182</b>	<b>9,800</b>	<b>9,306</b>	<b>9,800</b>
<b>Expense</b>					
01-4601-3052	Blue Box Purchases	-	-	-	-
01-4601-4008	Recycling Collection/Disposal Contract	189,622	212,370	212,338	223,074
	Total Expense	<b>189,622</b>	<b>212,370</b>	<b>212,338</b>	<b>223,074</b>

Account	Description	3 year		2022 Actual to	2023 Proposed
		trending 2018, 2019 and 2021	2022 Budget	December 31, 2022	Budget
<b>Dept: 5401 Parkhill Cemetery</b>					
<b>Revenue</b>					
01-5401-0661	Plot Sales	(5,283)	(5,000)	(4,060)	(5,000)
01-5401-0662	Grave Opening Fees	(5,867)	(7,300)	(10,100)	(7,300)
01-5401-0663	Corner Stone Fees	(142)	(75)	-	(75)
01-5401-0665	Cremation Fees	(3,200)	(3,000)	(6,775)	(5,000)
01-5401-0921	Interest Earned	(4,217)	(3,000)	(5,126)	(5,000)
01-5401-0931	Public Donations	65	(250)	(150)	(250)
01-5401-0960	Misc. Revenue	(250)	(200)	(1,200)	(200)
	Total Revenue	<b>(18,893)</b>	<b>(18,825)</b>	<b>(27,411)</b>	<b>(22,825)</b>
<b>Expense</b>					
01-5401-1010	Salaries & Wages (grave openings)	2,457	6,040	5,714	6,450
01-5401-1021	Salaries & Wages (grass & maintenance)	7,619	11,535	10,152	8,765
01-5401-1022	Salaries & Wages (admin)	1,195	4,945	4,873	5,175
01-5401-1011	Employee Benefits - CPP	504	1,155	1,091	1,140
01-5401-1012	Employee Benefits - EI	253	485	456	455
01-5401-1013	Employee Benefits - WSIB	349	875	298	710
01-5401-1014	Employee Benefits - EHT	221	440	407	395
01-5401-1015	Employee Benefits	651	2,310	1,559	2,207
01-5401-1020	Employee Benefits - OMERS	559	1,670	1,259	1,565
01-5401-3006	Water & Sewage	372	1,780	492	1,780
01-5401-3007	Office Supplies	62	-	184	250
01-5401-3013	Insurance Premiums	466	525	508	595
01-5401-3017	Advertising	87	50	138	150
01-5401-3041	Materials Purchased	737	500	820	1,000
01-5401-3070	Grave Openings Expense	-	-	-	-
01-5401-3073	Corner Stone Expense	54	100	213	300
01-5401-3075	Restoration Expenses	168	250	-	250
01-5401-4005	Contracted Services	-	-	-	-
01-5401-4019	Contracted Services-Equip. Exp	163	700	-	700
01-5401-4031	Misc. Expense	(1,057)	500	291	500
	Total Expense	<b>14,863</b>	<b>33,860</b>	<b>28,455</b>	<b>32,387</b>
<b>Dept: 5402 Sylvan Cemetery</b>					
<b>Revenue</b>					
01-5402-0661	Plot Sales	(350)	-	(1,050)	(1,000)
01-5402-0662	Grave Opening Fees	(2,067)	(1,800)	(1,855)	(2,000)
01-5402-0663	Corner Stone Fees	(25)	-	(150)	-
01-5402-0665	Cremation Fees	(400)	(800)	(1,360)	(1,000)
01-5402-0921	Interest Earned	-	-	-	-
01-5402-0931	Public Donations	-	-	-	-
01-5402-0960	Misc. Revenue	(25)	(75)	(300)	(75)
	Total Revenue	<b>(2,867)</b>	<b>(2,675)</b>	<b>(4,715)</b>	<b>(4,075)</b>
<b>Expense</b>					

Dept: 4400 Waste - Recycling - Cemeteries

Account	Description	3 year		2022 Actual to	2023 Proposed
		trending 2018, 2019 and 2021	2022 Budget	December 31, 2022	Budget
01-5402-1010	Salaries & Wages (grave openings)	673	915	1,004	980
01-5402-1021	Salaries & Wages (grass & maintenance)	1,655	1,925	1,398	3,525
01-5402-1022	Salaries & Wages (admin)	396	1,320	766	1,380
01-5402-1011	Employee Benefits - CPP	123	210	168	325
01-5402-1012	Employee Benefits - EI	61	95	70	130
01-5402-1013	Employee Benefits - WSIB	84	150	2	210
01-5402-1014	Employee Benefits - EHT	53	80	62	115
01-5402-1015	Employee Benefits	167	455	284	605
01-5402-1020	Employee Benefits - OMERS	141	315	235	435
01-5402-3007	Office Supplies	-		46	
01-5402-3013	Insurance Premiums	431	410	395	465
01-5402-3017	Advertising	47		110	
01-5402-3041	Materials Purchased	38			
01-5402-3070	Grave Openings Expense	-			
01-5402-3073	Corner Stone Expense	10		80	
01-5402-3075	Restoration Expense	92			
01-5402-4031	Misc. Expense	(2,389)			
	<b>Total Expense</b>	<b>1,582</b>	<b>5,875</b>	<b>4,621</b>	<b>8,170</b>

Dept: 5403 St Marys Cemetery/Other Open Cemeteries

Revenue					
01-5403-0661	Plot Sales	-	-	-	-
01-5403-0662	Grave Opening Fees	(200)	(1,200)	(895)	(1,000)
01-5403-0665	Cremation Fees	(267)	-	(240)	-
01-5403-0960	Misc. Revenue	-	(75)		(75)
	<b>Total Revenue</b>	<b>(467)</b>	<b>(1,275)</b>	<b>(1,135)</b>	<b>(1,075)</b>

Expense					
01-5403-1010	Salaries & Wages (grave openings)	-	520		555
01-5403-1021	Salaries & Wages (grass & maintenance)	1,379	1,440	1,227	1,425
01-5403-1022	Salaries & Wages (admin)	-	330	59	345
01-5403-1011	Employee Benefits - CPP	66	115	67	130
01-5403-1012	Employee Benefits - EI	31	50	28	50
01-5403-1013	Employee Benefits - WSIB	42	90	(26)	80
01-5403-1014	Employee Benefits - EHT	27	50	25	40
01-5403-1015	Employee Benefits	41	225	61	185
01-5403-1020	Employee Benefits - OMERS	51	170	69	255
01-5403-3007	Office Supplies	-			
01-5403-3013	Insurance Premiums	109	365	354	415
01-5403-3017	Advertising	2		6	
01-5403-3041	Materials Purchased	-			
01-5403-3070	Grave Openings Expense	-			
01-5403-3075	Restoration Expenses	-			
01-5403-4019	Contracted Services-Equip. Exp	-	545	2,290	545
	<b>Total Expense</b>	<b>1,748</b>	<b>3,900</b>	<b>4,160</b>	<b>4,025</b>

Account	Description	3 year		2022 Actual to	
		trending 2018, 2019 and 2021	2022 Budget	December 31, 2022	2023 Proposed Budget
<b>Dept: 5404 Closed Cemeteries</b>					
<b>Revenue</b>					
01-5404-0662	Grave Opening Fees	(200)	-	-	-
01-5404-0934	Municipal Donation-Closed Cemeteries	(6,667)	(10,000)	(10,000)	(10,000)
	<b>Total Revenue</b>	<b>(6,867)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>
<b>Expense</b>					
01-5404-1010	Salaries & Wages (grave openings)	603	460	473	490
01-5404-1021	Salaries & Wages (grass & maintenance)	5,966	3,850	6,506	6,125
01-5404-1022	Salaries & Wages (admin)	-	-	-	-
01-5404-1011	Employee Benefits - CPP	284	220	368	390
01-5404-1012	Employee Benefits - EI	148	95	154	150
01-5404-1013	Employee Benefits - WSIB	204	160	(43)	230
01-5404-1014	Employee Benefits - EHT	128	85	137	130
01-5404-1015	Employee Benefits	204	370	384	515
01-5404-1020	Employee Benefits - OMERS	212	280	378	450
01-5404-3017	Advertising	2	-	-	-
01-5404-3075	Restoration Expense	2	25	-	25
01-5404-4005	Contracted Services - Grass cutting	2,520	2,550	7,301	1,500
01-5404-4012	Professional - Legal	-	-	-	20,000
	<b>Total Expense</b>	<b>10,273</b>	<b>8,095</b>	<b>15,657</b>	<b>30,005</b>
<b>Dept: 5405 Ebenezer Cemetery</b>					
<b>Expense</b>					
01-5405-1010	Salaries & Wages (grave openings)	-	-	-	-
01-5405-1021	Salaries & Wages (grass & maintenance)	-	-	-	-
01-5405-1022	Salaries & Wages (admin)	-	-	-	-
01-5405-1011	Employee Benefits - CPP	-	-	-	-
01-5405-1012	Employee Benefits - EI	-	-	-	-
01-5405-1013	Employee Benefits - WSIB	-	-	-	-
01-5405-1014	Employee Benefits - EHT	-	-	-	-
01-5405-1015	Employee Benefits	-	-	-	-
01-5405-1020	Employee Benefits - OMERS	-	-	-	-
01-5405-3017	Advertising	-	-	-	-
01-5405-3075	Restoration Expense	-	-	-	-
01-5405-4005	Contracted Services - Grass cutting	-	-	-	-
01-5405-4005	Professional - Legal	-	-	-	7,000
01-5405-4019	Contracted Services-Equip. Exp	-	-	-	-
		-	-	-	<b>7,000</b>

