



# 2017 Budget A Thriving, Progressive Community



**Nandini Syed**, Director of Finance & Administrative Services/Treasurer

# Agenda

**Understanding Tax Rate Calculation**

**Budget Principles & Budget Drivers**

**Departmental Operating & Capital Budget Highlights**

**Net Budget Impact : Levy Impact**

**Homeowner Impact**

**Debt Level and Summary of Reserves Transfers**

**Looking Forward**

## Understanding Tax Rate Calculation

$$\frac{\text{Total Tax Supported Budget}}{\text{Total Weighted Assessment}} = \text{Residential Tax Rate}$$

$$\text{Residential Tax Rate} \times \text{Tax Ratio set by Province/County} = \text{Tax Rates for all other Tax Classes}$$

## Budget Principles

1. Transparency
2. Financial Sustainability
3. Risk Management
4. Maintaining Service Level
5. Asset Management Plan
6. Timeline

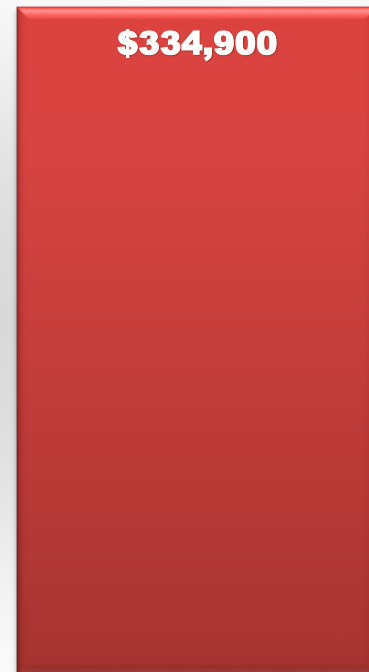
## Budget Drivers

1. OMPF
2. Policing Cost
3. Salaries & Benefits
4. Cost of running Operations
5. Assessment Growth
6. One time budgetary items

## 2017 Budget Drivers and Levy Requirement

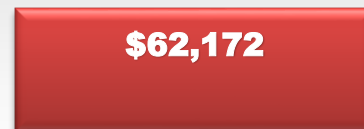
Red: Increase to Budget

Green: Decrease to Budget



**OMPF**

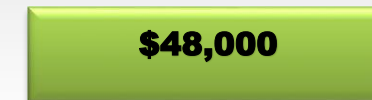
2016 Levy	2017 Levy	Difference
6,064,190	6,580,558	516,368



**Policing**



**Cost of Operation**



**Assessment Growth**





## 2017 Budget Administration



# TAB 1 Administration Operating

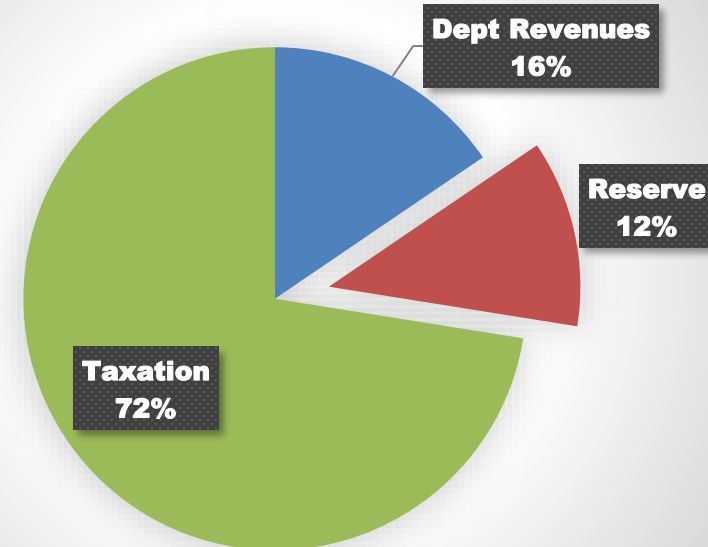
2017 Gross Operating Expenditure: \$1,346,024

Operating Budget	2016	2017
Council	\$170,464	\$181,014
Administration & Finance	\$1,141,677	\$1,106,541
Municipal Election	\$5,000	\$5,000
Service Ontario	\$45,620	\$53,469

2017 Funding Sources

Dept Revenues User Fees	Reserve	Taxation
<b>\$208,610</b>	<b>\$161,800</b>	<b>\$975,614</b>

Administration



# TAB 8 Administration Capital

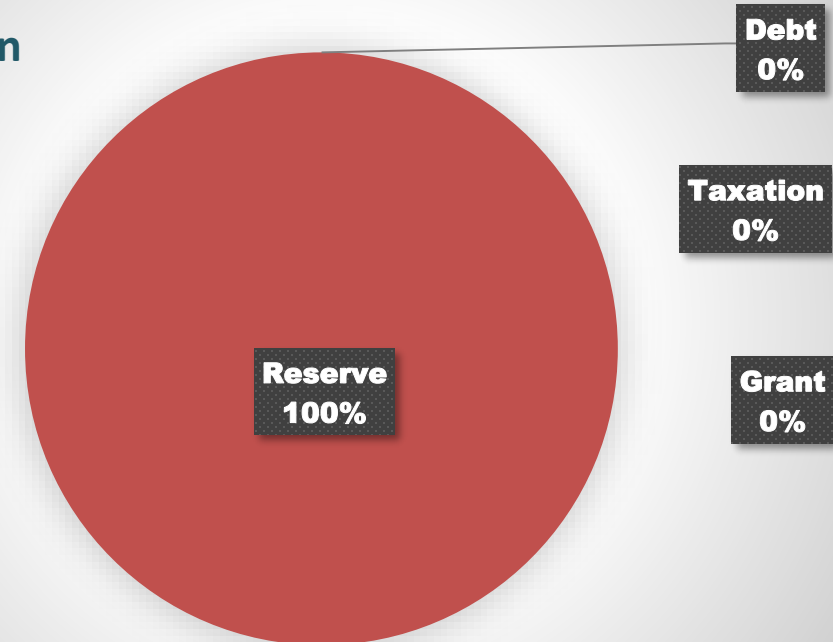
2017 Gross Capital Expenditure: \$32,150

Operating Budget	2017
Equipment	
Domain Controller	\$880
Software, Licensing, etc.	\$2,440
Computer Replacement	\$20,800
Remote Access Server	\$880
New Email Server	\$5,250
Veeam Essentials Enterprise for VMWare	\$1,900

2017 Funding Sources

Grant	Reserve	Debt	Taxation
\$0	\$32,150	\$0	\$0

Administration







**2017 Budget  
Protection to  
Persons &  
Property**



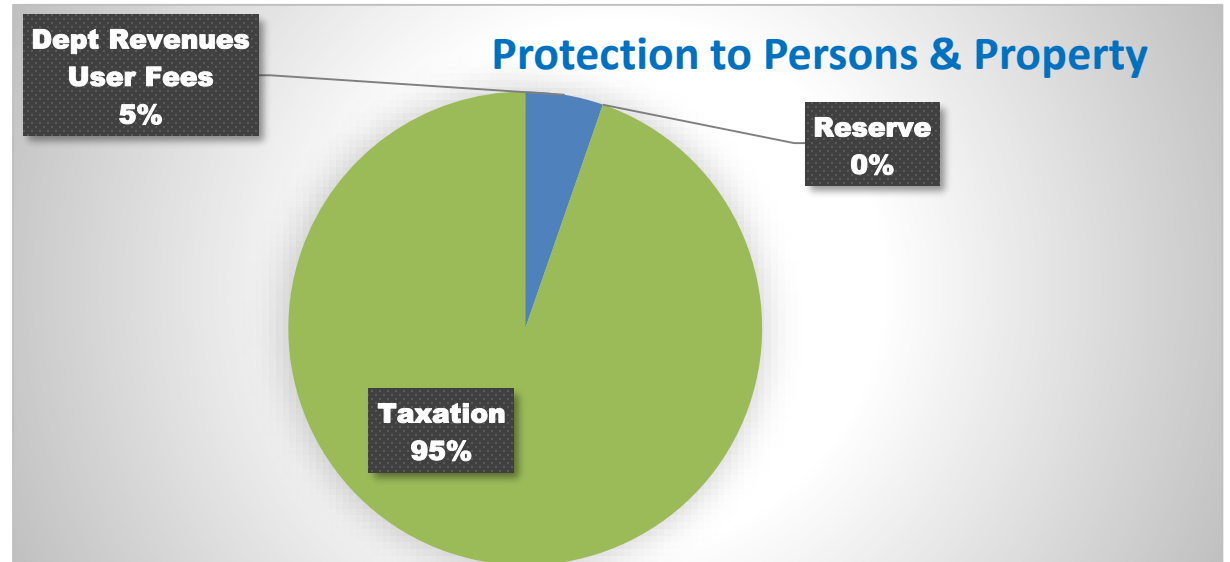
## TAB 2 Protection to Person & Property

2017 Gross Operating Expenditure: \$2,134,884

Operating Budget	2016	2017
Fire Administration	\$434,416	\$489,623
Parkhill & AC Station	\$151,358	\$163,052
H&S / Emergency	\$77,259	\$69,673
Policing	\$958,268	\$1,019,440
School Crossing Guard	\$7,450	\$8,050
Conservation Authority	\$172,391	\$189,401
Mosquito Control	\$41,214	\$41,250
Animal Control	\$2,990	\$3,590
Building Dept	\$84,056	\$103,934
By-Law Enforcement	\$65,114	\$37,320

2017 Funding Sources

Dept Revenues User Fees	Reserve	Taxation
<b>\$113,550</b>	<b>\$0</b>	<b>\$2,021,334</b>



# TAB 8 Protection to Person & Property

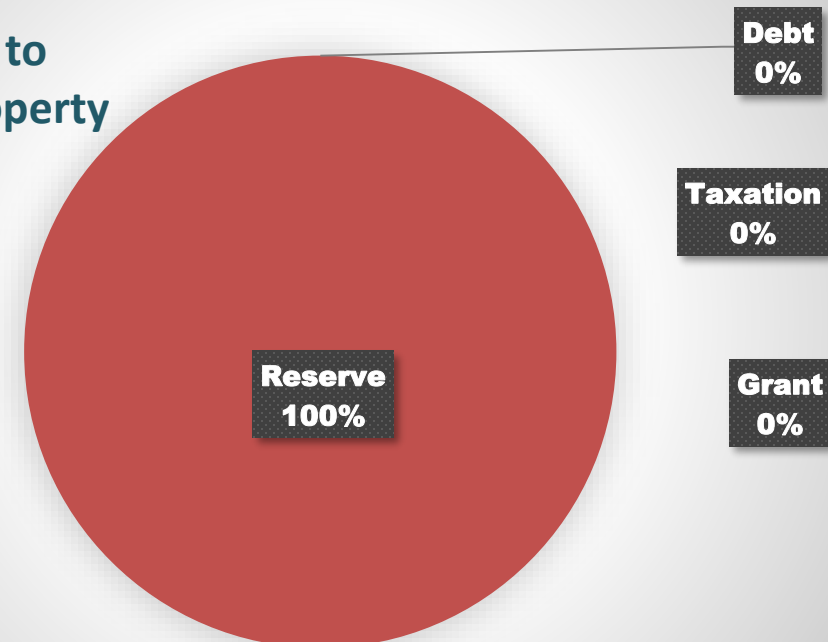
2017 Gross Capital Expenditure: \$525,000

Capital Budget 2017	
Equipment	
Alisa Craig Tanker	\$350,000
Facilities	
Alisa Craig Fire Station Phase 1	\$100,000
New Parkhill Station Plans	\$75,000

2017 Funding Sources

Grant	Reserve	Debt	Taxation
\$0	\$525,000	\$0	\$0

Protection to  
Persons & Property







## 2017 Budget Public Works



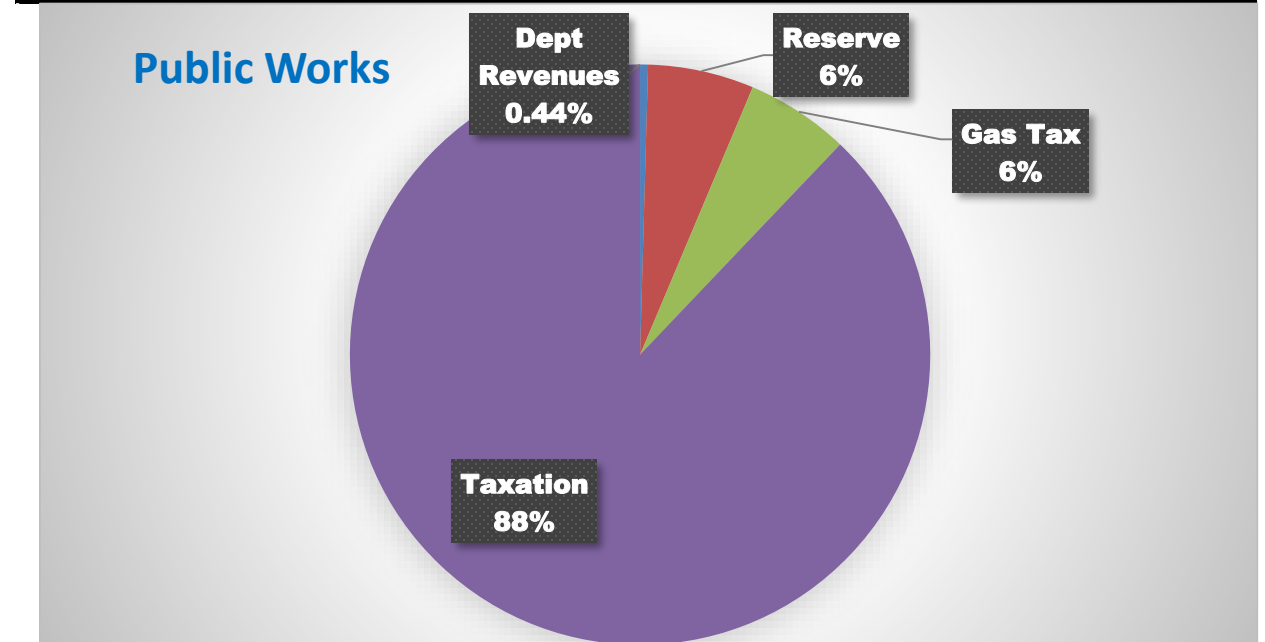
## TAB 3 Works

2017 Gross Operating Expenditure: \$3,513,297

Operating Budget	2016	2017
Works Administration	\$896,074	\$950,931
Tree Removal & Brushing	\$84,480	\$79,310
Hardtop Maintenance	\$82,227	\$72,196
Gravel Road Maintenance	\$895,788	\$1,000,642
Catch Basin & Storm Sewers	\$21,561	\$25,786
Shop Maintenance	\$149,780	\$151,690
Vehicle/Equipment	\$365,205	\$372,146
Sanding & Salting	\$61,017	\$68,351
Street Lighting	\$45,900	\$45,900