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023 Proposed
		2021	2022 Budget	December 31, 2022	Budget
<b>Dept: 7101</b>	<b>Recreation Administration</b>				
	<b>Revenues</b>				
01-7101-0303	Other Grant	-	-	(3,991)	-
01-7101-0305	Provincial Grants	(25,529)	-	-	-
01-7101-0693	Table & Chair Rentals	(141)	(500)	(337)	(500)
01-7101-0694	Linen & Glass Rentals	(552)	(500)	-	(500)
	Total Revenue	<b>(26,223)</b>	<b>(1,000)</b>	<b>(4,328)</b>	<b>(1,000)</b>
	<b>Expenses</b>				
01-7101-1010	Salaries & Wages	143,159	234,240	129,530	257,600
01-7101-1011	Employee Benefits - CPP	6,166	10,975	6,640	13,465
01-7101-1012	Employee Benefits - EI	2,783	4,555	2,654	5,125
01-7101-1013	Employee Benefits - WSIB	4,460	8,220	2,771	9,040
01-7101-1014	Employee Benefits - EHT	2,794	4,515	2,894	5,025
01-7101-1015	Employee Benefits	15,188	21,150	12,568	22,410
01-7101-1020	Employee Benefits - OMERS	12,917	18,670	14,156	21,000
01-7101-3001	Mileage	503	1,000	-	1,000
01-7101-3002	Conferences & Conventions	-	-	-	3,000
01-7101-3003	Meal Expenses	248	50	(16)	50
01-7101-3007	Office Supplies	1,244	500	1,124	500
01-7101-3008	Education & Training	5,742	5,000	1,255	12,000
01-7101-3011	Professional - Audit	-	-	-	-
01-7101-3012	Postage & Courier	40	-	-	-
01-7101-3013	Insurance Premiums	6,519	21,900	21,202	24,491
01-7101-3014	Insurance Claims	316	5,000	-	5,000
01-7101-3015	Memberships	2,232	2,600	2,169	2,600
01-7101-3019	Internet Service	1,197	1,200	1,147	1,200
01-7101-3020	Telephone	2,053	2,200	2,770	3,500
01-7101-3022	Cash Over/Short	-	-	1	-
01-7101-3026	Vehicle Repairs	-	-	-	-
01-7101-3027	Fuel (Mowers, Saws, etc)	-	-	-	-
01-7101-3037	Clothing (Safetywear) Allowances	3,380	3,700	3,971	3,700
01-7101-3042	Licenses	246	6,000	7,474	6,000
01-7101-3071	Facility Beautification	889	2,500	1,036	2,500
01-7101-4001	Photocopier Service Agreement	2,432	2,000	1,759	2,000
01-7101-4011	Prog Maint. & Enhancements (Keystone)	2,974	500	-	500
01-7101-4012	Professional - Legal	8,871	1,500	659	1,500
01-7101-4015	Professional Consulting	400	-	-	-
01-7101-8001	Trfr To(From) Capital	-	-	82,500	115,000
01-7101-8002	Trsf To (From) Res & Res Funds	36,233	(62,000)	(62,000)	-
	Total Expense	<b>262,988</b>	<b>295,975</b>	<b>236,262</b>	<b>518,206</b>

Account	Description	3 year trending 2018, 2019 and 2021		2022 Actual to December 31, 2022	2023 Proposed Budget
			2022 Budget		
<b>Dept: 7200</b>	<b>Equipment Maintenance</b>				
	<b>Revenues</b>				
01-7200-0699	Misc. Revenue	-	-	(9,112)	-
	<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>(9,112)</b>	<b>-</b>
	<b>Expenses</b>				
01-7200-1010	Salaries & Wages	3,499	7,765	10,071	9,150
01-7200-1011	Employee Benefits - CPP	177	400	528	545
01-7200-1012	Employee Benefits - EI	77	170	223	210
01-7200-1013	Employee Benefits - WSIB	105	275	18	320
01-7200-1014	Employee Benefits - EHT	68	150	197	180
01-7200-1015	Employee Benefits	277	655	558	710
01-7200-1020	Employee Benefits - OMERS	205	485	423	595
01-7200-3013	Insurance Premiums	3,112	10,460	10,122	11,693
01-7201-3043	Machine Parts & Repairs -2019 Dodge Ram 1500 Tradesman	808	300	391	500
01-7201-3044	fuel	2,071	2,000	-	2,000
01-7201-3046	Vehicle Expenses	719	150	534	400
01-7202-3043	Machine Parts & Repairs - 2012 ford f150	863	1,500	1,993	300
01-7202-3044	fuel	3,542	1,500	-	1,500
01-7202-3046	Vehicle Expenses	774	800	495	400
01-7203-3043	Machine Parts & Repairs - 2019 Olympia Ice Resurfacer	229	500	3,994	4,000
01-7203-3046	Fuel - 2009 ice resurfacer	3,801	2,800	1,036	1,500
01-7204-3043	Machine Parts & Repairs - 2005 trailer-single	3,834	200	-	200
01-7205-3043	Machine Parts & Repairs -2015 Double Axel Trailer	352	4,800	2,648	800
01-7206-3043	Machine Parts & Repairs - 2015 ice edger	40	100	-	100
01-7207-3043	Machine Parts & Repairs - 2017 Karcher floor scrubber	204	500	1,608	600
01-7208-3043	Machine Parts & Repairs - 2016 Karcher floor scrubber	599	500	1,167	600
01-7209-3043	Machine Parts & Repairs - 2015 Karcher floor scrubber	1,334	500	1,650	600
01-7210-3043	Machine Parts & Repairs- diamond groomer	252	100	-	100
01-7211-3043	Machine Parts & Repairs- Genie Scissor Lift	1,746	500	-	1,000
01-7212-3043	Machine Parts & Repairs-Husqvarna Lawnmower	56	-	-	-
01-7213-3043	Machine Parts & Repairs -2013 72" club cadet	1,009	200	17	-
01-7213-3044	Fuel	730	1,000	-	-
01-7214-3043	Machine Parts & Repairs -2009 54" jd zero turn mower	280	400	48	-
01-7214-3044	Fuel	196	500	541	-
01-7215-3043	Machine Parts & Repairs -2015 Floor Burnisher	2	-	-	-
01-7215-3044	Fuel -2015 Floor Burnisher	18	50	-	50
01-7217-3043	Machine Parts & Repairs-2014 BX25 Kubota	106	-	-	-
01-7219-3043	Machine Parts & Repairs - 2015 72" JD mower	1,031	-	-	-
01-7219-3044	Fuel	297	-	-	-
01-7220-3043	Machine Parts & Repairs - 2015 54" JD mower	255	100	-	150
01-7220-3044	Fuel	98	-	-	-
01-7221-3043	Machine Parts & Repairs - Machine 61 - 2022 Double Axel Land	287	-	-	300
01-7222-3043	Machine Parts & Repairs -2016 Chev	743	750	1,387	750
01-7222-3044	fuel	1,921	2,000	-	2,000
01-7222-3046	Vehicle Expenses/GPS	733	600	445	600
01-7223-3043	Machine Parts & Repairs -2016 Cub Cadet Zero Turn 54"	600	500	1,349	500
01-7223-3044	Fuel-Cub Cadet	199	300	541	300
01-7224-3043	2020 Trandem Landscape Trailer	93	500	43	500
01-7225-3041	Small Equipment	506	2,000	4,023	2,000
01-7225-3043	Small Equipment Repairs & Maintenance	438	500	690	500
01-7226-3041	Power Tools and Hand Tools	139	3,000	128	3,000
01-7226-3043	Power Tools Repairs & Maintenance	327	200	751	200
01-7227-3043	2019 Dodge Ram 1500 Repairs & Maintenance	-	-	-	-
01-7227-3044	2019 Dodge Ram 1500 Fuel	616	-	-	-
01-7227-3046	2019 Dodge Ram 1500 Veh. Expenes	-	-	-	-
01-7228-3043	Machine Parts & Repairs - 2016 Ford F150 XL	15	-	657	750
01-7228-3044	2016 Ford F150 Fuel	681	1,000	-	1,000

Dept: 7000 Facilities & Recreation

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023 Proposed
		2021	2022 Budget	December 31, 2022	Budget
01-7228-3046	2016 Ford 150 Veh Expenses	133	500	384	500
01-7229-3043	Machine 29 - 2021 Kubota ZD1200 Zero Turn Mower	69	250	265	300
01-7229-3044	Fuel	347	500		500
01-7230-3043	2022 Kubota ZD1200 54" Zero Turn Mower				300
01-7229-3044	Fuel	-			500
	Total Expense	<b>40,615</b>	<b>51,960</b>	<b>48,923</b>	<b>500</b>
<b>Dept: 7301 Parkhill Arena</b>					
<b>Revenue</b>					
01-7301-0686	Goal Post Rentals	(1,670)	(1,000)	(1,588)	(1,000)
01-7301-0687	Arena Floor Rentals	(3,719)	(4,500)	(4,056)	(4,500)
01-7301-0688	Ice Rentals	(153,542)	(175,000)	(170,908)	(175,000)
01-7301-0689	Public Skating Revenue	(700)	(200)	-	(200)
01-7301-0690	Solar Lease Revenue	(35,993)	(35,000)	(32,343)	(35,000)
01-7301-0691	Pro Shop Revenue	(260)	-	(831)	-
01-7301-0695	Advertising Sign Yearly Fees	(7,610)	(5,000)	(12,628)	(5,000)
01-7301-0696	Skate Sharpening Revenue	(909)	(1,750)	(760)	(1,750)
01-7301-0933	Corporate Donations	-			
01-7301-0960	Arena Misc. Revenue	(3,080)	(500)	(1,399)	(500)
	Total Revenue	<b>(207,483)</b>	<b>(222,950)</b>	<b>(224,514)</b>	<b>(222,950)</b>
<b>Expenses</b>					
01-7301-1010	Salaries & Wages	127,895	106,265	132,140	117,005
01-7301-1011	Employee Benefits - CPP	5,641	5,435	6,193	6,960
01-7301-1012	Employee Benefits - EI	2,900	2,350	2,923	2,670
01-7301-1013	Employee Benefits - WSIB	4,009	3,730	3,606	4,105
01-7301-1014	Employee Benefits - EHT	2,509	2,030	2,596	2,280
01-7301-1015	Employee Benefits	10,793	8,975	9,442	9,105
01-7301-1020	Employee Benefits - OMERS	8,146	6,630	9,189	7,600
01-7301-3004	Hydro	69,490	75,000	52,566	75,000
01-7301-3005	Heat	11,708	12,000	11,789	13,000
01-7301-3006	Water & Sewage	6,657	10,702	5,892	10,702
01-7301-3009	Cleaning & Maintenance Supplies	5,824	6,000	4,608	6,000
01-7301-3013	Insurance Premiums	34,232	41,925	40,583	46,880
01-7301-3016	Building Repairs & Maintenance	36,841	35,000	29,439	45,000
01-7301-3017	Advertising	1,428	500	1,200	500
01-7301-3020	Telephone	631	-	119	-
01-7301-3024	Snow Removal	2,352	2,500	3,392	4,000
01-7301-3025	Music Tariff	62	-		-
01-7301-3042	Licenses	70	-	1,250	-
01-7301-3043	Ice Machine Parts & Reparis	7	-		-
01-7301-3050	Sharpening Equipment Repairs & Maint.	58	-		-
017301-3051	Pro Shop Supplies	682	500	1,762	500
01-7301-3054	Plant Repairs & Maintenance	19,013	35,000	13,545	35,000
01-7301-4005	Contracted Monthly Services	20,419	10,000	20,808	14,500
01-7301-5001	Equipment Rental (Outside Suppliers)	132	1,000		1,000
01-7301-7005	County Loan Pymt - Rec. Portion	-	-		-
	Total Expense	<b>371,499</b>	<b>365,542</b>	<b>353,041</b>	<b>401,807</b>