2017 Funding Sources

Dept Revenues User Fees	Reserve	Gas Tax	Taxation
<b>\$15,500</b>	<b>\$207,500</b>	<b>\$202,424</b>	<b>\$3,087,874</b>





# TAB 8 Works

2017 Gross Capital Expenditure: \$1,391,962

## Capital Budget

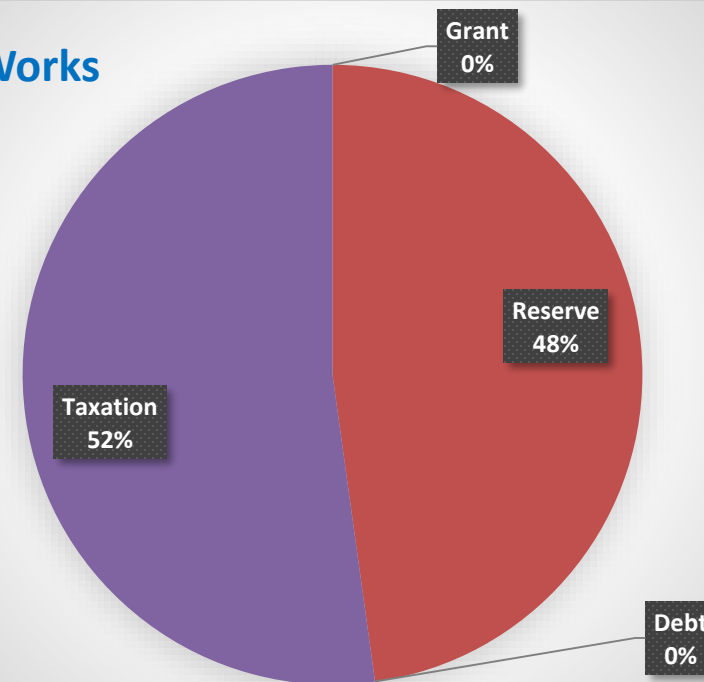
2017

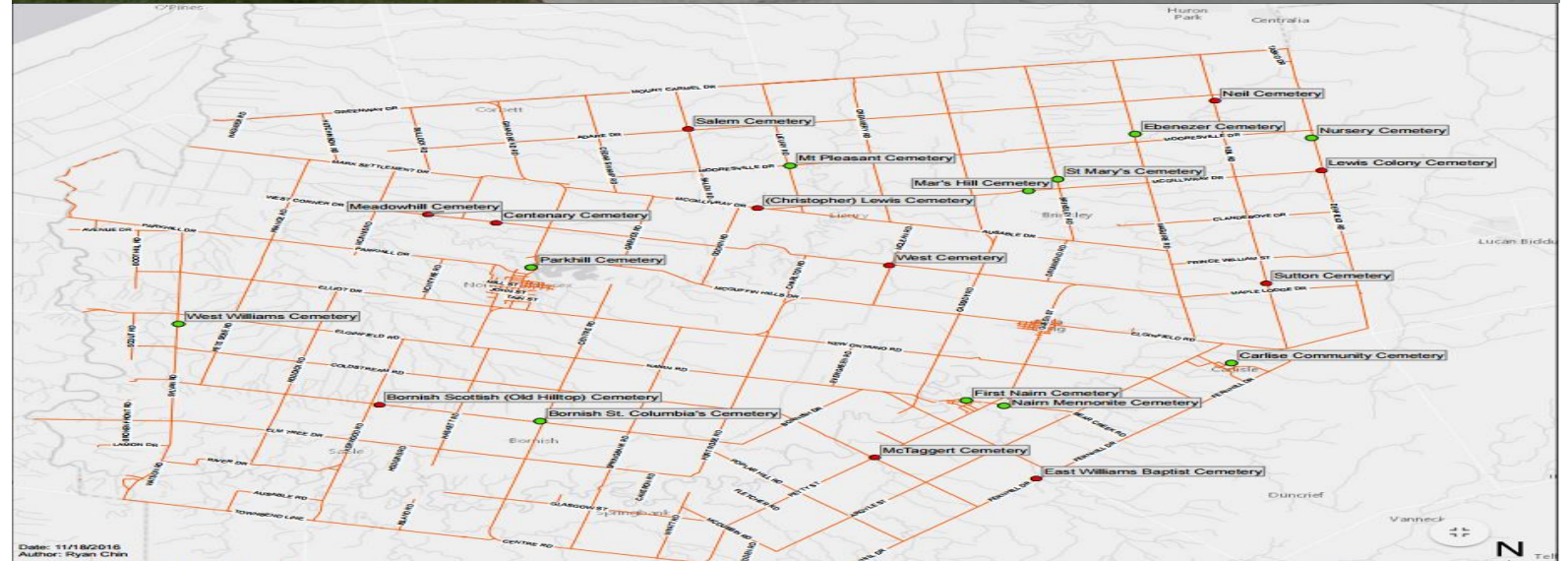
Bornish Drive Widening	\$25,000
River Road guardrails	\$21,000
Culvert Ext Creamery Road	\$55,000
Victoria St Parkhill Culvert	\$58,962
Tow Road Slope stabilization	\$65,000
Ausable Road- remove bridge, install culverts	\$80,000
Neil Road Culverts	\$60,000
Adare Road Bridge Guardrails	\$19,000
Paving Program	\$527,500
Transfer Station	\$8,500
Replacement – Kubota	\$50,000
New Runner tire Backhoe	\$145,000
Replacement 2012 Ford F250	\$36,000
Replacement 2006 International	\$241,000

## 2017 Funding Sources

Grant	Reserve	Debt	Taxation
\$0	\$665,462	\$0	\$726,500

## Public Works





## 2017 Budget Waste & Recycle Cemetery

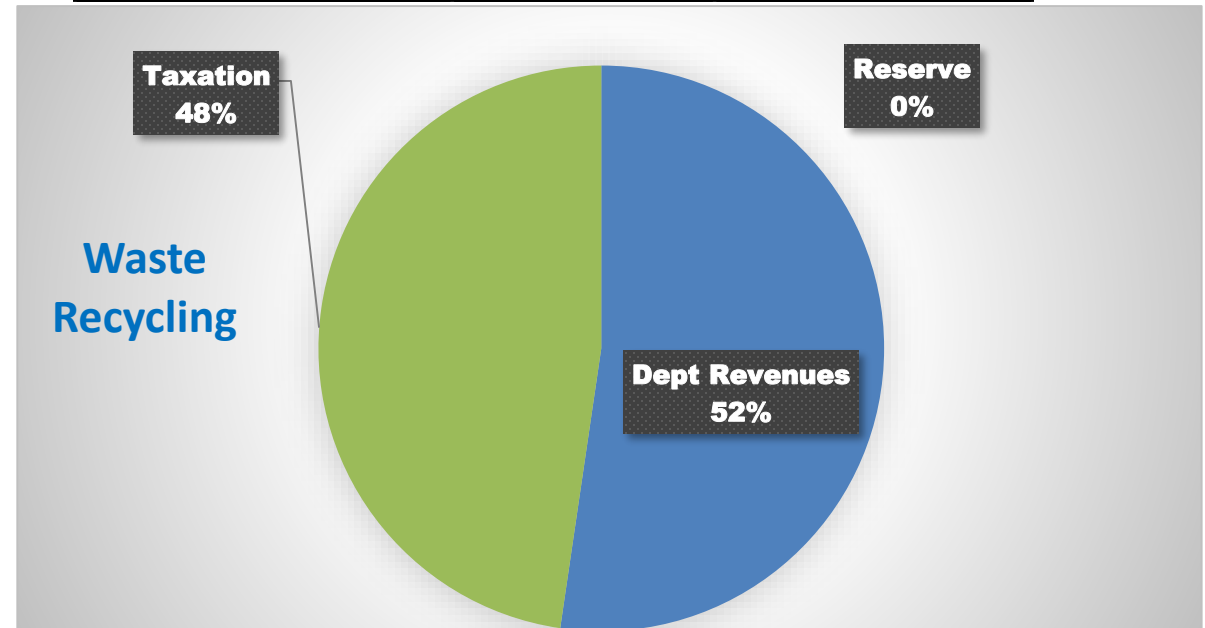
# TAB 4 Waste & Recycling

2017 Gross Operating Expenditure: \$457,787

Operating Budget	2016	2017
Waste Collection	\$154,267	\$232,218
Ward 1 Transfer Station	\$39,655	\$39,988
Spring Clean	\$2,000	\$7,200
Recycling Program	\$180,160	\$178,381

2017 Funding Sources

Dept Revenues User Fees	Reserve	Taxation
<b>\$239,518</b>	<b>\$0</b>	<b>\$218,269</b>



## TAB 4 Cemetery

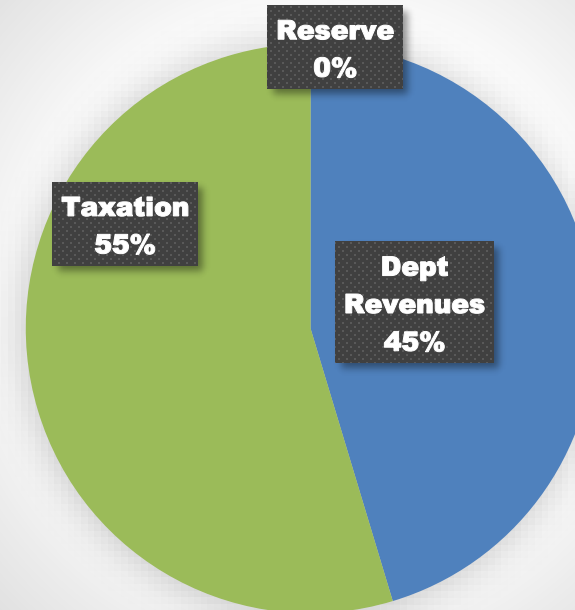
2017 Gross Operating Expenditure: \$85,909

Operating Budget	2016	2017
Parkhill Cemetery	\$31,601	\$41,498
Sylvan Cemetery	\$8,911	\$5,686
St. Marys	\$14,747	\$16,300
Closed Cemeteries	\$12,807	\$14,425
Ebenezer Cemetery	\$0.00	\$8,000

2017 Funding Sources

Dept Revenues User Fees	Reserve	Taxation
<b>\$38,950</b>	<b>\$0</b>	<b>\$46,960</b>

Cemetery







## 2017 Budget Facilities & Recreation





# TAB 5 Facilities and Recreation

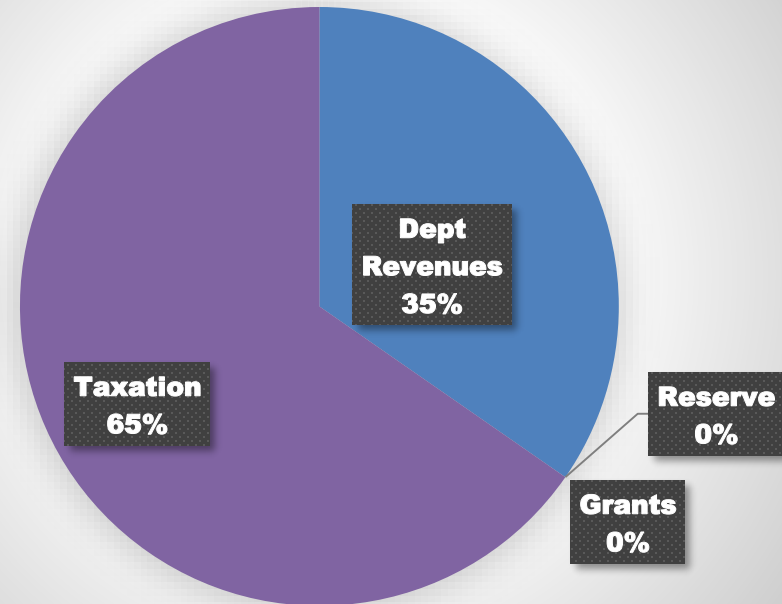
2017 Gross Operating Expenditure: \$1,401,354

Operating Budget	2016	2017
Recreation Administration	\$191,948	\$258,178
Equipment Maintenance	\$28,725	\$28,600
Parkhill Arena	\$412,334	\$402,017
Parkhill Community Centre	\$51,072	\$54,289
NM Sports Fields & Parks	\$102,827	\$122,371
Park Grass Cutting	\$51,465	\$48,675
Alisa Craig Community Centre	\$71,120	\$69,592
Shared Services Building	\$258,000	\$252,000
AC Library & Medical Centre	\$17,979	\$19,272

2017 Funding Sources

Dept Revenues User Fees	Reserve	Grants	Taxation
<b>\$485,689</b>	<b>\$0</b>	<b>\$0</b>	<b>\$915,665</b>