Dept: 7000 Facilities & Recreation

Account	Description	3 year trending 2018, 2019 and 2021	2022 Budget	2022 Actual to December 31, 2022	2023 Proposed Budget
<b>Dept: 7302 Parkhill Community Centre</b>					
<b>Revenue</b>					
01-7302-0697	Facilities rent	(13,850)	(15,000)	(22,394)	(15,000)
01-7302-0931	Public Donations	(162)			
	Total Revenue	<b>(14,012)</b>	<b>(15,000)</b>	<b>(22,394)</b>	<b>(15,000)</b>
<b>Expense</b>					
01-7302-1010	Salaries & Wages	11,853	9,070	12,176	7,555
01-7302-1011	Employee Benefits - CPP	557	465	648	450
01-7302-1012	Employee Benefits - EI	271	200	269	170
01-7302-1013	Employee Benefits - WSIB	375	320	320	265
01-7302-1014	Employee Benefits - EHT	233	175	240	150
01-7302-1015	Employee Benefits	1,247	765	1,228	590
01-7302-1020	Employee Benefits - OMERS	931	565	980	490
01-7302-3004	Hydro	4,733	5,000	5,235	5,000
01-7302-3005	Heat	3,298	3,500	3,681	3,500
01-7302-3006	Water & Sewage	1,999	1,780	2,996	1,780
01-7302-3009	Cleaning & Maintenance Supplies	1,552	1,500	2,032	1,500
01-7302-3013	Insurance Premiums	3,439	5,011	5,433	6,809
01-7302-3016	Building Repairs & Maintenance	5,000	8,500	3,804	5,000
01-7302-3017	Advertising	218			
01-7302-3019	Internet	183	500	664	500
01-7302-3020	Telephone	529	550	535	3,000
01-7302-3024	Snow Removal	524	600	730	800
01-7302-3025	Music Tariff	19	-		-
01-7302-4005	Monthly Services	6,355	4,400	5,486	4,400
	Total Expense	<b>43,316</b>	<b>42,901</b>	<b>46,459</b>	<b>41,959</b>
<b>Dept: 7303 Coronation Park</b>					
<b>Revenue</b>					
01-7303-0697	Fac. Rent(Pavillion)	(1,623)	(700)	(802)	(800)
01-7303-0698	Fac. Rent (Ball Fields)	(10,906)	-		-
01-7303-0699	Misc. Rev	(67)			
01-7303-0891	Finance Charges on Late Payments	-			
	Total Revenue	<b>(12,596)</b>	<b>(700)</b>	<b>(802)</b>	<b>(800)</b>

Dept: 7000 Facilities & Recreation

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023 Proposed
		2021	2022 Budget	December 31, 2022	Budget
<b>Expense</b>					
01-7303-1010	Salaries & Wages	25,669	22,000	8,269	17,910
01-7303-1011	Employee Benefits - CPP	1,115	1,125	437	1,065
01-7303-1012	Employee Benefits - EI	591	485	180	410
01-7303-1013	Employee Benefits - WSIB	823	770	46	630
01-7303-1014	Employee Benefits - EHT	509	420	163	350
01-7303-1015	Employee Benefits	1,960	1,860	609	1,395
01-7303-1020	Employee Benefits - OMERS	1,422	1,375	468	1,165
01-7303-3004	Hydro	2,940	-	-	-
01-7303-3006	Water & Sewage	12,286	-	-	-
01-7303-3009	Cleaning Supplies	933	100	1,096	100
01-7303-3013	Insurance Premiums	14,991	110	104	120
01-7303-3016	Building Repairs & Maintenance	7,905	1,000	4	1,000
01-7303-3017	Advertising	123	-	-	-
01-7303-3022	Propane	1	-	-	-
01-7303-3041	Materials	3,305	200	-	200
01-7303-3071	Grass Cutting / Maintenance	108	-	-	-
01-7303-3072	Grounds Maint-(Diamond Supp. etc)	2,734	-	-	-
01-7303-4005	Contracted Monthly Services	1,082	-	-	-
01-7303-5025	Property Taxes	807	-	-	-
Total Expense		<b>79,302</b>	<b>29,445</b>	<b>11,375</b>	<b>24,345</b>
<b>Dept: 7304 Parkhill Sports Complex</b>					
01-7304-0697	Facilities Rent (Pavillion)	-	-	(518)	(500)
01-7304-0698	Fac Rent (Ball Fields)	(894)	(11,000)	(11,111)	(11,000)
01-7304-1010	Salaries & Wages (Parks)	17,556	14,180	6,129	10,760
01-7304-1021	Salaries & Wages (Facilities)	12,667	-	7,064	-
01-7304-1011	Employee Benefits - CPP	1,233	725	696	640
01-7304-1012	Employee Benefits - EI	689	315	292	245
01-7304-1013	Employee Benefits - WSIB	953	500	108	380
01-7304-1014	Employee Benefits - EHT	590	270	259	210
01-7304-1015	Employee Benefits	590	1,200	1,054	840
01-7304-1020	Employee Benefits - OMERS	373	885	701	700
01-7304-3004	Hydro	439	750	2,091	750
01-7304-3006	Water sewage	1,877	6,015	6,538	6,015
01-7304-3009	Cleaning & Maint. Supplies	7	150	15	150
01-7304-3013	Insurance Premiums	684	2,300	2,225	2,570
01-7304-3016	Building Repairs and Maintenance	1,185	2,000	1,751	2,000
01-7304-3017	Advertising	63	-	-	-
01-7304-3041	Materials	-	-	-	-
01-7304-3072	Diamond Repairs and Maintenance	4	1,000	525	1,000
01-7304-3073	Diamond Materials Purchased	109	-	558	500
01-7304-3075	Gas / Diesel	3,742	-	-	-
Total		<b>41,868</b>	<b>19,290</b>	<b>18,375</b>	<b>15,260</b>

Account	Description	3 year trending 2018, 2019 and 2021	2022 Budget	2022 Actual to December 31, 2022	2023 Proposed Budget
<b>Dept: 7305</b>	<b>Leisure Club</b>				
	<b>Expense</b>				
01-7305-1010	Salaries & Wages	1,259	950	1,043	840
01-7305-1011	Employee Benefits - CPP	59	50	56	50
01-7305-1012	Employee Benefits - EI	29	20	23	20
01-7305-1013	Employee Benefits - WSIB	40	35	(9)	30
01-7305-1014	Employee Benefits - EHT	25	20	21	15
01-7305-1015	Employee Benefits	190	80	142	65
01-7305-1020	Employee Benefits - OMERS	110	60	93	55
01-7305-3009	Cleaning Supplies	67	-	311	-
01-7305-3013	Insurance Premiums	2,257	2,850	2,760	2,561
01-7305-3016	Building Repairs & Maintenance	1,583	900	12	5,000
01-7305-4005	Contracted Monthly Services	122	400	224	400
	Total Expense	<b>5,742</b>	<b>5,365</b>	<b>4,675</b>	<b>9,036</b>
<b>Dept: 7306</b>	<b>Ailsa Craig Community Centre</b>				
	<b>Revenue</b>				
01-7306-0697	Facilities rent	(20,009)	(13,000)	(17,345)	(13,000)
01-7306-0699	Misc. Revenue	(563)			
	Total Revenue	<b>(20,572)</b>	<b>(13,000)</b>	<b>(17,345)</b>	<b>(13,000)</b>
	<b>Expense</b>				
01-7306-1010	Salaries & Wages	16,146	12,490	11,274	11,815
01-7306-1011	Employee Benefits - CPP	785	640	604	705
01-7306-1012	Employee Benefits - EI	366	275	249	270
01-7306-1013	Employee Benefits - WSIB	506	440	97	415
01-7306-1014	Employee Benefits - EHT	318	240	222	230
01-7306-1015	Employee Benefits	1,869	1,055	1,240	920
01-7306-1020	Employee Benefits - OMERS	1,271	780	939	770
01-7306-3004	Hydro	16,920	17,000	14,911	17,000
01-7306-3005	Heat	2,745	4,000	4,526	4,000
01-7306-3006	Water & Sewage	1,019	2,540		2,540
01-7306-3009	Cleaning & Maintenance Supplies	1,743	2,000	1,841	2,000
01-7306-3013	Insurance Premiums	3,205	4,255	4,118	4,935
01-7306-3016	Building Repairs & Maintenance	6,012	10,000	5,648	10,000
01-7306-3017	Advertising	50			
01-7306-3019	Internet	183	400	664	400
01-7306-3020	Telephone	607	650	607	650
01-7306-3024	Snow Removal	1,126	1,500	1,846	2,000
01-7306-3025	Music Tariff	-	100		100
01-7306-4005	Contracted Services (Monthly Services)	4,427	4,500	4,600	4,500
	Total Expense	<b>59,301</b>	<b>62,865</b>	<b>53,385</b>	<b>63,250</b>
<b>Dept: 7307</b>	<b>Arena Canteen</b>				
	<b>Revenue</b>				
01-7307-0682	Canteen / Booth Revenue	(24,848)	(7,000)	(20,551)	(27,000)
01-7307-0683	Vending Machine Revenue	-	(13,000)	(2,854)	(5,000)
	Total Revenue	<b>(24,848)</b>	<b>(20,000)</b>	<b>(23,405)</b>	<b>(32,000)</b>

Dept: 7000 Facilities & Recreation

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023 Proposed
		2021	2022 Budget	December 31, 2022	Budget
<b>Expense</b>					
01-7307-1010	Salaries & Wages	10,029	7,945	8,311	6,810
01-7307-1011	Employee Benefits - CPP	175	405	272	405
01-7307-1012	Employee Benefits - EI	230	175	184	155
01-7307-1013	Employee Benefits - WSIB	318	280	251	240
01-7307-1014	Employee Benefits - EHT	196	150	163	135
01-7307-1015	Employee Benefits	329	-	344	530
01-7307-1020	Employee Benefits - OMERS	202		248	440
01-7307-3057	Canteen / Booth Expenses	15,950	11,000	22,615	23,645
	Total Expense	<b>27,429</b>	<b>19,955</b>	<b>32,388</b>	<b>32,360</b>
<b>Dept: 7308 Lions Field &amp; Park</b>					
01-7308-0697	Facility Rental (Pavillion)	(19)	-	(115)	-
01-7308-1010	Salaries & Wages	1,890	4,760	4,723	4,985
01-7308-1011	Employee Benefits - CPP	94	245	246	295
01-7308-1012	Employee Benefits - EI	42	105	104	115
01-7308-1013	Employee Benefits - WSIB	57	165	17	175
01-7308-1014	Employee Benefits - EHT	37	90	92	95
01-7308-1015	Employee Benefits	161	400	255	390
01-7308-1016	Employee Benefits - OMERS	90	300	167	325
01-7308-3006	Water & Sewage	238	950	562	950
01-7308-3009	Cleaning & Maint Supplies	-	100		100
01-7308-3016	Rep & Maint.	-	50		50
	Total	<b>2,589</b>	<b>7,165</b>	<b>6,053</b>	<b>7,480</b>
<b>Dept: 7309 Splashpads</b>					
<b>Revenue</b>					
01-7309-0697	Facilities Rent	(1,174)	-		-
	Total Revenue	<b>(1,174)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expense</b>					
01-7309-1010	Salaries & Wages	328	1,025	217	800
01-7309-1011	Employee Benefits - CPP	17	55	12	50
01-7309-1012	Employee Benefits - EI	7	25	5	20
01-7309-1013	Employee Benefits - WSIB	10	35	(3)	30
01-7309-1014	Employee Benefits - EHT	6	20	4	15
01-7309-1015	Employee Benefits	35	90	29	60
01-7309-1016	Employee Benefits - OMERS	26	65	18	50
01-7309-3004	Hydro	540			
01-7309-3005	Heat	358			
01-7309-3006	Water & Sewage	7,036	18,465	32,117	18,465
01-7309-3013	Insurance Premiums	1,209	-		-
01-7309-3016	Building Repairs & Maintenance	406	2,000		2,000
01-7309-4031	Materials Purchased	9	-		-
01-7309-3071	Grass Cutting	-			
	Total Expense	<b>9,988</b>	<b>21,780</b>	<b>32,398</b>	<b>21,490</b>

Account	Description	3 year trending 2018, 2019 and 2021	2022 Budget	2022 Actual to December 31, 2022	2023 Proposed Budget
<b>Dept: 7310</b>	<b>Lieury Sports Field &amp; Park</b>				
01-7310-0698	Facilities Rent (Ball Field)	-	-	(151)	
01-7310-1010	Salaries & Wages	1,422	2,615	1,938	2,535
01-7310-1011	Employee Benefits - CPP	119	135	210	150
01-7310-1012	Employee Benefits - EI	52	60	88	60
01-7310-1013	Employee Benefits - WSIB	71	90	(51)	90
01-7310-1014	Employee Benefits - EHT	46	50	78	50
01-7310-1015	Employee Benefits	229	220	318	200
01-7310-1020	Employee Benefits - OMERS	134	165	204	165
01-7310-1021	Salaries (Diamonds)	941	3,000	2,046	3,000
01-7310-3004	Hydro	117	500	296	500
01-7310-3006	Water & Sewage	273	885	855	885
01-7310-3013	Insurance	17	60	56	65
01-7310-3016	Rep & Maintenance	304	200	108	200
01-7310-3041	Materials	-	100		100
01-7310-3072	Diamond Rep & Maint	-	150		150
01-7310-3073	Diamond Materials Purchased	53	-	-	
01-7310-4005	Contracted Monthly Services	-	-	700	
	<b>Total</b>	<b>3,779</b>	<b>8,230</b>	<b>6,695</b>	<b>8,150</b>
<b>Dept: 7311</b>	<b>Nairn Optimist Rink Expense</b>				
01-7311-1010	Salaries & Wages	564	510	555	675
01-7311-1011	Employee Benefits - CPP	13	25	29	40
01-7311-1012	Employee Benefits - EI	6	10	12	15
01-7311-1013	Employee Benefits - WSIB	8	20	(8)	25
01-7311-1014	Employee Benefits - EHT	5	10	11	15
01-7311-1015	Employee Benefits	20	45	45	50
01-7311-1020	Employee Benefits - OMERS	14	35	34	45
01-7311-3004	Hydro	4,765	5,000	3,090	5,000
01-7311-3006	Water & Sewage	-		-	
01-7311-3016	Building Repairs & Maintenance	439	6,200	430	500
01-7311-3022	Propane	1,255	2,500	6,399	5,000
01-7311-4005	Contracted Monthly Services	66	300	813	300
01-7311-3054	Plant Repairs & Maintenance	-			500
	<b>Total Expenses</b>	<b>7,154</b>	<b>14,655</b>	<b>11,411</b>	<b>12,165</b>
<b>Dept: 7312</b>	<b>West Williams Community Centre Revenue</b>				
01-7312-0697	Facilities Rent	(6,408)	(3,000)	(8,406)	(10,000)
	<b>Total Revenue</b>	<b>(6,408)</b>	<b>(3,000)</b>	<b>(8,406)</b>	<b>(10,000)</b>

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023 Proposed
		2021	2022 Budget	December 31, 2022	Budget
<b>Expense</b>					
01-7312-1010	Salaries & Wages	4,382	3,310	2,494	2,855
01-7312-1011	Employee Benefits - CPP	209	170	133	170
01-7312-1012	Employee Benefits - EI	100	75	55	65
01-7312-1013	Employee Benefits - WSIB	138	115	48	100
01-7312-1014	Employee Benefits - EHT	86	65	49	55
01-7312-1015	Employee Benefits	565	280	254	220
01-7312-1020	Employee Benefits - OMERS	371	205	206	185
01-7312-3004	Hydro	1,913	2,000	1,613	2,000
01-7312-3005	Heat	2,965	3,000	3,528	3,000
01-7312-3006	Water & Sewage	527	885	1,014	885
01-7312-3009	Cleaning & Maintenance Supplies	931	500	433	500
01-7312-3013	Insurance Premiums	1,237	2,250	2,179	3,891
01-7312-3016	Building Repairs & Maintenance	687	1,000	481	750
01-7312-3020	Telephone	441	450	441	450
01-7312-3024	Snow Removal	589	750	991	1,200
01-7312-4005	Monthly Services	1,995	2,000	1,969	2,000
Total Expense		<b>17,136</b>	<b>17,055</b>	<b>15,888</b>	<b>18,326</b>
<b>Dept: 7313 West Williams Park</b>					
01-7313-0697	Fac. Rent (Pavilion)	-	-	(58)	-
01-7313-1010	Salaries & Wages	2,188	5,150	3,544	4,885
01-7313-1011	Employee Benefits - CPP	109	265	185	290
01-7313-1012	Employee Benefits - EI	48	115	78	110
01-7313-1013	Employee Benefits - WSIB	66	180	(1)	170
01-7313-1014	Employee Benefits - EHT	43	100	69	95
01-7313-1015	Employee Benefits	153	435	115	380
01-7313-1020	Employee Benefits - OMERS	94	320	73	315
01-7313-3009	Cleaning & Maint. Supplies	-	-	-	-
01-7313-3016	Rep. & Maint.	-	-	-	-
Total		<b>2,701</b>	<b>6,565</b>	<b>4,006</b>	<b>6,245</b>
<b>Dept: 7314 Shared Services Building</b>					
<b>Revenue</b>					
01-7314-0697	Facilities Rent	(87,713)	(94,900)	(91,365)	(97,760)
Total Revenue		<b>(87,713)</b>	<b>(94,900)</b>	<b>(91,365)</b>	<b>(97,760)</b>
<b>Expense</b>					
01-7314-1010	Salaries & Wages	11,076	9,540	19,407	14,090
01-7314-1011	Employee Benefits - CPP	546	490	1,042	840
01-7314-1012	Employee Benefits - EI	249	210	429	320
01-7314-1013	Employee Benefits - WSIB	343	335	385	495
01-7314-1014	Employee Benefits - EHT	219	180	384	275
01-7314-1015	Employee Benefits	1,481	805	2,367	1,095
01-7314-1020	Employee Benefits - OMERS	926	595	1,717	915
01-7314-3004	Hydro	17,460	19,000	14,329	19,000
01-7314-3005	Heat	5,838	6,000	6,504	6,000
01-7314-3006	Water / Sewer	748	1,780	1,709	1,780
01-7314-3009	Cleaning & Maintenance Supplies	2,081	2,000	1,387	2,000
01-7314-3016	Building Repairs & Maint.	10,221	9,000	9,296	9,000
01-7314-4005	Contracted Monthly Services	6,217	5,000	3,300	5,000
01-7314-4009	Cleaning Contract	4,911	-	-	-
01-7314-4031	Misc. Expense	29	-	-	-
01-7314-7005	County Loan Pymt	-	-	-	-
Total Expense		<b>62,345</b>	<b>54,935</b>	<b>62,257</b>	<b>60,810</b>