Facilities  
&  
Recreation



## TAB 8 Facilities & Recreation

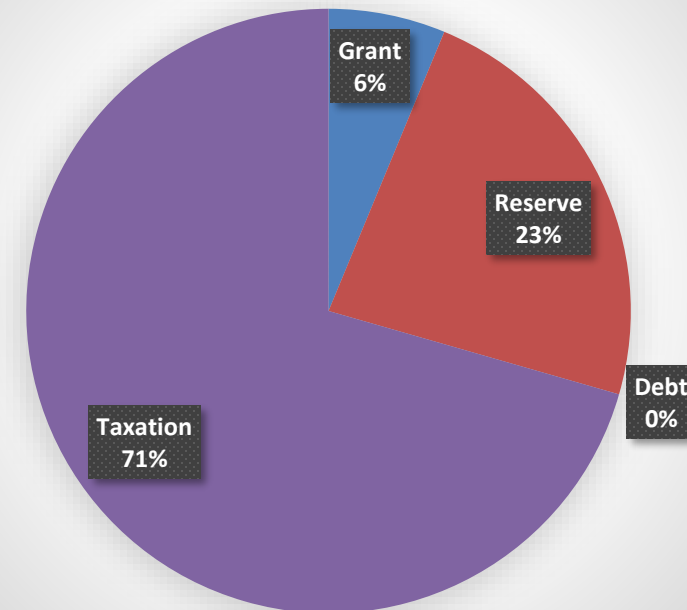
2017 Gross Capital Expenditure: \$319,630

Capital Budget	2017
<b>Facilities</b>	
Arena Condenser Replacement	\$60,000
Arena Security Cameras	\$20,000
Goalpost Renos	\$50,000
Ye Old Town Hall Electronic Signs	\$40,000
<b>Projects</b>	
Parkhill Ball Diamonds	\$16,975
<b>Equipment</b>	
54" Zero Turn Lawnmower- rotation	\$12,500

2017 Funding Sources

Grant	Reserve	Debt	Taxation
<b>\$20,000</b>	<b>\$74,130</b>	<b>\$0</b>	<b>\$225,500</b>

### Facilities & Recreation





# 2017 Budget Planning & Economic Development Drainage



# TAB 6 Planning & Economic Development & Drainage

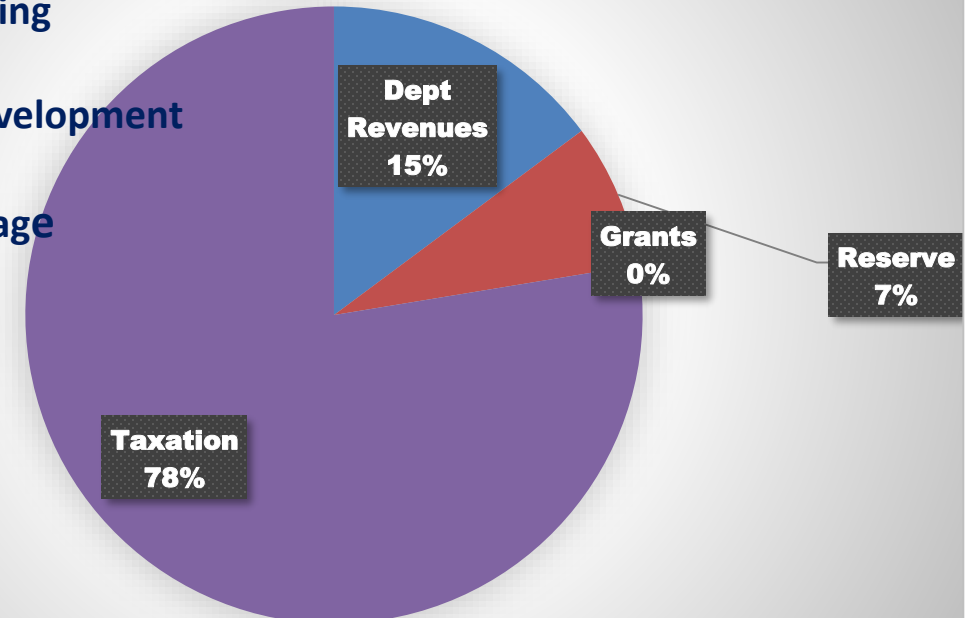
2017 Gross Operating Expenditure: \$290,100

Operating Budget	2016	2017
Planning & Zoning	\$72,850	\$65,600
Economic Development	\$90,763	\$108,400
Municipal Drains	\$91,198	\$116,100

2017 Funding Sources

Dept Revenues User Fees	Reserve	Grants	Taxation
<b>\$43,000</b>	<b>\$22,000</b>	<b>\$0</b>	<b>\$225,100</b>

Planning  
&  
Economic Development  
&  
Drainage





# Net Tax Supported Budget– Levy And Tax Rate Impact

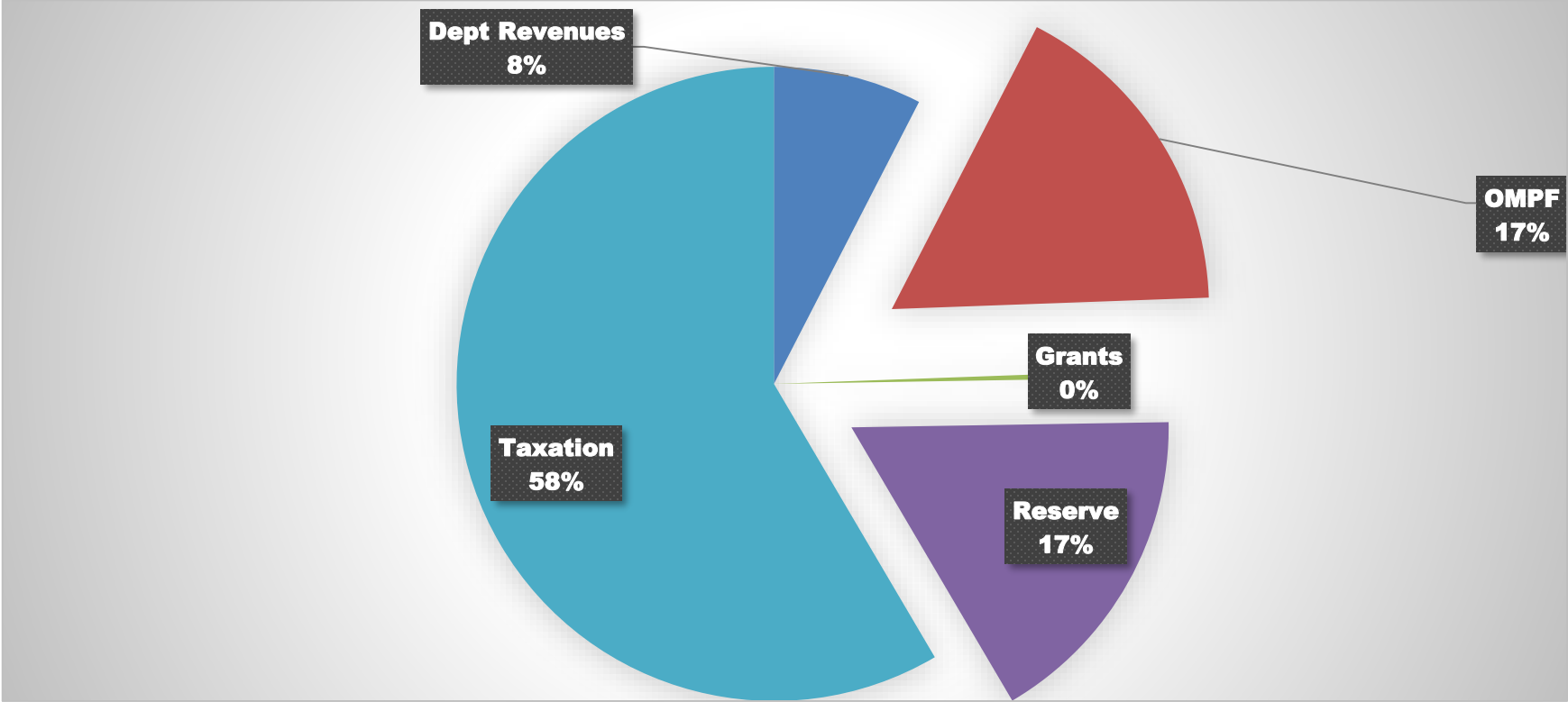
	Gross Expenditure	Gross Expenditure
	Operating	Capital
<b>OMPF</b>		
<b>Administration</b>	\$1,346,024.00	\$32,150.00
<b>Protection to Person &amp; Property</b>	\$2,134,884.39	\$525,000.00
<b>Works</b>	\$3,513,297.00	\$1,391,962.00
<b>Water and Sewer Deventure</b>	\$35,939.64	\$0.00
<b>Waste &amp; Recycle</b>	\$218,269.00	\$0.00
<b>Cemeteries</b>	\$46,959.96	\$0.00
<b>Facilities &amp; Recreation</b>	\$1,401,354.64	\$319,630.79
<b>Planning, Econ.Development</b>	\$152,000.00	\$0.00
<b>Drainage</b>	\$138,100.00	\$0.00
	<b>\$8,986,828.63</b>	<b>\$2,268,742.79</b>



# Net Tax Supported Budget– Levy And Tax Rate Impact



Dept Revenues User Fees	OMPF	Grants	Reserve	Taxation
\$850,849	\$1,898,200	\$35,500	\$1,890,467	\$6,580,556



## Tab 7 Levy And Tax Rate Impact

2016 Levy	2017 Levy	Difference	%
6,064,190	6,580,558	516,368	8.52%
2016 Tax Rate	2017 Tax Rate	Difference	%
0.00791808	0.008041304	0.000123224	1.56%

# Net Tax Supported Budget– Levy And Tax Rate Impact

**\$1,742**



**\$2.93/month**  
**\$35/tax year**



**\$1,777**



**2016 Average Assessment: \$220,000**

**2017 Average Assessment: \$221,000**

Note: Municipal Property tax amount is subject to 2017 tax policy. Excludes the Education tax as set by Province and County Tax portion as set by Middlesex County.

## TAB 9 Debt Servicing



**Total Debt : \$1,473,648.39**

North Middlesex - Ailsa Craig / Nairn Wastewater Servicing		
		Infrastructure
Years Remaining		Payment
August-01-17		\$35,939.64
		<b>\$35,939.64</b>
North Middlesex McLeod Street Reconstruction and Expansion		
		County
Years Remaining		Payment
February-01-17		\$104,236.25
February-01-18		\$104,236.25
February-01-19		\$104,236.25
		<b>\$312,708.75</b>

North Middlesex Multi-Service Building - Library Portion		
		County
Years Remaining		Payment
June-01-17		\$187,500.00
June-01-18		\$187,500.00
June-01-19		\$187,500.00
June-01-20		\$187,500.00
June-01-21		\$187,500.00
June-01-22		\$187,500.00
		<b>\$1,125,000.00</b>

## TAB 10 Transfers To Reserves

Election Reserves	\$5,000
Fire Equipment	\$125,663
Fire Building	\$103,000
Roads Equipment	\$299,215
Recreation Equipment	\$29,998
<b>Total Transfer to Reserves</b>	<b>\$562,876</b>



## TAB 10 Transfers from Reserves



Transfer From Reserves - Operating	2017
Admin Accounts Surplus	\$161,800
Economic Development	\$22,000
Ditching	\$113,000
Culvert Maintenance	\$35,000
Pitts and Quarries	\$13,000
Snow Plowing	\$35,000
Snow Removal	\$8,000
Sidewalk Plow	\$3,500
<b>Total Transfer From Reserves</b>	<b>\$391,300</b>

Transfer From Reserves - Capital	2017
Administration Equipment	\$32,150
Fire Equipment	\$525,000
Works Projects	\$193,462
Works Equipment	\$472,000
Facilities Projects	\$37,655
Recreation Projects	\$16,975
Recreation Equipment	\$19,500
<b>Total Transfer From Reserves- Capital</b>	<b>\$1,296,742</b>

# Looking Forward.....

## Short Term

1. Budget Policy
2. 10 Year Capital Plan
3. Updating Asset Management Plan
4. Budget Software
5. Asset Database Software
6. Community involvement

## Mid to Long Term

1. OMPF Analysis
2. Debt Capacity Analysis
3. Service Level Analysis
4. Multi-Year Operating Budget
5. Investment
6. Developing financial strategies

# Thank You Questions?

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Office: 519-294-6244 Ext.226

Dept: 1000	ADMINISTRATION SUMMARY	2015 Budget	2015 Actual	2016 Budget	2016 Actual	2017 Budget
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#### OMPF Grant

1000 OMPF Grant	-2,622,500.00	-2,622,500.00	-2,233,100.00	-2,233,100.00	-1,898,200.00
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#### General Fund

1100 Council	181,450.00	161,811.66	170,464.92	161,973.55	181,014.31
1201 Administration	807,965.99	624,479.14	976,067.27	859,205.86	774,131.46
1202 Elections	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
1204 Service Ontario	12,165.00	9,947.95	11,620.75	23,154.03	15,469.00
<b>Total - Administration - General</b>	<b>1,006,580.99</b>	<b>801,238.75</b>	<b>1,163,152.94</b>	<b>1,049,333.44</b>	<b>975,614.77</b>

**A** The OMPF funding for 2017 was reduced by \$334,900.00

#### Administration Revenue

1201 Administration	-151,200.00	-248,496.70	-165,610.00	-214,052.56	-170,610.00
1204 Service Ontario	-29,000.00	-35,793.54	-34,000.00	-37,803.09	-38,000.00
<b>Total</b>	<b>-180,200.00</b>	<b>-284,290.24</b>	<b>-199,610.00</b>	<b>-251,855.65</b>	<b>-208,610.00</b>

#### Administration Expenses

1100 Council	181,450.00	161,811.66	170,464.92	161,973.55	181,014.31
1201 Administration	959,165.99	872,975.84	1,141,677.27	1,073,258.42	944,741.46
1202 Elections	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
1204 Service Ontario	41,165.00	45,741.49	45,620.75	60,957.12	53,469.00
<b>Total</b>	<b>1,186,780.99</b>	<b>1,085,528.99</b>	<b>1,362,762.94</b>	<b>1,301,189.09</b>	<b>1,184,224.77</b>