Dept: 7000 Facilities & Recreation

Account	Description	3 year trending 2018, 2019 and 2021	2022 Budget	2022 Actual to December 31, 2022	2023 Proposed Budget
<b>Expense</b>					
01-7316-3013	Insurance Premiums	444	1,490	1,444	1,994
01-7316-3016	Building Repairs & Maint.	14,195	7,500	3,750	5,000
01-7316-4005	Contracted Monthly Services	29	100	288	100
Total Expense		<b>14,669</b>	<b>9,090</b>	<b>5,481</b>	<b>7,094</b>
<b>Dept: 7317 East Williams Park (Nairn)</b>					
01-7317-0697	Facilities Rent (Pavillion)	(71)	-	(500)	-
01-7317-0698	Facilities Rent (Soccer/Ball Field)	-	-	(2,724)	(3,000)
01-7317-1010	Salaries & Wages	2,330	5,125	3,438	4,900
01-7317-1011	Employee Benefits - CPP	116	260	178	290
01-7317-1012	Employee Benefits - EI	51	115	76	110
01-7317-1013	Employee Benefits - WSIB	70	180	(27)	170
01-7317-1014	Employee Benefits - EHT	46	100	67	95
01-7317-1015	Employee Benefits	190	435	135	380
01-7317-1020	Employee Benefits - OMERS	115	320	87	320
01-7317-3004	Hydro	711	1,750	3,213	1,750
01-7317-3006	Water & Sewage	1,139	2,415	6,651	2,415
01-7317-3009	Cleaing & Maint Supplies	-	150	15	150
01-7317-3013	Insurance Preimuims	159	535	516	596
01-7317-3016	Rep & Maint.	444	250	3,318	250
01-7317-3041	Materials	-	50	-	50
01-7317-4005	Contracted Monthly Services	60	-	472	-
Total		<b>5,362</b>	<b>11,685</b>	<b>14,915</b>	<b>8,476</b>
<b>Dept: 7318 Ailsa Craig Community Park</b>					
01-7318-0697	Facility Rent (Pavillion)	(77)	(500)	(500)	(500)
01-7318-0698	Facility Rent ( Ball Fields)	(996)	(4,000)	(2,906)	(3,000)
01-7318-1010	Salaries & Wages	2,605	6,205	5,896	6,450
01-7318-1011	Employee Benefits - CPP	196	315	532	385
01-7318-1012	Employee Benefits - EI	86	140	224	150
01-7318-1013	Employee Benefits - WSIB	118	220	(48)	225
01-7318-1014	Employee Benefits - EHT	77	120	199	125
01-7318-1015	Employee Benefits	348	525	740	500
01-7318-1020	Employee Benefits - OMERS	209	390	480	420
01-7318-1021	Salaries & Wages (Diamonds)	1,309	4,000	4,234	4,000
01-7318-3006	Water & Sewage	873	3,490	2,977	3,490
01-7318-3009	Cleaning & Maint Supplies	-	150	15	150
01-7318-3013	Insurance	352	1,185	1,145	1,323
01-7318-3016	Repairs & Maint.	304	500	1,696	500
01-7318-3041	Materials	-	855	-	855
01-7318-3072	Diamond Repairs & Maintenance	4	500	422	500
01-7318-3073	Diamond Materials Purchased	67	-	568	-
Total		<b>5,476</b>	<b>14,095</b>	<b>15,673</b>	<b>15,573</b>

Dept: 7000 Facilities & Recreation

Account	Description	3 year trending 2018, 2019 and 2021	2022 Budget	2022 Actual to December 31, 2022	2023 Proposed Budget
<b>Dept: 7402 Carnegie Building</b>					
01-7402-0697	Facility Rental	(2,200)	(2,400)	(2,200)	
01-7402-1110	Salaries	44		-	
01-7402-3004	Hydro	1,073	1,316	718	
01-7402-3005	Heat	1,418	1,300	1,783	
01-7402-3006	Water & Sewage	929	1,780	1,056	
01-7402-3013	Insurance Premiums	1,027	1,930	1,866	1,256
01-7402-3016	Building Repairs & Maintenance	708	2,500	427	2,500
01-7402-4005	Contracted Monthly Services	19	100	338	100
	Total	<b>3,018</b>	<b>6,526</b>	<b>3,989</b>	<b>3,856</b>
<b>Dept: 7403 Ailsa Craig Library &amp; Medical Centre</b>					
<b>Revenue</b>					
01-7403-0697	Facilities Rent	(30,071)	(33,230)	(33,196)	(33,230)
	Total Revenue	<b>(30,071)</b>	<b>(33,230)</b>	<b>(33,196)</b>	<b>(33,230)</b>
<b>Expense</b>					
01-7403-1010	Salaries & Wages	2,570	2,385	5,355	3,625
01-7403-1011	Employee Benefits - CPP	127	120	287	215
01-7403-1012	Employee Benefits - EI	58	55	119	85
01-7403-1013	Employee Benefits - WSIB	80	85	108	125
01-7403-1014	Employee Benefits - EHT	51	45	105	70
01-7403-1015	Employee Benefits	255	200	652	280
01-7403-1020	Employee Benefits - OMERS	184	150	473	235
01-7403-3004	Hydro	4,284	4,000	3,569	4,000
01-7403-3005	Heat	866	1,000	1,086	1,000
01-7403-3006	Water & Sewage	1,092	1,780	1,083	1,780
01-7403-3009	Cleaning & Maintenance Supplies	151		633	
01-7403-3013	Insurance Premiums	980	1,770	1,713	1,997
01-7403-3016	Building Repairs & Maintenance	4,788	4,500	7,231	5,000
01-7403-3024	Snow Removal	589	500	414	500
01-7403-4005	Contracted Monthly Services	2,593	4,000	547	2,000
01-7403-4009	Cleaning Contract	3,706	-	-	
01-7403-5025	Property Tax	3,503	3,780	3,158	3,780
	Total Expense	<b>25,876</b>	<b>24,370</b>	<b>26,533</b>	<b>24,692</b>
<b>Dept: 7404 North Middlesex Medical Centre</b>					
<b>Revenue</b>					
01-7404-0697	Facilities Rent	(12,581)	(17,000)	(11,351)	(11,960)
	Total Revenue	<b>(12,581)</b>	<b>(17,000)</b>	<b>(11,351)</b>	<b>(11,960)</b>

Dept: 7000 Facilities & Recreation

Account	Description	3 year trending 2018, 2019 and 2021		2022 Actual to December 31, 2022	2023 Proposed Budget
			2022 Budget		
<b>Expense</b>					
01-7404-1010	Salaries & Wages	-	-	-	-
01-7404-1011	Employee Benefits - CPP	-	-	-	-
01-7404-1012	Employee Benefits - EI	-	-	-	-
01-7404-1013	Employee Benefits - WSIB	-	-	-	-
01-7404-1014	Employee Benefits - EHT	-	-	-	-
01-7404-1015	Employee Benefits	-	-	-	-
01-7404-1020	Employee Benefits - OMERS	-	-	-	-
01-7404-3004	Hydro	1,794	1,500	1,849	1,500
01-7404-3005	Heat	686	700	774	700
01-7404-3006	Water & Sewage	944	1,780	2,446	1,780
01-7404-3013	Insurance Premiums	333	1,120	1,082	1,209
01-7404-3016	Building repairs and maintenance	1,133	700	-	700
01-7404-3024	Snow Removal	929	1,500	2,127	1,500
01-7404-4005	Contracted Monthly Services	595	400	87	400
01-7404-5025	Property Taxes	6,552	2,900	5,069	2,900
	Total Expense	<b>12,965</b>	<b>10,600</b>	<b>13,434</b>	<b>10,689</b>
<b>Dept: 7501 Fitness Facility</b>					
01-7501-0941	YMCA Revenue	(27,048)	-	1,078	(84,035)
01-7501-4017	Professional Consulting - YMCA	52,037	52,905	52,390	52,905
	Total	<b>24,989</b>	<b>52,905</b>	<b>53,468</b>	<b>(31,130)</b>

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023
		2021	2022 Budget	December 31, 2022	Proposed Budget
<b>Dept: 8101 Planning &amp; Zoning</b>					
<b>Revenue</b>					
01-8101-0721	Severance Application Fees	(24,300.00)	(22,500)	(25,450)	(22,500)
01-8101-0722	Zoning Amendment Application Fees	(15,166.67)	(13,750)	(12,600)	(13,750)
01-8101-0723	Site Plan Control Agreement Fees	(269.01)	(1,000)	(1,000)	(1,000)
01-8101-0724	Minor Variance Application Fees	(4,600.00)	(4,500)	(4,200)	(4,500)
01-8101-0726	Official Plan Amendment Application Fee	(1,333.33)	(2,000)		(2,000)
01-8101-0727	Encroachment Fee	(2,266.67)	-		-
01-8101-0960	Misc. Rev.	-	-		-
01-8103-0730	Westwood Estates Ph 2 & 3 - Site Plan Fees	-	(20,000)	(21,082)	-
01-8104-0610	Merritt - Refundable Deposits	(1,033.33)	-	-	-
01-8105-0730	VanderMolen Site Plan Fees & Recoveries	(333.33)	-		-
01-8106-0723	Goldleaf Agreement Fees	-	-		-
01-8106-0730	Goldleaf - Site Plan Fees	-	-		-
01-8107-0723	AC Foodbank Agreement Fees	-	(3,000)		-
01-8108-0723	Craigwell Gardens Agreement Fees	-	(8,000)		-
01-8109-0723	Montessori School Agreement Fees	-	-		-
<b>Total Revenue</b>		<b>(49,302)</b>	<b>(74,750)</b>	<b>(64,332)</b>	<b>(43,750)</b>
<b>Expense</b>					
01-8101-1010	Salaries & Wages	7,794.78	15,525	11,561	21,730
01-8101-1011	Employee Benefits - CPP	369.18	700	613	775
01-8101-1012	Employee Benefits - EI	173.15	270	242	370
01-8101-1013	Employee Benefits - WSIB	236.98	545	198	840
01-8101-1014	Employee Benefits - EHT	153.12	300	219	465
01-8101-1015	Employee Benefits	514.62	1,550	277	1,415
01-8101-1020	Employee Benefits - OMERS	701.79	1,540	1,165	2,175
01-8101-3007	Office Supplies	177.26	200	45	200
01-8101-3012	Postage & Courier	18.83	200		200
01-8101-3017	Advertising	259.69	-		-
01-8101-3068	OMB Expenses	-	-		-
01-8101-4012	Professional - Legal	2,098.81	5,000	8,090	5,000
01-8101-4015	Professional - Planning / Engineer	2,164.34	1,000		1,000
01-8101-4020	Siteplan/Subdivision Review	-	10,000		10,000
01-8101-4022	Professional - Dev Charges Review	9,093.58	-	3,948	-
01-8101-8002	Transfer to/from reserves	-	-		-
01-8103-4012	Westwood Ph 1 Legal	1,215.30	-	5,487	-
01-8103-4015	Westwood Ph 1 -Planning & Engineering	11,309.11	-	1,064	-
01-8104-4012	Merritt Legal	3,453.99	8,000		8,000
01-8104-4015	Merritt Planning/Engineering	4,817.07	5,000	56	5,000
01-8105-4012	VanderMolen Legal	2,296.91	2,000		2,000
01-8105-4015	VanderMolen Planning/Engineering	2,479.39	-		-
01-8106-4012	Goldleaf Legal	367.67	-		-
01-8106-4015	Goldleaf - Planning / Engineer	-	-		-