<b>Dept: 2000</b>	<b>PROTECTION TO PERSONS &amp; PROPERTY</b>	<b>2015 Budget</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Actual</b>	<b>2017 Budget</b>
<b>Dept: 2100</b>	<b>Fire Services</b>					
	<b>General Fund</b>					
	2101 Fire Transfers	35,368.00	32,789.80	17,807.88	17,768.58	8,663.00
	2102 Fire Administration	417,242.89	377,281.84	429,416.13	416,046.60	484,623.25
	2103 Parkhill/AC Station	137,200.00	154,098.21	151,358.92	150,288.70	163,052.61
<b>Dept: 2100</b>	<b>Fire Services Total</b>	<b>589,810.89</b>	<b>564,169.85</b>	<b>598,582.93</b>	<b>584,103.88</b>	<b>656,338.86</b>
<b>Dept: 2150</b>	<b>Health &amp; Safety/Emergency Services</b>					
	<b>General Fund</b>					
	2150 Health & Safety/Emergency Measures	62,365.00	49,161.47	77,259.50	61,309.74	69,673.75
	<b>Total Health &amp; Safety/Emergency Measures</b>	<b>62,365.00</b>	<b>49,161.47</b>	<b>77,259.50</b>	<b>61,309.74</b>	<b>69,673.75</b>
<b>Dept: 2200</b>	<b>Police Service , Committee &amp; Crossing Guard</b>					
	<b>General Fund</b>					
	2201 OPP Agreement	922,626.00	920,930.59	958,268.00	957,006.18	1,019,440.00
	2202 Policing Services Board	1,300.00	0.00	1,300.00	0.00	0.00
	2206 School Crossing Guard	7,325.00	6,635.49	7,450.00	7,250.31	8,050.00
<b>Dept: 2200</b>	<b>Police Related Services Total</b>	<b>931,251.00</b>	<b>927,566.08</b>	<b>967,018.00</b>	<b>964,256.49</b>	<b>1,027,490.00</b>
<b>Dept: 2300</b>	<b>Conservation Authority &amp; Mosquito Control</b>					
	<b>General Fund</b>					
	2301 ABCA Requisition	167,870.00	167,869.47	172,391.00	172,390.25	189,401.00
	2350 Mosquito Control	46,900.00	43,078.98	41,214.00	32,348.89	41,250.00
<b>Dept: 2300</b>	<b>Consrv Auth. &amp; Mosquito Total</b>	<b>214,770.00</b>	<b>210,948.45</b>	<b>213,605.00</b>	<b>204,739.14</b>	<b>230,651.00</b>
<b>Dept: 2400</b>	<b>Protective Inspections &amp; Controls</b>					
	<b>General Fund</b>					
	2401 Building Inspection	13,942.00	176,087.59	456.03	-111,393.51	-65.17
	2402 Fenceviewing	0.00	13.48	2.38	0.00	-115.00
	2403 Animal Control	1,300.00	121.85	2,490.95	69.14	1,190.95
	2404 By-Law Enforcement	27,370.00	25,151.87	64,514.56	26,110.72	36,170.00
<b>Dept: 2300</b>	<b>Protect. Insp. &amp; Control Total</b>	<b>42,612.00</b>	<b>201,374.79</b>	<b>67,463.92</b>	<b>-85,213.65</b>	<b>37,180.78</b>
	<b>Prot. To Person &amp; Prop. - Overall Total</b>	<b>1,778,443.89</b>	<b>1,904,059.17</b>	<b>1,923,929.35</b>	<b>1,729,195.60</b>	<b>2,021,334.39</b>
<b>Dept: 2000</b>	<b>Protection, Inspection &amp; Control Revenue</b>					
	2102 Fire Department Administration	-5,000.00	-39,891.54	-5,000.00	-9,802.00	-5,000.00
	2150 Committee Revenue	0.00	0.00	0.00	0.00	0.00
	2401 Building Department	-74,000.00	113,952.65	-83,600.00	-177,735.20	-104,000.00
	2402 Fenceviewing	-812.00	0.00	-812.00	0.00	-1,000.00
	2403 Animal Control	-2,000.00	-1,165.00	-500.00	-1,465.40	-2,400.00
	2404 By-law Enforcement	-2,000.00	-75.00	-600.00	-489.00	-1,150.00
	<b>Total</b>	<b>-83,812.00</b>	<b>72,821.11</b>	<b>-90,512.00</b>	<b>-189,491.60</b>	<b>-113,550.00</b>
<b>Dept: 2000</b>	<b>Protection, Inspection &amp; Control Expenses</b>					
	2101 Transfers to Other Boards	35,368.00	32,789.80	17,807.88	17,768.58	8,663.00
	2102 Fire Department Administration	422,242.89	417,173.38	434,416.13	425,848.60	489,623.25
	2103 Ailsa Craig & Parkhill Fire Stations	137,200.00	154,098.21	151,358.92	150,288.70	163,052.61
	2150 Health & Safety/Emergency Measures	62,365.00	49,161.47	77,259.50	61,309.74	69,673.75
	2201 Policing	922,626.00	920,930.59	958,268.00	957,006.18	1,019,440.00
	2206 School Crossing Guard	7,325.00	6,635.49	7,450.00	7,250.31	8,050.00
	2301 Conservation Authority	167,870.00	167,869.47	172,391.00	172,390.25	189,401.00
	2201 Mosquito Control	46,900.00	43,078.98	41,214.00	32,348.89	41,250.00
	2401 Building Department	87,942.00	62,134.94	84,056.03	66,341.69	103,934.83
	2402 Fenceviewing	812.00	13.48	814.38	0.00	885.00
	2403 Animal Control	3,300.00	1,286.85	2,990.95	1,534.54	3,590.95

Dept: 2000	PROTECTION TO PERSONS & PROPERTY	2015 Budget	2015 Actual	2016 Budget	2016 Actual	2017 Budget
2404	By-law Enforcement	29,370.00	25,226.87	65,114.56	26,599.72	37,320.00
	<b>Total</b>	<b>1,924,620.89</b>	<b>1,880,399.53</b>	<b>2,014,441.35</b>	<b>1,918,687.20</b>	<b>2,134,884.39</b>