Account	Description	3 year trending 2018, 2019 and		2022 Actual to December 31,	2023
		2021	2022 Budget	2022	Proposed Budget
01-8106-4031	Goldleaf - Misc Expense	-	-	-	-
01-8107-4015	AC Food Bank Planning/Engineering	266.23	2,000		2,000
01-8107-4017	AC Food Bank Stie Plan Reviews	(4.75)	1,000		1,000
01-8108-4012	Craigwell Gardens Legal	2,061.17	8,000		8,000
01-8108-4015	Craigwell Gardens Planning/Engineering	(27.89)	-		-
01-8109-4012	Montessori School - Professional - Legal	268.81	-	-	-
01-8110-4015	Planning/Engineering	371.25	2,500		2,500
01-8111-4012	Hodgins - Professional - Legal	357.73	-	-	-
01-8112-4012	Lucan Country Gardens - Professional - Legal	212.17	-	533	-
01-8113-4015	Ausable Bluffs - Professional - Planning/Engineering	1,450.08	-	-	-
01-8114-4015	91 West Park Dr - Professional - Planning/Engineering	-	-	3,903	-
<b>Total Expense</b>		<b>54,650</b>	<b>65,330</b>	<b>37,400</b>	<b>72,670</b>

Account	Description	3 year trending 2018, 2019 and		2022 Actual to December 31,	2023
		2021	2022 Budget	2022	Proposed Budget

**Dept: 8201 Economic Development**

**Revenues**

01-8201-0305	Provincial Grants	-	-	(50,000)	-
01-8201-0313	Other Grants	-	(50,000)		
01-8201-0960	Program Revenues	(1,756.70)	-	(4,104)	-
01-8201-0961	Promo Item Revenue	-	-		-
<b>Total Revenue</b>		<b>(1,757)</b>	<b>(50,000)</b>	<b>(54,104)</b>	<b>-</b>

**Expenses**

01-8201-1010	Salaries & Wages	49,726.04	79,900	69,671	77,495
01-8201-1011	Employee Benefits - CPP	2,277.86	3,265	2,983	3,375
01-8201-1012	Employee Benefits - EI	1,048.20	1,335	1,221	1,365
01-8201-1013	Employee Benefits - WSIB	1,563.51	2,805	1,255	2,720
01-8201-1014	Employee Benefits - EHT	975.58	1,560	1,365	1,510
01-8201-1015	Employee Benefits	3,148.79	3,345	2,527	9,730
01-8201-1020	Employee Benefits - OMERS	3,475.40	8,185	6,965	7,890
01-8201-3001	Mileage	609.63	250	234	250
01-8201-3002	Conferences & Conventions	3,426.83	1,500	-	3,000
01-8201-3007	Office Supplies	369.11	150	179	150
01-8201-3008	Education & Training	158.19	250	102	1,000
01-8201-3015	Memberships	8,045.45	-	-	750
01-8201-3016	Events/Workshops	-	-	-	5,500
01-8201-3017	Advertising	3,034.27	3,000	5,064	4,000
01-8201-3018	Promotional Gifts	1,104.70	750	1,222	750
01-8201-3019	Internet - Web Page	2,359.88	2,000	2,198	2,500
01-8201-3020	Telephone	788.46	600	611	600
01-8201-3037	Clothing Allowance	-	100	102	100
01-8201-3041	Promo Items Purchased (Inventory)	253.63		-	2,000
01-8201-4005	Contracted Services	3,384.24	2,500	1,869	5,000
01-8201-4031	Misc. Expense	3,315.99	1,000	2,290	1,000
01-8201-5051	CIP/Façade Program	1,519.41	20,000	8,625	20,000
01-8201-5052	Parkhill Medical Center Upgrade	7,952.33	-	-	-
01-8201-8002	Transfer from Reserves	(2,500.00)	(50,000)	-	
<b>Total Expense</b>		<b>96,037</b>	<b>82,495</b>	<b>108,482</b>	<b>150,685</b>

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023
		2021	2022 Budget	December 31, 2022	Proposed Budget
<b>Dept: 8400 Municipal Drains</b>					
<b>Revenue</b>					
01-8400-0316	Provincial Grant - Mun. Drain Const/Repair	(294,304.55)	-	(303,067)	-
01-8400-0320	Provincial Funding - Drainage Super. Grant	(27,938.46)	(31,200)		(31,200)
01-8400-0960	Misc. Revenue	(13.33)	-	(120)	-
01-8400-0981	Debt Repayment by Ratepayers	(728,338.60)	-	(864,428)	-
<b>Total Revenue</b>		<b>(1,050,595)</b>	<b>(31,200)</b>	<b>(1,167,616)</b>	<b>(31,200)</b>
<b>Expenses</b>					
01-8400-1010	Salaries & Wages	79,449.45	71,315	68,282	89,830
01-8400-1011	Employee Benefits - CPP	3,091.02	3,605	3,528	4,565
01-8400-1012	Employee Benefits - EI	1,332.77	1,375	1,344	1,710
01-8400-1013	Employee Benefits - WSIB	1,531.94	2,500	1,281	3,075
01-8400-1014	Employee Benefits - EHT	1,561.43	1,385	1,343	1,710
01-8400-1015	Employee Benefits	7,768.38	7,680	6,758	9,925
01-8400-1020	Employee Benefits - OMERS	8,178.24	6,640	6,427	8,295
01-8400-3001	Mileage	140.08	200	158	200
01-8400-3002	Conference & Convention	639.33	500	700	1,000
01-8400-3012	Postage & Courier	14.41	50	-	50
01-8400-3015	Memberships	558.21	1,000	502	1,000
01-8400-3020	Telephone	200.13	500	936	500
01-8400-3037	Clothing Allowance	176.69	100	405	400
01-8400-3041	Materials Purchased	14.50	-	8	-
01-3104-3082	Rd Maint. - Mun Drain Maint.	27,296.06	30,000	134,769	50,000
01-8400-4005	Contracted Services	465,429.29	-	2,040,813	-
01-8400-4015	Professional -Consulting	-	-	-	-
01-8400-4016	Professional - Engineering	76,179.13	-	249,851	-
01-8400-5023	DrainWrite-offs	383.09	1,000	138	1,000
01-8400-5024	Municipal Drain Adjustments	-	-	0	-
01-8400-8002	Trsf To (From) Res & Res Funds	-	-	-	-
<b>Total Expense</b>		<b>673,944</b>	<b>127,850</b>	<b>2,517,245</b>	<b>173,260</b>

Account	Description	3 year trending 2018, 2019 and 2021		2022 Actual to October 25, 2022	2023 Proposed Budget
			2022 Budget		
<b>Dept: 4305</b>	<b>Administration</b>				
	<b>Expense</b>				
01-4305-1010	Salaries & Wages	87,605.30	92,990	85,884	97,475
01-4305-1011	Employee Benefits - CPP	3,088.76	3,835	4,469	4,525
01-4305-1012	Employee Benefits - EI	1,357.92	1,465	1,770	1,710
01-4305-1013	Employee Benefits - WSIB	1,666.68	3,175	1,524	3,420
01-4305-1014	Employee Benefits - EHT	1,717.10	1,765	1,691	1,900
01-4305-1015	Employee Benefits	7,686.16	4,780	5,059	8,680
01-4305-1020	Employee Benefits - OMERS	9,004.17	9,235	8,468	9,845
01-4305-3001	Mileage	321.44	1,500	79	500
01-4305-3002	Conferences	228.96	900	-	900
01-4305-3003	Meals	179.08	250	32	250
01-4305-3007	Office Supplies-office/shop	1,544.14	2,000	2,799	2,000
01-4305-3008	Education & Training-all	981.61	2,500	-	2,500
01-4305-3011	Professional - Audit-QMS/MECP	-	1,200	-	1,200
01-4305-3012	Postage & Courier-ALL	4,830.92	7,500	11,595	7,500
01-4305-3014	Insurance Claims	183.33	-	-	-
01-4305-3015	Memberships-ALL	897.55	1,500	-	1,500
01-4305-3017	Advertising	842.20	800	-	800
01-4305-3020	Telephone-office/shop	1,005.33	1,700	1,927	2,000
01-4305-3037	Clothing Allowances & Safetywear-all	336.55	500	145	500
01-4305-3041	Materials Purchased misc shop supplies	2,187.38	2,000	3,112	2,000
01-4305-3042	Small Tool Purchases	254.40	500	-	500
01-4305-3050	Equip Repairs /Maintenance-shop	584.78	-	1,176	-
01-4305-3082	Municipal Drain Maintenance	742.00	2,500	3	2,500
01-4305-4001	Photocopier	-	200	-	200
01-4305-4011	Prog Maint & Enhance(Keystone)	2,771.60	1,000	-	1,000
01-4305-4015	Professional - Consulting	28,175.49	2,500	7,443	2,500
01-4305-4016	Professional - Engineering	3,467.08	10,000	-	15,000
01-4305-4019	Legal	7,006.14	20,000	-	15,000
01-4305-8001	Transfer to Capital	-	2,537,235	2,537,235	150,000
01-4305-8002	Transfer TO(FROM) Res & Res Funds	632,483.11	(783,844)	(783,844)	1,396,585
01-4340-3043	Machine Parts & Repairs	-	-	-	-
01-4140-8002	Transfer TO(FROM) Res & Res Funds	-	-	-	-
	<b>Total Expense</b>	<b>801,149</b>	<b>1,929,686</b>	<b>1,890,568</b>	<b>1,732,490</b>