Dept: 3000	WORKS DEPARTMENT	2015 Budget	2015 Actual	2016 Budget	2016 Actual	2017 Budget
<b>General Fund</b>						
3100	Works Administration	881,515.00	720,954.64	896,047.04	869,047.02	935,431.33
3101	Bridge Maintenance	47,535.00	25,722.22	44,832.05	2,635.08	37,072.51
3102	Grass & Weed cutting (Roadsides)	12,590.00	8,372.67	13,577.95	8,476.86	14,013.40
3103	Tree Removal & Brushing	72,550.00	69,073.37	84,480.71	75,827.30	79,310.83
3104	Ditching	155,625.00	155,879.10	47,584.95	144,308.27	25,980.58
3105	Litter Pickup	1,870.00	2,124.68	4,057.48	3,115.20	4,606.74
3106	Hardtop Maintenance	68,550.00	42,467.41	82,227.50	23,540.74	72,196.30
3107	Street Sweeping	3,625.00	4,519.46	13,902.58	3,800.37	13,470.00
3110	Gravel Road Maintenance	955,575.00	875,450.97	895,788.77	867,248.52	1,000,642.52
3114	Road Signs & Safety Devices	89,900.00	52,124.33	91,243.39	25,261.68	51,367.83
3115	Road Line Painting	7,590.00	5,558.38	7,654.95	6,597.74	7,692.49
3116	Sidewalk Repair	31,925.00	46,539.03	30,606.88	37,593.02	39,697.80
3117	Road Patrol	17,125.00	18,593.23	18,291.25	19,039.57	18,436.60
3122	Culvert Maintenance	61,200.00	60,223.27	39,303.65	61,890.33	33,172.48
3123	Catch Basin & Storm Sewers	27,275.00	18,999.63	21,561.43	24,332.36	25,786.06
3131	Shop Maint. - All Shops	141,725.00	125,015.25	149,780.85	123,238.60	151,690.05
3135	Pitts & Quarries	15,400.00	14,116.73	2,709.28	16,517.89	2,662.16
3136	Fuels & Lubricants	21,400.00	16,692.30	18,000.00	6,157.43	5,000.00
3151	911 Signs	2,000.00	661.48	1,500.00	478.67	1,000.00
3200	Equipment Maintenance	216,846.83	189,155.99	207,845.13	196,517.05	208,366.65
3200	Equipment Fuel	148,500.00	99,298.00	138,300.00	94,603.12	143,850.00
3200	Vehicle Expenses	0.00	0.00	19,060.00	28,208.35	19,930.00
3301	Snow Plowing	99,650.00	79,405.84	104,199.00	95,586.31	68,943.23
3302	Sanding & Salting	55,325.00	34,825.28	61,017.75	62,369.30	68,351.86
3303	Snow Removal - Load & Haul	13,900.00	10,334.70	14,410.88	13,259.29	6,777.33
3305	Sidewalk Snow Plow & Sand	8,150.00	5,783.59	8,585.88	3,366.23	6,524.89
3601	Street lighting - Ward 1	22,000.00	22,889.82	22,500.00	22,991.89	22,500.00
3602	Street lighting Ward 2	19,500.00	17,180.02	20,000.00	24,997.45	20,000.00
3603	Street lighting Ward 3	600.00	456.49	600.00	522.93	600.00
3604	Street lighting Ward 4	2,900.00	2,854.51	2,800.00	2,289.14	2,800.00
<b>Total - Works - General</b>		<b>3,202,346.83</b>	<b>2,725,272.39</b>	<b>3,062,469.31</b>	<b>2,863,817.71</b>	<b>3,087,873.64</b>

Dept: 4400	WASTE & RECYCLING	2015 Budget	2015 Actual	2016 Budget	2016 Actual	2017 Budget
<b>General Fund</b>						
4401	Waste Collection (includes recycling dept 4601)	326,900.00	310,872.12	334,428.46	378,559.73	185,381.00
4501	Dump - Ward 1	15,200.00	36,099.91	24,155.85	19,262.87	27,888.00
4503	Spring Cleanup	4,400.00	13,560.24	10,200.00	4,184.26	5,000.00
<b>Total - Waste &amp; Recycling - General</b>		346,500.00	360,532.27	368,784.31	402,006.86	218,269.00
<b>OVERALL WASTE &amp; RECYCLING</b>		346,500.00	360,532.27	368,784.31	402,006.86	218,269.00

Dept: 5400	CEMETERIES	2015 Budget	2015 Actual	2016 Budget	2016 Actual	2017 Budget
5401	Parkhill Cemetery	-19,175.00	436.08	12,026.06	4,991.94	21,923.48
5402	Sylvan Cemetery	-5,050.00	2,336.38	3,861.74	1,051.27	636.48
5403	St Marys Cemetary/ Other Open Cemetaryies		10,790.62	12,047.71	558.65	13,600.00
5404	Closed Cemeteries	-570.00	-1,711.61	1,182.35	-2,323.32	2,800.00
5405	Ebenezer Cemetery					8,000.00
<b>Total - Cemeteries - General</b>		-24,795.00	11,851.47	29,117.86	4,278.54	46,959.96
<b>OVERALL CEMETERIES</b>		-24,795.00	11,851.47	29,117.86	4,278.54	46,959.96



Dept: 7000	FACILITIES & RECREATION	2015 Budget	2015 Actual	2016 Budget	2016 Actual	2017 Budget
<b>General Fund</b>						
7101	Recreation Administration	180,365.00	160,818.33	180,948.64	221,703.43	256,978.12
7200	Equipment Maintenance	18,027.00	18,242.50	28,725.00	28,381.78	28,600.00
7301	North Middlesex Arena	146,439.00	220,414.04	201,278.00	201,128.93	185,067.56
7302	Parkhill Community Centre	30,064.00	25,387.11	29,072.00	28,049.33	32,289.04
7303	Sports Fields & Parks	98,030.00	95,882.00	90,327.72	113,699.84	110,071.56
7304	Parks Grass Cutting	30,425.00	50,744.11	51,465.00	49,588.82	48,675.00
7305	Leisure Club	-865.00	713.28	-922.08	-617.17	-814.36
7306	Ailsa Craig Recreation Centre	36,114.00	32,958.14	43,120.64	46,506.48	41,592.48
7307	Arena Canteen	8,250.00	27,876.11	12,620.00	15,013.83	7,300.00
7309	West McGillivray Community Centre	1,509.00	1,070.19	1,747.68	1,759.66	2,346.32
7311	Nairn Optimist Rink					15,200.00
7312	West Williams Community Centre	16,045.00	12,917.54	18,166.44	13,044.23	14,281.00
7314	Shared Services Building	253,978.00	257,287.10	174,100.00	174,269.89	170,280.00
7316	Ye Olde Town Hall	450.00	-281.11	450.00	3,228.69	2,350.00
7402	Carnegie Building	5,330.00	5,418.21	6,638.44	5,543.64	6,222.00
7403	Ailsa Craig Library & Medical Centre	-13,310.00	-18,636.95	-14,020.08	-14,728.61	-12,727.92
7404	North Middlesex Medical Centre				0.00	-4,913.70
7501	Fitness Facility	27,000.00	2,490.02	12,614.00	-4,189.73	12,368.84
7502	Recreation Programs	1,000.00	0.00	500.00	94.50	500.00
<b>Total - Facilities &amp; Recreation - General</b>		<b>838,851.00</b>	<b>893,300.62</b>	<b>836,831.40</b>	<b>882,477.54</b>	<b>915,665.94</b>

Dept: 8000	PLANNING, ECON. DEV., DRAINAGE	2015 Budget	2015 Actual	2016 Budget	2016 Actual	2017 Budget
<b>General Fund</b>						
8101	Planning & Zoning	41,500.00	15,003.71	41,350.00	24,093.90	40,600.00
8201	Economic Development	55,250.00	97,597.29	74,288.50	79,320.01	86,400.00
Total - Planning, Econ. Develop. - General		96,750.00	112,601.00	115,638.50	103,413.91	127,000.00
<b>OVERALL PLANNING, ECON. DEVELOPMENT</b>		<b>96,750.00</b>	<b>112,601.00</b>	<b>115,638.50</b>	<b>103,413.91</b>	<b>127,000.00</b>
Dept: 8400	DRAINAGE	2015 Budget	2015 Actual	2016 Budget	2016 Actual	2017 Budget
<b>General Fund</b>						
8400	Municipal Drains	139,720.34	-74,381.38	72,513.08	249,679.36	98,100.00
Total - Drainage - General		139,720.34	-74,381.38	72,513.08	249,679.36	98,100.00
<b>OVERALL DRAINAGE</b>		<b>139,720.34</b>	<b>-74,381.38</b>	<b>72,513.08</b>	<b>249,679.36</b>	<b>98,100.00</b>