Account	Description	3 year trending 2018, 2019 and 2021		2022 Actual to October 25, 2022	2023 Proposed Budget
			2022 Budget		
<b>Dept: 4311 Water - All Wards</b>					
<b>Revenue</b>					
01-4311-0311	Provincial Grants-OCIF formula	(53,362.03)	(155,000)	-	
01-4311-0602	Water/Sewer final reads	(2,384.57)	(3,300)	(1,710)	(3,300)
01-4311-0611	Reg. Service - Metered Rate	(2,009,820.70)	(3,394,391)	(2,501,763)	(3,481,535)
01-4311-0642	Returned Cheque Charges	(216.67)	(200)	(350)	(200)
01-4311-0650	Utility Penalty Charges	(20,545.21)	(21,200)	(28,931)	(30,000)
01-4311-0658	Sale of Waterline Parts & Meters	(16,096.02)	(8,600)	(25,534)	(15,000)
01-4311-0699	Misc. Utility Revenue	(350.00)	(200)	(642)	(200)
01-4311-0751	Water Connection & Insp. Fees	(54,860.42)	(53,000)	(35,650)	(45,000)
01-4311-0752	Reconnection Fees	(660.00)	(1,000)	(120)	(1,000)
02-4311-0625	Water Infrastructure fee	-	-	-	-
<b>Total Revenue</b>		<b>(2,158,296)</b>	<b>(3,636,891)</b>	<b>(2,594,701)</b>	<b>(3,576,235)</b>
<b>Expense</b>					
01-4310-3035	Water Meter Maint.-Materials	4,894.14		1,834	
01-4310-3045	Valve Maint.-Materials	1,047.49	18,000	1,092	18,000
01-4310-4005	Valve Maint.-Subcontractor	5,587.87	6,750	-	6,750
01-4311-3004	Hydro	32,457.23	35,000	28,759	35,000
01-4311-3013	Insurance Premiums	13,268.87	26,880	22,626	22,395
01-4311-3015	Memberships	-	-	-	-
01-4311-3016	Building Repairs & Maintenance	2,560.09	10,000	-	10,000
01-4311-3020	Telephone	1,566.32	2,000	1,085	2,000
01-4311-3035	Materials	1,499.99	12,000	2,611	12,000
01-4311-3036	Water Meter Maint.-Materials	-	-	57,595	60,000
01-4311-3040	Water Purchased	664,362.01	719,100	693,278	730,000
01-4311-3041	Materials Purchased (INVENTORY)	22,861.92	25,700	25,694	25,000
01-4311-3042	Meter Pit Materials	-	100	-	-
01-4311-3045	Repairs & Maintenance (System)	44,128.57	5,000	26,904	25,000
01-4311-3049	Water Testing	-	-	1,749	-
01-4311-3050	Equipment Repairs & Maintenance	5,530.56	2,000	19,802	5,500
01-4311-4005	Contracted Services	605,069.39	593,000	573,716	659,100
01-4311-4006	Reallocated OCWA	(3,876.15)		-	
01-4311-4012	Professional - Legal	581.35	-	-	-
01-4311-4016	Professional - Engineering	14,945.19	-	-	-
01-4311-4017	Subcontractor - Locates	515.33	4,000	1,782	2,000
01-4311-4019	Disruptions - OCWA OT	14,569.51	1,000	5,119	
01-4311-4035	Equip Purchase & Inspection Servicing	-	-	-	-
01-4311-5023	Customer Acct Write Offs	0.07	200	4,868	200
01-4311-5025	Property Taxes	6,185.67	3,000	4,725	3,000
01-4311-8001	Transfer To (From) Reserve	291,927.04	-	-	-
01-4312-2004	Loan Interest	471.14	58,000	44,090	84,000

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023
		2021	2022 Budget	October 25, 2022	Proposed Budget
01-4312-3041	Service/Curb Stop - Materials	6,375.01	7,150	17,606	25,000
01-4312-4005	Service/Curb Stop - Subcontractor	10,067.66	17,225	2,607	20,000
01-4312-5001	Service/Curb Stop - Rental	-	-		-
01-4313-3041	Watermain Breaks-Materials	-	5,000		-
01-4313-4005	Watermain Breaks-Subcontractor	5,984.94	15,000	6,064	10,000
01-4313-5001	Watermain Breaks-Rentals	-	100		100
01-4314-3041	Waterline Maint. - Materials	6,063.88	15,000	11,450	15,000
01-4314-4005	Contracted Service - Rd Repair & Restore	-	7,500		-
01-4315-3041	Hydrant Maint. - Materials	-	10,000	1,034	-
01-4316-4005	Contracted Services-Scada	-	-		-
01-4316-4011	Scada Program Support	122.90	10,000		5,000
01-4317-3041	Water Loss Materials	284.73	30,000	350	10,000
01-4317-4005	Water Loss OCWA	5,190.98	15,000	5,987	15,000
01-4317-4016	Water Loss Subcontractor	14,735.21	27,000	39,241	27,000
01-4317-5001	Water Loss Rentals	4,297.71	100		100
01-4318-3041	Backflow Materials	-	10,000		-
01-4319-3042	Meter Pit Materials	-	100		-
01-4319-4015	Meter Pit Subcontractor	-	100		100
01-4320-4019	Disruptions - OCWA OT	335.42	1,500	2,363	6,500
01-4320-5001	Disruptions - Trucking	-	10,000	12,526	10,000
	<b>Expenses</b>	<b>1,783,612</b>	<b>1,702,505</b>	<b>1,616,557</b>	<b>1,843,745</b>

Dept: 4100 Sewer

Account	Description	3 year trending		2022 Actual to	2023
		2018, 2019 and	2022 Budget	December 31,	Proposed
		2021		2022	Budget
<b>Dept: 4110 Administration</b>					
<b>Revenue</b>					
01-4110-0611	Storm water Charge	(26,747.05)	(104,775)	(60,821)	(104,775)
01-4110-0981	Ratepayers Deb Pymts	(31,044.34)	(30,000)	(74,218)	(30,000)
<b>Total Revenue</b>		<b>(57,791)</b>	<b>(134,775)</b>	<b>(135,039)</b>	<b>(134,775)</b>
<b>Expense</b>					
01-4110-1010	Salaries & Wages	42,444.57	100,085	85,491	97,475
01-4110-1011	Employee Benefits - CPP	1,528.11	4,430	4,399	4,525
01-4110-1012	Employee Benefits - EI	634.86	1,010	1,745	1,710
01-4110-1013	Employee Benefits - WSIB	1,242.00	3,415	1,460	3,420
01-4110-1014	Employee Benefits - EHT	829.94	1,330	1,682	1,900
01-4110-1015	Employee Benefits	2,853.28	5,575	5,034	8,680
01-4110-1020	Employee Benefits - OMERS	4,287.49	11,990	8,433	9,845
01-4110-3001	Mileage	40.47	200		200
01-4110-3002	Conferences	22.54	1,000		1,000
01-4110-3003	Meal Expenses	47.57	250	257	250
01-4110-3007	Office Supplies-office/shop	157.56	1,000	639	1,000
01-4110-3008	Education & Training	1,054.88	500		500
01-4110-3011	Professional - Audit-QMS/MOE	-	-		-
01-4110-3012	Postage & Courier	1.86	3,200	5	3,200
01-4110-3015	Memberships	69.25	100		100
01-4110-3016	Materials-Misc. Shop Supplies	-	-		-
01-4110-3017	Advertising	166.33	500		500
01-4110-3020	Telephone-office/shop	203.52	650	624	650
01-4110-3037	Clothing Allowance & Safetywear	50.50	100	47	100
01-4110-3042	Small Tools	-	100		100
01-4110-3082	Municipal Drains Maintenance	6,287.86	20,000	13,327	20,000
01-4110-4001	Photocopier	-	-		-
01-4110-4011	Prog Maint & Enhance(Keystone)	292.13	1,000		1,000
01-4110-4015	Professional - Consulting	5,780.43	15,000		10,000
01-4110-4016	Professional - Engineering	6,854.37	-	1,077	5,000
01-4110-8001	Transfer to Capital	-			
01-4110-8002	Transfer (from)/to Reserve	-	1,233,337	1,233,337	1,156,057
01-4140-3043	Vehicle Parts & Repairs	1,176.63	-	79	-
01-4140-3044	Vehicle Fuel	3,407.56	2,200	-	2,200
01-4140-3046	Vehicle Maint.	694.01	500	535	500
01-4159-3043	Parts & Repairs	532.05	500	1,060	500
01-4159-3044	Fuel	90.24	-		-
01-4140-8002	Vehicle Replacment	-	-		-
<b>Total Expense</b>		<b>80,750</b>	<b>1,407,972</b>	<b>1,359,231</b>	<b>1,330,412</b>

Dept: 4100 Sewer

Account	Description	3 year trending 2018, 2019 and		2022 Actual to	2023
		2021	2022 Budget	December 31, 2022	Proposed Budget
<b>Dept: 4211 Sewer</b>					
<b>Revenue</b>					
01-4211-0311	Provincial Grants-OCIF Formula	(51,405.05)	(155,000)		
01-4211-0611	Residential Flat Rate User Charges	(782,681.07)	(1,855,630)	(912,767)	(1,912,173)
01-4211-0621	Commercial Metered User Charges (304% of Water)	(69,306.30)	-		-
01-4211-0622	Commercial Flat Rate User Charges	(4,719.95)	-		-
01-4211-0650	Ward # 1 Utility Penalty	(2,259.62)	(3,500)		(3,500)
01-4211-0751	Connections Permits & Insp. Fees	(1,250.00)	(1,000)		(1,000)
01-4211-0981	Debt Debt Paid By Ratepayers	(24,552.05)	(36,830)		(36,830)
<b>Total Revenue</b>		<b>(936,174)</b>	<b>(2,051,960)</b>	<b>(912,767)</b>	<b>(1,953,503)</b>
<b>Expense</b>					
01-4211-1010	Salaries & Wages	374.78	-		-
01-4211-1011	Employee Benefits - CPP	13.19	-		-
01-4211-1012	Employee Benefits - EI	6.23	-		-
01-4211-1013	Employee Benefits - WSIB	4.17	-		-
01-4211-1014	Employee Benefits - EHT	7.35	-		-
01-4211-1015	Employee Benefits	26.47	-		-
01-4211-1020	Employee Benefits - OMERS	40.31	-		-
01-4211-2004	Sewer Debenture Interest	30,738.32	24,550	24,535	24,550
01-4211-3004	Hydro	151,112.93	156,500	112,120	130,000
01-4211-3013	Insurance Premiums	21,008.41	23,370	22,616	22,395
01-4211-3020	Telephone	1,476.29	1,000	1,509	1,000
01-4211-3034	Equip Servicing & Maint.	7,235.77			
01-4211-3035	Equip Repairs & Maitnenace - Shop	12,973.79	10,000	6,940	10,000
01-4211-3036	Rd Rep & Restoration Materials	-	2,500	1,695	2,500
01-4211-3037	Sanitary Line Maint - Subcontractors	-	10,000	458	
01-4211-3041	Materials Purchased	-	500		500
01-4211-3045	Repairs & Maintenance (System)	6,128.84	10,000		5,000
01-4211-3047	Sewage Pump/Life Repairs & Maintenance	62,943.17	40,000	90,967	60,000
01-4211-4005	Contracted Services-OCWA	322,571.98	399,843	397,218	366,421
01-4211-4006	Allocated OCWA	(8,407.17)			
01-4211-4011	Program Support Costs	311.64	-	10,591	-
01-4211-4012	Scada Support	4,384.43	10,000	7,466	10,000
01-4211-4019	Contracted Services-Equip. Exp.	44,812.87	-		-
01-4211-4036	Rd Rep & Restoration -Subcontractors	6,105.60	5,000		5,000
01-4211-4037	Sanitary Line Maint-Subcontractor	749.10	10,000	2,576	10,000
01-4211-4035	Equip Repairs & Maitnenace - Shop	-	10,000	3,791	10,000
01-4211-4045	Repairs & Maintenance (System) Subcontractor	24,158.46	20,000	23,344	25,000
01-4211-4047	Sewage Pump/Life Subcontractor	-	-		-
01-4211-4048	CCTV Inspections	7,644.21	25,000	17,008	40,000
01-4211-5001	Equipment Rental Exp.	-	500		500
01-4211-5025	Property Tax	45,721.63	20,000	34,638	35,000
01-4212-7005	County Sewer Loan Pymt - Prin	-			
<b>Expenses</b>		<b>742,143</b>	<b>778,763</b>	<b>757,471</b>	<b>757,866</b>

### 2023 Capital Projects

Capital Project	Department	Total Project Cost	Revenue Source												
			2021 WIP	Working Capital	Community Development Fund	Facility Reserve	Vehicle & Equipment Reserve	Water Reserve	Sewer Reserve	Tax Funded	Future Debt	Development Charges	Parkland Reserve	Grants	Total Funding
<b>Administration Projects</b>															
Fire Master Plan	Fire	\$ 60,000								\$ 60,000					\$ 60,000
Zoning By-Law Update	Planning	\$ 25,000								\$ 25,000					\$ 25,000
Paved Road Condition Assessment - engineering consultant to complete road condition assessments for all paved roads (approximately 100 kms) not including County roads.	PW	\$ 35,000								\$ 35,000					\$ 35,000
Structural Analysis Arena (required by law every 5 years)	Recreation	\$ 15,000				\$ 15,000									\$ 15,000
Water Engineering Studies	Water	\$ 100,000						\$ 100,000							
Stormwater Drainage Studies	Stormwater	\$ 60,000							\$ 60,000						
<b>TOTAL Administration Projects</b>		<b>\$ 295,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 60,000</b>	<b>\$ 120,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 135,000</b>
<b>Land Improvement</b>															
Ball Diamond netting to protect skateparks	Recreation	\$ 90,000		\$ 65,771	\$ 24,229										\$ 90,000
<b>TOTAL Land Improvement</b>		<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ 65,771</b>	<b>\$ 24,229</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,000</b>
<b>Vehicles</b>															
2012 Truck Replacement	Recreation	\$ 45,000					\$ 45,000								\$ 45,000
2013 Ford F250 Pickup Replacement with a 3/4 ton Full Size Crew Cab - PW needs a unit that will be able to transport a crew, equipment and materials to the job site. Existing 2013 F250 is 10 yrs old and has over 300,000 kms.	PW	\$ 72,000					\$ 72,000								\$ 72,000
2013 International Replacement - Tandem Plow Truck	PW	\$ 360,000					\$ 360,000								\$ 360,000
2005 EZ Load 21 ton tag float replacement with a 30 ton tag float - existing tag float is 18 years old and will be cost prohibitive to repair; the main frame of the existing float trailer is severely rusted and will not pass the next annual certification.	PW	\$ 40,000					\$ 40,000								\$ 40,000
Compact 4x4 Crew Cab - (2021 F150 to be repurposed to PW)	I & O and PW	\$ 40,000					\$ 40,000								\$ 40,000
Trackless MT57 Sidewalk Tractor (refurbish existing 2003 Trackless MT57) - The current Trackless is 20 yrs old and will be cost prohibitive to repair. Trackless Inc. has a refurbishing program where they take an older Trackless unit and refurbish the tractor at their factory. The price difference between a new Trackless MT57 and a MT57 refurbished is approximately \$20,000	PW	\$ 149,000					\$ 149,000								\$ 149,000

### 2023 Capital Projects

Capital Project	Department	Total Project Cost	Revenue Source												
			2021 WIP	Working Capital	Community Development Fund	Facility Reserve	Vehicle & Equipment Reserve	Water Reserve	Sewer Reserve	Tax Funded	Future Debt	Development Charges	Parkland Reserve	Grants	Total Funding
<b>TOTAL Vehicles</b>		\$ 706,000	\$ -	\$ -	\$ -	\$ -	\$ 706,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 706,000
<b>Machinery &amp; Equipment</b>															
Bunker Gear Replacement	Fire	\$ 30,000					\$ 30,000								\$ 30,000
Meter Pit Installations	Water	\$ 50,000		\$ 50,000											\$ 50,000
Generator - Ye Olde Towne Hall being our alternate EOC, it is currently inadequate without a generator	Emergency Management	\$ 12,000		\$ 12,000											\$ 12,000
Computers - Lifecycle Replacement	Various	\$ 24,400		\$ 24,400											\$ 24,400
Digital Sign - Ailsa Craig Ye Old Town Hall (as per council meeting December 21, 2022)	Economic Development	\$ 40,000			\$ 40,000										\$ 40,000
Refuelling System (computerized) for McGillivray and Parkhill Shops (replacement for existing Fuelmaster refuelling systems)	PW	\$ 75,000								\$ 75,000					\$ 75,000
<b>TOTAL Machinery &amp; Equipment</b>		\$ 231,400	\$ -	\$ 86,400	\$ 40,000	\$ -	\$ 30,000	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 231,400
<b>Facilities</b>															
Ailsa Craig Rec Center Cooler	Recreation	\$ 8,000				\$ 8,000									\$ 8,000
Ailsa Craig Rec Center Flooring	Recreation	\$ 40,000				\$ 40,000									\$ 40,000
Ailsa Craig WWTP Roof Rehabilitation - Completion of roof repairs as per OCWA recommendation	Wastewater	\$ 150,000												\$ 150,000	\$ 150,000
Mount Carmel Reservoir Upgrade Design - OCWA recommends prioritizing the upgrade of the Mount Carmel Reservoir over the Parkhill Reservoir because it provides technical benefits.	Water	\$ 300,000												\$ 300,000	\$ 300,000
Steel roof on pavilion at Lieury Ball Diamond	Recreation	\$15,000								\$ 15,000					\$ 15,000
YMCA Weight Flooring	Recreation	\$ 21,000				\$ 21,000									\$ 21,000
Ball Diamond Dugout Upgrade (increase size, concrete in, cover, make accessible)	Recreation	\$ 100,000								\$ 100,000					\$ 100,000
William Street Pumping Station - pump replacement required as per OCWA	Wastewater	\$ 50,000												\$ 50,000	\$ 50,000
<b>TOTAL Facilities</b>		\$ 684,000	\$ -	\$ -	\$ -	\$ 69,000	\$ -	\$ -	\$ -	\$ 115,000	\$ -	\$ -	\$ -	\$ 500,000	\$ 684,000
<b>Linear Assets</b>															

### 2023 Capital Projects

Capital Project	Department	Total Project Cost	Revenue Source												
			2021 WIP	Working Capital	Community Development Fund	Facility Reserve	Vehicle & Equipment Reserve	Water Reserve	Sewer Reserve	Tax Funded	Future Debt	Development Charges	Parkland Reserve	Grants	Total Funding
Station St/Mill St catchbasin/sidewalk improvement - to improve drainage and sidewalk conditions at the intersection of Mill St. and Station St.	PW	\$ 20,000												\$ 20,000	\$ 20,000
Sidewalk Improvements - to complete sidewalk repairs and improvements on an annual basis	PW	\$ 15,000												\$ 15,000	\$ 15,000
Rolling Road Rehabilitation	PW	\$ 575,000												\$ 575,000	\$ 575,000
Queen St. Gas Main relocation - completed by Enbridge and cost shared with Municipality. Required to be completed in advance of the Queen Street watermain reconstruction project.	Water	\$ 150,000								\$ 150,000					\$ 150,000
Fernhill/Wood Rd Culvert Replacement Design (with MC)	PW	\$ 21,250												\$ 21,250	\$ 21,250
McGuffin Hills Slope Stabilization	PW	\$ 130,000												\$ 130,000	\$ 130,000
<b>TOTAL Linear Assets</b>		<b>\$ 911,250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 761,250</b>	<b>\$ 911,250</b>
<b>TOTAL CAPITAL</b>		<b>\$ 2,917,650</b>	<b>\$ -</b>	<b>\$ 152,171</b>	<b>\$ 64,229</b>	<b>\$ 84,000</b>	<b>\$ 736,000</b>	<b>\$ 100,000</b>	<b>\$ 60,000</b>	<b>\$ 460,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,261,250</b>	<b>\$ 2,757,650</b>